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Programme  
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World  
Food  
Programme

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Mundial  
de Alimentos

**Executive Board  
Second Regular Session**

**Rome, 4–7 November 2013**

## **ORGANIZATIONAL AND PROCEDURAL MATTERS**

### **Agenda Item 9**

*For approval*



Distribution: GENERAL  
**WFP/EB.2/2013/9/Rev.1**  
17 October 2013  
ORIGINAL: ENGLISH

## **BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2014–2015)**



This document is printed in a limited number of copies. Executive Board documents are available on WFP's Website (<http://executiveboard.wfp.org>).

## NOTE TO THE EXECUTIVE BOARD

**This document is submitted to the Executive Board for approval.**

The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal points indicated below, preferably well in advance of the Board's meeting.

Secretary to the Executive Board, PGB\*: Ms E. Joergensen tel.: 066513-2603

Chief, PGBT\*\*: Mr A. Crespel tel.: 066513-2638

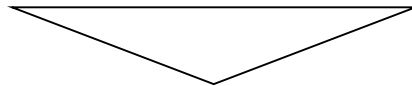
Should you have any questions regarding availability of documentation for the Executive Board, please contact the Conference Servicing Unit (tel.: 066513-2645).

\* Executive Board Secretariat Division

\*\* Translation and Documentation Branch

1. Since 2005, the Biennial Programme of Work is submitted to the First Regular and Annual Sessions for information and to the Second Regular Session for approval. This document is therefore submitted to the Board for approval.
2. The Biennial Programme of Work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.

## DRAFT DECISION\*



The Board approves “Biennial Programme of Work of the Executive Board (2014–2015)” (WFP/EB.2/2013/9/Rev.1) as proposed by the Bureau and the Secretariat.

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\* This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document issued at the end of the session.

## SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2014–2015)

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## ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2014–2015)

(classified by subject and session)

### POLICY ISSUES

#### EB.1/2014 (10–14 February)

➤ *Annual Report for 2013 to ECOSOC and FAO Council (A)*

The Annual Report to the Economic and Social Council of the United Nations (ECOSOC) and Food and Agricultural Organization of the United Nations (FAO) Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (EB.A/2004/11). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report.

➤ *Resource Mobilization Strategy (C)*

Following the organizational design and realignment of WFP outlined in the Management Plan (2013–2015), in view of the central role of partnerships in supporting WFP's mission, WFP will review its resource mobilization strategy to reflect lessons learned and harmonize the various modalities while keeping in mind the differences in approaches needed. The revision will be timed to ensure alignment with the new Strategic Plan submitted to the Board for approval at the 2013 Annual Session. The membership will have the opportunity to review the document at informal consultations before it is presented to the Board for consideration in early 2014.

#### EB.A/2014 (3–6 June)

➤ *Annual Performance Report for 2013 (A)*

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed based on the Biennial Management Plan previously approved".

The Annual Performance Report for 2013 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

➤ *Update on WFP's Role in the Humanitarian Assistance System (C)*

This document will provide an update on WFP's role in the multilateral humanitarian assistance system and the most recent reforms undertaken within the Inter-Agency Standing Committee to strengthen the cluster coordination, leadership and accountability of humanitarian action in a context of growing and complex challenges and emergencies.

➤ *Comprehensive Corporate Partnership Strategy (C)*

Further to the Strategic Evaluation - From Food Aid to Food Assistance: Working in Partnership (EB.1/2012) which recommended that WFP develop a partnership strategy in order to more strategically and systematically manage its partnerships, and in line with WFP's Fit-for-Purpose and 2014-2017 Strategic Plan, the WFP partnership strategy will be shared with the Executive Board.

The partnership strategy will provide guidance for the identification and strengthening of key partnerships to enhance the impact of WFP activities for our beneficiaries in a cost effective manner. The strategy will present WFP's definition of partnerships and its partnership principles and will contribute to the implementation of the Strategic Plan. The strategy will provide the rationale for the guidance needed on the appropriate tools, capacities and agreements that will enable WFP staff to engage in sustained and results-oriented partnerships.

➤ *Comprehensive Strategy on Human Resources (C)*

Following the approval of WFP's Strategic Plan, the Comprehensive Strategy on Human Resources will outline measures to be taken to ensure that the organization's approach to the management of human resources and staffing profile is aligned with the capacity requirements as foreseen in the new Strategic Plan.



➤ *Update on WFP's Response to HIV and AIDS (I)*

The annual update on HIV/AIDS will provide a progress report on the implementation of WFP's new HIV and AIDS Policy (WFP/EB.2/2010) against the backdrop of the continued scale-up of treatment with anti-retroviral drugs. In addition, it will summarize recent successes in integrating food and nutrition into HIV and tuberculosis (TB) Global Fund proposals.

