

WFP's new Evaluation Function

Update on implementation

WFP Office of Evaluation

Annual Consultation on Evaluation
27th May 2016

Helen Wedgwood
Director of Evaluation

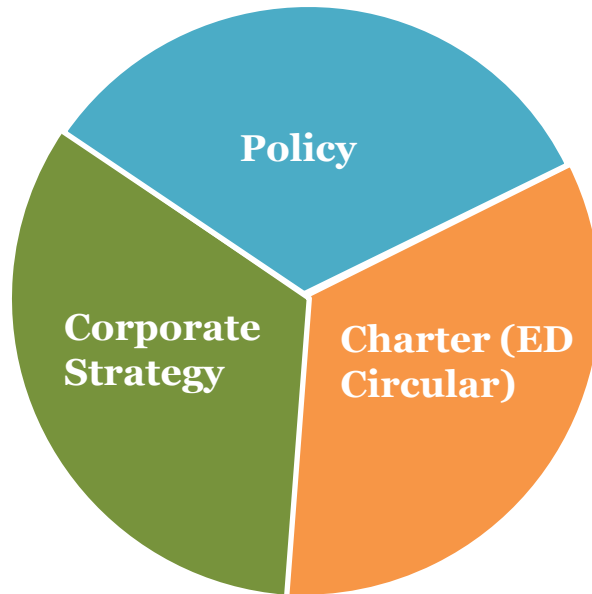


World Food Programme

WFP's Evaluation Function framing documents



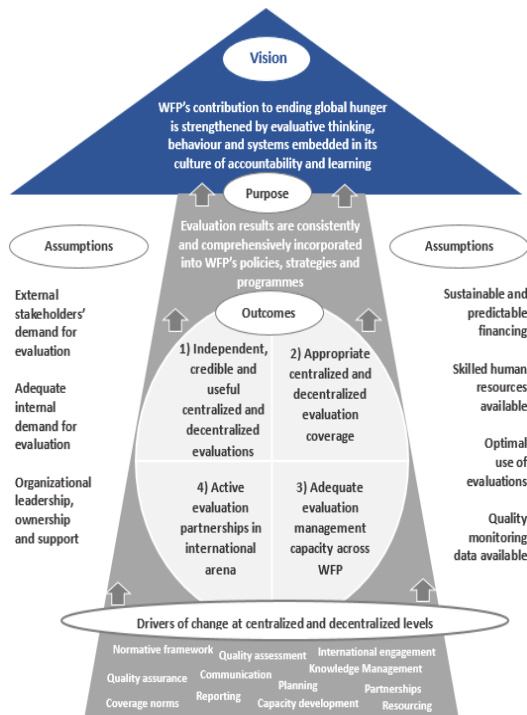
Policy sets vision & strategic direction for WFP's new evaluation function (Centralized and Decentralized)



Strategy describes all the elements/workstreams necessary for **phased implementation**

Charter sets new mandate, governance, authorities & institutional arrangements

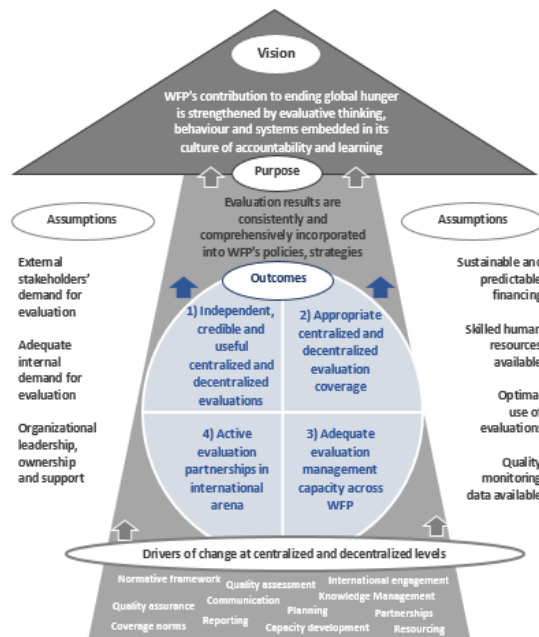
Policy Theory of Change: Vision



WFP's contribution to ending global hunger is strengthened by evaluative thinking, behaviour and systems embedded in its culture of accountability and learning

