



CASH BASED TRANSFERS

REVIEW UPDATE

06 September 2017



Facts & Figures

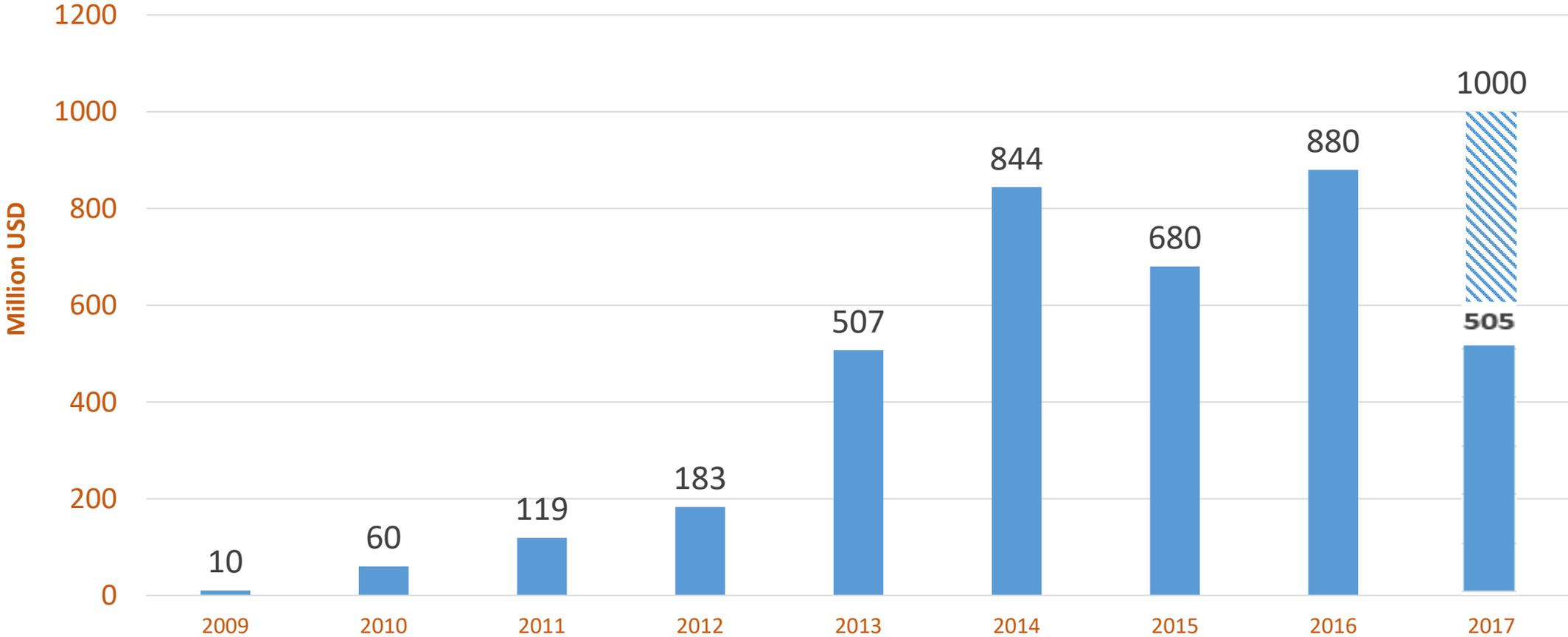


Consistent increase of CBT interventions on a global scale

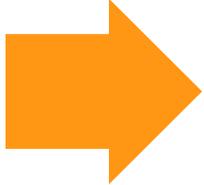


TRANSFER VALUE Trend

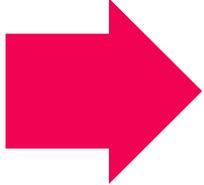
CBT Value 2009- 2017



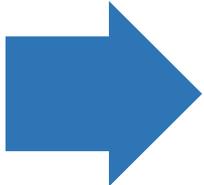
In 2016, the value of cash-based transfers to beneficiaries amounted to

 **880,000,000\$**

representing a quarter of WFP's portfolio, the highest volume since CBT started in 2009 and the largest outreach with