➤ *Update on the Implementation of the WFP Gender Mainstreaming Accountability Framework (I)*

At its Annual Session in 2012, the Board requested the Secretariat to report on the implementation of its Gender Mainstreaming Accountability Framework on an annual basis. WFP's Accountability Framework including minimum standards, is fully aligned with the United Nations system-wide action plan (UNSWAP) and its performance indicators. The annual report will therefore provide information on progress made against the baselines established for both frameworks. This will include an overview on achievements, opportunities and challenges.

➤ *Update on the Implementation of the Protection Policy (I)*

As agreed with the Board at its 2012 First Regular Session when the WFP Humanitarian Protection Policy was approved, the Secretariat will update the Board on the implementation of the protection policy. An implementation plan was presented to the Board at the 2012 Annual Session, which gave an outline of a multi-year action plan to improve protection outcomes and integrate protection concepts into all aspects of WFP's work, focused particularly on: i) training and capacity development; ii) support for operations; and iii) inter-agency and bilateral cooperation.

➤ *Update on the Collaboration of the Rome-Based Agencies (I)*

At the Second Regular Session in November 2010, Board members asked WFP to report annually on Rome-Based Collaboration as a follow up to the Directions for Collaboration among the Rome-Based Agencies (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration as outlined in the Directions paper (policy advice, knowledge and monitoring; operations; advocacy and communication; and administrative collaboration), as well as any new areas of collaboration, initiatives and partnerships for food and nutrition security.

## **EB.2/2014 (10–14 November)**

➤ *Update on the WFP Gender Policy (C)*

At its First Regular Session in 2013, the Board requested that an Update to the Gender Policy be submitted for consideration to the Second Regular Session in 2014. The current WFP Gender Policy, approved in 2009, is not time bound. Rather, it is rendered operational by the 2009–2011 WFP Gender Action Plan. This action plan was extended for two years, until 2013. In the second half of 2013, the Gender Policy will be the object of an evaluation, to be submitted to the First Regular Session in 2014. On the basis of the results of the evaluation, the management response thereto and the advice of the Executive Board, the Secretariat will present a revised Gender Policy document also incorporating the lessons learned from the first year's roll-out of the United Nations system-wide action plan (UNSWAP).

➤ *Compendium of Policies relating to the Strategic Plan (I)*

At its Annual Session in 2000, the Board approved the recommendations contained in the Report of the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, this compendium, which is presented annually for information at EB.2, has been reorganized and redrafted to focus on policies relating to the goals in the Strategic Plan.

## EB.1/2015 (9–13 February)

### ➤ *Annual Report for 2014 to ECOSOC and FAO Council (A)*

The Annual Report to Economic and Social Council of the United Nations (ECOSOC) and Food and Agricultural Organization of the United Nations (FAO) Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (EB.A/2004/11). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report.

## EB.A/2015 (25–29 May)

### ➤ *Annual Performance Report for 2014 (A)*

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed based on the Biennial Management Plan previously approved".

The Annual Performance Report for 2014 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

### ➤ *Update on WFP's Role in the Humanitarian Assistance System (C)*

This document will provide an update on WFP's role in the multilateral humanitarian assistance system and the most recent reforms undertaken within the Inter-Agency Standing Committee to strengthen the cluster coordination, leadership and accountability of humanitarian action in a context of growing and complex challenges and emergencies.

### ➤ *Update on WFP's Response to HIV and AIDS (I)*

The annual update on HIV/AIDS will provide a progress report on the implementation of WFP's new HIV and AIDS Policy (WFP/EB.2/2010) against the backdrop of the continued scale-up of treatment with anti-retroviral drugs. In addition, it will summarize recent successes in integrating food and nutrition into HIV and tuberculosis (TB) Global Fund proposals.

### ➤ *Update on the Implementation of the WFP Gender Mainstreaming Accountability Framework (TBC) (I)*

At its Annual Session in 2012, the Board requested the Secretariat to report on the implementation of its Gender Mainstreaming Accountability Framework on an annual basis. WFP's Accountability Framework including minimum standards, is fully aligned with the United Nations system-wide action plan (UNSWAP) and its performance indicators. The annual report will therefore provide information on progress made against the baselines established for both frameworks. This will include an overview on achievements, opportunities and challenges.

## EB.2/2015 (9–13 November)

### ➤ *Emergency Preparedness and Response Policy (A)*

In the face of a constantly changing humanitarian context, the new policy paper on emergency preparedness and response will fill a critical gap in WFP policies, as identified in the 2011 Compendium of WFP Policies Relating to the Strategic Plan (WFP/EB.2/2011/4-B). It will seek to clearly define WFP's approach to emergency preparedness and response, focusing on the principles of accountability, transparency and risk management. The policy will build on the updated Emergency Preparedness and Response Framework (EPRF 2013), and reflect the findings of the evaluation of the corporate Preparedness and Response Enhancement Programme (PREP).