Policy Theory of Change: Outcomes

1) Independent, credible and useful centralized and decentralized evaluations



2) Appropriate centralized and decentralized evaluation coverage

4) Active evaluation partnerships in international arena

3) Adequate evaluation management capacity across WFP

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WFP EVALUATION CHARTER

Institutional arrangements

EXISTING (slightly modified; no change)

- EB Annual Consultation on Evaluation
- Management Response & Follow Up
- Strategic Programme Review Process
- Staff Performance Management & Directors' Assurance
- Post-hoc Quality Assessment
- Knowledge Management System
- Executive Management Group
- External Peer Review

NEW

1. Evaluation Function Steering Group
2. Regional Evaluation Committee
3. Sustainable Financing Mechanism
4. DE Committee (temporary)
5. Hotline
6. Evaluation Community of Practice

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WFP's EVALUATION STRATEGY 2016-2021

A: Normative Framework

O1: Independent, credible & useful centralized & decentralized evaluations

O2: Appropriate centralized & decentralized evaluation coverage

O3: Adequate evaluation management capacity across WFP

O4: Active evaluation partnerships in international arena

Impartiality provisions

Coverage norms

WFP capacity development

Partnerships

Quality assurance

Planning

Institutional arrangements

National & regional capacity development

Quality support

Funding

Evaluator expertise

Post-hoc quality assessment

Staffing

Use of evaluations

B: Reporting

C: Communication & Knowledge Management

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Financing model



Project Budget Line DSC and in future under FFR 'implementation costs'	SRAC allocations (multilateral) Contingency Evaluation Fund	PSA
<ul style="list-style-type: none">- Conduct & management (staff time) of DEs	<ul style="list-style-type: none">- Support COs facing genuine resource constraints- OEV's services to support the DE function (e.g. Capacity development for DE, outsources quality support mechanism)	<ul style="list-style-type: none">- Conduct & management (staff time) of CEs (OEV Annual Workplan)- Delivering on OEV augmented responsibility e.g. (standards, oversight, reporting)- 6 Regional Evaluation Officers

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Provisions for Impartiality & Independence for Decentralized Evaluations

At system level

- Roles and accountabilities integrated into PACEs and Internal control assurance statements for Directors
- OEV hotline
- Post-hoc QA
- Code of Conduct for Evaluators

At evaluation level

- DEQAS
- Help-desk
- Publicly available
- Independent consultants
- Assessment of potential conflicts of interest
- Evaluation manager
- Evaluation Committee
- Evaluation reference group

