

Executive Board Annual Session

Rome, 6-10 June 2011

ORGANIZATIONAL AND PROCEDURAL MATTERS

Agenda item 12

For information*



Distribution: GENERAL WFP/EB.A/2011/12
9 May 2011
ORIGINAL: ENGLISH

BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2011–2012)

This document is printed in a limited number of copies. Executive Board documents are available on WFP's Website (http://www.wfp.org/eb).

^{*} In accordance with the Executive Board's decisions on governance, approved at the Annual and Third Regular Sessions, 2000, items for information should not be discussed unless a Board member specifically requests it, well in advance of the meeting, and the Chair accepts the request on the grounds that it is a proper use of the Board's time.

NOTE TO THE EXECUTIVE BOARD

This document is submitted to the Executive Board for information

The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal points indicated below, preferably well in advance of the Board's meeting.

Secretary to the Executive Board: Ms E. Joergensen tel.: 066513-2603

Chief, Translation and Ms M.-F. Perez tel.: 066513-2638

Documentation Branch:

Should you have any questions regarding matters of dispatch of documentation for the Executive Board, please contact Ms I. Carpitella, Administrative Assistant, Conference Servicing Unit (tel.: 066513-2645).



1. Since 2005, the Biennial Programme of Work is submitted to the First Regular and Annual Sessions for information and to the Second Regular Session for approval. This document is therefore submitted to the Board for information.

2. The Biennial Programme of Work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.



The Board takes note of the "Biennial Programme of Work of the Executive Board (2011–2012)" (WFP/EB.A/2011/12) as proposed by the Bureau and the Secretariat.

^{*} This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document issued at the end of the session.



_

SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2011–2012)

EB.1/2011 (14–16 February)	EB.A/2011 (6–10 June)	EB.2/2011 (14-17 November)
INTRODUCTION	INTRODUCTION	INTRODUCTION
> Adoption of the Agenda (A)	> Adoption of the Agenda (A)	> Adoption of the Agenda (A)
> Election of the Bureau		
➤ Appointment of the Rapporteur	> Appointment of the Rapporteur	> Appointment of the Rapporteur
Current and Future Strategic Issues	Opening Remarks by the Executive Director	> Opening Remarks by the Executive Director
POLICY ISSUES	POLICY ISSUES	POLICY ISSUES
Annual Report for 2010 to ECOSOC and FAO Council (A)	 Annual Performance Report for 2010 (A) Update on the Implementation of WFP's 	 Update of Consolidated Framework of WFP Policies (I)
,	 Update on the Implementation of WFP's Policy on Vouchers and Cash Transfers (A) 	> WFP Policy on Disaster Risk Reduction (A)
	➤ WFP Policy Formulation (A)	
	 Oversight Framework and Report Disclosure 	
	Policy (A) > WFP Sustainable Hunger Solutions for	
	Chronically Insecure Populations: Status of Hand-Over Strategy (I)	
	> Update on WFP's Response to HIV and AIDS (I)	
	Climate Change and Hunger: Towards a WFP Policy on Climate Change (I)	
DESCRIBE EINTROLL THE SAME COMMENT	Update on the Implementation of WFP's School Feeding Policy (I) PEROLUPICE TRANSPARENTATION PEROLUPICE TRANSPARENTATION	DESCRIPCE EINTANGEL LAND DESCRIPCE
RESOURCE, FINANCIAL AND BUDGETARY MATTERS	RESOURCE, FINANCIAL AND BUDGETARY MATTERS	RESOURCE, FINANCIAL AND BUDGETARY MATTERS
Fourth Update on the WFP Management Plan	> Audited Annual Accounts, 2010 (A)	➤ WFP Biennial Management Plan (2012–2013)
(2010–2011) (A) Report of the External Auditor on WFP	> Review of the Management Plan Cycle (A)	(A) ➤ Procurement of Landside Transport Services:
Operations in Somalia (C) and WFP Management	Annual Report of the Audit Committee (C)	Report of the External Auditor (C) and WFP
Response (C)	 Report on the Implementation of the External Auditor Recommendations (C) 	Management Response (C)
Work Plan of the External Auditor for the period July 2010–June 2011 (I)	> Report of the Inspector General (C)	Management of Programme Budgets: Report of the External Auditor (C) and WFP Management
	➤ Cost-Benefit Analysis on WINGS II (I)	Response (C)
	Fifth Update on the WFP Management Plan (2010–2011) (I)	> Efficiency Initiatives in WFP (C)
	Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4 (g)) (I)	Forward Purchase Facility (I)
	Update on the Implementation of the External Auditor Recommendations on WFP's Operations in Somalia (I)	
EVALUATION REPORTS (C)	EVALUATION REPORTS (C)	EVALUATION REPORTS (C)
Summary Evaluation Report Mali Country Portfolio (2003–2009) and Management Response	Annual Evaluation Report, 2010 and Management Response	 Strategic Evaluation of Agriculture and Market Support in Uganda and Management Response
 Summary Report of the Impact Evaluation of School Feeding in Cambodia and Management Response 	 Summary Report of the Strategic Evaluation of WFP's Role in Social Protection and Safety Nets and Management Response 	Strategic Evaluation Purchase for Progress and Management Response
Multi-Donor Evaluation of Support to Conflict Prevention and Peacebuilding Activity in	 Summary Report of the Impact Evaluation of WFP Support to School Feeding in Côte 	 Summary Evaluation Report of the Haiti Country Portfolio and Management Response Summary Evaluation Report Kenya Country
Southern Sudan since 2005 (I)	d'Ivoire and Management Response Summary Report of the Impact Evaluation of	Portfolio and Management Response Summary Evaluation Report Yemen Country
	School Feeding in The Gambia and Management Response	Portfolio and Management Response Summary Joint UNHCR–WFP Impact
	Summary Evaluation Report Rwanda Country Portfolio and Management Response	Evaluation of Food Assistance to Refugees in Protracted Situations in Ethiopia and
	> Implementation Status of Evaluation Recommendations (I)	Management Response Summary Evaluation of Impact of School Feeding in Bangladesh and Management
		Response
		 Summary Evaluation Report of EMOP 10270 Saving Lives and Improving Nutrition in Niger and Management Response
OPERATIONAL MATTERS	OPERATIONAL MATTERS	OPERATIONAL MATTERS
		Progress Report on Country Programme Uganda 108070 (2009–2014) (I)
Draft Country Programmes (C)	Draft Country Programmes (C)	Draft Country Programmes (C)
Cambodia 200202	➤ Bangladesh 200243	> Malawi
> Timor-Leste 200185	> Ethiopia 200253	> Mozambique
I	→ Ghana 200247 WFP	l l