### ➤ *Update on the Collaboration of the Rome-Based Agencies (I)*

At the Second Regular Session in November 2010, Board members asked WFP to report annually on Rome-Based Collaboration as a follow up to the Directions for Collaboration among the Rome-Based Agencies (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, as well as any new areas of collaboration, initiatives and partnerships for food and nutrition security.

### ➤ *Compendium of Policies relating to the Strategic Plan (I)*

At its Annual Session in 2000, the Board approved the recommendations contained in the Report of the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, this compendium, which is presented annually for information at EB.2, has been reorganized and redrafted to focus on policies relating to the goals in the Strategic Plan.

## RESOURCE, FINANCIAL AND BUDGETARY MATTERS

### EB.1/2014 (10–14 February)

➤ *Method for Calculating Indirect Support Cost Rate for WFP (C)*

This paper will propose a method for calculating an indirect support cost rate for WFP based on first principles. It will draw on the 2002 “Final Report on the Analysis of the Indirect Support Cost (ISC) Rate” (WFP/EB.3/2002/5-C/1) and the 2006 “Review of Indirect Support Costs Rate” (WFP/EB.A/2006/6-C/1). It will review organizational and other changes in WFP since 2002. It will also review the methods used by other agencies such as the United Nations Development Programme, United Nations Children’s Fund in carrying out a similar review during 2009–2012 and consider its appropriateness for WFP. The paper will also address the impact of the QCPR on the process.

The Board will also have before it, for information, the comments and recommendations of the Advisory Committee on Administrative and Budgetary Questions (ACABQ) and the FAO Finance Committee.

➤ *Financial Framework Review: Working Capital Financing (A)*

The financial framework review proposal on working capital financing will address rationale in terms of enhanced project implementation while addressing potential risks. Options under consideration for the review of the working capital financing include i) adjusting the size of the Operational Reserve, and ii) changing the leverage factor of the Operational Reserve (currently set at factor six). The objective of this and further proposals to be made later in 2014 is to introduce a financial model that enhances funding stability and the ability to plan costs, improves cost management and transparency to stakeholders.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

### EB.A/2014 (3–6 June)

➤ *Audited Annual Accounts, 2013 (A)*

The Audited Annual Accounts present a full set of financial statements and notes for 2013. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Appointment of Two Members to the Audit Committee (A)*

As the terms of two members of the Audit Committee are coming to an end in 2014, a panel has been set up as per the Audit Committee Terms of Reference to select new members or renew the tenure of the outgoing members, and submit its recommendations to the Executive Director and the President of the Board. This document, containing the recommendations, will be submitted to the Board for approval.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Appointment of Two Executive Board Members to the Selection Panel for the Appointment of Three Members of the Audit Committee (A)*

The Board will appoint two of its members to sit on the panel that will proceed with the selection of Audit Committee Members, who will be appointed in 2015.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Update on Calculating Indirect Support Cost Rate for WFP (A)*

This paper will be the result of applying the method for indirect support cost (ISC) calculation presented at the First Regular Session 2014 to the specific circumstances of WFP as a means of generating an indicative ISC rate for WFP based on first principles. The paper will provide the input for discussion on the ISC rate to be used in the Management Plan 2015–2017.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Annual Report of the Audit Committee (C)*

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report covers the activities of the Audit Committee from 1 April 2013 through 31 March 2014. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Annual Report of the WFP Inspector General (C) and Note by the Executive Director (C)*

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covers the period from January to December 2013; it provides the oversight perspective regarding WFP's governance, risk management and control, and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit (OSA) and the Office of Inspections and Investigations (OSI). This document, together with the Note by the Executive Director, is submitted for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Report of the External Auditor on Food Procurement in WFP and WFP Management Response (C)*

The Report presents the results of audit on food procurement in WFP. Each year, WFP purchases enormous quantities of food at international/local/regional level with the objective of ensuring availability of appropriate food commodities to beneficiaries in a timely and cost-effective manner. Consistent with this, WFP purchases have to be fair and transparent.

The performance audit broadly seeks an assurance that food procurement fulfils the WFP Procurement Policy objective of cost effective, efficient and timely purchases in a transparent manner. The detailed objectives mainly include assessment of procurement planning, processes, food quality aspects, oversight by Headquarters and regional bureaux. The audit spans WFP Headquarters in Rome, three regional bureaux and six country offices.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Reports of the External Auditor on the United Nations Humanitarian Response Depots (UNHRD) and WFP Management Responses (C)*

The UNHRD network, with its five hubs, plays an important role in emergency preparedness; it supports strategic stockpiling efforts of United Nations, international, governmental and non-governmental organizations and reinforces the capacity of the humanitarian community to respond to emergencies. WFP is the manager and also one of the users of UNHRD.

