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de Alimentos

**Executive Board  
First Regular Session**

**Rome, 10–11 February 2014**

# REPORTS OF THE EXECUTIVE DIRECTOR ON OPERATIONAL MATTERS

Agenda item 7

*For information\**

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## EMERGENCY OPERATIONS APPROVED BY THE EXECUTIVE DIRECTOR OR BY THE EXECUTIVE DIRECTOR AND THE DIRECTOR-GENERAL OF FAO (1 JULY–31 DECEMBER 2013)

\* In accordance with the Executive Board's decisions on governance, approved at the Annual and Third Regular Sessions, 2000, items for information should not be discussed unless a Board member specifically requests it, well in advance of the meeting, and the Chair accepts the request on the grounds that it is a proper use of the Board's time.

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## NOTE TO THE EXECUTIVE BOARD

**This document is submitted to the Executive Board for information.**

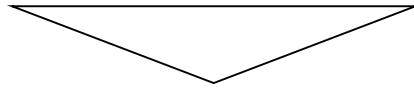
The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal point indicated below, preferably well in advance of the Board's meeting.

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Should you have any questions regarding availability of documentation for the Executive Board, please contact the Conference Servicing Unit (tel.: 066513-2645).

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## DRAFT DECISION\*



The Board takes note of “Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 July–31 December 2013)” (WFP/EB.1/2014/7-E).

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\* This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document issued at the end of the session.

1. At its Third Regular Session of 2001, the Board asked to be regularly informed about emergency operations (EMOPs) approved jointly by the Executive Director (ED) and the Director-General (DG) of the Food and Agriculture Organization of the United Nations (FAO) or under the delegated authority of the Executive Director. Since the Second Regular Session of 2002 this information has been provided twice a year.
2. This report covers EMOPs approved between 1 July and 31 December 2013, as shown in the attached tables. Table A lists EMOPs with a food value of more than USD 3 million approved jointly by the Executive Director and the Director-General of FAO. Table B lists EMOPs with a food value of less than USD 3 million approved by the Deputy Executive Director and Chief Operating Officer (DED/COO) under the delegated authority of the Executive Director. Table C lists EMOPs with an individual value of USD 500,000 or less approved by Regional Directors, Country Directors or the Director of Emergencies under authority delegated to them by the Executive Director.
3. During the period under review, 17 EMOPs were approved: four by the Executive Director and the Director-General of FAO; nine by the Deputy Executive Director/Chief Operating Officer; and four by Regional Directors (RDs), Country Directors (CDs) or the Director of Emergencies (DIR/EMERG). These operations provide food assistance to more than 10 million people at a food cost of USD 389.2 million. The total cost to WFP is USD 672.9 million.

## EMOPs APPROVED JOINTLY BY THE EXECUTIVE DIRECTOR AND THE DIRECTOR-GENERAL OF FAO

4. **Sudan EMOP 200597 (January–December 2014)** assists vulnerable groups affected by conflict, protracted displacement and a deteriorating economic climate. WFP responds to evolving humanitarian needs through food and voucher transfers. To support the transition to more targeted recovery and resilience activities where possible, WFP will pilot initiatives for enhancing food assistance for assets, nutrition, school feeding and capacity development. The EMOP will assist almost 4 million beneficiaries with cash transfers valued at USD 39.9 million and 287,000 mt of food, at a total cost of USD 377 million.
5. **Central African Republic EMOP 200650 (1 January–31 August 2014)** responds to the wave of violence and intensified clashes of 2013, which led to the loss of livestock, disrupted trade, livelihoods and crop production, and triggered significant movements of internally displaced persons. In the EMOP's first phase, WFP will provide assistance to people in immediate need through blanket supplementary feeding, targeted nutrition support and school meals. In a second phase, an integrated food and nutrition safety net will be introduced. The operation will assist 1.25 million people with 73,565 mt of food assistance, at a total cost of USD 106.9 million.
6. **Malawi EMOP 200608 (1 September 2013–31 March 2014)** responds to poor access to and inadequate availability of food, resulting from low agricultural yields caused by inadequate rainfall and severe floods, and high food prices. The objectives of EMOP 200608 are to meet the immediate food needs and protect the livelihoods of affected populations through targeted food and cash transfers. The operation will assist 1.9 million beneficiaries with cash transfers valued at USD 13.7 million and 104,338 mt of food, at a total cost of USD 92.5 million.

7. **Philippines EMOP 200631 (13 November 2013–13 May 2014)** responds to the devastation caused by Typhoon Haiyan with life-saving and early recovery food assistance to people whose homes and livelihoods were destroyed. WFP's approach will be informed by an understanding of the vulnerabilities of the worst-affected people, and will address gender issues from the outset. WFP plans to reach 2.5 million beneficiaries with cash transfers valued at USD 9.7 million and 65,257 mt of food, at a total cost of USD 88.2 million.