EB.1/2011 (14–16 February)	EB.A/2011 (6–10 June)	EB.2/2011 (14–17 November)
➤ United Republic of Tanzania 200200 Country Programmes (A)	 ➢ Honduras 200240 ➢ Indonesia 200245 ➢ Lao People's Democratic Republic 200242 ➢ Mauritania 200251 ➢ Senegal 200249 Country Programmes (A)	Country Programmes (A) Bangladesh Ethiopia Ghana Honduras Indonesia Lao People's Democratic Republic Mauritania Senegal
 ➤ Burkina Faso 200163 ➤ Zambia 200157 	 ➤ Cambodia 200202 ➤ Timor-Leste 200185 ➤ United Republic of Tanzania 200200 	
Projects for Executive Board approval (A) a) Development projects	Projects for Executive Board approval (A) a) Development projects	Projects for Executive Board approval (A) a) Development projects Central African Republic (school feeding) Chad (school feeding) Haiti (school feeding) São Tomé and Principe Yemen (school feeding)
b) Budget increases to development activities Côte d'Ivoire (school feeding) 107590 Ethiopia CP 104300 Rwanda Development Project 106770 Uganda CP 108070	b) Budget increases to development activities ➤ Mali Country Programme 105830	b) Budget increases to development activities Egypt CP Guinea CP Liberia Madagascar CP
c) Protracted relief and recovery operations	 c) Protracted relief and recovery operations Kenya 200174 Niger 200051 	c) Protracted relief and recovery operations Chad Colombia Ethiopia United Republic of Tanzania
d) Budget increases to PRROs➤ Haiti 108440	d) Budget increases to PRROs	d) Budget increases to PRROs ➤ Sri Lanka
Reports of the Executive Director on Operational Matters (1 July–31 December 2010) (1) Emergency Operations approved by the Executive Director or by the Executive Director and the Director-General of FAO	Reports of the Executive Director on Operational Matters (1 July–31 December 2010) (1) a) Development Projects Approved by the Executive Director b) Budget Increases to Development Activities Approved by the Executive Director c) Protracted Relief and Recovery Operations Approved by the Executive Director d) Budget Increases to PRROs Approved by the Executive Director e) Report on the Use of the Immediate Response Account (1 January–31 December 2010)	Reports of the Executive Director on Operational Matters (1 January–30 June 2011) (1) a) Development Projects Approved by the Executive Director b) Budget Increases to Development Activities Approved by the Executive Director c) Protracted Relief and Recovery Operations Approved by the Executive Director d) Budget Increases to PRROs Approved by the Executive Director e) Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO
ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS
 Distribution of Seats of the Executive Board (A) Biennial Programme of Work of the Executive Board (2011–2012) (I) 	➤ Biennial Programme of Work of the Executive Board (2011–2012) (I)	➤ Biennial Programme of Work of the Executive Board (2012–2013) (A)
ADMINISTRATIVE AND MANAGERIAL MATTERS	ADMINISTRATIVE AND MANAGERIAL MATTERS	ADMINISTRATIVE AND MANAGERIAL MATTERS
 Reports by the Joint Inspection Unit Relevant to the Work of WFP (C) Information Note on Funding of Security Management Arrangements (I) 	 Report on Post-Delivery Losses for the Period 1 January—31 December 2010 (C) Update on WFP Food Procurement (I) Statistical Report on WFP International Professional Staff and Higher Categories (I) Report on the Use of Consultants in WFP (I) WFP Security Report (I) Reports of the JIU relevant to WFP activities: Action Plan (I) 	 ▶ Update on the Joint Collaboration of the Rome-based Agencies (C) ▶ Joint FAO/WFP ISFNS Strategy (I)



EB.1/2011 (14–16 February)	EB.A/2011 (6–10 June)	EB.2/2011 (14–17 November)	
SUMMARY OF THE WORK OF THE SECOND REGULAR SESSION OF THE EXECUTIVE BOARD, 2010	SUMMARY OF THE WORK OF THE FIRST REGULAR SESSION OF THE EXECUTIVE BOARD, 2011	SUMMARY OF THE WORK OF THE ANNUAL SESSION OF THE EXECUTIVE BOARD, 2011	
OTHER BUSINESS > Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I)	OTHER BUSINESS > Report on the Joint Field Visit to the Philippines of the Executive Boards of UNDP/UNFPA, UNICEF, UNOPS, UNWomen and WFP	OTHER BUSINESS	



SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2011–2012)

EB.1/2012 (13-17 February)	EB.A/2012 (4-8 June)	EB.2/2012 (5-9 November)
INTRODUCTION	INTRODUCTION	INTRODUCTION
➤ Adoption of the Agenda (A)	➤ Adoption of the Agenda (A)	> Adoption of the Agenda (A)
> Election of the Bureau		
> Appointment of the Rapporteur	> Appointment of the Rapporteur	> Appointment of the Rapporteur
> Current and Future Strategic Issues	Opening Remarks by the Executive Director	> Opening Remarks by the Executive Director
POLICY ISSUES	POLICY ISSUES	POLICY ISSUES
 Annual Report for 2011 to ECOSOC and FAO Council (A) 	Annual Performance Report for 2011 (A)	 Update of Consolidated Framework of WFP Policies (I)
Policy on Nutrition (A)	Safety Nets Policy Update (A)	WIT Folicies (1)
Policy on Protection (A)	Mid-Term Review of the Strategic Plan (2008–2013) (C)	
 Information Note on the Update of the Implementation of the Gender Policy (I) 	 Programme Category Review: Implementation of Guidance (C) 	
RESOURCE, FINANCIAL AND	RESOURCE, FINANCIAL AND BUDGETARY	RESOURCE, FINANCIAL AND BUDGETARY
BUDGETARY MATTERS	MATTERS	MATTERS
 Report of the External Auditor on Management Matters (C) and WFP 	Audited Annual Accounts, 2011 (A)	 Report of the External Auditor on Management Matters (C) and WFP Management Response (C)
Management Response (C)	Appointment of Members to the Audit Committee (A)	> Update on the WFP Biennial Management Plan
> Update on the WFP Management Plan	➤ Annual Report of the Audit Committee (C)	(2012–2013) (I)
(2012–2013) (I)	Report on the Implementation of the External	
	Auditor Recommendations (C)	
	Report of the Inspector General (C) Update on the WFP Management Plan	
	Update on the WFP Management Plan (2012–2013) (I)	
	 Report of the Executive Director on the 	
	Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4 (g)) (I)	
EVALUATION REPORTS (C)	EVALUATION REPORTS (C)	EVALUATION REPORTS (C)
> Strategic Evaluation of Partnerships and	➤ Annual Evaluation Report, 2011 and	> Evaluation of WFP's Private Sector Strategy and
Management Response	Management Response	Management Response
Strategic Evaluation of WFP's Change Process to Meet Hunger Challenges and Management Response	 Summary Evaluation Report Country Portfolio and Management Response Summary Evaluation Report Zimbabwe Country 	 Summary Joint UNHCR/WFP Impact Evaluation of Food Assistance to Refugees in Protracted Situations in Chad and Management Response
 Strategic Evaluation of WFP's Role in Ending Long-Term Hunger and Management Response 	Portfolio (2006–2010) and Management Response	 Summary Joint UNHCR/WFP Impact Evaluation of Food Assistance to Refugees in Protracted Situations in Rwanda and Management Response
Evaluation of WFP School Feeding Policy and Management Response		
 Summary Joint UNHCR-WFP Impact Evaluation of Food Assistance to Refugees in Protracted Situations in Yemen 		
OPERATIONAL MATTERS	OPERATIONAL MATTERS	OPERATIONAL MATTERS
Country Programmes (A)	Draft Country Programmes (C)	Country Programmes (A)
> Malawi	> Bolivia	> Bolivia
> Mozambique	> Cameroon	> Cameroon
	> Egypt	➤ Egypt
	Guinea	> Guinea
	> India	> India
	MadagascarMali	Madagascar
	MaliNepal	MaliNepal
	Nicaragua	Nicaragua
	> Rwanda	> Rwanda
	> Sierra Leone	> Sierra Leone
	Sri Lanka	> Sri Lanka
Projects for Executive Board approval (A)	Projects for Executive Board approval (A)	Projects for Executive Board approval (A)
a) Development projects	a) Development projects	a) Development projects
> The Gambia		> Bhutan
Kyrgyzstan (school feeding)		 Guinea Bissau (school feeding)
b) Budget increases to development activities	b) Budget increases to development activities	b) Budget increases to development activities
c) Protracted relief and recovery operations	c) Protracted relief and recovery operations WFP	c) Protracted relief and recovery operations



