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# EVALUATION REPORTS

# Agenda item 6

For consideration



Distribution: GENERAL WFP/EB.1/2013/6-C 18 January 2013 ORIGINAL: ENGLISH SYNTHESIS SUMMARY REPORT OF THE JOINT UNHCR/WFP IMPACT EVALUATIONS ON THE CONTRIBUTION OF FOOD ASSISTANCE TO DURABLE SOLUTIONS IN PROTRACTED REFUGEE SITUATIONS

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# NOTE TO THE EXECUTIVE BOARD



\* Office of Evaluation



# **EXECUTIVE SUMMARY**



#### Background

This is a synthesis of the main findings and common lessons emerging from a series of mixed-method impact evaluations assessing the contribution of food assistance to durable solutions in protracted refugee situations. The evaluations, conducted jointly with the Office of the United Nations High Commissioner for Refugees (UNHCR) through 2011–2012 in Bangladesh, Chad, Ethiopia and Rwanda, tested the validity of an intervention logic derived from UNHCR and WFP policies and programme guidance, which posited that the two agencies' combined work would contribute to increased self-reliance over three stages following refugee arrival.

#### Results

#### $\Rightarrow$ Food security and nutrition

Unacceptably high numbers of refugee households remained food-insecure, especially in the second half of the period between food distributions. Women were more food-insecure than men, often because they had more dependants. Rates of chronic malnutrition reached or exceeded the high severity threshold in all four contexts, and anaemia prevalence was high, but similar to national rates.

Global acute malnutrition rates ranged from acceptable to serious, and were higher in Bangladesh. Trends were mixed, but rates were better among refugees than among the host population in all four contexts, suggesting that food assistance had a positive impact. Severe acute malnutrition rates were also mixed.

In some programmes, funding shortfalls, pipeline breaks and irregular updating of refugee registers resulted in general food distribution rations being less than the 2,100 kcal per day standard and deficient in proteins and micronutrients.

#### $\Rightarrow$ Livelihoods

Livelihood options for refugees were very limited and livelihood support was generally weak. Refugees did not have access to formal labour markets, except in Rwanda, or adequate land for agriculture, except in Chad. As a result, the most common type of work for refugees was unskilled day labour in poor conditions, competing with local populations.

The main source of refugee income and collateral was food rations and non-food items, which were sold and exchanged primarily to meet unmet basic needs, such as clothing, and to pay for milling, health services and school expenses. Women were generally the managers of household food supplies and bore the burden and risks of indebtedness. However, except in Rwanda, women's participation in camp committees remained limited.



In all four contexts, women's livelihood activities were especially precarious and often exposed them to risk. Many women and adolescent girls relied on activities such as collecting fuelwood, begging and domestic service; transactional and survival sex were common.

#### $\Rightarrow$ *Protection and gender*

Refugees generally reported feeling safer inside camps, but protection issues were also reported inside the camps in all four contexts. Women were more vulnerable in all cases, because of both their search for livelihood opportunities and domestic violence. In food-insecure households, girls were sometimes forced into early marriages and women into unwanted marriages.

The evaluations indicated considerable variation in the provision of protection support, with protection interventions against sexual and gender-based violence tending to be reactive and failing to address the root causes, as perceived by refugee women and girls.

The evaluations presented a mixed picture of relations between refugees and host populations. In no context was the relationship purely antagonistic or purely harmonious, although it tended to be better where there was cultural affinity. The presence of refugees – trading in local markets and drawing in additional infrastructure and basic services – was usually welcomed. Conflict typically occurred when food assistance to refugees was perceived as ignoring the needs of local poor people and/or when refugees competed with local people for labour and scarce natural resources. UNHCR/WFP engagement with host communities was very limited and opportunities for synergies were being missed.

### **Factors Influencing the Results**

Two common key contextual factors stood out: donor funding policies and host government policies. Long-term support for protracted refugees fits uneasily with conventional donor funding modalities, which differentiate between humanitarian and development assistance. This resulted in serious funding shortfalls and inadequate support for progress towards self-reliance. Mobility and access to job markets are essential for prospects for self-reliance. In all four contexts, host governments did not permit formal integration of refugees, insufficient land was made available and mobility was restricted.

The most prominent factors influencing the results that are within WFP's control were inaccurate refugee household records and infrequent revalidation; insufficiently frequent and poorly timed distributions of non-food items; inadequate monitoring of food distributions; poor follow-up to joint assessment missions and weak joint plans of action; and missed opportunities for synergies with development or livelihoods and social protection programmes among the host population.

#### **Conclusion and Recommendations**

The overarching conclusion from this series is that the intended evolution towards self-reliance has not occurred. The international community's response to refugees in protracted crises is failing to deliver. Concerted action is required among all actors to resolve the issues blocking progress, backed by the political and financial will to enable refugees to make productive contributions to the countries where they live, and to support other long-term durable solutions where appropriate.

Recognizing that WFP and UNHCR cannot solve this failure alone, the synthesis makes five strategic recommendations for various parties: WFP and UNHCR should develop a strategy and management mechanisms for the transition to self-reliance, using a more holistic approach and establishing the partnerships necessary to achieve it at the corporate and country



levels; the Inter-Agency Standing Committee should forge an action plan to enhance the architecture for accountability in this shared responsibility; United Nations country teams should engage livelihoods actors and build political will for a new approach; and donors should overcome funding barriers.



<sup>&</sup>lt;sup>\*</sup> This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document issued at the end of the session.



