

Executive Board Second regular session Rome, 13–16 November 2017

Distribution: General Agenda item 11

Date: 16 November 2017 WFP/EB.2/2017/11

Original: English Verification of adopted decisions and

recommendations

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Decisions and recommendations of the second regular session of the Executive Board, 2017

Executive Board Bureau		
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Alternate:	Mr Khaled M.S.H. El Taweel (Egypt)	
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Member:	H.E. Dr Hans Hoogeveen (Netherlands)	
Alternate:	Ms Miriam G. Lutz (United States of America)	
Rapporteur:	Ms Angélica Jácome (Panama)	

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Decisions and recommendations

Adoption of the agenda

The Board adopted the agenda.

13 November 2017

Appointment of the Rapporteur

In accordance with Rule XII of its Rules of Procedure, the Board appointed Ms Angélica Jácome (Panama, List C) Rapporteur of the second regular session of 2017.

13 November 2017

The decisions and recommendations in the current report will be implemented by the Secretariat in the light of the Board's deliberations, which will be reflected in the summary of the work of the session.

Current and future strategic issues

2017/EB.2/1 Opening remarks by the Executive Director

The Board took note of the presentation by the Executive Director. The main points of the presentation and the Board's comments would be contained in the summary of the work of the session.

13 November 2017

Policy issues

2017/EB.2/2 Update on the Integrated Road Map

"Update Having considered the on the Integrated Road Map" (WFP/EB.2/2017/4-A/1/Rev.1) and recalling the Executive Board decisions concerning "Policy Plans" the Country Strategic on (WFP/EB.2/2016/4-C/1/Rev.1), the "Financial Framework Review" (WFP/EB.2/2016/5-B/1/Rev.1) and the "Update on the Integrated Road Map" (WFP/EB.A/2017/5-A/1), the Executive Board:

- i) *noted* that while certain country offices would continue to implement the project-based system, the country strategic plan (CSP), interim country strategic plan (ICSP), transitional interim country strategic plan (T-ICSP) and limited emergency operation modalities, including country portfolio budgets hereafter referred to as the "CSP framework" that are foreseen in the Integrated Road Map (IRM) would, following a pilot phase in 2017, be introduced in 2018;
- ii) noted the progress on the IRM, where the experience of implementing the pilot CSPs and one ICSP had served to inform and refine the design of the country portfolio budget, CSP and ICSP structures, and decided that their pilot phase would end on 31 December 2017, noting that they would be implemented as standard CSPs and ICSPs for the remainder of their duration;
- iii) recalled its request to the Executive Director, made at the 2017 annual session, to present at the 2017 second regular session proposals in respect of the application of the General Rules and Financial Regulations to allow for the implementation of the CSP framework in 2018, as well as the Secretariat's commitment to present proposals, also at the 2017 second regular session, on principles to guide, on an interim basis during 2018,

- full cost recovery, together with proposed interim delegations of authority to the Executive Director for operations carried out under the CSP framework;
- iv) *recalled* that WFP's General Rules and Financial Regulations were expected to be amended at the 2018 second regular session and approved:
 - 1) the continued application of existing General Rules and Financial Regulations to country offices implementing the current project-based system; and
 - 2) for countries operating under the CSP framework:
 - a) the temporary application of provisions of the General Rules and Financial Regulations referring to existing programme categories as if such references were to the CSP framework; and
 - b) derogations from provisions of General Rule XIII.4 and Financial Regulations 1.1 and 4.5 relating to cost categories and full cost recovery in order to allow for the application of the principles referenced in paragraph v, below;
- v) decided, pending amendment of the General Rules and Financial Regulations at the 2018 second regular session, to extend the principles previously approved by the Board for the purpose of pilot CSPs¹ to the CSP Framework in effect in 2018, with the exception of those formulated in connection with full cost recovery, which should be applied as follows:
 - 1) The following high-level cost categories should apply to all types of contributions:
 - a) transfer and implementation costs, which represent the operational costs of a contribution;
 - adjusted direct support costs, i.e., a country-specific percentage
 of the transfer and implementation costs of a contribution for all
 activities, save for those related to mandated common services,
 for which a different adjusted direct support cost rate would be
 applied due to the manner in which costs for those activities are
 budgeted, and;
 - c) indirect support costs (ISC), i.e., a standard, Board-determined, percentage of the transfer and implementation and adjusted direct support costs of a contribution. Notwithstanding the foregoing, the Board-determined ISC may, as an interim measure pending consideration of the role of extra budgetary funding at the 2018 second regular session, be varied through the continued use of trust funds and extra budgetary accounts in instances where they have in the past been employed to fund activities that are now part of the CSP framework;
 - 2) Except as otherwise provided in subparagraph 3, below, all donors should provide sufficient cash or other acceptable resources to cover the full operational and support costs related to their contributions; and
 - 3) The exceptions currently provided for full cost recovery, set forth in General Rule XIII.4 (e) (h), should continue to be applied in accordance with current practices. As the category of direct support costs would no longer exist for programmes operating under the CSP Framework, for the purposes of waiver authorization under General Rule XIII.4 (g) "direct support costs" should mean "costs that prior to application of the CSP Framework would have