EB.1/2012 (13-17 February)	EB.A/2012 (4-8 June)	EB.2/2012 (5-9 November)
> Ethiopia (refugees)		Kenya (ASAL)Zimbabwe
d) Budget increases to PRROs	d) Budget Increases to PRROs	d) Budget increases to PRROs
Reports of the Executive Director on Operational Matters (1 July–31 December 2011) (1)	Reports of the Executive Director on Operational Matters (1 July–31 December 2011) (1)	Reports of the Executive Director on Operational Matters (1 January–30 June 2012) (1)
a) Emergency Operations Approved by the Executive Director or by the	a) Development Projects Approved by the Executive Director	a) Development Projects Approved by the Executive Director
Executive Director and the Director-General of FAO	b) Budget Increases to Development Activities Approved by the Executive Director	b) Budget Increases to Development Activities Approved by the Executive Director
	c) Protracted Relief and Recovery Operations Approved by the Executive Director	c) Protracted Relief and Recovery Operations Approved by the Executive Director
	d) Budget Increases to PRROs Approved by the Executive Director	d) Budget Increases to PRROs Approved by the Executive Director
	e) Report on the Use of the Immediate Response Account (1 January–31 December 2011)	e) Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO
ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS
➤ Biennial Programme of Work of the Executive Board (2012–2013) (I)	➤ Biennial Programme of Work of the Executive Board (2012–2013) (I)	➤ Biennial Programme of Work of the Executive Board (2013–2014) (A)
ADMINISTRATIVE AND MANAGERIAL MATTERS	ADMINISTRATIVE AND MANAGERIAL MATTERS	ADMINISTRATIVE AND MANAGERIAL MATTERS
 Reports by the Joint Inspection Unit Relevant to the Work of WFP (C) 	Report on Post-Delivery Losses for the Period 1 January–31 December 2011 (C)	> Update on the Joint Collaboration of the Rome-based Agencies (C)
	Update on WFP Food Procurement (I)	
	> Statistical Report on WFP International Professional Staff and Higher Categories (I)	
	➤ Information Note on Funding of Security Management Arrangements (I)	
	➤ WFP Security Report (I)	
SUMMARY OF THE WORK OF THE SECOND REGULAR SESSION OF THE EXECUTIVE BOARD, 2011	SUMMARY OF THE WORK OF THE FIRST REGULAR SESSION OF THE EXECUTIVE BOARD, 2012	SUMMARY OF THE WORK OF THE ANNUAL SESSION OF THE EXECUTIVE BOARD, 2012
OTHER BUSINESS	OTHER BUSINESS	OTHER BUSINESS
> Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I)		



ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2011–2012)

(classified by subject and session)

POLICY ISSUES

EB.1/2011 (14–16 February)

➤ Annual Report for 2010 to ECOSOC and FAO Council (A)

The Annual Report to ECOSOC and FAO Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (2004/EB.A/11). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report. This report is presented to the Board for approval.

EB.A/2011 (6-10 June)

➤ Annual Performance Report for 2010 (A)

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed based on the Biennial Management Plan previously approved".

The Annual Performance Report for 2010 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

➤ Update on the Implementation of WFP's Policy on Vouchers and Cash Transfers (A)

This paper updates the 2008 Vouchers and Cash Transfers Policy, taking into account WFP's experience with implementation of voucher and cash transfer initiatives. It reviews the main features and trends in WFP's cash-based operations since 2008, lays out emerging issues and challenges, and outlines priorities for further mainstreaming of cash transfers and vouchers in WFP's portfolio. It is submitted to the Board for approval.

➤ WFP Policy Formulation (A)

Further to discussions at the Executive Board Bureau in 2009 and 2010 on the subject, the Executive Board requested that a document on the policy development process be submitted to it for approval. This paper, submitted for approval, is divided into two parts: the first one provides an overview of how policies are formulated, implemented, evaluated and updated. It will include a flowchart that shows the different steps and influencing factors in the WFP policy-making process, and covers how WFP's policies and programmes reflect broader policy-making within the United Nations system globally. The second part explains classification of documents for presentation to the Board.

➤ Oversight Framework and Reports Disclosure Policy (A)

During the second Regular session of 2010, the Board requested the Secretariat to develop a comprehensive oversight policy including procedures for disclosure of internal reports. The policy will include the principles and attributes for effective oversight, oversight roles and responsibilities, institutional mechanisms, professional standards for internal oversight, oversight reporting mechanisms, and resources required for effective organizational oversight. The document will be presented for approval.



> WFP Sustainable Hunger Solutions for Chronically Insecure Populations: Status of Hand-Over Strategy (1)

This document, presented for information, will identify the longer-term programmes that are part of WFP's portfolio, but do not include a clear hand-over strategy. The paper will outline the steps that are being taken to develop a coherent hand-over strategy for these programmes in partnership with the government and other stakeholders, with the goal to enact long-term solutions or better solutions for chronically insecure populations.

Update on WFP's Response to HIV and AIDS (I)

At its First Regular Session in 2003, the Board asked to be informed annually about the status of WFP HIV and AIDS activities and relations with the Joint United Nations Programme on HIV/AIDS (UNAIDS). The update is submitted to the Board for information.

Climate Change and Hunger: Towards a WFP Policy on Climate Change (I)

Following an informal consultation and a seminar with experts in 2009, and in recognition of the links between climate change, hunger and malnutrition, Board members requested the Secretariat to provide further information regarding how WFP contributes to global efforts to address the impact of climate change on hunger and undernutrition. This document, which is submitted for information, informs the Board on how WFP can contribute to supporting governments and communities in their efforts to achieve food security in the face of climate change. WFP has important comparative advantages through its experience in food security interventions that can support adaptation and disaster risk reduction.

➤ Update on the Implementation of WFP's School Feeding Policy (I)

The Secretariat will submit to the Board, for information, a progress report on the implementation of the school feeding policy, which aims at supporting global and national initiatives to scale-up school feeding programmes and increasing the quality and sustainability by focusing on: implementation support; strategic thought leadership, and global partnership, advocacy and fund raising.

EB.2/2011 (14–17 November)

➤ Update of Consolidated Framework of WFP Policies (I)

At its Annual Session in 2000, the Executive Board approved the recommendations contained in the Report on the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. The "Consolidated Framework of WFP Policies" was first submitted to the Board at its Annual Session in 2002. This updated version, which is submitted for information, includes the policies considered by the Board in 2010–2011.

> WFP Policy on Disaster Risk Reduction (A)

This paper will update the WFP Policy on Disaster Risk Reduction presented for consideration to the Executive Board in February 2009, taking into account WFP's latest experience as well as comments from a series of regional consultations where input from over 190 different organizations was collected. The paper seeks to identify major issues and lessons from implementation, as well as clarifying WFP's role and comparative advantage in supporting disaster risk reduction efforts. It is submitted to the Board for approval.

EB.1/2012 (13–17 February)

➤ Annual Report for 2011 to ECOSOC and FAO Council (A)

The Annual Report to ECOSOC and FAO Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (EB.A/2004/11). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report. This report is presented to the Board for approval.

➤ Policy on Nutrition (A)

At its informal consultation on 1 July 2010, the Board requested the Secretariat to submit a comprehensive nutrition policy, noting that several policy papers existed, but dated back to 2004, except for the Nutrition Improvement Approach which was being discussed. The new policy, submitted to the Board for approval, will give a comprehensive view of WFP's nutrition policy. It will cover the spectrum of emergency, relief, recovery and development activities, and include curative and preventive interventions, with a focus on vulnerable groups. This policy will replace all previous documents.



➤ Policy on Protection (A)

Humanitarian assistance agencies are increasingly expected to be aware of and, where possible, contribute to the protection of their beneficiary populations. In this light, the WFP policy paper on protection will seek to define principles of protection applicable for WFP and core strategies for mainstreaming protection in the work of the Programme. It is submitted to the Board for approval.

➤ Information Note on the Update of the Implementation of the Gender Policy (I)

EB.A/2012 (4-8 June)

➤ Annual Performance Report for 2011 (A)

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed based on the Biennial Management Plan previously approved".

The Annual Performance Report for 2011 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

Safety Nets Policy Update (A)

This paper, which is submitted for approval, will provide an update on the implementation of the 2004 policy paper "WFP and Food-based Safety Nets: Concepts, Experiences and Future Programming Opportunities" taking into account WFP's new Strategic Plan 2008–2013 and the associated expanded toolbox, which project WFP not only as a front-line innovator in the humanitarian domain, but also as a stronger partner for national governments seeking to address underlying drivers of risk and vulnerability.