# INTRODUCTION

# **Global Policy and Institutional Context**

- 1. The Office of the United Nations High Commissioner for Refugees (UNHCR) and WFP have been working together in support of refugees since before they signed their first Memorandum of Understanding (MOU) in 1985. In protracted situations, WFP programme guidance calls for a multi-year strategic plan for self-reliance,<sup>1</sup> in line with UNHCR's *Handbook for Self-Reliance*.<sup>2</sup> This reflects the shift from a policy of care and maintenance of refugees in protracted displacement to one of promoting self-reliance. WFP has piloted and adopted new approaches and tools for food assistance, which go beyond in-kind food distribution and include improved nutrition interventions, innovations in food procurement, the use of cash and vouchers, capacity development, and support for livelihoods and long-term solutions. UNHCR has used cash grants in repatriation programmes, but has only recently started to consider using them in refugee camps.
- 2. A series of four joint, mixed-method impact evaluations was carried out during 2011 and 2012, exploring the contribution of food assistance in WFP-UNHCR operations in protracted refugee situations.<sup>3</sup> The evaluations analysed the impact of food assistance on:
  - Myanmar Rohingya refugees in Bangladesh, arriving since the early 1990s;
  - ▶ refugees from the Central African Republic, arriving in southern Chad since 2002;
  - Eritrean and Somali refugees in Ethiopia, many living in camps for two decades;
  - Congolese refugees living in camps in Rwanda since 1994.
- 3. The overall objective of the evaluation series was to provide evidence and inspiration for future strategies for improving the contribution of food assistance to increased self-reliance, and potentially to durable solutions, for both refugees and host populations in protracted refugee situations.
- 4. This synthesis of the series draws out lessons that emerged across the four evaluations and provides evidence to inform global and agency-specific choices on policies and strategies concerning appropriate forms and focuses for food assistance in protracted refugee situations. The main intended audiences are policy- and strategy-makers within WFP and UNHCR, governments hosting refugees in protracted situations, donor agencies and other relevant United Nations agencies.

<sup>&</sup>lt;sup>3</sup> The selection criteria were: i) Minimum seven years of operations and still ongoing in 2009; ii) More than 50,000 refugee beneficiaries in 2009 and at least two of the four countries should have an average of more than 100,000 refugee beneficiaries per year from 2003 to 2009; iii) Camp/settlement situation; iv) Sample includes examples of all major modalities used in the last five years to address protracted situations; v) Sample broadly represents overall geographic profile of WFP and UNHCR portfolio; vi) Situation is evaluable, but not recently evaluated; vii) UNHCR and WFP country office and host government are interested in the evaluation being conducted.



<sup>&</sup>lt;sup>1</sup> WFP Programme Guidance Manual (PGMWiki) on refugees.

<sup>&</sup>lt;sup>2</sup> <u>http://www.unhcr.org/44bf40cc2.html</u>

# **Theory of Change**

- 5. These impact evaluations tested the validity of an intervention logic<sup>4</sup> derived from the MOU between UNHCR and WFP and the two agencies' respective policies and programme guidance. This logic posited that the agencies' combined activities and inputs contributed to increased refugee self-reliance over three stages of evolution, starting from the refugees' situation on arrival. Although this logic provided the rationale for evaluating food assistance in the four contexts, it did not have formal status within either agency. All four evaluations tested its assumptions and the extent to which food assistance contributed to this report.
- 6. While all four evaluation reports refer to the intervention logic, it is most thoroughly described and analysed in the Rwanda and Ethiopia evaluations.

# **Methodologies Used**

- 7. All four studies used a similar theory-based mixed-methods approach to assess the extent to which food assistance contributed to expected outcomes and impacts, and to unintended effects, and the changes that would be needed to improve this contribution to the attainment of self-reliance and durable solutions. The methods included desk reviews; interviews with WFP and UNHCR stakeholders; reviews of literature and secondary data; quantitative surveys; transect walks; and qualitative interviews, including with focus groups of beneficiaries and members of local refugee-hosting communities.
- 8. Given the impossibility of using conventional counterfactuals, other relevant comparisons were selected for each context. In Chad, expectations that encamped refugees would grow their own food had led to a phased reduction to half rations in some camps. While the main focus of the other evaluations was on encamped and officially recognized refugees, the Bangladesh report also analysed some indicators for the large number of people judged by UNHCR to be refugees according to the criteria of the 1951 Refugee Convention, but not acknowledged as such by the Government of Bangladesh and thus officially disqualified from receiving humanitarian assistance.
- 9. All the evaluations used secondary data to analyse the evolution of nutrition indicators such as global acute malnutrition (GAM), severe acute malnutrition (SAM) and stunting rates, throughout the evaluation period, with the exception of Rwanda, where only data from 2008 were available. Household food security was measured using the standard indicators of food consumption score (FCS), household dietary diversity score (HDDS) and coping strategy index (CSI). Although FCS, HDDS, CSI, and asset scores to measure household levels of wealth were calculated from similar modules of the questionnaires used by evaluators, using standard or similar techniques, they were not always directly comparable.
- 10. Comparability among the evaluations was further complicated by variations in definitions of concepts, and contextual and other external factors influencing the lives of refugees in protracted situations.
- 11. In several contexts availability of previously collected data had limitations. The team in Rwanda lacked systematic nutrition data from the camps and surrounding areas. Teams in Bangladesh, Chad and Ethiopia faced poor historical record-keeping and inaccurate camp

<sup>&</sup>lt;sup>4</sup> Referred to as the "theory of change" in some evaluation reports.



databases. Enumerators often found that particular households were not where they were supposed to be or were no longer in the camp.

- 12. Possible biases in quantitative survey data arose from the timing of surveys in Chad and Rwanda, which could have an impact on accessibility, respondent availability, food consumption and dietary diversity, depending on the season and the timing of the last general food distribution (GFD). In some of the places visited many men were away, taking advantage of early rains to work in their fields. In Bangladesh, the sample was redesigned several times because man-headed households were difficult to identify. In Rwanda and some camps in Chad, responses may have been influenced by refugees' resentment at reduced rations, respondent interview fatigue and the host community's expectations of assistance.
- 13. However, the main guarantor of the validity of the findings is the very broad range of sources and methods used to assemble evidence and its triangulation.

