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Programme Alimentaire Mondial  
Programa Mundial de Alimentos  
برنامج الأغذية العالمي

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## Risk categorization

The present document reproduces the risk categorization set out in annex I to document [WFP/EB.2/2018/5-C](#).

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# Risk Categorization

## Four risk categories, 15 risk areas and 41 risk types

1. Strategic	2. Operational		3. Fiduciary	4. Financial
1.1 Programme	2.1 Beneficiary Health, Safety and Security	2.5 Business Process	3.1 Employee Health, Safety and Security	4.1 Price Volatility
1.1.1 Intervention misaligned with outcome	2.1.1 Poor assistance quality	2.5.1 Supply chain disruption		4.2 Assets and Investments
1.1.2 Skill shortage/mismatch	2.1.2 Lack of protection	2.5.2 Mistimed scale-up/down	3.1.1 Inadequate occupational health or psychosocial well-being	4.2.1 Misutilisation of assets
1.1.3 Funding insufficient	2.2 Partners and Vendors	2.5.3 Disruption from change programmes	3.1.2 Poor safety	4.2.2 Investment loss
1.2 External relationship	2.2.1 Inadequate availability or capacity	2.6 Governance and Oversight	3.1.3 Insufficient security	
1.2.1 Restrictive donor funding	2.2.2 Poor/inconsistent quality	2.6.1 Poor decision-making processes/quality	3.2 Breach of Obligations	
1.2.2 Misalignment with UN system, governments, partners and non-state actors	2.2.3 Inability to safeguard own security	2.6.2 Inadequate monitoring, reporting and escalation	3.2.1 Policies and standards	
1.2.3 Disinformation	2.3 Assets	2.6.3 Lack of accountability	3.2.2 Regulations or laws	
1.3 Context	2.3.1 Theft/deliberate harm		3.2.3 Third party contracts	
1.3.1 Conflict	2.3.2 Accident		3.2.4 Donor agreements	
1.3.2 Natural disaster	2.4 IT and Communications		3.3 Fraud and Corruption	
1.3.3 Economic crisis	2.4.1 Utility outage/disruption		3.3.1 Corruption	
1.4 Business model	2.4.2 System failure		3.3.2 Misappropriation-Cash	
1.4.1 Failure to innovate	2.4.3 Cyber attack		3.3.3 Misappropriation-Other Assets	
1.4.2 Weak/poor execution			3.3.4 Fraudulent reports	

Note: The risk types described in this annex are for information, and may be revised at the discretion of management during the implementation of this policy.