The performance audit of UNHRD broadly seeks an assurance that the stated objectives of the facility of strengthening the capacity to respond to emergencies is achieved. The detailed objectives mainly include assessment of stock management and warehouse management systems, financing model, procurement processes and oversight mechanisms. The audit covers examination of activities in two of the largest hubs of UNHRD in Dubai and Brindisi.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Report on the Implementation of the External Auditor Recommendations (C)*

The Report on the Implementation of the Recommendations of the External Auditor is presented for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(h)) (I)*

In accordance with General Rules XII.4 and XIII.4(h), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Report on the Utilization of WFP's Advance Financing Mechanisms (1 January–31 December 2013) (I)*

The Board will have before it, for information, a report on the utilization of Advance Financing including the Immediate Response Account and the Working Capital Facility, including the Forward Purchase Facility. This report will describe their usage over the period of 1 January 2013–31 December 2013.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

## **EB.2/2014 (10–14 November)**

➤ *WFP Management Plan (2015–2017) (A)*

The Board will have before it, for approval, the Management Plan for the period 2015–2017, including WFP's budget for 2015.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Work Plan of the External Auditor (I)*

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2014 to 2015. Adherence to International Standards on Auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments; it is submitted to the Board for information.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Amendments to the Financial Regulations (A)*

Financial Regulation 12.1 is to be revised to reflect the changes made in oversight since 1996.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Initial Steps for the Appointment of a New WFP External Auditor (A)*

The mandate of the WFP External Auditor comes to an end in June 2016 and is non-renewable, as per Financial Regulation 14.2. The competitive selection process for appointing a new External Auditor is quite lengthy, the first steps will be initiated in late 2014/early 2015. The document will outline the process to be followed.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

## **EB.A/2015 (25–29 May)**

➤ *Audited Annual Accounts, 2014 (A)*

The Audited Annual Accounts present a full set of financial statements and notes for 2014. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Appointment of Three Members to the Audit Committee (A)*

As the terms of three members of the Audit Committee are coming to an end in 2015, a panel has been set up as per the Audit Committee Terms of Reference to select new members and submit its recommendations to the Executive Director and the President of the Board. This document, containing the recommendations, will be submitted to the Board for approval.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Annual Report of the Audit Committee (C)*

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report covers the activities of the Audit Committee from 1 April 2014 through 31 March 2015. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

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In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

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The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Reports of the External Auditor on Management Matters (C) and WFP Management Responses (C)*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Report on the Implementation of the External Auditor Recommendations (C)*

The Report on the Implementation of the Recommendations of the External Auditor is presented for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(h)) (I)*

In accordance with General Rules XII.4 and XIII.4(h), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Report on the Utilization of WFP's Advance Financing Mechanisms (1 January–31 December 2014) (I)*

The Board will have before it, for information, a report on the utilization of Advance Financing including the Immediate Response Account and the Working Capital Facility, including the Forward Purchase Facility. This report will describe their usage over the period of 1 January–31 December 2014.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

## **EB.2/2015 (9–13 November)**

➤ *WFP Management Plan (2016–2018) (A)*

The Board will have before it, for approval, the Management Plan for the period 2016–2018, including WFP's budget for 2016.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Work Plan of the External Auditor (I)*

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2015 to 2016. Adherence to International Standards on Auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments; it is submitted to the Board for information.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.



## EVALUATION REPORTS

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

### EB.1/2014 (10–14 February)

➤ *Summary Evaluation Report of the Gender Policy and Management Response*

This evaluation falls due under WFP's policy evaluation cycle and has been selected as the highest priority among policy evaluations. It has high internal and external relevance and offers a rare opportunity to assess the follow-up to the 2008 evaluation recommendations in policy, the quality and extent of implementation, and to help inform future direction taking account of developments at the international system level. The evaluation will feed into the first reporting on a United Nations system-wide action plan (UNSWAP), led by UN-Women, which sets common performance standards and also takes stock of WFP's 2010–2011 Gender Corporate Action Plan.

➤ *Summary Evaluation Report of the Impact of Food for Assets on Livelihood Resilience in Guatemala and Management Response*

The evaluation will evaluate the outcomes and impact achieved by food-for-assets programmes on livelihood resilience at household and community levels and draw lessons to inform WFP's future programming.

➤ *Summary Evaluation Report of the Impact of Food for Assets on Livelihood Resilience in Senegal and Management Response*

The evaluation will evaluate the outcomes and impact achieved by food-for-assets programmes on livelihood resilience at household and community levels and draw lessons to inform WFP's future programming.

➤ *Summary Evaluation Report of the Impact of Food for Assets on Livelihood Resilience in Uganda and Management Response*

The evaluation will evaluate the outcomes and impact achieved by food-for-assets programmes on livelihood resilience at household and community levels and draw lessons to inform WFP's future programming.

