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MANAGEMENT RESPONSE TO THE RECOMMENDATIONS OF THE SUMMARY EVALUATION REPORT RWANDA COUNTRY PORTFOLIO



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NOTE TO THE EXECUTIVE BOARD

This document is submitted to the Executive Board for consideration

The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal points indicated below, preferably well in advance of the Board's meeting.

Director, RMP*:	Mr C. Kaye	tel.: 066513-2197
Senior Programme Adviser, OD**:	Mr P. Rodrigues	tel.: 066513-2361
Performance Management Officer, RMP:	Ms M. Hassinen-Agoya	tel.: 066513-3752

Should you have any questions regarding matters of dispatch of documentation for the Executive Board, please contact Ms I. Carpitella, Administrative Assistant, Conference Servicing Unit (tel.: 066513-2645).

* Performance and Accountability Management Division

** Operations Department

BACKGROUND

1. This document presents the management response to the recommendations of the Rwanda country portfolio evaluation 2006–2010.
2. In consultation with its stakeholders, the country office is undertaking a country strategy process aligned with the United Nations Development Assistance Framework and national policies. The country strategy will emphasize WFP's role in building the Government's capacity at the institutional and individual levels and enhancing the use and analysis of food security data with a view to increasing the potential for fundraising.
3. The matrix sets out the planned actions and implementation timelines.

MANAGEMENT RESPONSE TO THE RECOMMENDATIONS OF THE EVALUATION OF RWANDA COUNTRY PORTFOLIO			
Recommendations	Action by	Management response and action taken	Implementation deadline
<p>Recommendation 4: The analytical work provides the Government with context in the event of a drought, landslide or flood emergency. At present, there is no structure within the Government to assimilate the data and results for informing decision-making. It is recommended that WFP, in discussion with the Ministry of Disaster Management and Refugees, develop a process and structure for ensuring that FSMS outputs are regularly reported and discussed.</p>	Country office	<p>Agreed.</p> <p>The country office will coordinate with the Government and partner agencies to form a committee to disseminate survey results.</p> <p>Humanitarian assistance and capacity development are important areas of WFP's work in Rwanda. The UNDAF process will take this recommendation into account. WFP and United Nations agencies will support government structures in assimilating data that will help them to take informed decisions in cases of emergency.</p>	<p>July 2011</p> <p>December 2012</p>
<p>Recommendation 5: The school feeding programme is at a crossroad. The Government's new school feeding and nutrition policy is about to be launched. It is recommended that WFP's school feeding programme be reoriented with the new policy and retargeted using the 2009 CFSVA results, and that a phased closure of the current school feeding programme be considered once the Government has assumed ownership.</p>	Country office	<p>Agreed.</p> <p>In line with its country strategy, the country office will support the Ministry of Education in developing an action plan for re-targeting the school meals programme on the basis of CFSVA data, the ministry's education parameters and logistics considerations.</p>	December 2011
<p>Recommendation 6: It is recommended that a capacity development strategy be developed to enable the Government to build skills and systems for activities such as food security monitoring, school feeding and nutrition, based on assessed needs.</p>	Country office	<p>Agreed.</p> <p>As recommended, supporting the Government's plans to enhance structural capacities will be an essential feature of the country strategy and the new UNDAF and will lead to action plans being included in subsequent country programmes.</p> <p>The country office will work with the Government to develop its capacity at the institutional and individual levels in:</p> <ul style="list-style-type: none"> ➤ government-managed P4P activities; ➤ food security and nutrition monitoring systems; ➤ community participation and contribution to school meals programmes; and ➤ community-based nutrition and food fortification programmes. 	<p>December 2012</p> <p>December 2011</p>





MANAGEMENT RESPONSE TO THE RECOMMENDATIONS OF THE EVALUATION OF RWANDA COUNTRY PORTFOLIO			
Recommendations	Action by	Management response and action taken	Implementation deadline
Recommendation 7: The FAO, IFAD, WFP and Ministry of Agriculture school gardens initiative is strategically positioned as a practical tool for training students in proper agricultural practices. It is recommended that the school gardens continue, but that all initiatives concerning livestock be closed.	Country office	Agreed. No further livestock activities are to be undertaken. The country office will continue to develop school gardens with its partners.	August 2011
Recommendation 8: With the launch of the multi-sectoral nutrition initiative, nutrition has risen up the Government's agenda. It is recommended that WFP engage with government and partner processes to assess how the analytical work can be used to inform and determine the further support that WFP could provide through the Delivering as One pilot initiatives.	Country office	Agreed. WFP and the Ministry of Health will analyse CFSVA data to identify underlying causes and conditions for chronic malnutrition with a view to informing decisions on additional WFP support through the country strategy and the UNDAF (2013–2017).	September 2011
Recommendation 9: The current monitoring and evaluation (M&E) system requires review. It is recommended that a mix of data be collected, on both implementation and outcomes.	Country office	Agreed. The country office will improve its M&E system by: <ul style="list-style-type: none"> ➤ recruiting a national M&E officer; ➤ recruiting an international vulnerability analysis and mapping/M&E officer; and ➤ collecting outcome data systematically for all WFP interventions. 	August 2011 December 2011
Recommendation 10: The people living with HIV (PLHIV) anti-retroviral therapy (ART) programme is highly dispersed, with low beneficiary numbers in some locations. It is recommended that the ART programme logistics be rationalized and better coordinated with partners' activities.	Country office	Agreed. The country office will re-organize logistics to support ART and look for synergies with other programmes and partners.	September 2011