

# The Evaluation Function in WFP

**EB Induction Session  
12<sup>th</sup> January 2016**

**Helen Wedgwood  
Director of Evaluation**



**World Food Programme**

# Evaluation Definition & Purpose



The **systematic & impartial, periodic assessment** of the performance of WFP's activities, operations, strategies and policies.

*(UN Evaluation Group/WFP 2016-2021 Evaluation Policy)*

- Generates **evidence on results achieved**
- Explains the **reasons** for the **intended and unintended results**
- Informs **new policies, strategies & programmes**



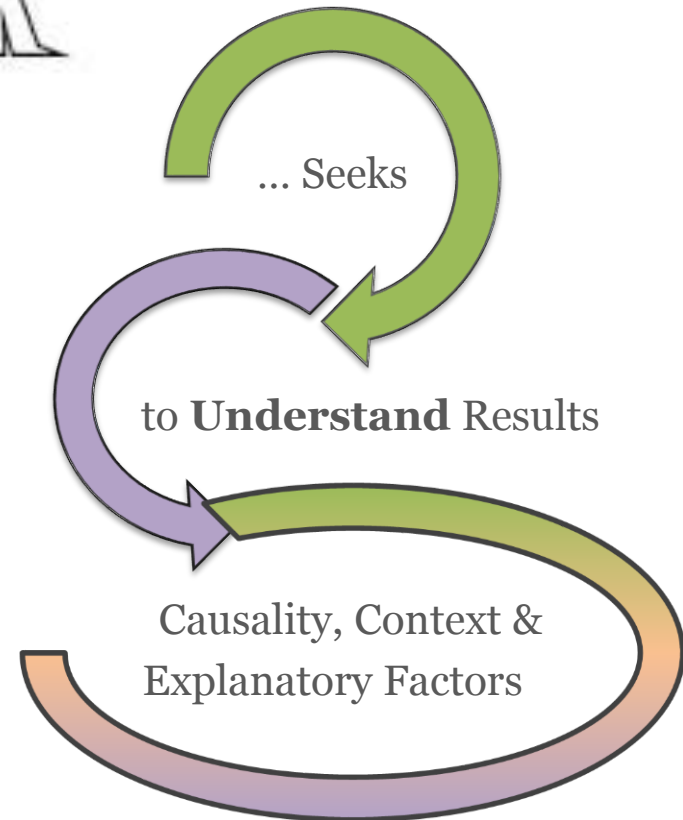
## Learning

Informs operational & strategic decision-making through analysis of why certain results occurred or not; draws lessons to identify good practices, build on success & avoid past mistakes

## Accountability

Obligation to account for work carried out & results achieved, using planned objectives & targets as the benchmark against which to assess performance

# Evaluation Questions & Criteria



... and 3 extra criteria for humanitarian evaluations:

- **Coverage**
- **Connectedness**
- **Coherence**

A faint, light gray world map is visible in the background, showing the outlines of continents and countries. A dark teal horizontal band is overlaid across the middle of the map, containing the title text.

# WFP's EVALUATION FUNCTION

# Recent policy changes in WFP's evaluation function



Focused on (centralized) evaluations

OEV-centric

Evaluation Principles-based

WFP-oriented

- Evaluation across WFP (Centralized evaluation with demand-led Decentralized evaluation)
- OEV augmented role

