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Programme
Alimentaire
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World
Food
Programme

Programa
Mundial
de Alimentos

**Executive Board
Third Regular Session**

Rome, 11–14 October 2004

ADOPTION OF THE AGENDA

Agenda item 1

For approval

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PROVISIONAL ANNOTATED AGENDA



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1. *Adoption of the Agenda*

Pursuant to Rule III of the Rules of Procedure of the Executive Board, the Executive Director hereby presents, **for approval**, the provisional annotated agenda of the Third Regular Session of 2004. During the session, the Board may, by a two-thirds majority of the members present and voting, amend the agenda by deletion, addition or modification of any item.

2. *Appointment of the Rapporteur*

Pursuant to Rule XII and in keeping with the established methods of work, the Board may appoint a rapporteur from among the representatives.

3. *Current and future strategic issues*

Under this item, the Executive Director will provide, **for the Board's consideration**, an oral presentation on strategic issues facing WFP.

4. *Policy issues*

a) Food-based safety nets

This paper examines the potential role of food aid in the context of social protection and safety nets, including policy and programming implications for WFP. This paper is submitted **for approval**, because the conclusion of the paper requires Executive Board approval of policy changes in the “Consolidated Framework of WFP Policies”.

b) Building country and regional capacities

This paper advises the Board on possible ways to ensure that national and regional capacities are established, strengthened and supported. This paper is submitted **for approval**, because the conclusions of the paper require Executive Board approval of policy changes in the “Consolidated Framework of WFP Policies”.

c) New partnerships to meet rising needs — expanding the WFP donor base

At the Third Regular Session of the Board in October 2003, members requested a document from WFP outlining its strategy for engaging additional governments and private-sector entities to broaden its donor base. Two informal consultations were held in May and July and the formal paper is submitted to the Board **for approval**.

d) Update on school feeding*

This information note is presented to the Board **for information** in response to its decision at the First Regular Session in 2003 (WFP/EB.1/2003/10) to request a progress report on the implementation of the policy, to be submitted to the Third Regular Session in 2004.

Expanded school feeding and health programme: new partnerships in Uganda*

The Government of Uganda has submitted a proposal to New Partnership for Africa's Development (NEPAD) entitled “Home Grown School Feeding Initiative”. The five year programme for 2005–2009 recognizes the Government's desire to expand the school feeding programme in Uganda from the 322,311 children under the current WFP-supported protracted relief and recovery operation (PRRO) to an estimated 2.5 million. The programme supports the national economic development priorities, particularly in achieving the MDGs, creates good potential for private-sector partnerships with the Government on the modernization of agriculture, universal primary education and promotion of private-sector investment, and provides an opportunity for sustainability and Government ownership. The Government will



provide 50 percent of the funding. This proposal, submitted **for information**, has been endorsed by NEPAD and WFP, who will advocate, together with other partners, to raise additional funds in support of the initiative. WFP will be the implementing partner for the Government of Uganda during the first phase.

e) Strengthening emergency needs assessments: progress to date and implementation plan

At its First Regular Session in 2004, the Executive Board discussed WFP's commitment to improving its emergency needs assessments and measures to increase accuracy, transparency and credibility. This document provides an update on progress made and outlines the actions planned in a 30-month timeframe with clearly defined objectives relating to transparency, methodology, crisis information and enhanced capacities, as well as budget implications and arrangements for collaboration with other agencies. This document is submitted to the Board **for consideration**.

f) Update of the consolidated framework of WFP policies*

At its Annual Session in 2000, the Executive Board approved the recommendations in the document "Report of the Working Group on Governance" (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. The *Consolidated Framework of WFP Policies* was first submitted to the Board at its Annual Session in 2002. A hard copy of the update of the *Consolidated Framework of WFP Policies* is submitted to the Board **for information**. An electronic update is available at the WFP web site www.wfp.org.

5. *Resource, financial and budgetary matters*

a) Report of the External Auditor on management matters

The Board will have before it, **for consideration**, three reports of the External Auditor on management matters: "Review of Corporate Governance at WFP", "Review of WFP's Vulnerability Analysis and Mapping" and "Review of WFP's Air Operations". These are collated in a single document – Report of the External Auditor on Management Matters, WFP/EB.3/2004/05-A/1.

The Board will also have before it, **for information**, the comments and recommendations of the Advisory Committee of Administrative and Budgetary Questions (ACABQ) and the Food and Agriculture Organization of the United Nations (FAO) Finance Committee.

b) Follow-up on the recommendations of the External Auditor

The Board will have before it, **for consideration**, a document on the follow-up to recommendations of the External Auditor made in the Auditor's reports to the Board for the 2000–2001 and the 2002–2003 biennia. The document includes the final report on the actions taken to implement the 2000–2001 external audit. It also includes recommendations and a progress report on implementation of recommendations made in the long-form report on 2002–2003 financial statements and management reports of the External Auditor for 2002–2003.