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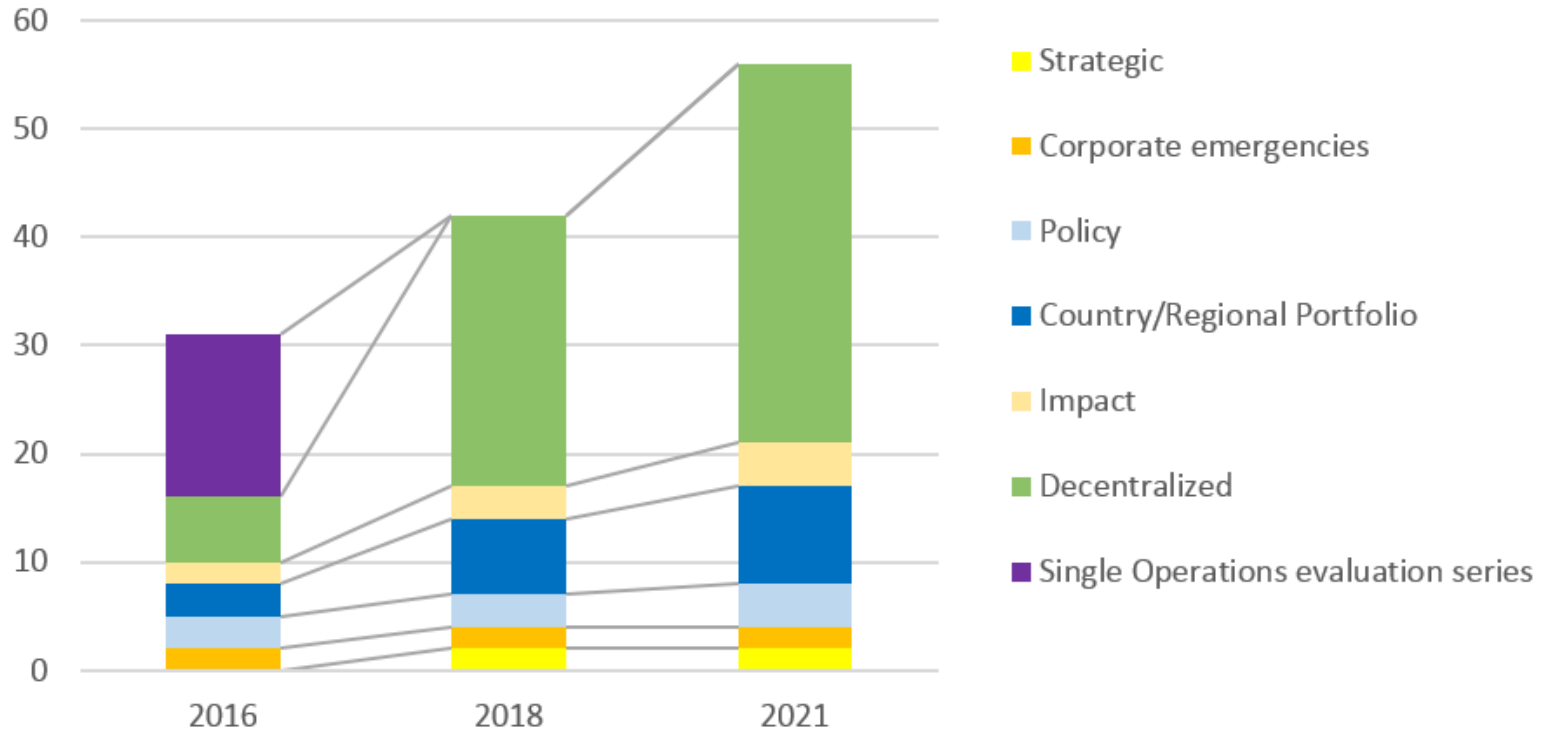
Staffing