➤ Mid-Term Review of the Strategic Plan (2008–2013) (C)

At its Annual Session in 2009, in compliance with resolution 63/232 of the General Assembly changing the comprehensive policy review of operational activities from a triennial to a quadrennial cycle, the Board agreed to extend the present WFP Strategic Plan by two years, until the end of 2013 and requested the Secretariat to prepare a mid-term review of the Strategic Plan for presentation at its Annual Session in 2012. This mid-term review, which is submitted to the Board for consideration, will report progress on the strategic objectives, include a risk assessment and draw attention to the changes in the context since 2008 when the Strategic Plan was adopted and the need to take these into account in the next Strategic Plan for the period 2014–2017.

➤ Programme Category Review: Implementation of Guidance (C)

The Programme Category Review paper, presented for consideration by the Executive Board, will review the regulations, rules and policies that guide WFP's use of programme categories, and outline enhancements discussed in the context of the Financial Framework Review.

EB.2/2012 (5–9 November)

➤ Update of Consolidated Framework of WFP Policies (I)

At its Annual Session in 2000, the Executive Board approved the recommendations contained in the Report on the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. The "Consolidated Framework of WFP Policies" was first submitted to the Board at its Annual Session in 2002. This updated version, which is submitted for information, includes the policies considered by the Board in 2011–2012.



RESOURCE, FINANCIAL AND BUDGETARY MATTERS

EB.1/2011 (14–16 February)

Fourth Update on the WFP Management Plan (2010–2011) (A)

This Fourth Update of the WFP Biennial Management Plan (2010–2011), for approval, provides a broad overview of the key achievements the organization has made in 2010. It highlights WFP's projected resource levels for 2010 and 2011 and the impact it has on the Programme, Support and Administrative budget, and gives a full account of WFP's operational requirements.

This report also gives an overview of changes in the programme of work since the approval of the biennial budget, along with a more in-depth account in the changes since the last update. It also includes a draft decision for supplementary expenditures. Details on the additional funding to the Security Emergency Fund which is requested to ensure the sustainability of WFPs current security strategy and vision and the maintenance of effective security management within WFP can be found under the document entitled Information Note on Funding of Security Management Arrangement, which is submitted to the First Regular Session of the Board under agenda item 12 b).

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

> Report of the External Auditor on WFP Operations in Somalia (C) and WFP Management Response (C)

The External Auditor will report on his work on Somalia concerning alleged food diversion, the awarding of contracts and conflict of interest. The audit lasted six weeks, including four weeks in Nairobi, and finished by mid-November. The membership was briefed on the preliminary findings of the mission on 7 December 2010. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

Work Plan of the External Auditor for the period July 2010–June 2011 (I)

This document presents the work plan of the External Auditor, detailing the audit activities for the period July 2010 to June 2011. Adherence to International Standards of Auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments; it is submitted to the Board for information.

EB.A/2011 (6-10 June)

➤ Audited Annual Accounts, 2010 (A)

The Annual Audited Accounts submitted to the Board, for approval, present a full set of financial statements and notes for 2010. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

> Review of the Management Plan Cycle (A)

Further to the approval of the Financial Framework Review, the WFP General and Financial Regulations need to be amended to reflect the new budget period. The amendments are submitted to the Board for its approval.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Annual Report of the Audit Committee (C)

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report, which is submitted for consideration, covers the activities of the Audit Committee from 1 April 2010 through 31 March 2011. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.



The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

Report on the Implementation of the External Auditor Recommendations (C)

The Report on the Implementation of the Recommendations of the External Auditor covers recommendations that were outstanding at the Annual Session of the Board in 2010 and recommendations made since that session in subsequent audit reports. This document is presented for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

> Report of the Inspector General (C)

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities for consideration and forwarding to the United Nations Office of Internal Oversight Services (OIOS), as established by Board decision 1996/EB.3/3.

This is the tenth report of the Inspector General and covers the period from January to December 2010. In addition to an overview of the oversight office, which includes its strategy, standards, resources, activities, and quality assurance framework, the document illustrates the assurance opinion provided to the Executive Director, and provides a summary of the findings and recommendations made in 2010.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

Cost-Benefit Analysis on WINGS II (I)

The Secretariat will undertake a review of the Programme's investment in the WINGS II corporate system and processes, which have been in operation since July 2009, and report its findings. The review is intended to be led and coordinated by the Programme's Performance and Accountability Management Division. This document is presented for information.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

Fifth Update on the WFP Management Plan (2010–2011) (I)

The Board will have before it, for information, a report on the implementation of the Management Plan.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(g)) (I)

In accordance with General Rules XII.4 and XIII.4(g), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

> Update on the Implementation of the External Auditor recommendations on WFP's Operations in Somalia (I)

The Board will have before it, for information, the status of implementation of the External Auditor recommendations on WFP's operations in Somalia.

EB.2/2011 (14–17 November)

➤ WFP Biennial Management Plan (2012–2013) (A)

As per Financial Regulation 9.2, a Management Plan is to be submitted to the Board each financial biennium, at the last regular session in the second year of each biennium period; the first Management Plan was presented to the Board at the Third Regular Session in 2003. The "WFP Biennial Management Plan (2012–2013)" includes the evaluation budget and work plan for 2012–2013. The document is submitted to the Board for approval.



> Procurement of Landside Transport Services: Report of the External Auditor (C) and WFP Management Response (C)

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

> Management of Programme Budgets: Report of the External Auditor (C) and WFP Management Response (C)

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Efficiency Initiatives in WFP (C)

Further to a Board request at its Annual Session in 2010, the Secretariat will submit to the Board, for consideration a document presenting efficiency initiatives undertaken by WFP.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Forward Purchase Facility (I)

The Board requested the Secretariat to provide information on the use of the Working Capital Financing Facility on an annual basis and to submit more information on the further exploration of the Forward Purchase Facility to its session in November 2011. The document is submitted to the Board for information.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

EB.1/2012 (13–17 February)

> Report of the External Auditor on Management Matters (C) and WFP Management Response (C)

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Update on the WFP Management Plan (2012–2013) (I)

The Board will have before it, for information, a report on the implementation of the Management Plan.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

EB.A/2012 (4–8 June)

➤ Audited Annual Accounts, 2011 (A)

The Audited Annual Accounts submitted to the Board, for approval, present a full set of financial statements and notes for 2011. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.



> Appointment of Members to the Audit Committee (A)

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This document, submitted for approval, puts forward the recommended candidates to fill Audit Committee slots.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Annual Report of the Audit Committee (C)

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report, which is submitted for consideration, covers the activities of the Audit Committee from 1 April 2011 through 31 March 2012. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Report on the Implementation of the External Auditor Recommendations (C)

The Report on the Implementation of the Recommendations of the External Auditor is presented for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Report of the Inspector General (C)

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities for consideration and forwarding to the United Nations Office of Internal Oversight Services (OIOS), as established by Board decision 1996/EB.3/3.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Update on the WFP Management Plan (2012–2013) (I)

The Board will have before it, for information, a report on the implementation of the Management Plan.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

> Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(g)) (I)

In accordance with General Rules XII.4 and XIII.4(g), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

EB.2/2012 (5–9 November)

➤ Report of the External Auditor on Management Matters (C) and WFP Management Response (C)

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Update on the WFP Biennial Management Plan (2012–2013) (I)

The Board will have before it, for information, a report on the implementation of the Management Plan.



EVALUATION REPORTS

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

EB.1/2011 (14–16 February)

Summary Evaluation Report Mali Country Portfolio (2003–2009) and Management Response

The evaluation will provide an analysis and assessment of the portfolio from 2003 to 2009. It will look at three questions: a) how well WFP is aligned with government policies and partner strategies and whether WFP positioned itself strategically within that context; b) how WFP made strategic choices in the past; and c) what were the operation's performances and results. The evaluation findings and recommendations will assist the country office to define its future strategies and take appropriate operational decisions.