The Board will also have before it, **for information**, the comments and recommendations of the ACABQ and the FAO Finance Committee.

c) Update to the WFP Management Plan for 2004–2005*

The Board will have before it, **for information**, a report on the implementation of the Management Plan for 2004–2005.

The Board will also have before it, **for information**, the comments and recommendations of the ACABQ and the FAO Finance Committee.



6. *Evaluation reports*

- a) Summary report of the evaluation of the Sahel Regional emergency operation (EMOP 10249.0)

The West Sahel regional drought EMOP originally included five countries, Cape Verde, the Gambia, Mali, Mauritania and Senegal; Senegal has withdrawn from the operation. The evaluation took place at the end of 2003 and focused on Mali and Mauritania, representing 90 percent of the planned food commodity commitment. It examined the regional EMOP's intervention strategy, targeting effectiveness and efficiency, and the effectiveness of the monitoring system at demonstrating outcome-level results and the advantages and disadvantages of the regional approach. The document is submitted to the Board **for consideration**.

- b) Summary report of the evaluation of the Eritrea Relief Portfolio

The Eritrea relief portfolio evaluation took place in October and November 2003. It focuses on outcomes of the relief operations and emergency-to-recovery linkages. The document is submitted to the Board **for consideration**.

- c) Summary report of the evaluation of the West Africa Coastal Regional protracted relief and recovery operations, in Guinea, Liberia and Sierra Leone (PRRO 10064.0, 10064.1 and 10064.2)

The West Africa Coastal PRRO is WFP's largest and longest-running regional relief operation in the West Africa region. Evaluations were conducted by the Office of Evaluation (OEDE) in 1996 and again in March and April 2004 covering the operations over the last few years. The evaluation particularly examined the effectiveness and efficiency of the interventions, and the advantages and disadvantages of the regional approach. The document is submitted to the Board **for consideration**.

- d) Summary evaluation report on WFP's portfolio of activities in Rwanda

The evaluation took place from 26 April through 14 May 2004 to review WFP's portfolio in Rwanda since 1999. It looks at the relationship between relief, recovery and development, and the effectiveness of WFP's country office management structure and staff profile to manage transitions. The document is submitted to the Board **for consideration**.

- e) Summary evaluation report of the Sudan emergency operation

This evaluation took place in February and March of this year. The mission examined WFP's EMOPs in the northern and southern sectors of Sudan, focusing on logistics, nutrition and targeting issues. The past three years of EMOPs were examined in detail. The document is submitted to the Board **for consideration**.

- f) Information note on the United Nations Joint Logistics Centre (UNJLC) Core Unit review*

The review of the UNJLC Core Unit follows reviews of the UNJLC field operations in Afghanistan, Iraq and Liberia. The objective of all four reviews is to identify lessons and best practices to improve the application of the UNJLC concept in future deployments. A synthesis of major lessons and best practices taken from these reviews will be undertaken by OEDE before the end of this year. This document is presented **for information**.

Operational matters

7. *Country programmes*

In October 2002, the Executive Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), in which draft country programmes would be reviewed by the Board at its Second Regular Session in June. Country programmes would then



be posted on the WFP website and approved at the Third Regular Session on a no-objection basis. They would be discussed only if at least five Board members request it in writing (ref. WFP/EB.2/2003/INF/6). The following country programmes would therefore be approved on that basis:

- Madagascar 10340.0 (2005–2009)
- Sierra Leone 10333.0 (2005–2007)

8. *Projects for Executive Board approval*

a) Development projects

The Board will have before it, **for approval**, the following development projects exceeding the Executive Director's delegated authority:

- Central African Republic 10361.0
- Lao PDR 10078.1

b) Protracted relief and recovery operations

The Board will have before it, **for approval**, the following PRROs exceeding the Executive Director's delegated authority:

- Sri Lanka 10067.1
- West Africa Coastal 10064.3
- Côte d'Ivoire Regional 10372.0
- Mauritania 10359.0
- Senegal 10188.1
- Ethiopia 10362.0
- Southern Africa Regional 10310.0

c) Budget increases to PRROs

The Board will have before it, **for approval**, a budget increase to the following PRRO exceeding the Executive Director's delegated authority:

- Uganda 10121.0

9. *Reports of the Executive Director on operational matters (1 January–30 June 2004)**

a) Development projects approved by the Executive Director

The Executive Board will have before it, **for information**, a summary of the following development projects approved within the delegated authority of the Executive Director:

- Lao PDR 10306.1
- Peru 10320.0

b) Budget increases to development projects approved by the Executive Director

The Executive Board will have before it, **for information**, a document summarizing budget increases to development projects approved by the Executive Director within his delegated authority.

c) PRROs approved by the Executive Director

The Executive Board will have before it, **for information**, a summary of the following PRROs approved by the Executive Director within his delegated authority:

- Lao PDR 10319.0



d) Budget increases to PRROs approved by the Executive Director

The Executive Board will have before it, **for information**, a document summarizing budget increases to PRROs approved by the Executive Director within his delegated authority.

e) EMOPs approved by the Executive Director or the Executive Director and the Director-General of FAO

The Executive Board will have before it, **for information**, a summary of EMOPs approved by the Executive Director or the Executive Director and the Director-General of FAO, under the authority delegated in subparagraph (b) of the appendix to the General Rules.