# MAIN FINDINGS BY RESULTS AREA

#### **Food Security**

- 14. Unacceptably high numbers of refugee households were not food-secure, especially in the second half of the period between food distributions. Women were found to be more food-insecure than men, often because they had more dependants. Seasonality, insufficient funding and pipeline breaks were among the main factors affecting the food security of refugees.
- 15. Specific findings from the different evaluations underlined the limited effects of food assistance on food security in the longer term. In Rwanda and among Tigrayan refugees in Ethiopia, a narrow majority fewer than 60 percent attained acceptable FCS. In Ethiopia the remaining refugees had borderline or poor FCS, with only a third of Somali refugees reaching the acceptable level. In Chad, camps receiving full rations presented higher percentages of households with acceptable FCS (81.1 percent) than camps receiving half or no rations (about 40 percent) or than neighbouring villages (62.2 percent).
- 16. A combination of internal and external factors affected food consumption. In some programmes, lack of funding and/or pipeline breaks resulted in WFP general food rations providing individuals with less than the standard 2,100 kcals per day. In Rwanda, refugees never received the intended complete ration package. In contrast, in Ethiopia the full basket of food commodities was delivered to the camps on schedule in most months from 2008. Rations were delivered on time in Bangladesh, but family sizes did not coincide with ration sizes because beneficiary figures were not updated, so food rations were shared widely and did not meet families' needs. In Chad, rations did not cover needs, particularly for cereals, and reduction to half rations led to deterioration of food security.
- 17. Although using slightly different definitions of households headed by women, all the evaluations found that these households tended to suffer more from food insecurity. However, in evaluations that included surveys of non-beneficiary households Bangladesh<sup>5</sup> and Chad it was observed that the gap between households headed by women and those headed by men was smaller among beneficiaries. This finding indicates that food assistance had a positive effect on narrowing the gender gap in food insecurity.

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<sup>&</sup>lt;sup>5</sup> Comparisons were made with unregistered refugee women at makeshift sites in Bangladesh.

18. Refugee women's lives were ruled by the cycle of distributions. They knew the value of each kind of food or non-food item (NFI) received and made crucial decisions in the period of hunger leading to the next GFD. However, except for in Rwanda, women's participation in camp food distribution committees generally remained limited, and in Ethiopia patriarchal norms went unchallenged. Women were generally the managers of household food supplies and bore the burden and risks of indebtedness, even when they themselves did not hold ration cards. In Rwanda, women were given cards but this had the unintended effect of increasing indebtedness.

#### Nutrition

19. *Global acute malnutrition rates:* As Figure 1 shows, GAM rates in the refugee camps in Chad were close to the "internationally acceptable" level of 5 percent and were fairly stable from 2008 to 2011. In Ethiopia, the trend was positive from 2005, except for a spike in 2009, but was still above the "acceptable" level. In Rwanda, in 2008 – the year for which statistically valid data were available – rates were close to "serious", but there was evidence that the situation had improved since then. In Bangladesh, the data suggested a worsening trend, from "serious" towards "critical", but rates in the refugee camps were similar to or lower than those in the host population and appeared to be more under control – they were substantially better than those in the makeshift sites for unregistered refugees.



### Figure 1: GAM Rates Among Surveyed Population Groups

20. Severe acute malnutrition rates in Chad and Ethiopia were brought below the 1 percent threshold (see Figure 2), except for in the Kunama ethnic group among Eritrean refugees in Ethiopia. Rates in Ethiopia were similar to or considerably better than those prevailing in the regions where the camps were located. In contrast, in Bangladesh, although they



improved, SAM rates in the camps remained above the World Health Organization (WHO) threshold for emergency (2 percent).<sup>6</sup>



#### **Figure 2: SAM Rates Among Surveyed Populations**

- 21. All four evaluations found low dietary diversity among refugees, whose diets were monotonous and generally insufficient. Meat, eggs, fish, fruit, dairy products and green vegetables were not consumed at all or were consumed less than once per week, and anaemia rates remained high.
- 22. The household dietary diversity score seemed to depend on food distribution, as basket items were sold or exchanged for complementary items, so HDDS reached higher values on the days after a distribution.
- 23. Some evaluations reported dietary deficiencies in the rations themselves, which may reflect a trend across the four contexts, although there were differences in the rations provided. In Chad, rations were often deficient in protein, calcium and vitamins B<sub>2</sub> and C. In Bangladesh, they were deficient in protein and micronutrients. In Rwanda, the ration met only 95 percent of energy requirements, was deficient in vitamin A providing only 54 percent of the requirement iron (92 percent), calcium (44 percent) and riboflavin (73 percent), and was completely lacking in vitamin C.
- 24. All four evaluations revealed high stunting rates and anaemia prevalence. In Rwanda, chronic malnutrition rates exceeded the international humanitarian threshold for critical. In Bangladesh and Chad, rates were above the 30 percent high-severity threshold. In Ethiopia, they varied by ethnic group, appearing to be negligible among Somali refugees but unacceptably high among Eritrean Kunama refugees. Cultural attitudes to food, food preparation and child rearing, and variations in how much of the food ration refugees sold and their access to external sources of income could lead to different food-related outcomes among refugees with broadly similar food distribution regimes. In all cases, rates were similar to national rates.

# Livelihoods

25. Livelihood options for refugees in all four evaluations were limited; refugees were often cut off from skills development and had very limited or no access to labour markets. Many refugees therefore searched for alternative livelihood opportunities, some of which involved negative coping strategies such as work that exposed them to protection risks and exploitation. Selling food items or NFIs was another common coping mechanism.

<sup>&</sup>lt;sup>6</sup> No trend data were available for Rwanda. In 2008, rates were acceptable in one camp, but at emergency levels in the other two.