### EB.A/2014 (3–6 June)

➤ *Annual Evaluation Report, 2013 and Management Response*

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous years to highlight common areas of strength and identify opportunities for systemic improvements that will help WFP operations to function better. It also provides an account of the initiatives implemented to improve the evaluation function of WFP.

➤ *Synthesis Report of the Evaluations of the Impact of Food for Assets on Livelihood Resilience and Management Response*

This report will synthesize the main findings and conclusions from the series of impact evaluations on this subject conducted in 2012 and 2013.

➤ *Summary Evaluation Report – Central America Regional Portfolio and Management Response*

The first of its type, the evaluation will provide an analysis and assessment of the strategic positioning and performance of the portfolio of operations in an entire region. This will address an emerging gap in coverage of smaller country portfolios and countries with a limited range of operations. The findings and recommendations will assist the regional bureaux and country offices in defining future strategies and taking appropriate operational decisions.

➤ *Summary Report of the UNEG-DAC Peer Review of WFP's Evaluation Function and Management Response*

Following a United Nations Evaluation Group-Development Assistance Committee (UNEG-DAC) framework agreed for use across the United Nations system, this review will assess the independence, credibility and utility of WFP's evaluation function and progress made since the last peer review in 2007. Its findings will be used to ensure that WFP's evaluation policy and function adapts to remain fit for purpose, and that the Office of Evaluation's evaluation quality and management systems, resourcing and governance conform with evolving international best practice.

➤ *Implementation Status of Evaluation Recommendations (I)*

This document, which is submitted for information, presents to the Board the annual status report on the implementation of the evaluation recommendations. It provides information about how the actions planned to implement the evaluation recommendations have been implemented by Headquarters divisions, regional bureaux and country offices. This report covers the recommendations arising from evaluation reports presented to the Board.

## **EB.2/2014 (10–14 November)**

➤ *Summary Evaluation Report of WFP's Use of Pooled Funds and Management Response*

One of three strategic evaluations on different dimensions of the theme of emergency preparedness and response, this evaluation will analyse the contribution made by financial flows from the Central Emergency Response Fund (CERF), the Emergency Response Fund and the Common Humanitarian Fund, to WFP's effective preparedness and response, including its work with implementing and coordination partners.

➤ *Summary Report of the FAO/WFP Joint Evaluation of Food Security Cluster Coordination in Humanitarian Action and Management Response*

One of three strategic evaluations on different dimensions of the theme of emergency preparedness and response, this evaluation, conducted jointly with the FAO Evaluation Office, will assess the value-added and effectiveness of this jointly-led cluster, established in 2011. Within the strategic theme, it concerns the element of international response architecture and offers a good opportunity for learning across two of the Rome-based agencies.

➤ *Summary Evaluation Report of WFP's Cash and Voucher Policy and Management Response*

The expansion in the range of modalities available to WFP that cash and vouchers represent is one of the Strategic Plan's most profound shifts and is being applied across all contexts and types of WFP operation. Due under WFP's policy evaluation cycle, this evaluation will assess the quality of the policy, its associated implementation support, business processes, financing, modality selection, monitoring systems and results. The longitudinal studies commissioned by the Policy, Planning and Strategy Division and conducted by the International Food Policy Research Institute (IFPRI) will augment the evidence base.

➤ *Summary Evaluation Report – Uganda Country Portfolio and Management Response*

The evaluation provides an analysis and assessment of the portfolio from 2007 to 2011 assessing: i) how well WFP is aligned with context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform country office future strategic direction, planning and implications for programme implementation.

➤ *Summary Evaluation Report – The Democratic Republic of the Congo Country Portfolio and Management Response*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform country office future strategic direction, planning and implications for programme implementation.

➤ *Synthesis Report of 2013–2014 Operations Evaluations and Management Response*

The synthesis report summarizes the findings and recommendations emerging from the single-operation evaluations conducted over the preceding year to identify opportunities for systemic improvement. Single-operation evaluations focus on the effectiveness and efficiency of a single operation in achieving its objectives, compliance with international and WFP policy norms and standards, and the adequacy of the operation's design, implementation and results.

## **EB.1/2015 (9–13 February)**

➤ *Summary Evaluation Report of WFP's Preparedness and Response Enhancement Programme (PREP) and Management Response*

One of three strategic evaluations on different dimensions of the theme of Emergency Preparedness and Response, this evaluation will assess the cross-cutting PREP initiative to develop WFP's 'new response model' for large-scale emergencies. The evaluation will examine WFP's progress towards adaptation of capacity, systems, guidelines, services and partnerships to respond effectively in increasingly unpredictable and challenging environments, and in the internal context of WFP's shift from food aid to food assistance. It is intended to inform development of a new Emergency Response Policy.