> Summary Report of the Impact Evaluation of School Feeding in Cambodia and Management Response

In Cambodia WFP has been supporting directly school-aged children for the past ten years using school meals and take-home rations, recently reaching 527,000 children. This is one of a series of impact evaluations of school feeding in five African and Asian countries, conducted by the Office of Evaluation (OE) between 2009 and 2011. The evaluation will report on outcomes and impacts of several school feeding operations over the period, explain factors that have enabled or hindered impact and recommend ways to increase impact in the future.

Multi-Donor Evaluation of Support to Conflict Prevention and Peacebuilding Activity in Southern Sudan since 2005 (I)

Under the lead of the Policy and Operations Evaluation Department (IOB) of the Netherlands Ministry of Foreign Affairs with Denmark, a multi-donor evaluation of support to conflict prevention and peacebuilding activities in Southern Sudan was undertaken in 2009–2010. The evaluation covers the impact of collective international assistance to Southern Sudan including that of WFP. It uses the framework developed by the Organisation for Economic Co-operation and Development/Development Assistance Committee (OECD/DAC) for evaluating conflict prevention and peacebuilding initiatives. WFP's Office of Evaluation was part of the evaluation management group. The report is presented to the Board for information.

EB.A/2011 (6-10 June)

Annual Evaluation Report, 2010 and Management Response

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous year to highlight common areas of strength and identify opportunities for systemic improvements that will help WFP operations to function better. It also provides an account of the initiatives implemented to improve the evaluation function of WFP

Summary Report of the Strategic Evaluation of WFP's Role in Social Protection and Safety Nets and Management Response

This is the first of four strategic evaluations that focus on how WFP exercises choices to adjust to the shift from food aid to food assistance outlined in the WFP Strategic Plan (2008–2013). The evaluation focuses on how WFP's assistance would change if designed specifically to support food-based social safety nets. The evaluation analyses factors that help make WFP's interventions an integral and supportive part of sustainable food-based safety net systems and WFP's role in helping to reinforce a country's own systems. Findings and recommendations are synthesized from a number of case studies of WFP's current and past experience. The results will help country offices in making programme choices to support national social protection and safety net systems where appropriate.



> Summary Report of the Impact Evaluation of WFP Support to School Feeding in Côte d'Ivoire and Management Response

In Côte d'Ivoire WFP has been supporting the Government's school feeding programme for many years across the country and throughout the conflict using school meals and take-home rations. This is one of a series of impact evaluations of school feeding in five African and Asian countries, conducted by the Office of Evaluation (OE) between 2009 and 2011. The evaluation reports on outcomes and impacts of several school feeding operations since 1999, explains factors that have enabled or hindered impact and recommends ways to increase impact in the future.

Summary Report of the Impact Evaluation of School Feeding in The Gambia and Management Response

WFP's assistance to The Gambia covers 40 percent of enrolled primary schoolchildren. For the period 2001 to 2010 there were three projects with objectives of increased access to education and human capital development in assisted schools and reduced worm infestation rate in school-age children. This evaluation serves accountability and learning purposes. The evaluation: i) evaluates the outcomes and impact achieved so far in relation to stated educational, gender and nutritional objectives; ii) evaluates outcomes and impact achieved in relation to WFP's new social safety-net policy objectives and assesses the extent to which the programme has met, or has the potential to meet these; and iii) identifies changes needed to enable fulfillment of potential to contribute optimally to the objectives.

Summary Evaluation Report Rwanda Country Portfolio and Management Response

The evaluation provides an analysis and assessment of the portfolio from 2006 to 2010 looking at: i) how well WFP is aligned with government policies and partner strategies and whether WFP positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the outcomes and impacts were. The evaluation findings and recommendations will inform the country office's choices about strategic planning and implications for programme implementation.

➤ Implementation Status of Evaluation Recommendations (I)

This document, which is submitted for information, is the second annual status report to the Board, following WFP/EB.A/2010/7-F, about the implementation of the evaluation recommendations. It provides information about how the actions planned to implement the evaluation recommendations have been implemented by Headquarters divisions, regional bureaux and country offices. This report covers the recommendations arising from evaluation reports presented to the Board in 2008–2010.

EB.2/2011 (14-17 November)

Strategic Evaluation of Agriculture and Market Support in Uganda and Management Response

Agriculture and market support is the second component of the Uganda 2009–2014 country programme supporting Government-led initiatives to address hunger. It aims at developing physical and market infrastructure and at enhancing productivity of smallholder farmers to ensure that farmers and traders are in a position to sell to WFP more than US\$100 million annually in locally produced food. The project is closely tied to the corporate Purchase for Progress project. The evaluation takes stock of mid-term achievements and provides recommendations for the implementation of the project.

> Strategic Evaluation Purchase for Progress and Management Response

Purchase for Progress is a pilot five-year programme designed to contribute to transform food and nutrition assistance into a productive investment in local communities. WFP is testing alternative procurement in 21 countries and examining its impact on market development, access to markets and the welfare of smallholder farmers. The mid-term evaluation will carry out case studies from a number of countries and synthesize the results to review achievements and performance and contribute to corporate learning on transforming the way WFP buys in developing countries.

Summary Evaluation Report of the Haiti Country Portfolio and Management Response

The country portfolio evaluation (CPE) will look at seven years of WFP support to vulnerable groups in Haiti, including the special operation, PRRO, EMOP and DEV/CP and the more recent response to the 2010 earthquake. It serves the dual objectives of accountability and learning, and will enable the country office to make informed decisions for its position in the country. The CPE addresses three issues: Strategic Alignment of the WFP Portfolio; Effectiveness and Impact of Strategic Decisions; and Performance and Results of the WFP portfolio.

> Summary Evaluation Report Kenya Country Portfolio and Management Response

The evaluation will provide an analysis and assessment of the portfolio over the period 2006–2010 looking at: i) how well WFP is aligned with government policies and partner strategies and whether WFP positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the outcomes and impacts of the operations were. The evaluation findings and recommendations will inform the country office's choices about future strategic directions, strategic planning and programme implementation.



Summary Evaluation Report Yemen Country Portfolio and Management Response

The evaluation provides an analysis and assessment of the portfolio over a five-year period looking at i) how well WFP is aligned with government policies and partner strategies and whether WFP positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the outcomes and impacts were. The evaluation findings and recommendations will inform the country office's choices about strategies, and planning and implications for programme implementation.

Summary Joint UNHCR-WFP Impact Evaluation of Food Assistance to Refugees in Protracted Situations in Ethiopia and Management Response

The evaluation will look at the immediate and longer-term effects of food assistance to refugees in protracted situations and draw lessons on how short-term actions can enhance or hinder the potential for positive long-term effects. It will include assessing the impacts of past operations. It will draw lessons from this experience that can inform how WFP and the Office of the United Nations High Commissioner for Refugees (UNHCR) may want to adjust their programming.

> Summary Evaluation of Impact of School Feeding in Bangladesh and Management Response

This is one of a series of impact evaluations of school feeding in five African and Asian countries, conducted by OE between 2009 and 2011. In each country, school feeding has been large (usually more than 300,000 beneficiaries per year) and implemented over a long period, sometimes decades. Using a mixed-method approach, including primary data collection through surveys and participatory methods, the evaluation will report on outcomes and impacts of several school feeding operations over several years and explain factors that have impact. It will also analyse differences in results according to such variables as type of feeding (meals, biscuits, take-home rations) and types of operation and recommend ways to increase impact in the future.

Summary Evaluation report of EMOP 10270 – Saving Lives and Improving Nutrition in Niger and Management Response

The evaluation was conducted at the request of WFP's regional bureau. It assesses WFP's response strategy to the Niger crisis in 2010, evaluates the results of assistance provided and generates insights into the factors that contributed to success and failure of the operation.