- 26. The only service that most refugees in all four contexts could offer was unskilled day labour. Exceptions were noted in Rwanda and among refugees in Bangladesh. Significantly, the Bangladesh survey indicated that unregistered refugees living in urban areas, who did not benefit from food assistance, assimilated better than registered refugees and were engaged in similar labour activities to equivalent quintiles in the local population. The four evaluations demonstrated that very few refugees owned businesses or engaged in petty trade. Most business activities in and around camps were owned by local residents.
- 27. Refugees have limited bargaining power. A common aspect of the three Africa evaluations was that local residents frequently appeared to charge refugees above-market prices for milling and electricity or bought their rations at poor terms of trade. In Bangladesh, refugees employed in dangerous tasks such as loading and unloading ships, and deep-sea fishing were paid significantly less than local people, despite labour laws. This fueled tension with locals, who were themselves often food-insecure and resented registered refugees' receipt of rations.
- 28. Common to all evaluations was the limited focus on livelihoods in assistance provision. This was partly because of short-term funding, as in Ethiopia, or government-imposed limitations, as in Bangladesh. The Rwandan report mentioned that most refugees appeared motivated to improve their livelihoods, but as assistance concentrated on ensuring an acceptable level of food security and health, rather than on protecting or building assets, there was little scope for refugees to plan beyond their current needs.
- 29. The evaluations found that livelihoods support, when given, was generally weak, although there were considerable differences in levels of such support. The Ethiopian evaluation noted that there were too many small, unconnected and low-intensity activities to make a difference for most refugees. Vocational training and microcredit support were non-existent, sporadic, very low-scale and/or discouraged by host governments. In Rwanda, the evaluation noted that the quality of training and the material support provided for start-up were insufficient to make most beneficiaries competitive enough to earn a livelihood on the open market.
- 30. Access to adequate farming or grazing land was essential for self-reliance, but spatial limitations on camps especially those in densely populated areas of densely populated countries such as Rwanda and Bangladesh and government policies restricted access to land. In Rwanda, refugees were banned from owning livestock. In southern Chad, they were given access to unviably small parcels of land, where they were unable to practise the crop rotation of local farmers and saw soil fertility decline and pest damage increase.
- 31. Refugees' relations with local communities were another factor that limited their livelihood opportunities, often because of competing access to local resources such as river fishing, fuelwood or farmland or labour opportunities, particularly for day labour. There were reports from Chad that local people drove refugees from the land that was allocated to them by the Chadian authorities.
- 32. The evaluations also indicated that livelihood or income-earning opportunities varied significantly across camps, by sex and by ethnicity within camps. Women heads of household, who generally had high dependency ratios and child-rearing responsibilities, were particularly hampered by lack of sustainable livelihood opportunities and exposed to risks when forced to leave camps to look for income sources. In all four contexts, many households headed by women engaged in precarious short-term activities such as fuelwood collection, and transactional and survival sex.



33. In the general absence of viable livelihood strategies, the evaluations reported that the main sources of refugee income were day labour and the sale of food rations and NFIs. Rations and NFIs were sold and exchanged for a variety of reasons, but primarily for basic needs: to purchase complementary food items, particularly condiments, clothing, soap and fuel, or to pay for access to mills, health services and schools. The Ethiopian report estimated that up to half of all rations were sold. In Rwanda, the food ration constituted the refugees' main source of income and security, even though it was lower in calories, diversity and nutritional quality than in earlier years. In Bangladesh, food ration cards<sup>7</sup> were deposited with moneylenders who took part of the ration as interest until the money was paid back.

# **Protection and Gender**

- 34. The evaluations indicated considerable variation in the provision of protection support. Refugees generally reported feeling safer inside camps, often noting improvements in in-camp security since their arrival. However, in all evaluations, protection issues were reported inside the camps. Women, especially widows and women heads of household, were more vulnerable in all cases, because of both their search for livelihood opportunities and domestic violence.
- 35. The Bangladesh evaluation explored the relation between food assistance and protection through comparisons with refugees who did not receive food assistance. The evaluation identified informal protection mechanisms operating throughout the region, which were linked to patronage systems and protection from community groups and imams and were often used in emergency situations such as hospitalization. However, this type of protection was more common among the unregistered refugees living in makeshift sites close to official camps than among those receiving food assistance.
- 36. Refugees reported vulnerability to violence and intimidation by camp authorities and non-elected, designated refugee leaders. Local patrons, the business community and local authorities were also linked to cases of abuse and violence against refugees. Refugees did not use complaint mechanisms because they feared retaliation. However, in Bangladesh, abuse, sex work and exploitation were even more common among unregistered refugee women living in makeshift sites than among registered refugee women inside the camps.
- 37. In all four countries, women and adolescent girls were exposed to sexual and gender-based violence (SGBV) in their search for income. In Bangladesh, Chad and Ethiopia there were reports that girls in vulnerable food-insecure refugee households had been forced into early marriages, often as co-wives of prosperous locals. If divorced, women had been left with dependent children who may not have had rights to rations because of patrilineal determination of citizenship and refugee status. In Ethiopia, there were reports of increased levels of polygamy as a coping strategy.
- 38. There was also evidence that domestic violence may have increased as a result of protracted displacement. Women could be at risk from men who felt emasculated by camp life and the inability to provide for their families. In Bangladesh, frustrations and lack of space provoked high levels of tension within refugee households. In Chad, domestic violence increased after distributions because men, who may have recently returned from the Central African Republic, sought to control the use of food rations.



<sup>&</sup>lt;sup>7</sup> Called "family books" in Bangladesh.

39. In contrast, in Rwanda, UNHCR provided strong protection services via non-governmental organization (NGO) partners. These services included protection from SGBV, HIV prevention and support to people living with HIV. Although HIV remained stigmatized, prevention services slowly reduced this stigma and increased voluntary testing. Refugees acknowledged that SGBV would have been much worse without the commitment of UNHCR and partners to protecting women and children. In Bangladesh, there were few legal measures available to refugees – registered or unofficial – in cases of SGBV. In Chad, the focus was usually on reconciliation, rather than on assisting women to register complaints. In Ethiopia, refugee women and girls suggested that the root causes of protection issues were not addressed and so these issues continued. In Ethiopia, protection services were rated as more effective in camps for Somalis than in those for Eritreans.