¹ See WFP/EB.2/2016/15, decision 2016/EB.2/7, para. v.

constituted direct support costs", and the Executive Director's authority to reduce or waive ISC for such contributions should encompass adjusted direct support costs as well;

- vi) approved, for the period from 1 January 2018 to 29 February 2020, the interim delegations of authority to the Executive Director that are set forth in annex II to the Update on the Integrated Road Map (WFP/EB.2/2017/4-A/1/Rev.1), noting that permanent delegations of authority to the Executive Director would be approved, following a review of the interim delegations of authority, by the Executive Board at its 2020 first regular session; and
- vii) *noted* that in the interest of a more efficient transition to the CSP framework, certain country offices that planned to submit CSPs to the Executive Board for approval at the Board's 2018 first regular session had indicated a preference for commencing CSP implementation from 1 January 2018. In order to facilitate that, the Executive Board requested the Secretariat to submit for approval by correspondence, in accordance with Rule IX.8 of the Rules of Procedure of the Executive Board, short-term ICSPs that detailed activities to be implemented under the Integrated Road Map framework from 1 January 2018 through 31 March 2018 for those countries and also noted that a similar process might be followed for countries operating under the legacy project system in 2018 that would present CSPs or ICSPs for Executive Board approval at the Board's 2019 first regular session.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions (WFP/EB.2/2017/4-A/2, WFP/EB.2/2017/5-(A,B,C)/2 and WFP/EB.2/2017/10-A/2) and the Finance Committee of the Food and Agriculture Organization of the United Nations (WFP/EB.2/2017/4-A/3, WFP/EB.2/2017/5-(A,B,C)/3 and WFP/EB.2/2017/10-A/3).

14 November 2017

2017/EB.2/3 Emergency preparedness policy

The Executive Board approved the "Emergency preparedness policy: Strengthening WFP emergency preparedness for effective response" (WFP/EB.2/2017/4-B/Rev.1).

14 November 2017

2017/EB.2/4 Progress report on Rome-based agencies collaboration

The Board took note of the "Progress report on Rome-based agencies collaboration" (WFP/EB.2/2017/4-C).

14 November 2017

2017/EB.2/5 Update on the implementation plan of the nutrition policy

The Board took note of the "Update on the implementation plan of the nutrition policy" (WFP/EB.2/2017/4-D).

Resource, financial and budgetary matters

2017/EB.2/6 WFP Management Plan (2018–2020)

Having considered WFP's Management Plan (2018–2020) (WFP/EB.2/2017/5-A/1/Rev.1), the Board:

- i) **took note** that the 2018 programme support and administrative appropriation assumed a funding level of USD 5.7 billion in 2018;
- ii) **took note** of the projected operational requirements of USD 9.0 billion for 2018 and the prioritization proposals to align the activities of WFP with anticipated funding, as outlined in section III of the Management Plan (2018–2020);
- iii) **approved** the establishment of the "strategy and direction", "services to operations" and "governance, independent oversight and fundraising" appropriation lines;
- iv) **approved** a 2018 programme support and administrative appropriation of USD 335.4 million, to be allocated as follows:

strategy and direction USD 48.2 million services to operations USD 200.1 million governance, independent oversight and fundraising USD 87.1 million