 **95 Programmes in 60** Countries

In 2017, the value of CBT is expected to amount to more than

 **1 Billion \$**

Consistent CBT beneficiary increase at global scale

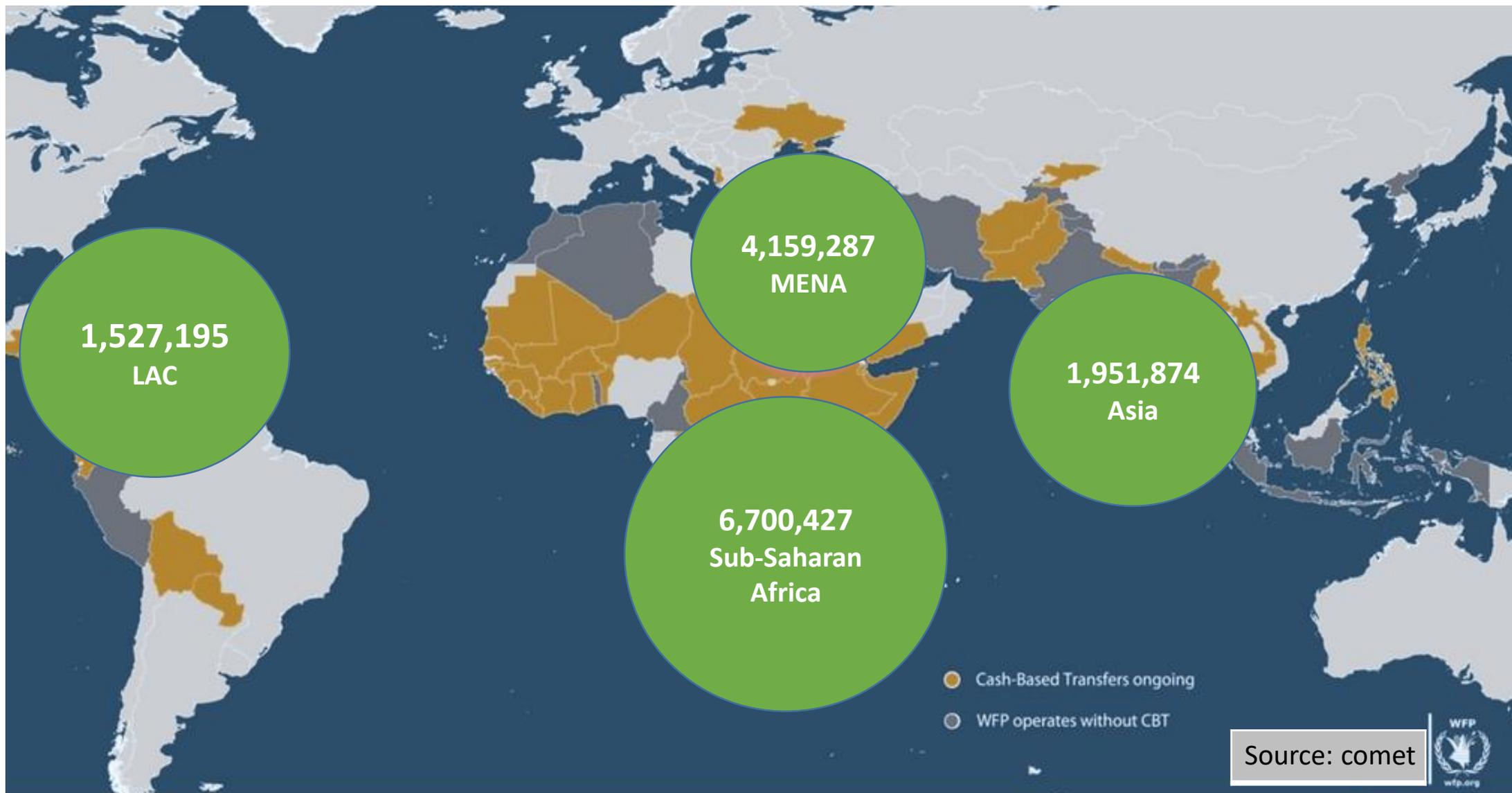
In 2015

9.6 million

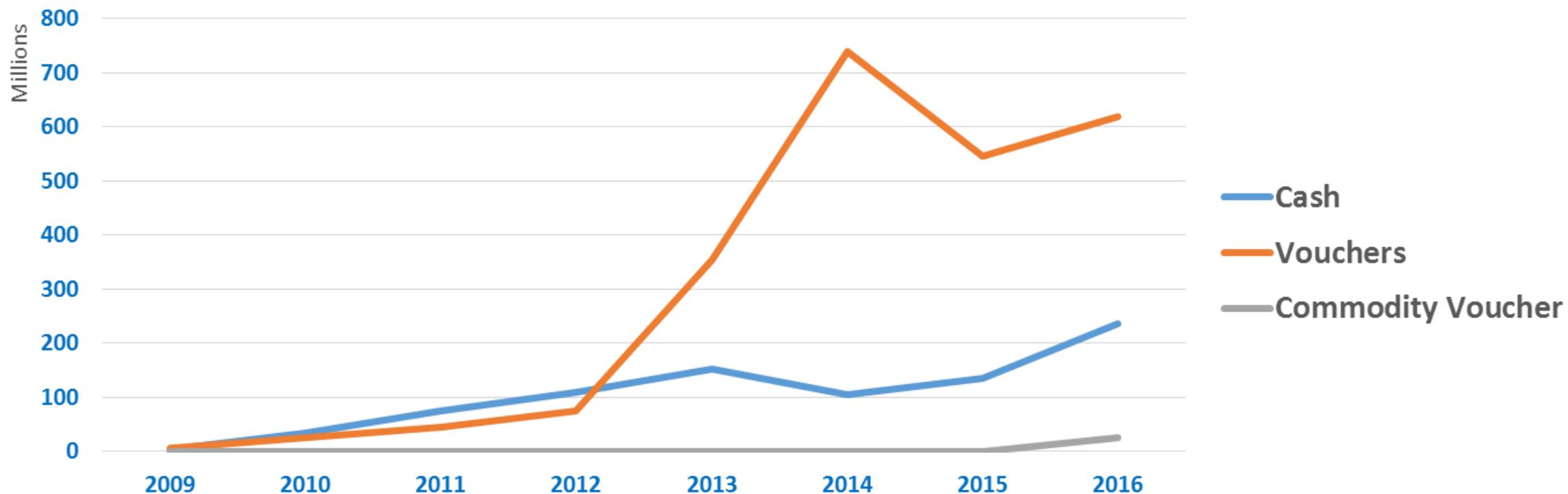
In 2016

**14.3
Million**

Share of CBT beneficiary around the globe



Cash/Vouchers ratio



Ratio 2014:
Cash 14%
Vouchers 86%

Ratio 2016:
Cash 30%
Vouchers 70%

Es. Ratio 2017:
Cash 37%
Vouchers 63%

2017 provisional
prioritized plan of work:
CBT: **USD 1.15**
billion with **37%**
in cash

2018 provisional
prioritized plan of work:
CBT: **USD 1.75**
billion with **75%**
in cash

Main activities supported via CBT as a transfer modality:

- USD 1.3 billion - Unconditional resource transfers to support access to food
- USD 200 million - Asset creation and livelihood support activities

CBT Related Costs 1st 6 month comparison 2016/2017

Continuous optimization of the cash based delivery:

CBT related costs
declined from
7.2% in 2016 to
6% of total
transfers in **2017**

Services Providers and Partners

Service Provider type	Active in 2017
Banks	14
Cooperating Partners	46
Government Vendor	24
Micro Financial Institutions	10
Mobile Network Operators	15
Remittance	6
Retailer – providing delivery mechanism	16
Security Company	2
Technology Company	1
UN Agency	3

137 Service Providers active in 2017 compared to 106 in 2016

75% of CBT transfer value relies on Local Financial Service Providers

Sudan: innovating with new solutions

Unrestricted cash withdrawal at retailer outlets



SCOPE IN SOMALIA



CBT: a multi-functional approach within WFP

Supply Chain and Retail Engagement

Since 2015, OSC piloted a Retail Engagement Strategy programme in Kenya, Lebanon, Jordan and Iraq to:

1. Increase purchasing power for retail customers where WFP operates

2. Develop retail sector capacity and sustainability

3. Enhance accountability, transparency and internal controls

CBT: a multi-functional approach within WFP

Further investment via Emergency preparedness

In 2017, the CBT Support Team Secretariat was established in the Division of Emergencies (OSE) as a temporary measure to mainstream CBT investment in preparedness.