➤ *Summary Evaluation Report - Indonesia Country Portfolio and Management Response*

The evaluation provides an analysis and assessment of the portfolio over the period 2009–2013 assessing: i) how well WFP is aligned with context, people's needs, government policies and partner strategies; ii) the drivers and



quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform country office future strategic direction, planning and implications for programme implementation.

- *Final Summary Evaluation Report of the Pilot Purchase for Progress Initiative 2008–2013 and Management Response*

This is the summative evaluation of this major pilot programme. Although P4P is a specific programme, the evaluation is categorized as Strategic in view of its wide operational reach, its innovative approach building on existing WFP operations for enhanced developmental impact, and its implications for WFP's future strategy with respect to cross-cutting issues such as procurement, farmer capacity and market development, partnerships, as well as monitoring and evaluation systems.

- *Summary Evaluation Report – TBC Country Portfolio and Management Response*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform country office future strategic direction, planning and implications for programme implementation.

## **EB.A/2015 (25–29 May)**

- *Annual Evaluation Report, 2014 and Management Response*

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous years to highlight common areas of strength and identify opportunities for systemic improvements to enhance WFP's relevance, effectiveness, efficiency, impact and sustainability. It also provides an account of the evaluation function of WFP.

- *Synthesis Report of the Evaluations of WFP's Emergency Preparedness and Response and Management Response*

The series of strategic evaluations on dimensions of WFP's emergency preparedness and response will be concluded with this synthesis report. Intended to inform WFP's strategic direction and enhance effectiveness, the synthesis will take account of the changing context affecting urban and rural food-insecure populations; complex conflicts, rapid shocks and slow-onset emergencies involving increasing numbers of humanitarian actors, the international humanitarian architecture and its Transformative Agenda.

- *Synthesis Report of the Evaluations of WFP's Preparedness and Response to Urban Food Insecurity Interventions and Management Response*

This synthesis report will identify common findings, strengths and areas for improvement in WFP's response in urban settings, drawn from recent evaluations, including the Emergency Preparedness and Response series, the cash and voucher policy evaluation and others.

- *Summary Evaluation Report of REACH and Management Response*

Begun in 2011, REACH aims to improve nutrition governance and programming to enhance nutrition outcomes. This evaluation is of strategic interest because of WFP's leading role in the multi-partner REACH framework. It will provide insights into WFP's partnership work in nutrition programming and its capacity to address long-term hunger, both of which were emphasized in recent strategic evaluations of the shift from food aid to food assistance. The evaluation will complement other evaluations of WFP's increasingly important nutrition portfolio.

- *Synthesis Report of 2014–2015 Operations Evaluations and Management Response*

This synthesis report summarizes the findings and recommendations emerging from the single-operation evaluations conducted over the preceding year to identify opportunities for systemic improvement. Single-operation evaluations focus on the effectiveness and efficiency of a single operation in achieving its objectives, compliance with international and WFP policy norms and standards, and the adequacy of the operation's design, implementation and results.

- *Implementation Status of Evaluation Recommendations (I)*

This document, which is submitted for information, presents to the Board the annual status report on the implementation of the evaluation recommendations. It provides information about how the actions planned to implement the evaluation recommendations have been implemented by Headquarters divisions, regional bureaux and country offices. This report covers the recommendations arising from evaluation reports presented to the Board.

## **EB.2/2015 (9–13 November)**

- *Summary Evaluation Report of the Nutrition Policy (Phase I) and Management Response*

This evaluation will focus on the quality of the policy itself, including its implementation arrangements. In 2016, evidence from the impact evaluations of WFP's work on moderate acute malnutrition, and other evaluations, will feed into a supplementary evaluation of the policy results.

➤ *Summary Evaluation Report – United Republic of Tanzania Country Portfolio and Management Response*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform country office future strategic direction, planning and implications for programme implementation.

➤ *Summary Evaluation Report – Central African Republic Country Portfolio and Management Response*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform country office future strategic direction, planning and implications for programme implementation.

➤ *Summary Evaluation Report – Iraq Country Portfolio and Management Response*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform country office future strategic direction, planning and implications for programme implementation.

➤ *Synthesis Report of the Capacity Development Meta Evaluation and Management Response*

Capacity development is a major implication of WFP's transition from food aid to food assistance. The 2009 policy is due for evaluation and senior management have indicated a need for a policy update. Seeking synergies and efficiencies, this report will comprise a lessons-learned synthesis of findings from a number of evaluations in recent years that have highlighted capacity development issues in order to inform future policy.