Total USD 335.4 million

- v) **approved** the following uses of the programme support and administrative equalization account:
 - a transfer of USD 9 million to the immediate response account reserve a transfer of USD 8 million to the staff wellness special account allocation of USD 35.6 million for critical corporate initiatives
- vi) **approved** a single corporate indirect support cost recovery rate of 6.5 percent for 2018;
- vii) **approved** a proposal to extend the scope of the self-insurance retention scheme from the moment WFP takes possession of goods up to their physical hand-over and to provide coverage for losses that are non-insurable under an external insurance cover;
- viii) **approved** a ceiling of USD 82 million for corporate services advances from 2018 and looked forward to reviewing this as part of future Management Plans; and
- ix) **authorized** the Executive Director to adjust the programme support and administrative component of the budget in accordance with a change in the level of the forecasted income for the year, at a rate not to exceed 2 percent of the anticipated change in income.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions (WFP/EB.2/2017/4-A/2, WFP/EB.2/2017/5-(A,B,C)/2 and WFP/EB.2/2017/10-A/2) and the Finance Committee of the Food and Agriculture Organization of the United Nations (WFP/EB.2/2017/4-A/3, WFP/EB.2/2017/5-(A,B,C)/3 and WFP/EB.2/2017/10-A/3).

2017/EB.2/7 Revised Terms of Reference of the Audit Committee

The Board approved the "Revised Terms of Reference of the Audit Committee" (WFP/EB.2/2017/5-B/1/Rev.1).

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions (WFP/EB.2/2017/4-A/2, WFP/EB.2/2017/5-(A,B,C)/2 and WFP/EB.2/2017/10-A/2) and the Finance Committee of the Food and Agriculture Organization of the United Nations (WFP/EB.2/2017/4-A/3, WFP/EB.2/2017/5-(A,B,C)/3 and WFP/EB.2/2017/10-A/3).

14 November 2017

Evaluation reports

2017/EB.2/8 Synthesis report of operation evaluations (2016–2017)

The Board took note of the "Synthesis report of operation evaluations (2016–2017)" (WFP/EB.2/2017/6-B), taking into account considerations raised by the Board during its discussion.

14 November 2017

Latin America and the Caribbean portfolio

2017/EB.2/9 **Country Strategic Plan – Peru (2018–2022)**

The Board approved the Peru Country Strategic Plan (2018–2022) (WFP/EB.2/2017/7-A/3/Rev.1) at a total cost to WFP of USD 12,033,437.

13 November 2017

2017/EB.2/10 Country Strategic Plan – Guatemala (2018–2021)

The Board approved the Guatemala Country Strategic Plan (2018–2021) (WFP/EB.2/2017/7-A/2) at a total cost to WFP of USD 67,476,305.

13 November 2017

East and Central Africa portfolio

2017/EB.2/11 Summary evaluation report – South Sudan country portfolio (2011–2016) and management response

The Board took note of the "Summary evaluation report – South Sudan country portfolio (2011–2016)" (WFP/EB.2/2017/6-A) and the management response (WFP/EB.2/2017/6-A/Add.1) and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

14 November 2017

2017/EB.2/12 Interim Country Strategic Plan – South Sudan (2018–2020)

The Board approved the "South Sudan Interim Country Strategic Plan (2018–2020)" (WFP/EB.2/2017/7-B/4) at a total cost to WFP of USD 3,182,700,929.

2017/EB.2/13 Country Strategic Plan – Uganda (2018–2022)

The Board approved the "Uganda Country Strategic Plan (2018–2022)" (WFP/EB.2/2017/7-A/7) at a total cost to WFP of USD 1,236,043,556.

15 November 2017

Asia and the Pacific Portfolio

2017/EB.2/14 Country Strategic Plan – Sri Lanka (2018–2020)

The Board approved the "Sri Lanka Country Strategic Plan (2018–2022)" (WFP/EB.2/2017/7-A/6) at a total cost to WFP of USD 46,830,793.