Set up CBT emergency preparedness work at country office level

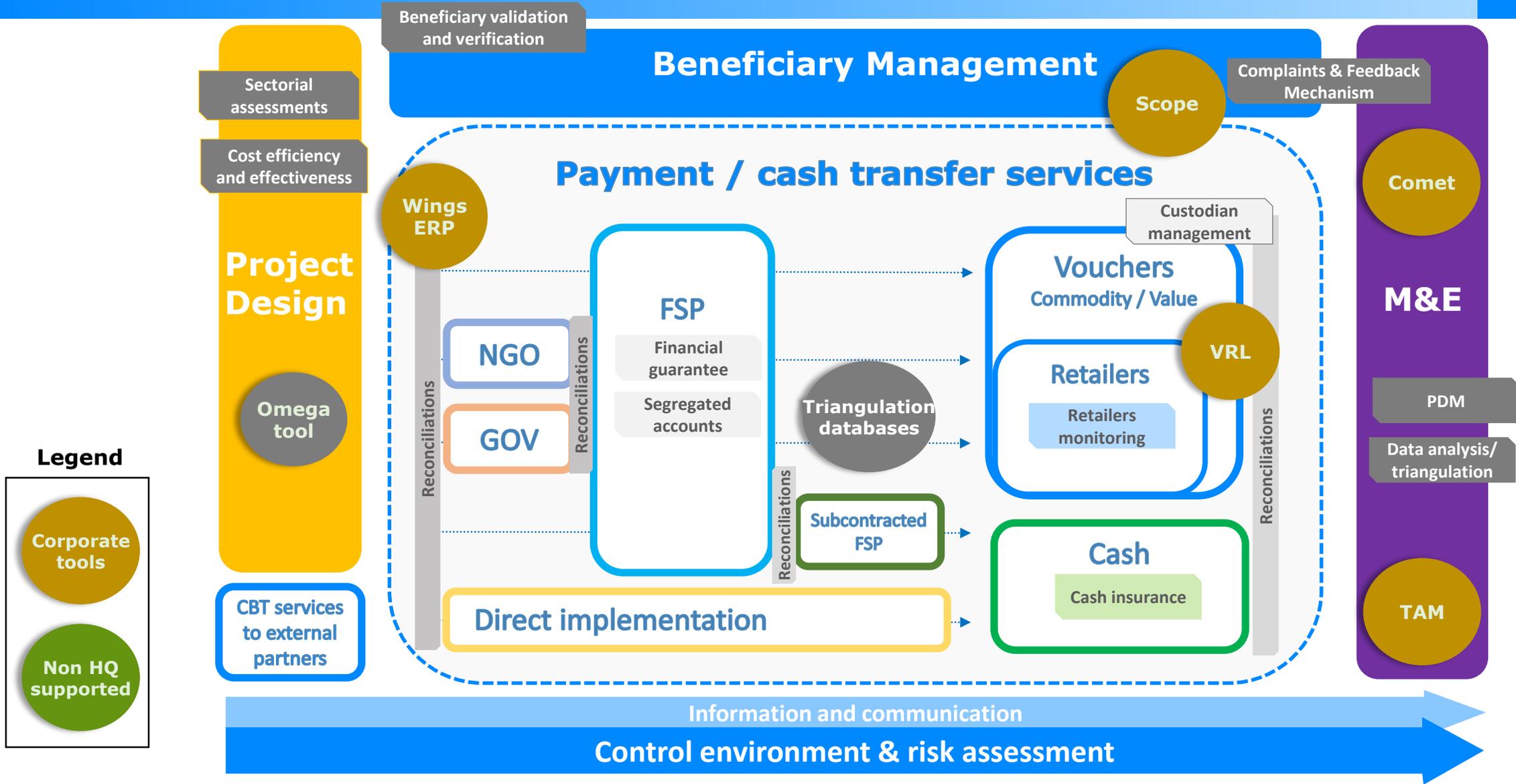
Convene cross-functional critical support for countries facing an imminent risk in close coordination with the Regional Bureaus

Actively support the inclusion and strengthening of CBT components in corporate initiatives such as the FASTER/REACT training and simulations, etc.