## EMOPs APPROVED UNDER THE DELEGATED AUTHORITY OF THE DEPUTY EXECUTIVE DIRECTOR<sup>1</sup>

8. **The Plurinational State of Bolivia EMOP 200625 (1 November 2013–30 April 2014)** responds to the severe drought that affected mainly indigenous subsistence farmers and their families in the El Chaco and South Cone regions. WFP aims to protect the lives and livelihoods of affected people while enabling safe access to food and adequate nutrition support for vulnerable families, children aged 24–59 months and pregnant and lactating women. The response includes food and voucher assistance for assets, and complementary feeding. The EMOP will assist 50,000 beneficiaries with 1,434 mt of food and vouchers valued at USD 329,512, at a total cost of USD 2.2 million.
9. **Guinea-Bissau immediate-response (IR)-EMOP 200615 (mid-August–mid-October 2013)** responded to the immediate needs of vulnerable populations affected by the cashew crisis, which eroded the value of the cashew crop, increased the adoption of negative coping mechanisms and reduced households' access to food. The IR-EMOP provided 90,000 beneficiaries with food assistance for 40 days, with 1,535 mt of food at a total cost of USD 1.5 million.
10. **Armenia EMOP 200558 (1 July–31 December 2013)** assisted Syrians of ethnic Armenian origin who had fled the fighting in the Syrian Arab Republic, and whose assets were depleted. The EMOP provided immediate food assistance and curbed negative coping strategies while the Government implemented a strategy for the sustainable integration of Syrian Armenians. It assisted 5,000 beneficiaries with 490 mt of food at a total cost of USD 531,279.
11. **Central Asian countries IR-EMOP 200621 (1 November–31 January 2014)** supported special preparedness activities in Central Asian countries that could be affected by the withdrawal of Western troops from Afghanistan in 2014, including countries with no WFP presence. IR-EMOP 200621 increased support for capacity development, logistics, response readiness and support services at a total cost of USD 271,272.
12. **Middle East and North Africa countries IR-EMOP 200617 (15 September–15 December 2013)** responded to the effects of the Syrian crisis by augmenting WFP's emergency preparedness and response capacities in Egypt, Iraq, Palestine and Yemen. It strengthened capacity development, logistics, emergency preparedness, response readiness and support services at a total cost of USD 269,704.
13. **Central America and the Dominican Republic IR-EMOP 200611 (15 August–15 November 2013)** responded to the needs of poor households in remote areas affected by the coffee-rust outbreak. The long-term effects of climate change, persistent socio-economic inequalities and high vulnerability to disasters exacerbated the negative

<sup>1</sup> The IR-EMOPs described in paragraphs 11–16 are special preparedness activities approved through the Immediate Response Account (IRA) mechanism.

effects, increasing vulnerability to food and nutrition insecurity and the adoption of negative coping mechanisms. IR-EMOP 200611 undertook a thorough, evidence-based assessment of affected populations to define immediate, medium- and long-term interventions, at a total cost of USD 239,466.

14. **Tajikistan IR-EMOP 200622 (1 November 2013–31 January 2014)** enhanced WFP's special preparedness activities in an area with high risk of disasters. It capitalized on existing capacities to ensure WFP's readiness to respond to newly identified risks and emergency scenarios, particularly in Afghanistan. WFP assessed logistics capacity, addressed gaps in information technology equipment, enhanced capacities for emergency food security assessments, conducted a preliminary cash and voucher market assessment, and drafted a concept for guiding operations, at a total cost of USD 176,326.
15. **The Plurinational State of Bolivia IR-EMOP 200612 (1 August–30 September 2013)** responded to severe drought in the El Chaco region by supporting a multi-sector assessment requested by the Government, which declared a national emergency. The assessment provided information on the level of food insecurity, the prevalence of acute malnutrition among children, and the coping strategies that households were adopting to prepare an adequate response, at a total cost of USD 11,918.
16. **Paraguay IR-EMOP 200613 (1 August–30 September 2013)** assisted 13,000 flood-affected and food-insecure families suffering from the combined effects of El Niño and La Niña. The operation supported the Government's emergency assessment and facilitated the establishment of a preventive strategy to mitigate the impact of floods, at a total cost of USD 9,529.