## OPERATIONAL MATTERS

### EB.1/2014 (10–14 February)

#### *Projects for Executive Board Approval (A)*

##### Budget increases to development activities

The Board will have before it, for approval, the following budget increase to development activities exceeding the Executive Director's delegated authority:

- Republic of the Congo

##### Protracted relief and recovery operations

The Board will have before it, for approval, the following PRRO exceeding the Executive Director's delegated authority:

- Haiti
- Yemen

#### *Reports of the Executive Director on Operational Matters (30 June–31 December 2013) (I)*

The Board may have before it, for information, i) summaries of development projects and protracted relief and recovery programmes (PRROs); and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have emergency operations (EMOPs) approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

**EB.A/2014 (3–6 June)***Draft Country Programmes (C)*

In October 2002, the Board approved the harmonized procedure for country programme (CP) approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then posted on the WFP website and approved at the Second Regular Session on a “no-objection” basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

- Cuba
- Guatemala
- Republic of the Congo
- Sierra Leone

*Country Programmes (A)*

- Kenya

*Projects for Executive Board Approval (A)*Protracted relief and recovery operations

The Board will have before it, for approval, the following PRRO exceeding the Executive Director’s delegated authority:

- Burundi
- Philippines

Budget increases to protracted relief and recovery operations

The Board will have before it, for approval, the following budget increase to PRRO exceeding the Executive Director’s delegated authority:

- Kenya (refugees)

**EB.2/2014 (10–14 November)***Draft Country Programmes (C)*

In October 2002, the Board approved the harmonized procedure for country programme (CP) approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then posted on the WFP website and approved at the Second Regular Session on a “no-objection” basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

- Madagascar

*Country Programmes (A)*

- Cuba
- Guatemala
- Republic of the Congo
- Sierra Leone

*Projects for Executive Board Approval (A)*Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director’s delegated authority:

- Chad
- Colombia
- Ethiopia (refugees)
- The Sudan

*Reports of the Executive Director on Operational Matters (1 January–30 June 2014) (I)*

The Board may have before it, for information, i) summaries of protracted relief and recovery operations (PRROs); and ii) summaries of budget increases to PRROs approved by the Executive Director within her delegated authority. It may also have emergency operations (EMOPs) approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

### **EB.1/2015 (9–13 February)**

*Country Programmes (A)*

- Madagascar

*Projects for Executive Board Approval (A)*

Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Democratic People's Republic of Korea
- Ethiopia (relief)
- Kenya (refugees)

*Reports of the Executive Director on Operational Matters (30 June – 31 December 2014) (I)*

The Board may have before it, for information, i) summaries of development projects and protracted relief and recovery programmes (PRROs); and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have emergency operations (EMOPs) approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

### **EB.A/2015 (25–29 May)**

*Draft Country Programmes (C)*

In October 2002, the Board approved the harmonized procedure for country programme (CP) approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then posted on the WFP website and approved at the Second Regular Session on a "no-objection" basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

- Indonesia
- Lao People's Democratic Republic
- Uganda

### **EB.2/2015 (9–13 November)**

*Country Programmes (A)*

- Indonesia
- Lao People's Democratic Republic
- Uganda

*Projects for Executive Board Approval (A)*

Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Myanmar
- Pakistan

*Reports of the Executive Director on Operational Matters (1 January–30 June 2015) (I)*

The Board may have before it, for information, i) summaries of protracted relief and recovery programmes (PRROs); and ii) summaries of budget increases to PRROs approved by the Executive Director within her delegated authority. It may also have emergency operations (EMOPs) approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

## ORGANIZATIONAL AND PROCEDURAL MATTERS

### EB.1/2014 (10–14 February)

- *Biennial Programme of Work of the Executive Board (2014–2015) (I)*  
Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2014–2015) is presented for information.

### EB.A/2014 (3–6 June)

- *Biennial Programme of Work of the Executive Board (2014–2015) (I)*  
Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2014–2015) is presented for information.

### EB.2/2014 (10–14 November)

- *Biennial Programme of Work of the Executive Board (2015–2016) (A)*  
Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work (2015–2016).

### EB.1/2015 (9–13 February)

- *Biennial Programme of Work of the Executive Board (2015–2016) (I)*  
Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2015–2016) is presented for information.

### EB.A/2015 (25–29 May)

- *Biennial Programme of Work of the Executive Board (2015–2016) (I)*  
Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2015–2016) is presented for information.

### EB.2/2015 (9–13 November)

- *Biennial Programme of Work of the Executive Board (2016–2017) (A)*  
Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work (2016–2017).

## ADMINISTRATIVE AND MANAGERIAL MATTERS

### EB.1/2014 (10–14 February)

- *Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)*  
The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit (JIU) reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:
  - i) WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2013;
  - ii) a list of JIU reports issued since the last reporting period; and
  - iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

### EB.A/2014 (3–6 June)

- *Address by Staff Representative Bodies to the Board*  
Staff Representative Bodies will present their address to the Board on questions of interest to the organization and its staff.

➤ *Report on Post-Delivery Losses for the Period 1 January–31 December 2013 (I)*

The Executive Director will submit to the Board, for information, a report on food losses incurred after delivery in recipient countries.