EB.1/2012 (13-17 February)

Strategic Evaluation of Partnerships and Management Response

This is the second of four strategic evaluations that focus on how WFP exercises choices to adjust to the shift from food aid to food assistance outlined in the WFP Strategic Plan (2008–2013). The evaluation focuses on how WFP's role and its partnerships would be affected by this change and by the Global Partnership. The evaluation analyses WFP's past and current partnership experiences at country, regional and global levels to build a better understanding of WFP's partnerships and with whom and how WFP can partner to maximize the overall effectiveness and efficiency of food assistance efforts. Findings and recommendations will be synthesized from a number of case studies. The results will help WFP make better choices about partnerships at all levels.

> Strategic Evaluation of WFPs Change Process to Meet Hunger Challenges and Management Response

This is the fourth of four strategic evaluations that focus on choosing the right responses to hunger needs. The evaluation focuses on WFP's experience in shifting from emergency to recovery and development, or back to emergency, to learn about how country offices have redefined their roles and adjusted their objectives. The evaluation will carry out case studies from a number of countries and then develop lessons that can help improve WFP's choice of target groups.

> Strategic Evaluation of WFP's Role in Ending Long-Term Hunger and Management Response

This is the third of four strategic evaluations that focus on how WFP exercises choices to adjust to the shift from food aid to food assistance outlined in the WFP Strategic Plan (2008–2013). This evaluation focuses on increasing understanding of how programme activities or operations are effectively designed to address the needs of specific target groups. It will identify conditions under which programmes targeted towards one group or another are most effective and efficient and discuss the trade-offs between working with different target groups to achieve WFP's goal of contributing to long-term solutions to hunger. The evaluation will carry out case studies from a number of countries and develop lessons that can help improve WFP's choice of target groups.

> Evaluation of WFP School Feeding Policy and Management Response

This evaluation was requested by the Board at its Second Regular Session in 2009. The WFP School Feeding Policy, approved in 2009, implied a significant shift in the way WFP approaches school feeding in order to make it more effective and sustainable. The evaluation will focus on i) the quality of the policy; ii) the extent to which WFP is already implementing the new policy and action taken to ensure that the shifts outlined in the policy are translated into changes in operations/programmes at country level; iii) results which are already visible; and iv) lessons to be drawn from experience so far. It will draw upon the evidence generated from the impact



evaluations of school feeding operations in five African and Asian countries and will use synthesized evidence from case studies conducted in selected Latin American countries.

Summary Joint UNHCR-WFP Impact Evaluation of Food Assistance to Refugees in Protracted Situations in Yemen and Management Response

The evaluation will look at the immediate and longer-term effects of food assistance to refugees in protracted situations and draw lessons on how short-term actions can enhance or hinder the potential for positive long-term effects. It will include assessing the impacts of past operations. It will draw lessons from this experience that can inform how WFP and the Office of the United Nations High Commissioner for Refugees (UNHCR) may want to adjust their programming.

EB.A/2012 (4-8 June)

> Annual Evaluation Report, 2011 and Management Response

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous years to highlight common areas of strength and identify opportunities for systemic improvements that will help WFP operations to function better. It also provides an account of the initiatives implemented to improve the evaluation function of WFP.

> Summary Evaluation Report Country Portfolio and Management Response

The evaluation provides an analysis and assessment of the portfolio over a five-year period looking at: i) how well WFP is aligned with government policies and partner strategies and whether WFP positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the outcomes and impacts were. The evaluation findings and recommendations will inform the country office's choices about strategic planning and implications for programme implementation.

> Summary Evaluation Report Zimbabwe Country Portfolio (2006–2010) and Management Response

The evaluation provides an analysis and assessment of the portfolio over the period 2006–2010 looking at i) how well WFP is aligned with government policies and partner strategies and whether the Programme positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the outcomes and impacts were. The evaluation findings and recommendations will inform the country office's choices about future strategic directions, strategic planning and implications for programme implementation.

EB.2/2012 (5–9 November)

> Evaluation of WFP's Private Sector Strategy and Management Response

The evaluation will be conducted in response to the recommendation of the JIU and will assess the quality of the strategy and its results, as well as identify factors that explain the success and failure of the strategy.

Summary Joint UNHCR/WFP Impact Evaluation of Food Assistance to Refugees in Protracted Situations in Chad and Management Response

The evaluation will look at the immediate and longer-term effects of food assistance to refugees in protracted situations and draw lessons on how short-term actions affect the potential for positive long-term effects. It will include assessing the impacts of past operations. It will draw lessons from this experience that can inform how WFP and UNHCR may want to adjust their programming.

Summary Joint UNHCR/WFP Impact Evaluation of Food Assistance to Refugees in Protracted Situations in Rwanda and Management Response

The evaluation will look at the immediate and longer-term effects of food assistance to refugees in protracted situations and draw lessons on how short-term actions affect the potential for positive long-term effects. It will include assessing the impacts of past operations. It will draw lessons from this experience that can inform how WFP and UNHCR may want to adjust their programming.



OPERATIONAL MATTERS

EB.1/2011 (14–16 February)

Draft Country Programmes (C)

The following draft Country Programmes are being submitted to the Board for consideration. They will be submitted to the Board for approval on a no-objection basis at its Annual Session 2011. The draft Country Programme on United Republic of Tanzania 200200 is the first common Country Programme (CCP) elaborated by UNDP/UNFPA, UNICEF and WFP. While the main body of the draft CCP and the UNDP, UNFPA and UNICEF annexes are submitted to the Board for information, the WFP Annex is submitted for consideration.

- Cambodia 200202
- ➤ Timor-Leste 200185
- United Republic of Tanzania 200200

Country Programmes (A)

The following country programmes were reviewed in a draft form by the Board at its Second Regular Session in November 2010. As per the harmonized procedure for CP approval (WFP/EB.3/2002/4-B), the final country programmes will be posted on the WFP website in December 2010 and submitted to the Board for approval on a no-objection basis.

- Burkina Faso 200163
- > Zambia 200157

Projects for Executive Board Approval (A)

Budget increases to development activities

The Board will have before it, for approval, the following budget increases to development activities exceeding the Executive Director's delegated authority:

- Côte d'Ivoire (school feeding) 107590
- Ethiopia CP 104300
- Rwanda development project 106770
- Uganda CP 108070

Budget increases to PRROs

The Board will have before it, for approval, the following budget increase to PRRO exceeding the Executive Director's delegated authority:

Haiti 108440

Reports of the Executive Director on Operational Matters (1 July-31 December 2010) (1)

Emergency Operations approved by the Executive Director or by the Executive Director and the Director-General of FAO

The Board will have before it, for information, a document summarizing EMOPs approved by the Executive Director, or the Executive Director and the Director-General of FAO, under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.A/2011 (6–10 June)

Draft Country Programmes (C)

In October 2002, the Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), in which draft country programmes would be reviewed by the Board at its Annual Session. Country programmes would then be posted on the WFP website and approved at the Second Regular Session on a no-objection basis; they would be discussed only if at least five Board members requested so in writing (WFP/EB.2/2003/INF/6). The following draft country programmes are therefore submitted to the Board for consideration:

- ➤ Bangladesh 200243
- ➤ Ethiopia 200253
- > Ghana 200247



- Honduras 200240
- Indonesia 200245
- ➤ Lao People's Democratic Republic 200242
- Mauritania 200251
- Senegal 200249

Country Programmes (A)

The following country programmes were reviewed in a draft form by the Board at its First Regular Session in February 2011. As per the harmonized procedure for CP approval (WFP/EB.3/2002/4-B), the final country programmes will be posted on the WFP website in May 2011 and submitted to the Board for approval on a no-objection basis.

- Cambodia 200202
- ➤ Timor-Leste 200185
- United Republic of Tanzania 200200

Projects for Executive Board Approval (A)

Budget Increases to Development Activities

The Board will have before it, for approval, the following budget increase to development activities exceeding the Executive Director's delegated authority:

➤ Mali Country Programme 105830

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- ➤ Kenya 200174
- Niger 200051

Reports of the Executive Director on Operational Matters (1 July–31 December 2010) (1)

The Board may have before it, for information; i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have before it a report on the utilization of the Immediate Response Account (1 January–31 December 2010).