Use of evaluations

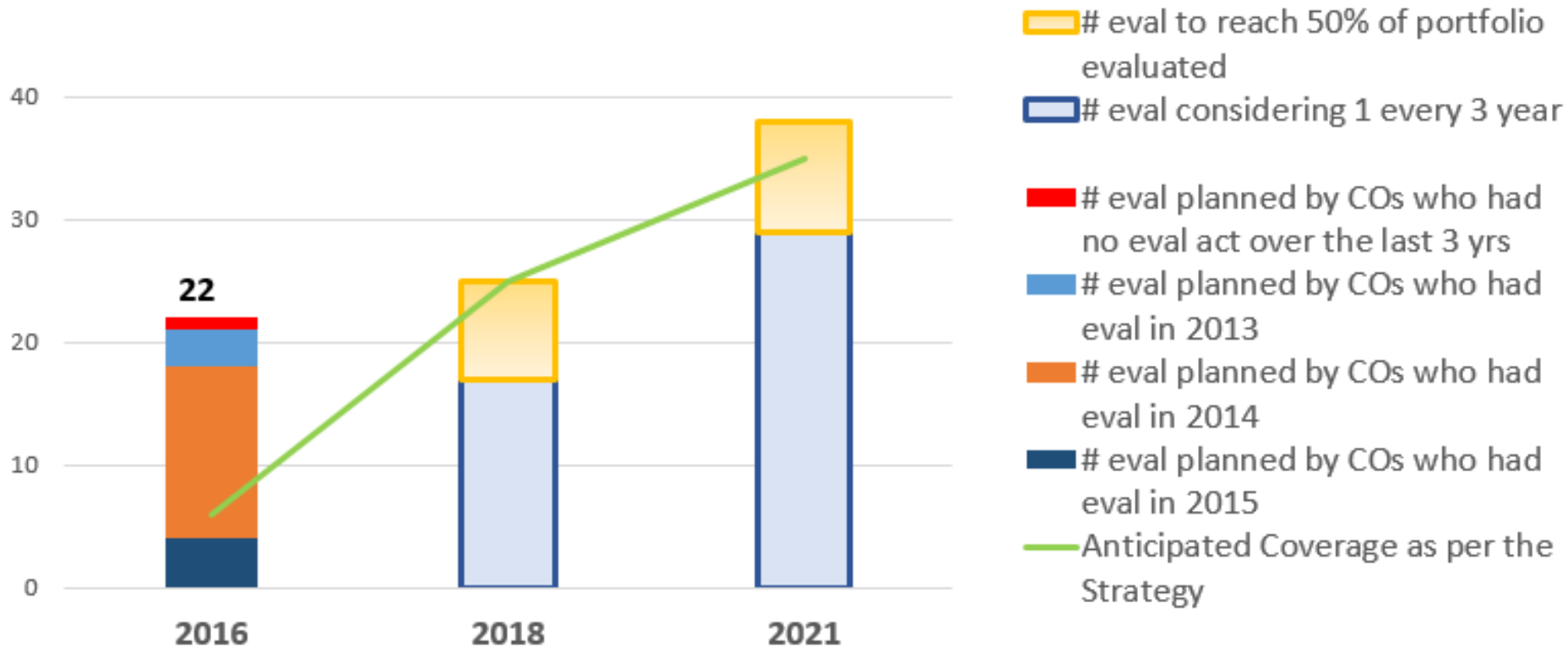
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Projected progressive application of coverage norms (Estimated number of evaluations)



2016 DE plans & simulations for 2018 & 2021



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Matching KPIs to the Theory of Change



Purpose: Evaluation results are consistently and comprehensively integrated into WFP's policies, strategies and programmes.

1. Embedding the evaluation function in WFP

O1: Independent, credible & useful centralized & decentralized evaluations

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4. Quality of evaluations

2. Resourcing of the evaluation function

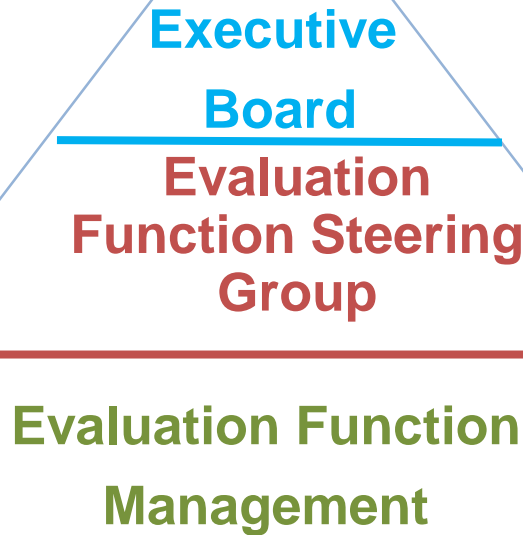
3. Evaluation coverage

6. Effectiveness & efficiency of evaluation partnerships

5. Learning & use

Matching KPIs to audience

- Budget & Programming
- Performance Mgt & Monitoring
- Office of Evaluation



- Regional Evaluation Officers
- Regional Bureaux
- Country Offices

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Next steps for Evaluation Function Reporting



Consultation: Evaluation Function Steering Group, RMP, functional specialists in RBs & some COs

Refining & testing (Part I)

Initiation of new Reporting System

Mid-June – Mid-July

August

Jan 2017

2016

May

September

Oct-Dec

Annual Consultation on Evaluation

- Alignment with final draft CRF & FFR
- **Consultation with EB through OEV Work Plan**
- Finalize content & Phasing

Top level KPIs

Establishing MIS & testing (Part II)

Consultation with IT & Communications on MIS