10. *Operational Reports*

➤ Information note on Angola PRRO 10054.2*

Angola PRRO 10054.2 was formulated in mid-2003, a period when it was recognized that considerable uncertainty existed concerning the pace at which the country might undergo transition through the immediate post-war period. During the discussions at the Third Regular Session of the Executive Board in October 2003, WFP was requested to report one year later on progress made to that point in implementation. This progress report, submitted **for information**, provides a brief description of the background to the PRRO, the factors that have most influenced implementation to date, measures taken to adjust implementation and the factors that are most likely to shape the PRRO and WFP's activities in Angola to the end of 2005.

11. *Organizational and procedural matters*

➤ Biennial programme of work of the Executive Board, 2005–2006

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, **for approval**, its provisional programme of work for 2005–2006. In accordance with its decisions 2000/EB.A/6 and 2000/EB.3/1, during the review of the provisional programme of work, the Board should also:

- ◇ advise on the purpose of each document – whether for approval, consideration or information;
- ◇ consider the possibility of an occasional symposium on food aid;
- ◇ identify subjects that should be handled through an informal consultation before being brought to the Board for decision;
- ◇ review operations over the previous 12 months and decide if pre-session briefings should be arranged for the following year, and on which subjects; and
- ◇ assess the impact of the document size limitation approved by the Bureau in early 2004 and implemented during EBA/EB2 2004.

12. *Administrative and managerial matters*

a) Review of the Immediate Response Account (IRA)

In considering document WFP/EB.A/2003/6-A/1 “Issues on Financial Policies”, especially section G, the Board supported further review of funding and financing mechanisms – IRA, the direct support cost (DSC) advance facility and the operational reserve. It also supported the presentation of conclusions or proposals in the 2004–2005 Management Plan or at subsequent Executive Board meetings.



As part of the business process review, this paper reviews the IRA, describes the proposed enhanced IRA mechanisms in the context of the relevant regulatory framework and summarizes the approval sought from the Board as WFP completes the transition to a new business model. The document is presented **for approval**.

b) Business process review (BPR): second progress report on pilot projects

In February 2004, the Board approved financing for the pilot phase of BPR and endorsed the initiative. This report, submitted **for consideration**, provides an update on the pilot projects, including the initial results of financing and other improvements.

The Board will also have before it, **for information**, the comments and recommendations of the ACABQ and the FAO Finance Committee.

c) Increased delegation of authority to the Executive Director for approval of operations and budget revisions

This document follows the report of the Working Group on Governance (WG/G) approved by the Board in 2000, which recommended that the Board should “focus on strategy, policy, oversight and accountability”, and that “the Secretariat should be asked to come forward with proposals for revised programming principles (including levels of delegated authority) for country programmes and for projects and operations outside country programmes”. WG/G saw that “the authorities delegated to the Executive Director could usefully be reviewed to see how far they remain appropriate to WFP’s circumstances in the early 21st century”. This document, which presents a series of recommendations regarding increased delegation of authority to the Executive Director is submitted to the Board **for approval**.

13. *Summary of the work of the Annual and Second Regular Sessions of the Executive Board, 2004*

In accordance with the Executive Board's decision at its Second Regular Session in 1996 on its methods of work, the summary of the work of the Annual and Second Regular Sessions 2004 will be submitted **for endorsement**.

14. *Other business*

a) Oral presentation on the preparation for the joint meeting of the Executive Boards, 2005

b) Report of the Executive Board Members' joint field visit to Guatemala*

A report summarizing observations and recommendations by board members of the United Nations Development Programme (UNDP), the United Nations Children’s Fund (UNICEF), the United Nations Population Fund (UNFPA) and WFP who participated in the joint field visit to Guatemala in March 2004 is presented to the Board **for information**.

c) Report of the Executive Board Members' field visit to Bangladesh*

A report summarizing observations and recommendations by board members who participated in the field visit to Bangladesh in March/April 2004 is presented to the Board **for information**.

15. *Verification of adopted decisions and recommendations*

The Executive Board will have before it a draft document containing all decisions and recommendations taken at its current session, for verification of their accuracy.

* In accordance with the Executive Board’s decisions on governance, approved at the Annual and Third Regular Sessions, 2000, items for information should not be discussed unless a Board member specifically requests it, well in advance of the meeting, and the Chair accepts the request on the grounds that it is a proper use of the Board’s time.

