



IASC TRANSFORMATIVE AGENDA (TA)

Presentation to the WFP Executive Board

Rome – 18 October 2013

EVOLUTION OF THE TRANSFORMATIVE AGENDA

- 2010** Lessons Learned and deficiencies identified for Haiti and Pakistan responses.
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- 2011** Strategy developed for addressing these issues and a “Transformative Agenda” (TA) agreed by the IASC Principals.
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- 2012** TA Normative Guidance development under IASC Working Group (WG) and Principals.
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- 2013** Conclusion of the normative phase and launch of the TA rollout to the field under the Emergency Directors Group (EDG).
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- 2014** Consolidation, adjustment and accountability.

LEADERSHIP

- Quality in selection and accountability for performance of Humanitarian Coordinators (HCs) improved.
- Emphasis shifting to quality and accountability of collective leadership of the Humanitarian Country Team (HCT).
- WFP issued internal guidance on Country Director's (CD) role in the HCT and relationship to the HC.

COORDINATION

- Level 3 Protocols and Inter-Agency Rapid Response Mechanism concept updated based upon a simulation exercise.
- Relatively mature guidance (revised Cluster Reference Module being finalised).
- More strategic and predictable use of clusters.
- Issue of sustainable cluster funding, particularly for global cells.
- WFP guidance on CD's role in managing clusters at field level.

“ACCOUNTABILITY” - HUMANITARIAN PROGRAMME CYCLE (HPC)

- Delays in finalising Normative Guidance (HPC Reference Module).
- Performance Monitoring System still under development.
- Some reforms applied to 2014 CAPs for more strategic focus.
- Issues related to clarity of Humanitarian Information Management.
- WFP guidance aligned to HPC.

PREPAREDNESS

- IASC has adopted Emergency Response Preparedness – An action oriented approach based on risk management. WFP approach (EPRP) fully compatible.
- Cluster Preparedness Guidance being finalised.
- Common Framework for Preparedness soon to be released, based on commitment between IASC, UNDG and UNISDR.
- Calls for humanitarian actors to contribute to building national and local preparedness capacity. WFP already acting.
- WFP continues to provide leadership role (e.g. co-Chair of IASC Sub-Working Group on Preparedness).

ACCOUNTABILITY TO AFFECTED POPULATIONS

- Operational Framework and Self-Assessment tool developed and tested.
- Engendering a system-wide “culture of accountability”, in particular at the HC/HCT level.
- IASC merging work on AAP and Protection Against Sexual Exploitation and Abuse (PSEA).
- WFP developing good practices and leading inter-agency efforts as co-Chair of the IASC Task Team.

TA OVERSIGHT

- Emergency Directors Group (EDG).
- TA support facilities (e.g. rollout missions, support cell and roster).
- Non-L3 specific TA Protocols applicable to all humanitarian responses.
- Ensuring a “cultural shift” towards strategic planning and collective ownership.
- ED Memorandum, August 2013 update and dedicated WFPGo webpage.

OUTSTANDING ISSUES

- Global coordination structures supporting response.
- Role of OCHA.
- TA links with Normative Agenda of IASC Working Group (e.g. Resilience, Humanitarian Space, Protection, etc).
- Coherence with the World Humanitarian Summit (WHS) agenda.

THANK YOU