15 November 2017

2017/EB.2/15 **Country Strategic Plan – Myanmar (2018–2022)**

The Board approved the "Myanmar Country Strategic Plan (2018–2022)" (WFP/EB.2/2017/7-A/1/Rev.1) at a total cost to WFP of USD 310,802,972, and, in reference to footnote 49 and in view of recent developments, looked forward to a comprehensive update on this country strategic plan for Board consideration at its 2018 first regular session.

15 November 2017

Middle East, North Africa, Eastern Europe and Central Asia portfolio

2017/EB.2/16 Country Strategic Plan – Kyrgyz Republic (2018–2022)

The Board approved the "Kyrgyz Republic Country Strategic Plan (2018–2022)" (WFP/EB.2/2017/7-A/5/Rev.1) at a total cost to WFP of USD 59,254,332.

15 November 2017

2017/EB.2/17 Country Strategic Plan – State of Palestine (2018–2022)

The Board approved the "State of Palestine Country Strategic Plan (2018–2022)" (WFP/EB.2/2017/7-A/4) at a total cost to WFP of USD 241,418,015.

15 November 2017

2017/EB.2/18 Interim Country Strategic Plan – Islamic Republic of Iran (2018–2020)

The Board approved the "Islamic Republic of Iran Interim Country Strategic Plan (2018–2020)" (WFP/EB.2/2017/7-B/1/Rev.1) at a total cost to WFP of USD 18,102,145.

15 November 2017

West Africa portfolio

2017/EB.2/19 Interim Country Strategic Plan – Central African Republic (2018–2020)

The Board approved the "Central African Republic Interim Country Strategic Plan (2018–2020)" (WFP/EB.2/2017/7-B/2/Rev.1) at a total cost to WFP of USD 288,799,392.

Southern Africa portfolio

2017/EB.2/20 Interim Country Strategic Plan – Democratic Republic of the Congo (2018–2020)

The Board approved the "Democratic Republic of the Congo Interim Country Strategic Plan (2018–2020)" (WFP/EB.2/2017/7-B/3) at a total cost to WFP of USD 722,646,604.

16 November 2017

Organizational and procedural matters

2017/EB.2/21 Biennial programme of work of the Executive Board (2018–2019)

The Board approved the "Biennial programme of work of the Executive Board (2018–2019)" (WFP/EB.2/2017/8/Rev.1), as proposed by the Bureau and the Secretariat.

16 November 2017

Summary of the work of the Executive Board

2017/EB.2/22 Summary of the Work of the Annual Session of the Executive Board, 2017

The Board approved the "Draft Summary of the Work of the Annual Session of the Executive Board, 2017", the final version of which would be embodied in document WFP/EB.A/2017/14.

16 November 2017

Other business

2017/EB.2/23 Housing allowance of the Executive Director

The Board decided that the Executive Director's housing allowance should be set at EUR 160,000 per year, inclusive of services and utilities, with effect from 1 April 2017 until further notice. Based on a security risk assessment, WFP would also provide and maintain necessary security equipment, which would remain WFP property.

The Board further decided that the housing allowance should continue to be a reimbursement for the actual cost of a property, should continue to be indexed annually against the Italian retail price index and should be reviewed at five-year intervals by the Bureau and the Board, taking into account market rates and the allowances paid to the heads of other United Nations agencies in Rome.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions (WFP/EB.2/2017/4-A/2, WFP/EB.2/2017/5-(A,B,C)/2 and WFP/EB.2/2017/10-A/2) and the Finance Committee of the Food and Agriculture Organization of the United Nations (WFP/EB.2/2017/4-A/3, WFP/EB.2/2017/5-(A,B,C)/3 and WFP/EB.2/2017/10-A/3).