Evaluation as part of everybody's business

Explicit Normative & Accountability framework

WFP's evaluation function as part of UN system

**2008 Policy**

**2016-2021 Policy**

# Overview of Evaluation Types

## CENTRALIZED EVALUATIONS (OEV Managed)

- Strategic
- Policy
- Country Portfolio
- Corporate Emergency Response

- Impact
- Operation
- Joint Evals

## DECENTRALIZED EVALUATIONS (NOT OEV Managed)

- Activities
- Pilots
- Themes
- Transfer modalities
- Any other area of action



EMG



**EXECUTIVE DIRECTOR**

Ertharin Cousin

Philip Young

EMG



**RESOURCE MANAGEMENT DEPARTMENT (RM)**

Manoj Juneja  
Assistant Executive Director & Chief Financial Officer

Jacqueline de Groot (SA) / Luclana Romani

**BUDGET & PROGRAMMING (RMB)**  
Finbarr Curran  
Anna Arriuzza

**FINANCE & TREASURY (RMF)**  
Nicholas Nelson  
Marianovella Andrielli

**MANAGEMENT SERVICES (RMM)**  
Dominik Heinrich  
Patrizia Muzi

**PERFORMANCE MGMT & MONITORING (RMP)**  
Christopher Kaye  
Linda Charlton

**FIELD SECURITY (RMQ)**  
Christophe Boutonnier  
Consuelo Cola

**INFORMATION TECHNOLOGY (RMT)**  
Manoj Juneja (Acting CIO)  
Alessandra Di Berto

**STAFF WELLNESS (RMW)**  
Sergio Arena

**RESOURCE MANAGEMENT INTEGRATION & SUPPORT (RMX)**  
Sean O'Brien  
H. Fourcaud

EMG



**OPERATIONS SERVICES DEPARTMENT (OS)**

Ramiro Lopes da Silva  
Assistant Executive Director

Marian Yun (SA) / Margaret Minniti

**EMERGENCY PREPAREDNESS & SUPPORT RESPONSE (OSE)**  
Stefano Porretti  
Ester Fiorito

**SUPPLY CHAIN DIVISION (OSX)**  
Corinne Fleischer  
Antonella Milozzi

**NUTRITION (OSN)**  
Lauren Landis  
Alessia Rossi

**POLICY AND PROGRAMME (OSZ)**  
Stanlake Samkange  
Carla Esposito

**BRASILIA (BRA)**  
Daniel Balaban

**REGIONAL BUREAUX**

**BANGKOK (RBB)**  
David Kaatrud  
Ramesh S. Maravati  
Field: N. Singh  
S. Bhattacharyya

**CAIRO (RBC)**  
Muhannad Hadi  
Ramesh Marjan Isring  
Field: Hamaa Ibrahim

**DAKAR (RBD)**  
Denise Brown  
Ramesh Valerie Olivier  
Field: Oumoumarou Ba

**JOHANNESBURG (RBJ)**  
Chris Nikol  
Ramesh Marjan Isring  
Field: Maria Nyoni

**NAIROBI (RBN)**  
Valerie Guarnieri  
Ramesh Valerie Olivier  
Field: Alice Allandi

**PANAMA (RBP)**  
Miguel Barreto  
Ramesh S. Maravati  
Field: Leticia Cousin

**COUNTRY OFFICES**

EMG



**CHIEF OF STAFF**

Jim Harvey  
Chief of Staff

Anna Moroz

**OFFICE OF THE EXECUTIVE DIRECTOR (OED)**  
Laura Santucci  
Sirarpi Daguessian

**GENDER (GEN)**  
Kawinzi Muiu  
Pio Orlandi

**OFFICE OF THE OMBUDSMAN (OBD)**  
David Miller  
Violetta Zucco

**HUMAN RESOURCES (HRM)**  
Prerana Issar  
Samantha Maritini

**INNOVATION & CHANGE MANAGEMENT (ISC)**  
Robert Opp  
Hawa Iantelo

**LEGAL OFFICE (LEG)**  
Bartolomeo Migone  
Alice Vuille

**INSPECTOR GENERAL & OVERSIGHT OFF (IGO)**  
David Johnson

**OFFICE OF EVALUATION (OEV)**  
Helen Wedgwood  
Leticiana Lopez

**ETHICS OFFICE (ETO)**  
Bonnie Green  
Catherine Colmay

EMG



**OFFICE OF THE DEPUTY EXECUTIVE DIRECTOR**

Amir Abdulla  
Deputy Executive Director

Benjamin Florez (SA) / Louise Potts

**ADDIS ABABA (ADD)**  
Thomas Yanga  
Meseret Woldemariam

**GENEVA (GVA)**  
Gordana Jerger  
Heidi Findlay

**NEW YORK (NYC)**  
Erika Joergensen  
Julian Florez

**ROME-BASED AGENCIES AND CFS (PGR)**  
Mihoko Tamamura  
Tania Tisocco

**COMMUNICATIONS (PGM)**  
Corinne Woods  
Janelle Jimenez

**COPENHAGEN (COP)**  
Anne Poulsen

**BRUSSELS (BRU)**  
K. Bednarska  
Hilke Derwaller

**LONDON (LON)**  
Gregory Barrow  
Nina Valente

**TOKYO (TOK)**  
S. Anderson  
Juniko Nishida

**UNITED ARAB EMIRATES (UAE)**  
Ab-dallah Al-Wardat

**WASHINGTON (WAS)**  
Jon Brause  
Matleen Villamor

EMG



**PARTNERSHIP, GOVERNANCE AND ADVOCACY DEPARTMENT (PG)**

Elisabeth Rasmusson

Maria Jose Rojas (SA) / Isabelle Quebert

**EXECUTIVE BOARD SECRETARIAT (PGB)**  
Harriet Spanos  
Cristina Salvi

**PARTNERSHIP & ADV. COORDINATION (PGC)**  
Arnhold Spence  
Delphine Bureau

**PRIVATE SECTOR PARTNERSHIPS (PGP)**  
Jay Aldous  
M. Savognani

**GOVERNMENT PARTNERSHIPS (PGG)**  
Rasmus Egendal (o.i.c.)  
Angelika Aschbacher

**BEIJING (BEI)**  
Brett Rierson

**BERLIN (BER)**  
Ralf Suedoff

**MADRID (MAD)**  
Antonio Salort-Pons

**PARIS (PAR)**  
Marina Catena

**SEOUL (SEO)**  
Hyoung-Joon Lim

**OEV**

# EB ROLE IN EVALUATION

## Oversight

- Exercise oversight of evaluation function
- Guide management in policy implementation
- Consider AER & all CE reports
- Consider management responses to all evaluations presented & follow-up action reports

## Normative Framework

- Approve evaluation policy and safeguard provisions
- Approve appointment, made by the ED, of Director of Evaluation
- Provide strategic guidance through Annual Consultation on Evaluation
- Foster evaluation culture as members of WFP Governing Body

## Resourcing

- Approve OEV's budget
- Review trends in human & financial resources dedicated to CEs and DEs

## Planning

- Review OEV's work plan & priorities as set out in WFP's Management Plan

## Use

- Consider use of evaluation evidence when approving new policies, strategies, programmes, Management Plans etc
- Use evidence generated by evaluations in its decision-making



# EB Evaluation Calendar 2016



## Annual Consultation on Evaluation: 26 May

- Consider 2015 Annual Evaluation Report
- Update on development of the Evaluation Function & Reporting System
- Discuss forward OEV work plan

## Round Tables on Evaluation: 28 Jan; 26 May; 28 Oct

- Informal discussion of Evaluation Reports (OEV) & Management Responses (Management)

## Executive Board Sessions: EB.1/2016, EB.A/2016, EB.2/2016

- Formally consider Evaluation Reports (OEV)
- Approve Management Responses (Management)



**Thank you**