# Effects of Food Assistance on Relations between Refugees and Host Populations

- 40. The evaluations presented a mixed picture, but relationships were never either purely antagonistic or purely harmonious. The presence of refugees receiving food and NFIs and drawing in additional infrastructure and basic services was usually welcomed. Exceptions typically occurred when food assistance ignored the needs of local poor people or when refugees and local populations competed for scarce local resources.
- 41. Host and refugee communities in Rwanda shared a language and culture, and had cordial relations, including mutual visits, friendships and intermarriage. The refugee presence also had a positive impact on local markets and labour availability, and host communities realized ancillary benefits from the services provided to refugees. Similar relations were reported in the other two African evaluations. Ethiopian host communities around Tigrayan camps appreciated the food they could acquire from refugee rations. They also sold goods and services to refugees, boosting local market activity. In the early years of the Chad programme, locals benefited from programmes distributing seeds and tools. Refugees lent their health cards to local people, giving them access to camp-based health services without charge.
- 42. In contrast, in Bangladesh, despite a high degree of cultural affinity, strong resentment against refugees led to many incidents of violence between the two communities near the official camps. An interesting finding was that relations between Bangladeshis and unregistered refugees were more favourable than those between locals and encamped refugees. Tensions arose from the most vulnerable locals' envy regarding the distribution of food to refugees but not to needy local poor people, who were sometimes in equally vulnerable situations.
- 43. Over time, and given that all refugees in protracted displacement searched for fuelwood and/or made charcoal for their own consumption or sale, the evaluation reports all showed that some kind of conflict was highly likely, even in amicable contexts such as in Rwanda. Erosion and deforestation around refugee camps were an issue in Bangladesh, but were most severe in Ethiopia, where the evaluation reported a total depletion of environmental resources.



# FACTORS THAT EXPLAIN AND INFLUENCED THE RESULTS

# External Factors<sup>8</sup>

- 44. Although diverse factors specific to individual contexts influenced the lives of refugees in protracted situations, two factors dominated all four contexts evaluated and are echoed in literature on other contexts: donor funding and host government policies.
- 45. Figure 3 illustrates how WFP received less than the expected levels of donor support. When funding was short, priority was given to maintaining basic food support, rather than to planned or ongoing activities for developing greater self-reliance in the longer term.



**Figure 3: WFP Funding Figures in Selected Protracted Situations** 

Source: WFP/UNHCR Joint Impact Evaluation Series.

Funding to Rwanda and the last protracted relief and recovery operation (PRRO) in Chad include assistance to host populations. PRROs in Ethiopia include Sudanese refugees, who were not considered in the evaluation. Costs per beneficiary were computed based on the latest PRRO operation document available at the WFP online operations database <a href="https://www.wfp.org/operations/list">www.wfp.org/operations/list</a>

- 46. Long-term support for protracted refugees fits uneasily into conventional donors' humanitarian and development assistance modalities, which created a challenge for WFP and UNHCR in ensuring funding for protracted situations. For example, the United States Department of State Bureau of Population, Refugees and Migration was the largest donor for the four programmes, but is primarily an emergency humanitarian agency and is not mandated to engage in development activities in refugee camps. Other donors were similarly constrained.
- 47. Evaluations noted that WFP and UNHCR country offices, on their part, had not developed joint funding proposals to attract donors whose modalities could bridge the emergency-development transition. In Ethiopia, NGO implementing partners had to seek their own funding to implement important recommendations made in joint assessment mission (JAM) reports.

 $<sup>^{\</sup>rm 8}$  These are the contextual factors that are outside the control of WFP and UNHCR .



- While funding shortfalls were a factor behind the non-achievement of self-reliance 48. objectives, they were by no means the sole explanation. Host governments allow refugees to enter and remain on their territory, and their policies shape refugees' pathways to self-reliance. Mobility, access to job markets and access to land are fundamental. In Rwanda, government policy gave refugees freedom of movement and access to local schools and some forms of employment. Strict regulations restricted movements of Somali refugees in Ethiopia and Rohingya refugees in Bangladesh, particularly the registered minority. In Chad, many refugees left camps to travel to the Central African Republic or elsewhere in Chad. In all four contexts, host governments did not permit the formal integration of refugees and sufficient land was not made available (see paragraphs 25 to 33). UNHCR and WFP did not seem to have consistently advocated for refugees' economic rights, while national refugee authorities working with WFP and UNHCR may have had an interest in preserving the care and maintenance model as it entails the inflow of humanitarian assistance on which these institutions depend for supporting their staff and infrastructure.
- 49. The Office of the United Nations High Commissioner for Refugees formally recognizes the importance of education for self-reliance. The policies of host States strongly influence access and there were significant differences in the quality and duration of provision across programmes. Two-thirds of all official refugee household heads had never received education of any kind.
- 50. Access to health services also varied because of funding levels and national policies. The Rwanda evaluation stated that "health services are effective and health supplies above standard in the three camps". In Ethiopia, "low mortality rates for adults and children in the refugee camps reflect household access to adequate health services". In Chad, where government cost-recovery policies were applied to refugees, there were concerns about the lack of a strategy for addressing anaemia and the worsening provisions for adults and adolescents with malaria.
- 51. The refugees' own aspirations were another important factor. In the Shimelba camp in Ethiopia, Eritrean refugees especially young men and boys were not actively engaged in local income-generating activities because their main objective was resettlement in a third country. In Chad, many refugees primarily sought the durable solution of repatriation. In Bangladesh, the experience of unregistered Rohingya refugees showed that *de facto* local integration, albeit illegal, was a pathway towards self-reliance.

# Internal Factors<sup>9</sup>

- 52. Accurate food targeting and ration card use relies on accurate household profiles, but these were often unavailable. Revalidation is expensive and was not undertaken regularly. In Chad, UNHCR could not determine who was actually present in camps. The evaluation team heard confirmation of the phenomenon mentioned in a JAM of Chadian citizens acquiring refugee status and ration entitlements. Camp databases in Ethiopia were also judged to be inaccurate.
- 53. The Ethiopian evaluation found that the food monitoring carried out by WFP or UNHCR was insufficiently intensive. In Ethiopia and Rwanda, where WFP did not manage warehousing in the camps, WFP lacked the formal authority to respond quickly to distribution or warehousing improprieties. Refugees in many contexts alleged that there were cases of under-scooping and criticized UNHCR and WFP for not spending enough

<sup>&</sup>lt;sup>9</sup> These are the implementation factors that are within the control of WFP and UNHCR.



time in camps. In Bangladesh, refugees asserted that on the rare occasions that WFP staff were present at distributions, the quality of rice and pulses improved. They believed that the United Nations could do more to combat corruption and administrative abuses by camp officials.