The 2000 Annual Session of the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence.” The report describes the measures taken by WFP to keep post-delivery losses to a minimum between 1 January and 31 December 2013. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost, insurance and freight value.

➤ *Update on WFP Food Procurement (I)*

At the First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement.

➤ *Statistical Report on WFP International Professional Staff and Higher Categories (I)*

The Board will have before it, for information, a document portraying WFP staffing as at 31 December 2013. It provides the number of international professional staff and higher categories holding indefinite, continuing or fixed-term (one year or more) appointments along with junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional staff and higher categories.

➤ *WFP Security Report (I)*

At its Second Regular Session in 2007, the Board requested that the WFP Security Report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2013 as well as statistical data on geographical distribution and types of security incidents.

## **EB.1/2015 (9–13 February)**

➤ *Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)*

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit (JIU) reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2014;
- ii) a list of JIU reports issued since the last reporting period; and
- iii) the status of WFP’s implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

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## OTHER BUSINESS

### **EB.1/2014 (10–14 February)**

➤ *Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

The report of the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP is submitted to the Board for information.

### **EB.A/2014 (3–6 June)**

➤ *Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

A report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP is submitted to the Board for information.

### **EB.1/2015 (9–13 February)**

➤ *Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

The report of the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP is submitted to the Board for information.

### **EB.A/2015 (25–29 May)**

➤ *Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

A report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP is submitted to the Board for information.



## PROVISIONAL CALENDAR OF FAO/IFAD/WFP GOVERNING BODIES AND OTHER MAIN SESSIONS 2014–2015

	2014		2015	
<b>JANUARY</b>			15 CGRFA	19-23
<b>FEBRUARY</b>	WFP IFAD/GC 32 NERC	10-14 17-21 23-27	WFP IFAD/GC 100 CCLM	9-13 16-20 25-27
<b>MARCH</b>	32 APRC 98 CCLM 28 ARC	10-14 19-21 24-28	154 FC 117 PC 151 CL	2-6 2-6 23-27
<b>APRIL</b>	29 ERC IFAD/EB 2 INARC	1-4 7-11 15-16	IFAD/EB	20-24
<b>MAY</b>	33 LARC* 152 FC 115 PC	5-9 26-30 26-30	WFP	25-29
<b>JUNE</b>	WFP 31 COFI 149 CL 22 COFO	3-6 9-13 16-20 23-27	39 C 152 CL	6-13 15-16
<b>JULY</b>	37 CODEX	14-18 (Geneva)	38 CODEX	20-24 (Rome)
<b>AUGUST</b>				
<b>SEPTEMBER</b>	IFAD/EB 24 COAG	15-19 29/9-3/10	IFAD/EB 101 CCLM	14-18 30/9-2/10
<b>OCTOBER</b>	70 CCP 41 CFS WFD 99 CCLM	6-8 13-17 16 (Thursday) 22-24	42 CFS WFD 155 FC 118 PC	12-16 16 (Friday) 26-30 26-30
<b>NOVEMBER</b>	153 FC 116 PC WFP ICN2	3-7 3-7 10-14 19-21	WFP 153 CL	9-13 30/11-04/12
<b>DECEMBER</b>	150 CL IFAD/EB	1-5 15-19	IFAD/EB	7-11

Easter: 20 April 2014  
 Ramadan: 28 June – 27 July 2014  
 Eid Al-Fitr: 28 July 2014  
 Eid Al-Adha: 4 October 2014

Easter: 5 April 2015  
 Ramadan: 18 June – 16 July 2015  
 Eid Al-Fitr: 17 July 2015  
 Eid Al-Adha: 23 September 2015

APRC	Regional Conference for Asia and the Pacific	FC	Finance Committee
ARC	Regional Conference for Africa	ICN	International Conference on Nutrition
C	Conference	IFAD/AC	IFAD Audit Committee
CCLM	Committee on Constitutional and Legal Matters	IFAD/EC	IFAD Evaluation Committee
CCP	Committee on Commodity Problems	IFAD/EB	IFAD Executive Board
CFS	Committee on World Food Security	IFAD/GC	IFAD Governing Council
CGRFA	Commission on Genetic Resources for Food and Agriculture	IFAD/IX	IFAD IX Replenishment Session
CL	Council	INARC	Informal Regional Conference for North America
COAG	Committee on Agriculture	LARC	Regional Conference for Latin America and the Caribbean
CODEX	Codex Alimentarius Commission	NERC	Regional Conference for the Near East
COFI	Committee on Fisheries	PC	Programme Committee
COFO	Committee on Forestry	UNGA	United Nations General Assembly (Opening)
ERC	Regional Conference for Europe	WFD	World Food Day
		WFP	World Food Programme Executive Board

(\*) Change compared to Calendar submitted to the previous Council session