EB.2/2011 (14–17 November)

Progress Report on Country Programme Uganda 108070 (2009–2014)(I)

At its second Regular Session in 2009, the Board asked for a progress report on the country programme to be presented at its Second Regular Session in 2011. Such report will be submitted for information.

Draft Country Programmes (C)

- Malawi
- Mozambique

Country Programmes (A)

- Bangladesh
- Ethiopia
- Ghana
- Honduras
- Indonesia
- ➤ Lao People's Democratic Republic
- > Mauritania
- > Senegal



Projects for Executive Board Approval (A)

Development Projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- Central African Republic (school feeding)
- Chad (school feeding)
- Haiti (school feeding)
- Sao Tomé and Principe
- > Yemen (school feeding)

Budget increases to development activities

The Board will have before it, for approval, the following budget increases to development activities exceeding the Executive Director's delegated authority

- Egypt CP
- Guinea CP
- Liberia
- Madagascar CP

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- ➤ Chad
- Colombia
- Ethiopia
- United Republic of Tanzania

Budget increases to PRROs

The Board will have before it, for approval, the following budget increase to PRROs exceeding the Executive Director's delegated authority:

Sri Lanka

Reports of the Executive Director on Operational Matters (1 January–30 June 2011) (1)

The Board may have before it, for information, i) summaries of development projects and PRROs and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.1/2012 (13–17 February)

Country Programmes (A)

- Malawi
- Mozambique

 $Projects \ for \ Executive \ Board \ Approval \ (A)$

Development projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- The Gambia
- Kyrgyzstan (school feeding)



Protracted relief and recovery operations

The Board will have before it, for approval, the following PRRO exceeding the Executive Director's delegated authority:

> Ethiopia (refugees)

Reports of the Executive Director on Operational Matters (1 July-31 December 2011) (I)

Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO

The Board will have before it, for information, a document summarizing EMOPs approved by the Executive Director, or the Executive Director and the Director-General of FAO, under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.A/2012 (4-8 June)

Draft Country Programmes (C)

In October 2002, the Board approved the harmonized procedure for Country Programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then posted on the WFP website and approved at the Second Regular Session on a "no-objection" basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

- Bolivia
- > Cameroon
- ➤ Egypt
- Guinea
- ➤ India
- Madagascar
- Mali
- > Nepal
- Nicaragua
- > Rwanda
- > Sierra Leone
- Sri Lanka

Reports of the Executive Director on Operational Matters (1 July-31 December 2011) (I)

The Board may have before it, for information: i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have before it a report on the utilization of the Immediate Response Account (1 January–31 December 2011).

EB.2/2012 (5-9 November)

Country Programmes (A)

- Bolivia
- > Cameroon
- Egypt
- Guinea
- India
- Madagascar
- Mali
- > Nepal
- Nicaragua
- Rwanda
- Sierra Leone



Sri Lanka

Projects for Executive Board approval (A)

Development Projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- Bhutan
- Guinea Bissau (school feeding)

Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Kenya (ASAL)
- Zimbabwe

Reports of the Executive Director on Operational Matters (1 January-30 June 2012) (1)

The Board may have before it, for information, i) summaries of development projects and PRROs and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

ORGANIZATIONAL AND PROCEDURAL MATTERS

EB.1/2011 (14–16 February)

➤ Distribution of Seats of the Executive Board (A)

The current distribution of seats at the WFP Executive Board was adopted in 1999 by the United Nations General Assembly in resolution 53/223 of 23 April 1999 and by the FAO Conference in resolution 6/99 of 13 November 1999. That distribution of seats took effect from 1 January 2000 and shall expire on 31 December 2011. The United Nations General Assembly and the FAO Conference requested that it be reviewed before the end of one full rotation scheme, with the results entering into force on 1 January 2012. The Board will have before it, for approval, a proposal of distribution resulting from a consensus between the WFP Executive Board Bureau and the ECOSOC Bureau. Following Board approval, the distribution will be submitted for adoption both by the United Nations General Assembly (through ECOSOC) and the FAO Conference (through the FAO Council).

▶ Biennial Programme of Work of the Executive Board (2011–2012) (I)

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2011–2012) is presented for information.

EB.A/2011 (6–10 June)

➤ Biennial Programme of Work of the Executive Board (2011–2012) (I)

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2011–2012) is presented for information.

EB.2/2011 (14–17 November)

➤ Biennial Programme of Work of the Executive Board (2012–2013) (A)

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work for 2012–2013.

EB.1/2012 (13–17 February)

➤ Biennial Programme of Work of the Executive Board (2012–2013) (I)

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2012–2013) is presented for information.



EB.A/2012 (4-8 June)

▶ Biennial Programme of Work of the Executive Board (2012–2013) (I)

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work, (2012–2013) is presented for information.

EB.2/2012 (5–9 November)

➤ Biennial Programme of Work of the Executive Board (2013–2014) (A)

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work for 2013–2014.

ADMINISTRATIVE AND MANAGERIAL MATTERS

EB.1/2011 (14–16 February)

Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)

The Board, by its decision 2002/EB.2/17, recommended that the Joint Inspection Unit (JIU) reports submitted annually by the Secretariat to the Board should comprise the following items.

- i) WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2010;
- ii) a list of JIU reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

Information Note on Funding of Security Management Arrangements (I)

This document provides information on WFP's share of United Nations Department of Safety and Security (UNDSS) field-related security costs, including funding, other WFP security costs for the current biennium and the Security Emergency Fund. It also provides details on required additional funding to the Security Emergency Fund to ensure the sustainability of WFP's current security strategy and vision and the maintenance of effective security management within WFP, which the Board will be required to approve under the Fourth Update on the WFP Management Plan (under agenda item 5 a)). This document is submitted for information.

EB.A/2011 (6-10 June)

Report on Post-Delivery Losses for the Period 1 January–31 December 2010 (C)

The Executive Director will submit to the Board, for consideration, a report on food losses incurred after delivery in recipient countries. The report describes the measures taken by WFP to keep post-delivery losses to a minimum between 1 January and 31 December 2010. It makes specific mention of largest losses both in terms of absolute and proportional net cost, insurance and freight value.

> Update on WFP Food Procurement (I)

At the First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to "Food Procurement in Developing Countries" (WFP/EB.1/2006/5-C). This report, submitted for information, presents: i) statistics on food procurement; ii) food procurement trends; iii) the market environment; iv) the status of procurement capacity; and v) highlights of food procurement.

> Statistical Report on WFP International Professional Staff and Higher Categories (I)

The Board will have before it, for information, a document portraying WFP staffing as at 31 December 2010. It provides the number of international professional staff and higher categories holding indefinite, continuing or fixed-term (one year or more) appointments, along with junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional staff and higher categories.

Report on the Use of Consultants in WFP (I)

The report provides an overview of the use of consultants in WFP as recommended by the Joint Inspection Unit. The report outlines the standards, conditions of service and procedures governing the engagement and management of consultants in the Programme. It further provides statistics and trends on the employment of consultants, as well as related expenditures. The report is submitted to the Board for information.



➤ WFP Security Report (I)

At its Second Regular Session in 2007, the Board requested that the WFP Security Report be shared with Board members. This document, which is submitted for information, provides updates on the threats to the security and safety of WFP staff and assets and to the staff of partners and contractors supporting WFP operations, as well as on efforts by WFP field security to address the increasing security challenges that WFP faces in fulfilling its programmes. It contains a detailed analysis of security incidents that in 2010 affected WFP staff or assets, and partners and contractor staff engaged to support WFP operations.

Reports by the Joint Inspection Unit Relevant to the Work of WFP—Action Plan (I)

Further to decision 2011/EB.1/17, the Board is presented with a revised version of the Report by the Joint Inspection Unit Relevant to the Work of WFP. This document is submitted for information.