## EMOPs APPROVED UNDER THE DELEGATED AUTHORITY OF REGIONAL DIRECTORS, COUNTRY DIRECTORS OR THE DIRECTOR OF EMERGENCIES

17. **South Sudan IR-EMOP 200656 (30 December 2013–30 March 2014)** responds to the needs of displaced persons fleeing their homes because of heavy fighting that broke out in December 2013. WFP will distribute and pre-position high-energy biscuits (HEBs) in South Sudan and neighbouring countries, assisting an estimated 75,000 people for up to seven days. Distribution will transition from HEBs to family food rations and/or wet feeding as quickly as possible, supported under separate operations. Through this operation, WFP will provide 246 mt of HEBs at a total cost of USD 1.5 million.
18. **Malawi IR-EMOP 200600 (1 August–1 November 2013)** responded to the relief needs of vulnerable populations affected by both prolonged dry spells and localized flooding during the 2012/13 agricultural season. Maize prices increased sharply, forcing households to engage in negative coping strategies; 42 percent of households in assessed areas spend more than 75 percent of their income on food. IR-EMOP 200600 assisted 143,503 beneficiaries with 1,567 mt of food, at a total cost of USD 1 million.
19. **Philippines IR-EMOP 200619 (20 September–19 December 2013)** assisted displaced people in Zamboanga peninsula following renewed conflict. The IR-EMOP distributed 150 mt of HEBs to 75,000 displaced persons, augmented logistics and emergency telecommunications support, and facilitated an in-depth food security and logistics needs assessment in affected areas, at a total cost of USD 500,000.

20. **Rwanda IR-EMOP 200616 (1 September–30 November 2013)** responded to the immediate needs of food-insecure Rwandans expelled from the United Republic of Tanzania. On 29 July 2013, Tanzanian authorities instructed illegal immigrants and undocumented foreigners in the country's northwest to leave the country within 14 days or be forcefully removed. An assessment revealed severe malnutrition among Rwandan returnee populations. The IR-EMOP assisted 5,000 people in transit camps through general food distributions, while 300 moderately malnourished children and 100 pregnant and lactating women received targeted supplementary feeding, with 263 mt of food at a total cost of USD 475,127.

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## TREND ANALYSIS

21. The value of the EMOPs approved by the Executive Director or under her delegated authority during the period covered by this report represents an increase of USD 568.5 million compared with the USD 95.7 million approved during the same period in 2012.



**EMOPS APPROVED DURING THE PERIOD 1 JULY–31 DECEMBER 2013**

| Approving authority  | Project number | Regional bureau | Recipient                | Project title  | Tonnage (mt)   | Food cost (USD)    | Total cost* (USD)  | Beneficiaries    | Approval date | Original duration (days) |
|--|----------------|-----------------|--------------------------|--|----------------|--------------------|--------------------|------------------|---------------|--------------------------|
| <b>TABLE A: EMOPS APPROVED JOINTLY BY THE EXECUTIVE DIRECTOR AND THE DIRECTOR-GENERAL OF FAO</b> |                |                 |                          |  |                |                    |                    |                  |               |                          |
| ED/DG  | 200597         | OMC             | Sudan                    | Food Assistance to Vulnerable Populations Affected by Conflicts and Natural Disasters  | 287 099        | 181 668 747        | 376 586 333        | 3 996 416        | 30/12/2013    | 365                      |
| ED/DG  | 200650         | OMD             | Central African Republic | Saving Lives and Protecting Livelihoods in the Central African Republic                | 73 565         | 91 724 026         | 106 943 441        | 1 250 000        | 30/12/2013    | 365                      |
| ED/DG  | 200608         | OMJ             | Malawi                   | Targeted Relief Food Assistance to Vulnerable Population Affected by Natural Disasters | 104 338        | 56 932 405         | 92 491 537         | 1 928 536        | 23/09/2013    | 210                      |
| ED/DG  | 200631         | OMB             | Philippines              | Assistance to the People Affected by the Super-Typhoon Haiyan                          | 65 257         | 55 161 425         | 88 194 448         | 2 500 000        | 20/11/2013    | 180                      |
| <b>Subtotal Table A**</b>  |                |                 |                          |  | <b>530 258</b> | <b>385 486 602</b> | <b>664 215 760</b> | <b>9 674 952</b> |               |                          |