- 54. Milling costs everywhere were borne by refugees, often obliging them to hand over a portion of the grain they received to mill operators. In Rwanda, evaluators estimated that milling costs incurred the loss of 20–30 percent of the rations received. This burden on refugees and incentive to sell rations continued despite a JAM recommendation to assist refugees in developing cooperatively run mills. In Ethiopia, WFP attempted to compensate refugees by providing more grain, but the additional grain's value proved to be less than the costs of milling.
- 55. WFP may have missed opportunities to establish links and synergies with its other programmes. In Ethiopia, there were no links to WFP programmes serving local communities close to the camps. In Chad, WFP refugee programme staff seemed to lack information on a programme on the other side of the border with the Central African Republic, providing food to internally displaced persons (IDPs).
- 56. The Rwanda report noted that UNHCR acknowledged its mandated responsibility to provide NFIs such as soap, clothing, sanitary pads, sleeping mats, blankets, mosquito nets, kitchen utensils, cooking stoves, housing materials and jerry cans. Substantial NFIs, such as shelter materials or mosquito nets, were generally supplied to refugees on arrival, but other distributions of non-perishable items either did not occur or occurred infrequently and were sometimes inappropriately timed, encouraging refugees to sell the items.
- 57. For example, in Rwanda, most households were found to lack blankets, sleeping mats, adequate clothing and jerry cans. In Chad, where malaria rates among children under 5 have risen in recent years, the evaluation team found evidence that challenged UNHCR's statistic of 80 percent of children sleeping under mosquito nets, suggesting that many refugees had sold the nets they received. In Ethiopia, refugees received mosquito nets in the second half of the malaria season, and plastic sheets outside the rainy season. There was no monitoring to determine whether or not refugees still had them. Refugee households sometimes replenished their NFI supplies by selling some of their rations, which increased their food insecurity.
- 58. The Rwanda evaluation drew attention to the difficulty of disentangling the effects of inadequate quantities of NFIs from those of inadequate food assistance. The two were linked in a vicious circle, which was also apparent in the other three contexts. The evaluation report explained: "Refugees are compelled to convert an already reduced food basket to cash to cover basic needs. This produces a cycle of debt that reduces the impact of food assistance on food security and undermines any potential livelihood gains ... [the] majority of [the] most vulnerable households lack access to other livelihood options and sources of income beyond selling their food rations. [...] The inability of UNHCR to provide adequate NFIs and the absence of viable livelihood activities means in practice that WFP's barely adequate food basket is subsidizing basic non-food requirements. This situation forces refugees to employ negative coping strategies."
- 59. The Ethiopian evaluation noted an apparent failure to meet obligations contained in the revised 2002 MOU between UNHCR and WFP, which stated that joint plans of action based on JAM recommendations would be developed, setting out mutually agreed goals, objectives, responsibilities, indicators and implementation arrangements. However, follow-up on JAMs was poor. Except for in Bangladesh, the two agencies did not attempt



to make joint appeals to donors to plug identified gaps. JAMs often focused on minor issues, rather than major shifts in programme strategy.

60. The PRRO duration of two to two and a half years, with programme activities planned for three to six months, has not been conducive to facilitating durable solutions. Durable solutions would require a longer-term plan, formulated in a participatory way with refugees.

#### CONCLUSIONS

- 61. Although the detailed findings of the four evaluations were very context-specific, the synthesis identified the following common conclusions and lessons.
- 62. Food assistance has had positive effects on the expected short-term outcomes of hunger mitigation immediately after refugee arrival and has contributed to the achievement of immediate food security when full rations were distributed. Some positive effects on coping strategies were found. GAM and SAM rates have improved in most but not all cases.
- 63. As situations become protracted, unacceptably high numbers of refugee households and disproportionately more households headed by women – have not been food-secure, particularly during the periods between food distributions. Levels of chronic malnutrition remain unacceptable and critically far from international standards. Households have accumulated few assets, have had very limited livelihood opportunities and have frequently resorted to negative coping strategies. In the absence of livelihood opportunities, food rations and NFIs have been widely treated as income and sold to meet other needs as part of coping strategies.
- 64. The desired evolution towards greater self-reliance for refugees through improved access to livelihood opportunities, while maintaining or increasing food security, has not occurred. Food assistance has not been used to open pathways to self-reliance and durable solutions. Testing of the intervention logic/theory of change makes it clear that major assumptions concerning refugees' use of food assistance have not held, even sufficiently to achieve intermediate outcomes.
- 65. Protection, particularly against SGBV, has remained inadequately addressed in all four contexts. Despite considerable progress in some camps, SGBV remains underreported, many perpetrators enjoy impunity, and there are gaps in judicial advocacy and in counselling for SGBV survivors. This is not a new finding. The protection risks facing refugee women have been known for a long time in many displacement contexts, including the four evaluated. Where relations between refugees and local populations are tense, protection issues have also been reported by refugees moving outside the camps. Relevant observations and recommendations from JAMs have not been followed up.
- 66. A combination of contextual factors and factors within the control of WFP and UNHCR lie behind this sobering picture. In all four situations, the external environment has not been conducive to improving self-reliance or finding durable solutions, with host government policies and chronic funding shortfalls for protracted refugee situations limiting the apparent options. In addition, UNHCR and WFP have not used or created opportunities. Lesson learning has been complicated by the failure to keep records of early site planning or programming interventions in response to the needs of refugee caseloads. The contextual and internal factors have interacted to create a vicious circle.