ANNEX I

Agenda

- 1. Adoption of the agenda (for approval)
- 2. Appointment of the Rapporteur
- 3. Opening remarks by the Executive Director

Statements by:

Special Guest, Ms Amina J. Mohammed, Deputy Secretary-General of the United Nations

High-Level Guest, Her Excellency Fiorella Molinelli Aristondo, Minister of Development and Social Inclusion, Special Representative of the President of Peru, His Excellency Pedro Pablo Kuczynski

4. Policy issues

- a) Update on the Integrated Road Map (for approval)
- b) Emergency preparedness policy (for approval)
- c) Progress report on Rome-based agencies collaboration (for consideration)
- d) Update on the implementation plan of the nutrition policy (for consideration)
- e) Compendium of policies relating to the strategic plan (for information)

5. Resource, financial and budgetary matters

- a) WFP Management Plan (2018–2020) (for approval)
- b) Revised terms of reference of the Audit Committee (for approval)
- c) Work plan of the External Auditor (for information)
- 6. **Evaluation reports** (for consideration)
 - a) Summary evaluation report South Sudan country portfolio (2011–2016) and management response
 - b) Synthesis report of operation evaluations (2016–2017)

7. Operational matters

- a) Country strategic plans (for approval)
 - Guatemala (2018–2021)
 - > Kyrgyzstan (2018–2022)
 - > Myanmar (2018–2022)
 - > Peru (2018–2022)
 - > Sri Lanka (2018–2022)
 - > State of Palestine (2018–2022)
 - Uganda (2018–2022)
- b) Interim country strategic plans (for approval)
 - ➤ Central African Republic (2018–2020)
 - > Democratic Republic of the Congo (2018–2020)
 - ➤ Islamic Republic of Iran (2018–2020)
 - > South Sudan (2018–2020)
- c) Projects approved by correspondence (for information)
 - 1) Budget increases for country programmes
 - > Burkina Faso 200163
 - > Egypt 200238
 - > Ghana 200247
 - Guinea 200326
 - ➤ Liberia 200395
 - Nicaragua 200434
 - 2) Budget increases for development projects
 - > Haiti 200150
 - 3) Budget increases for protracted relief and recovery operations
 - > Chad 200713
 - ➤ Madagascar 200735
 - Malawi 200692
 - Mali 200719
- d) Reports of the Executive Director on operational matters (for information)
 - 1) Budget increases for protracted relief and recovery operations approved by the Executive Director (1 January–30 June 2017)
 - 2) Emergency operations approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 January–30 June 2017)
- 8. Organizational and procedural matters
 - ➤ Biennial programme of work of the Executive Board (2018–2019) (for approval)
- 9. Summary of the work of the annual session of the Executive Board, 2017 (for approval)

10. Other business

- a) Housing allowance of the Executive Director (for approval)
- b) Report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP to Nepal (for information)
- c) Report of the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (for information)

11. Verification of adopted decisions and recommendations

ANNEX II

List of Documents

Adoption of t	the agenda
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1 Provisional agenda		WFP/EB.2/2017/1/1/Rev.2
	Provisional annotated agenda	WFP/ EB.2/2017/1/2/Rev.2

Policy issues

4 a)	Update on the Integrated Road Map	WFP/EB.2/2017/4-A/1/Rev.1
4 b)	Emergency preparedness policy	WFP/EB.2/2017/4-B/Rev.1
4 c)	Progress report on Rome-based agencies collaboration	WFP/EB.2/2017/4-C
4 d)	Update on the implementation plan of the nutrition policy	WFP/EB.2/2017/4-D
4 e)	Compendium of policies relating to the strategic plan	WFP/EB.2/2017/4-E

Resource, financial and budgetary matters

5 a)	WFP Management Plan (2018–2020)	WFP/EB.2/2017/5-A/1/Rev.1
	Report of the Advisory Committee on Administrative and Budgetary Questions (ACABQ)	WFP/EB.2/2017/4-A/2 WFP/EB.2/2017/5(A,B,C)/2 WFP/EB.2/2017/10-A/2
	Report of the FAO Finance Committee	WFP/EB.2/2017/4-A/3 WFP/EB.2/2017/5(A,B,C)/3 WFP/EB.2/2017/10-A/3
5 b)	Revised terms of reference of the Audit Committee	WFP/EB.2/2017/5-B/1/Rev.1
5 c)	Work plan of the External Auditor	WFP/EB.2/2017/5-C/1