EB.2/2011 (14–17 November)

➤ Update on the Joint Collaboration of the Rome-based Agencies (C)

At the Second Regular Session in November 2010, Board Members asked WFP to report annually on Rome-Based Collaboration as a follow up to the 'Directions for collaboration among the Rome-Based Agencies' (RBA) (WFP/EB.2/2009/11-C). This paper, presented annually to the Second Regular Session of the Board for consideration, provides updates on the four pillars of RBA collaboration as outlined in the Directions paper (policy advice, knowledge and monitoring; operations; advocacy and communication; and administrative collaboration) as well as any new area of collaboration, initiatives and partnerships for food and nutrition security.

➤ Joint FAO/WFP ISFNS Strategy (I)

As recommended by the "Joint Thematic Evaluation of Information Systems for Food Security of FAO and WFP" in 2009, WFP and FAO have developed a joint strategy for maintaining and strengthening their leadership on information systems for food and nutrition security (ISFNS). This document, which is submitted for information, outlines the comparative advantages and synergies of WFP and FAO in ISFNS and clarifies how the two organizations will jointly address four essential "pillars" related to ISFNS: capacity development of member countries; in-country assessments; standards methods and tools; and statistics, information and analysis. The joint strategy contains guiding principles and establishes collaborative implementation mechanisms based on national government ownership and partnership with other relevant stakeholders.

EB.1/2012 (13–17 February)

Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit (JIU) reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2011;
- ii) a list of JIU reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

EB.A/2012 (4-8 June)

➤ Report on Post-Delivery Losses for the Period 1 January–31 December 2011 (C)

The Executive Director will submit to the Board, for consideration, a report on food losses incurred after delivery in recipient countries.

The 2000 Annual Session of the Board "encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence". The report describes the measures taken by WFP to keep post-delivery losses to a minimum between 1 January and 31 December 2011. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost, insurance and freight value.



Update on WFP Food Procurement (I)

At the First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to "Food Procurement in Developing Countries" (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement.

> Statistical Report on WFP International Professional Staff and Higher Categories (1)

The Board will have before it, for information, a document portraying WFP staffing as at 31 December 2011. It provides the number of international professional staff and higher categories holding indefinite, continuing or fixed-term (one year or more) appointments along with junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional staff and higher categories.

Information Note on Funding of Security Management Arrangements (I)

At its Annual Session in 2005, the Board took note of the Secretariat's intention to inform the Board periodically of progress made on implementation of security arrangements and to report on any significant changes in the cost-sharing mechanism. This document is submitted for information.

➤ WFP Security Report (I)

At its Second Regular Session in 2007, the Board requested that the WFP Security Report be shared with Board members. This document, which is submitted for information, presents an analysis of significant security incidents involving WFP staff, assets and partners in 2011 as well as statistical data on geographical distribution and types of security incidents.

EB.2/2012 (5–9 November)

▶ Update on the Joint Collaboration of the Rome-based Agencies (C)

At the Second Regular Session in November 2010, Board Members asked WFP to report annually on Rome-Based Collaboration as a follow up to the 'Directions for collaboration among the Rome-Based Agencies' (WFP/EB.2/2009/11-C). This paper, presented annually to the Second Regular Session of the Board for consideration, provides updates on the four pillars of RBA collaboration as outlined in the Directions paper (policy advice, knowledge and monitoring; operations; advocacy and communication; and administrative collaboration) as well as any new area of collaboration, initiatives and partnerships for food and nutrition security.

OTHER BUSINESS

EB.1/2011 (14–16 February)

> Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (1)

The report of the joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP is submitted to the Board for information.

EB.A/2011 (6–10 June)

> Joint Field Visit to the Philippines of the Executive Boards of UNDP/UNFPA, UNICEF, UNOPS, UN-Women and WFP

A report of the joint field visit of the Executive Boards of UNDP/UNFPA, UNICEF, UNOPS, UN-Women, and WFP to the Philippines is submitted to the Board for information.

EB.1/2012 (13–17 February)

Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I)

The report of the joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP is submitted to the Board for information.



PROVISIONAL FAO/IFAD/WFP CALENDAR OF GOVERNING AND OTHER BODIES 2011-2012

		2011		2012
JANUARY	29 COFI	31/01-04/02	27 ARC	30/01 1-3/02
FEBRUARY	105 PC*	8-9	WFP	13-17
	136 FC*	8-9	IFAD/GC	20-24
	137 FC*	10-11	31 NERC	26/02 -01/03
	WFP	14-18		
	IFAD/GC *	19-20		
	IFAD/IX(1)	21		
MARCH	66 IFAD/EC*	3	31 APRC	12-16
	92 CCLM	7-9		19-21
	138 FC	21-25	94 CCLM	26-30
	106 PC	21-25	32 LARC	
APRIL	141 CL	11-15	IFAD/EB	9-13
	67 IFAD/E EC*	19-20	28 ERC	16-20
MAY	118 IFAD/ AC*	3	140 FC	7-11
	IFAD/EB*	9-13	108 PC	7-11
	107 PC*	16-17	69 CCP	21-23
	139 FC*	30-31	23 COAG	23-26
JUNE	WFP	6-10	WFP	4-8
	IFAD/ IX(2)	13-14	144 CL	11-15
	68 IFAD/EC*	16		
	119 IFAD/ AC*	20		
	37 C	25/06-02/07		
JULY	142 CL	4-5	35 CODEX	2-7 (Rome)
	34 CODEX*	4-9 (Geneva)	30 COFI	9-13
	69 IFAD /EC	12-13		
AUGUST				
SEPTEMBER	120 IFAD/ AC*	8	95 CCLM	10-12
	IFAD/EB*	12-16	IFAD/EB	10-14
	UNGA	13	UNGA	18
	93 CCLM	21-23		
OCTOBER	70 IFAD/EC*	7	21 COFO	1.5
	140 FC	10-14	21 COFO	1-5
	108 PC	10-14	WFD	16 (Tuesday) 15-20
	WFD	17 (Monday)	38 CFS 141 FC	29/11-02/12
	37 CFS	18-22	109 PC	29/11-02/12
	IFAD/ IX(3)*	24-25		
NOVEMBER	WFP	14-17	WFP	5-9
	121 IFAD AC*/	18	145 CL	26-30
	143 CL	21-25		
	71 IFAD/ EC*	2	IFAD/EB	10-14
DECEMBER	IFAD/EB*	12-14		
	IFAD IX (4)*	15-16		

 Easter
 24 April 2011
 Easter
 8 April 2012

 Ramadan:
 1-30 August 2011
 Ramadan:
 20 July - 18 Aug. 2012

 Eid Al-Fitr:
 30 August 2011
 Eid Al-Fitr:
 19 Aug ust 2012

 Eid Al-Adha:
 6 November 2011
 Eid Al-Adha:
 26 Oct tober 2012

APRC	Regional Conference for Asia and the Pacific	FC	Finance Committee
ARC	Regional Conference for Africa	IFAD/AC	IFAD Audit Committee
C	Conference	IFAD/EC	IFAD Evaluation Committee
CCLM	Committee on Constitutional and Legal Matters	IFAD/EB	IFAD Executive Board
CCP	Committee on Commodity Problems	IFAD/GC	IFAD Governing Council
CFS	Committee on World Food Security	IFAD/IX	IFAD IX Replenishment Session
CL	Council	LARC	Regional Conference for Latin Amerrica and the Caribbean
COAG	Committee on Agriculture	NERC	Regional Conference for the Near Eaast
CODEX	Codex Alimentarius Commissi ion	PC	Programme Committee
COFI	Committee on Fisheries	UNGA	United Nations General Assembly (Opening)
COFO	Committee on Forestry	WFD	World Food Day
ERC	Regional Conference for Europe	WFP	World Food Programme Executive Board

^{*} Change compared to Calendar submitted to the previous Council session