- 67. Both agencies have made long-standing formal corporate commitments to facilitating the transition to self-reliance and durable solutions, but *the assistance provided by WFP and UNHCR has remained dominated by a care and maintenance approach in camps, using GFD as basic support appropriate for short-term situations, but not for those that are protracted or likely to become so.*
- 68. The ambitious new corporate objectives regarding self-reliance and durable solutions agreed between WFP and UNHCR have not been translated into formal strategies and practices for food assistance. Especially at the corporate level, there has been little contextualized review of the intervention logic of food assistance, to consider how food assistance could be used to make a meaningful contribution to self-reliance, taking account of the new tools available. Responsibility for taking the initiative seems to have been left with country offices.
- 69. To a greater or lesser extent, *the refugees in these protracted situations are economic and social actors in host communities.* Host populations face many nutrition and livelihoods constraints, but there has been little recognition of these constraints and little integration of interventions for refugees and their hosts, based on a contextualized analysis of the scope for alternative food assistance modalities that such integration would give. There have been insufficient efforts to collaborate with host governments and to bring in other actors with humanitarian and/or development mandates.
- 70. Long-term GFD, combined with the limited educational and economic opportunities in and around camps, has created a sense of disempowerment among refugees. It was significant that in Bangladesh, unregistered refugees living in host communities but lacking legal status appeared to have better food security and a greater range of coping strategies and to be closer to self-reliance than refugees in the camps.
- 71. Overall, in conclusion, *the international community's response to the plight of refugees in protracted crises is failing to deliver on agreed intentions*. No single government whether host country, country of origin or donor or humanitarian or development agency can alone resolve the issues behind this failure: new strategies and partnerships are required.
- 72. Concerted action is required among all essential actors to create a collaborative strategy, backed by political and financial will, to enable refugees to make active and productive contributions to the countries where they are living while they are refugees and to support their repatriation where it is a viable long-term durable solution.

# **RECOMMENDATIONS**

- 73. As the four evaluations included in this synthesis will be used at the country level, each evaluation made a number of recommendations specific to the country concerned. These include operational recommendations related to improving monitoring, such as of nutrition and child-feeding practices and SGBV; revalidating camp populations; increasing women's involvement in camp committees; scaling up livelihood interventions, such as vocational training, microcredit and income-generation projects; and combating environmental degradation.
- 74. In addition, strategic recommendations were made in response to common patterns. These recommendations have been developed into a set of final recommendations for the series of impact evaluations:



- 75. Recommendation 1: Under the auspices of the WFP/UNHCR High-Level Meeting, a working group from both agencies should develop a joint corporate strategy and operational framework for refugees in protracted displacement and for the role that food assistance can play. The strategy should:
  - a) recognize that encampment brings risks to the prospects for self-reliance and that the current approach to food assistance is insufficient;
  - b) outline plausible pathways to self-reliance and durable solutions for refugees in protracted displacement, and the role that food assistance – including complements to GFD such as cash, vouchers or food for work – can play;
  - c) develop a more holistic approach and the partnerships necessary to achieve it;
  - d) establish management mechanisms for implementing the strategy, incorporating more systematic use of JAMs, both in specific countries and in synthesis for corporate learning.
- 76. For WFP, the approach should reflect and be embedded in the new Strategic Plan (2014–2017).
- 77. This process might start with the WFP/UNHCR High-Level Meeting organizing a reflection to deepen analysis of why the two agencies find it so difficult to address the challenges and implement an approach for building self-reliance and of what each agency may need to change to develop the necessary partnerships.
- 78. Recommendation 2: All actors should recognize that improving the lives of refugees in protracted displacement is not the business of WFP and UNHCR alone but must involve coordinated change in the approaches currently followed by United Nations country teams, particularly development-oriented agencies, host States, donors and implementing partners, as well as UNHCR and WFP. The Inter-Agency Standing Committee Task Force on Accountability to Affected Populations should be encouraged to take a lead role in building this recognition and the resulting actions, notably by strengthening the architecture for accountability to help bring forgotten crises to an end and to focus the international community's attention on its responsibilities under the 1951 Convention relating to the Status of Refugees and the 1967 Protocol.

#### 79. Recommendation 3: United Nations country teams should:

- a) engage and advocate with host governments for refugees' rights to mobility, to practise livelihoods, to protection and to some form of acknowledged integration when repatriation remains elusive;
- b) engage with host governments to improve the selection of camp sites for those in or likely to be in prolonged displacement, with the goal of enabling refugees to make a meaningful contribution to national and local economic development while minimizing conflict over natural resources and the accompanying negative implications for the environment, economy and protection;
- c) monitor the prospects for repatriation and seek to increase spontaneous returns;
- d) encourage donors to be more flexible (see recommendation 4);
- e) insist on greater involvement of United Nations agencies specialized in protection, development and gender issues;



- f) engage with refugees' host and original States to advance political solutions to protracted displacement.
- 80. Recommendation 4: Donors should overcome or remove barriers to conventional funding restrictions based on dichotomies between emergency and development situations.
- 81. Recommendation 5: WFP and UNHCR country teams should systematically develop consensual programme strategies for the transition to self-reliance, based on contextualized knowledge of refugees' specific needs and prospects for long-term durable solutions repatriation, local integration or resettlement. These strategies should transform the existing planning architecture based on joint plans of action to provide a strategic management tool for the country level, which:
  - a) draws in new partnerships and funding; and
  - b) provides a reference point for operation design and approval.
- 82. Annual progress reports should be made to the United Nations country team and to the UNHCR-WFP High-Level Meeting.
- 83. The strategies should be based on analysis of inter-community social and economic relations between refugees and host communities and among groups of refugees within camps, and on market analysis of the potential for complementing GFD with alternative modalities. Selection of the food assistance modalities should be based on analysis and the desired objectives, rather than the other way around. This is a precondition for aligning programming with contextual realities and for improved understanding of the sale of food assistance and NFIs and the recourse to negative coping strategies. Strategy development should involve new partnerships with relief and development actors active in the area, the host government and refugees themselves.



