# Method for Determining the ISC Rate for WFP

Executive Board Second Regular Session 10-13 November 2014



- **Financial resilience**: As a voluntary-funded organization with a core mandate to respond to emergencies, income fluctuations can undermine WFP's ability to cover indirect costs
- **Strategic shift**: The shift from food aid to food assistance such as the growth in cash and voucher activities may be altering the magnitude and composition of WFP's indirect costs, necessitating a reinterpretation of Programme Support and Administrative (PSA) costs
- **Value for money**: An opportunity to reassure members that the indirect cost recovery model provides an economic, efficient and effective use of resources

# nformal consultations have covered three key questions

#### Is there interest in supporting a move towards a core budget for WFP?

Limited support for a core budget model for WFP, but greater understanding of the value of predictable, multi-year funding and the need for flexibility.

#### Should WFP continue with a single ISC recovery rate for all programmes and activities?

- Ensure full cost recovery by applying a single ISC rate: simple, flexible, equitable and transparent
  - Could variable ISC rates incentivize South–South cooperation, host government contributions, unearmarked contributions, multi-year contributions and private-sector contributions?
- Over 85% of funding is generated from traditional resourcing partners
- Lower ISC rates are applied to country-specific trust funds, host government contributions and twinning
- Private-sector ISC recovery rate model needs to be simplified

## he Board takes note of "Method for Determining the Indirect Support Cost Rate for WFP" NFP/EB.2/2014/5-D/1) and looks forward to concluding the review in 2015

etailed analysis of WFP's indirect costs to continue in 2014-15:

- Informal consultations will be held with the Executive Board during the first half of 2015
- Focus on the fourth, final question (detailed analysis of indirect costs, PSAEA, etc.)
- A final paper summing up the conclusions of this review will be presented to the Board for oproval at the Annual Session in June 2015.

## eview of draft decisions as presented (continued)

he Board approves the application of a single ISC rate of 10 percent for private-sector onations, in accordance with the principle of full-cost recovery outlined in "WFP Private-Secte artnerships and Fundraising Strategy (2013–2017)"

	Standard rate	Discounted rate
Corporations	20%	12%
Individuals	15%	15%
Foundations / NGOs	15%	10%
Funds raised by country offices	12%	10%
	if	if
Size of donation	Small	Large

ecall: WFP Private Sector ISC Rate (effective June 2013)

ACABQ "<u>welcomes</u> the proposal to adopt a single rate for indirect support costs for private-sector contributions, hich simplifies the recovery rate model and increases transparency for donors. The Committee also welcomes the roposed rate of 10 per cent"

C "<u>endorsed</u> the proposal to use a 10% single rate for all private sector contributions while noting that the rate as dynamic and capable of adjustment over time"