Evaluation reports

6 a)	Summary evaluation report – South Sudan country portfolio (2011–2016)	WFP/EB.2/2017/6-A	
	Management Response to the Recommendations of the summary evaluation report of the South Sudan country portfolio (2011–2016)	WFP/EB.2/2017/6-A/Add.1	
6 b)	Synthesis report of operation evaluations (2016–2017)	WFP/EB.2/2017/6-B	

Operational matters

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7 a)	Country strategic plans			
	Myanmar (2018–2022)	WFP/EB.2/2017/7-A/1/Rev.1		
	➤ Guatemala (2018–2021)	WFP/EB.2/2017/7-A/2		
	➤ Peru (2018–2022)	WFP/EB.2/2017/7-A/3/Rev.1		
	> State of Palestine (2018–2022)	WFP/EB.2/2017/7-A/4		
	➤ Kyrgyzstan (2018–2022)	WFP/EB.2/2017/7-A/5/Rev.1		
	> Sri Lanka (2018–2022)	WFP/EB.2/2017/7-A/6		
	➤ Uganda (2018–2022)	WFP/EB.2/2017/7-A/7		

7 b)) Interim Country Strategic Plans			
	>	Islamic Republic of Iran (2018–2020)	WFP/EB.2/2017/7-B/1/Rev.1	
	>	Central African Republic (2018–2020)	WFP/EB.2/2017/7-B/2/Rev.1	
	>	Democratic Republic of the Congo (2018-	-2020) WFP/EB.2/2017/7-B/3	
	>	South Sudan (2018–2020)	WFP/EB.2/2017/7-B/4	
7 c)	Projects	approved by correspondence		
	1)	Budget increases for country programmes		
		➤ Ghana 200247	WFP/EB.2/2017/7-C/1/1	
		➤ Nicaragua 200434	WFP/EB.2/2017/7-C/1/2	
		Burkina Faso 200163	WFP/EB.2/2017/7-C/1/3	
		Guinea 200326	WFP/EB.2/2017/7-C/1/4	
		Liberia 200395	WFP/EB.2/2017/7-C/1/5	
		> Egypt 200238	WFP/EB.2/2017/7-C/1/6	
	2)	Budget increases for development projects		
		➤ Haiti 200150	WFP/EB.2/2017/7-C/2	
	3)	Budget increases for protracted relief an operations	nd recovery	
		➤ Mali 200719	WFP/EB.2/2017/7-C/3/1	
		➤ Madagascar 200735	WFP/EB.2/2017/7-C/3/2	
		Malawi 200692	WFP/EB.2/2017/7-C/3/3	
		Chad 200713	WFP/EB.2/2017/7-C/3/4	
7 d)	Reports	of the Executive Director on operational m	atters	
	1)	Budget increases for protracted relief at operations approved by the Execut (1 January–30 June 2017)		
	2)	Emergency operations approved by the Executive Director or by the Executive Di the Director-General of FAO (1 January–30 June 2017)	WFP/EB.2/2017/7-D/2 rector and	
Organ	izational	and procedural matters		
8	Biennial programme of work of the Executive Board (2018–2019)		d WFP/EB.2/2017/8/Rev.1	
Othor	business			
10 a)		allowance of the Evacutive Director	WED/ED 2/2017/10 A/1	
,				
10 b)) Report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP to Nepal			
10 c)	Report of the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP			

Verification of adopted decisions and recommendations

Decisions and recommendations of the WFP/EB.2/2017/11

second regular session of the Executive Board, 2017

Summary of the Work of the second regular session of the WFP/EB.2/2017/12*

Executive Board, 2017

Information notes

Information for Participants WFP/EB.2/2017/INF/1

Provisional Timetable WFP/EB.2/2017/INF/2/Rev.1
Provisional List of Participants WFP/EB.2/2017/INF/3/Rev.3

Report by the Executive Director on Recent Senior WFP/EB.2/2017/INF/4

Staff Movements

^{*} To be issued after approval by the Executive Board at its first regular session in February 2018