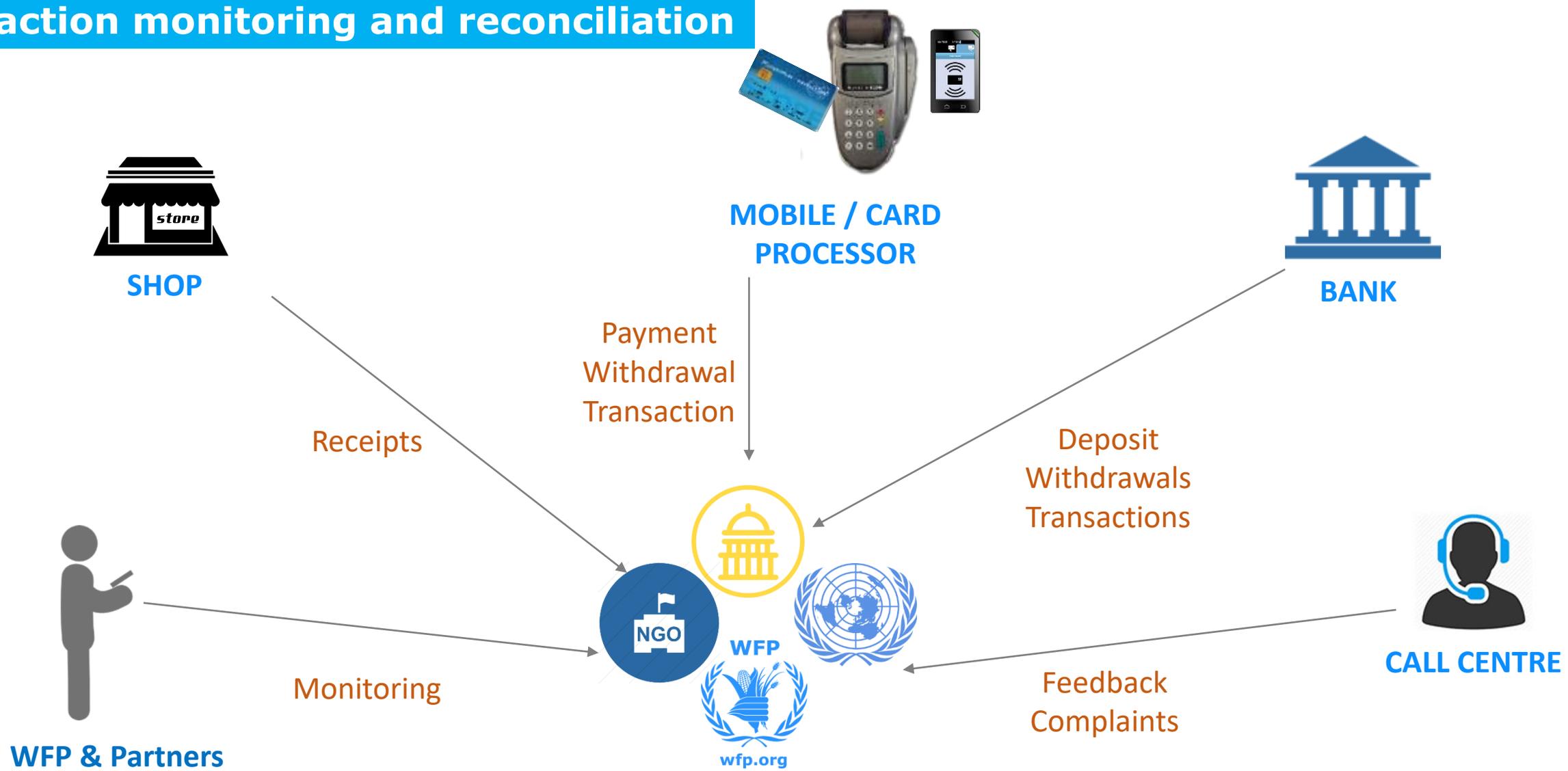
Risk Mitigation & Internal Control



Controls and Systems embedded throughout the WFP CBT Business Process



WFP & Partners jointly working on transaction monitoring and reconciliation



In July 2017, WFP issued an interim guidance for CBT reconciliation and transaction monitoring

A range of reviews

- The **CBT Risks and Internal Control Review** is being undertaken as part of a second level of defense activity.
- The **Comprehensive Review** is undertaken in the regions using both desk review as well as on-site visits by RMFB/RBs staff to a range of countries. The focus is on the top +20 CBT operations (larger CBT operations, in some cases medium size but high complexity). It involves a number of technical staff from various functions, so the process becomes a cross-functional review with key actors from relevant functions.
- **Country Offices' Site Visit:** cross-functional and in liaison with the RBs

THANK YOU!

- CBT towards **SDGs 2/17**
- Increasingly integrating **cash into cost effective** food assistance
- **Focus on quality** programming
- Using the **latest tools** and harvesting **data for immediate** use
- Focused on **people empowerment** and **outcomes**
- Managing **risks & controls**
- Contributing to a **country led ecosystem**