	± ~	How?			Whom?			What (short and intermediate outcomes)			Why? (impact)
	Result Chain	Inputs/ Resources	Assumptions	Outputs/ Activities	Participants/ Stakeholders <sup>1</sup>	Assumptions	Reactions	Short-term	Assumptions	Intermediate	Long-term
Needs $\rightarrow$ R	T <sub>o</sub> (before)						Population movement from conflict, drought, insecurity Ethnic divisions	Selling of assets Loss of assets Damage to agricultural crops Hunger		Movement across borders Formal encampment Informal resettlement	Displaced population Livelihoods broken Food insecurity Insecurity/conflict Separated families
Results logic over time	T <sub>1</sub> (early)	GFD (full ration) Stoves/pots/utensils Fuel Soap, water Complementary foods Supplementary foods Therapeutic foods Latrines	Livelihoods are lost (refugees have no money), fully dependent on functioning, distribution systems functioning, delivery systems fur 2100kcal/day/person is sufficient, food basket is sufficient, internal	2100 kcal/day (general) NFIs Food basket for households Water supply Therapeutic feeding centres	New arrival camp and non-camp populations New arrival PoC (separated children, victims of violence, special needs, etc.) Camp leaders/ food distribution staff Host communities	Food is taken home, grains can be milled, com WASH, etc.), predictable food and NFI delivery etc.), host communities are receptive, service security and protection within camp and non- distribution is equitable, targeting is effective, training, transportation, communication, etc.)	Consumption of food equitably within household Use of NFIs by targeted households Acute and chronic malnourished accept and receive care Host communities cooperate	Lives saved through hunger mediation Security and protection provided	Food is sold and consumed (mix), access to land (legal or illegal), institutions provide beneficial services (dispute resolution, family etc.), cultural/linguistic barriers can be addressed, assets are not l opportunities are appropriate (language, culture, etc.)	Reduction in mortality (crude mortality) Reduction in GAM Reduced vulnerability Reduction in reliance on external assistance	Repatriation <sup>2</sup> Resettlement Local integration (camp) (out-of- camp) Protection <sup>3</sup>
	T <sub>2</sub> (yrs 2-3)	GFD (partial ration) Stove/pots/utensils Fuel Soap Water Complementary foods Supplementary foods Cash/vouchers	money), fully dependent on external assis tioning, delivery systems functioning, loca basket is sufficient, internal targeting is t	Partial rations (general) (targeted) Complementary foods School feeding Cash/voucher schemes NFIs Water supply	Existing camp and non-camp populations PoC Local organizations and volunteers providing delivery support Host communities	complement of interventions provid livery schedules, local institutions exi rvices provided to PoC (OVC tracing, non-camp settings, natural environm ctive, non-food assistance inputs are etc.)	Partial rations supplement purchased food Cash/vouchers utilized to improve food security Use of WASH and other complementary interventions Local organizations provide institutional support for integration and livelihoods	Improved knowledge/access to water and sanitation Improved access to food basket Supplementary livelihood activities (cash income, agriculture, etc.) Security and protection provided		Improved nutrition (acute malnutrition) (chronic malnutrition) Improved food basket (diet diversity score) (food consumption score) Improved neonatal and <5 outcomes (<5 anthropometric indicators)	Repatriation Resettlement Local integration (camp) (out-of- camp) Community development
	T <sub>3</sub> (protracted)	GFD (partial ration) Fuel Soap Water Complementary foods Supplementary foods IGA supplementary training/supplies Cash/vouchers	external assistance, registration systems nctioning, local partners have sufficient capacity, targeting is too difficult	Partial rations (general) (targeted) Complementary foods School feeding Cash/voucher schemes Water supply IGA activities	Existing camp and non-camp populations PoC Local markets & market actors Local support institutions Host communities	ed (therapeutic feeding, NFIs, st (for service delivery, trading, family reintegration, etc.), continued ent is suitable, intra-household provided (schools, teachers,	Partial rations supplement purchased food Inputs used to supplement/complement livelihood strategies Local institutions (service delivery and markets) support refugee livelihoods	Improved food security Improved access to livelihood opportunities Coping strategies are positive Asset building Improved schooling	gal status allows fo <mark>r</mark> employment, local integration, commu <mark>n</mark> ication, transportation, abilities, remittance <mark>s</mark> can flow, educational	Improved nutrition Improved food basket Improved <5 outcomes HH with successful IGAs (cash income) HH with successful agricultural activities Family re-integration Improved education outcomes	Repatriation Resettlement Local integration (camp) (out-of- camp) Self-reliance <sup>4</sup>

\* All acronyms in this Annex can be found in the List of Acronyms (next page).

<sup>&</sup>lt;sup>1</sup> These participants/stakeholders are not mutually exclusive <sup>2</sup> Repatriation, resettlement and local integration are the three UNHCR 'durable solutions'

<sup>&</sup>lt;sup>3</sup> Protection, community development, and self-reliance are the phases toward local integration

<sup>&</sup>lt;sup>4</sup> Self-reliance is the social and economic ability of an individual, a household or a community to meet essential needs (including protection, food, water, shelter, personal safety, health and education) in a sustainable manner and with dignity. Self-reliance, as a programme approach, refers to developing and strengthening livelihoods of persons of concern, and reducing their vulnerability and long-term reliance on humanitarian/external assistance.

# ACRONYMS USED IN THE DOCUMENT

CSI	coping strategy index
FCS	food consumption score
GAM	global acute malnutrition
GFD	general food distribution
HDDS	household dietary diversity score
HH	households
IGA	income generation activity
JAM	joint assessment mission
MOU	Memorandum of Understanding
NFI	non-food item
NGO	non-governmental organization
OVC	orphans and other vulnerable children
PoC	point of contact
PRRO	protracted relief and recovery operation
SAM	severe acute malnutrition
SGBV	sexual and gender-based violence
UNHCR	Office of the United Nations High Commissioner for Refugees

WASH water, sanitation and hygiene