## EMOPS APPROVED DURING THE PERIOD 1 JULY–31 DECEMBER 2013

| Approving authority   | Project number | Regional bureau | Recipient                       | Project title   | Tonnage (mt) | Food cost (USD) | Total cost* (USD) | Beneficiaries | Approval date | Original duration (days) |
|---|----------------|-----------------|---------------------------------|---|--------------|-----------------|-------------------|---------------|---------------|--------------------------|
| <b>TABLE B: EMOPS APPROVED UNDER THE DELEGATED AUTHORITY OF THE DEPUTY EXECUTIVE DIRECTOR</b> |                |                 |                                 |   |              |                 |                   |               |               |                          |
| DED/COO   | 200625         | OMP             | Bolivia, Plurinational State of | Assistance to Drought-Affected Populations  | 1 434        | 1 473 037       | 2 194 623         | 50 000        | 18/11/2013    | 179                      |
| DED/COO   | 200615         | OMD             | Guinea-Bissau                   | Assistance to Vulnerable Population Affected by Poor Cashew Campaign and Food Insecurity                                      | 1 535        | 718 503         | 1 500 000         | 90 000        | 26/08/2013    | 87                       |
| DED/COO   | 200558         | OMC             | Armenia                         | Emergency Food Assistance to Displaced Population of Syrian Armenians   | 490          | 434 360         | 531 279           | 5 000         | 16/07/2013    | 237                      |
| DED/COO   | 200621         | OMC             | OMC                             | Special Preparedness Activities in the Central Asian Countries Potentially Affected by the Afghanistan Post-2014 Scenario     | -            | -               | 271 272           | -             | 03/10/2013    | 90                       |
| DED/COO   | 200617         | OMC             | OMC                             | Special Preparedness Activities in the Middle East and North Africa Countries   | -            | -               | 269 704           | -             | 03/09/2013    | 90                       |
| DED/COO   | 200611         | OMP             | OMP                             | Support to Assess the Impact of the Coffee-Rust Crisis and Nutritional Security in Central America and the Dominican Republic | -            | -               | 239 466           | -             | 22/07/2013    | 90                       |





**EMOPS APPROVED DURING THE PERIOD 1 JULY–31 DECEMBER 2013**

| Approving authority  | Project number | Regional bureau | Recipient                       | Project title  | Tonnage (mt) | Food cost (USD)  | Total cost* (USD) | Beneficiaries  | Approval date | Original duration (days) |
|--|----------------|-----------------|---------------------------------|--|--------------|------------------|-------------------|----------------|---------------|--------------------------|
| DED/COO  | 200622         | OMC             | Tajikistan                      | Support for Special Preparedness Activities  | -            | -                | 176 326           | -              | 03/10/2013    | 90                       |
| DED/COO  | 200612         | OMP             | Bolivia, Plurinational State of | Support to Assess the Impact of Drought on the Food and Nutrition Security Situation of Subsistence Farmers in El Chaco Region | -            | -                | 11 918            | -              | 01/08/2013    | 59                       |
| DED/COO  | 200613         | OMP             | Paraguay                        | Support to Assess the Impact of Floods on the Food and Nutritional Security of Affected Families                               | -            | -                | 9 529             | -              | 01/08/2013    | 59                       |
| <b>Subtotal Table B**</b>  |                |                 |                                 |  | <b>3 459</b> | <b>2 625 900</b> | <b>5 204 117</b>  | <b>145 000</b> |               |                          |
| <b>TABLE C: EMOPs APPROVED UNDER THE DELEGATED AUTHORITY OF REGIONAL DIRECTORS (RDs), COUNTRY DIRECTORS (CDs) OR THE DIRECTOR OF EMERGENCIES</b> |                |                 |                                 |  |              |                  |                   |                |               |                          |
| DIR/EMERG  | 200656         | OMN             | South Sudan                     | Immediate Food Assistance for South Sudan Conflict-Affected  | 246          | 300 787          | 1 499 996         | 75 000         | 30/12/2013    | 90                       |
| RD   | 200600         | OMJ             | Malawi                          | Relief Food Assistance for Vulnerable Populations Affected by Natural Disasters  | 1 567        | 469 669          | 1 000 000         | 143 503        | 24/08/2013    | 90                       |

| EMOPS APPROVED DURING THE PERIOD 1 JULY–31 DECEMBER 2013 |                |                 |             |   |                |                    |                    |                   |               |                          |
|--|----------------|-----------------|-------------|---|----------------|--------------------|--------------------|-------------------|---------------|--------------------------|
| Approving authority                                      | Project number | Regional bureau | Recipient   | Project title   | Tonnage (mt)   | Food cost (USD)    | Total cost* (USD)  | Beneficiaries     | Approval date | Original duration (days) |
| CD   | 200619         | OMB             | Philippines | Life-Saving Food, Logistics and Emergency Telecommunication Support for Conflict-Affected Displaced Population in Zamboanga Peninsula | 150            | 182 250            | 500 000            | 75 000            | 19/09/2013    | 90                       |
| CD   | 200616         | OMN             | Rwanda      | Emergency Assistance for Rwandans Expelled from the United Republic of Tanzania   | 263            | 179 390            | 475 127            | 5 400             | 29/08/2013    | 89                       |
| <b>Subtotal Table C**</b>                                |                |                 |             |   | <b>2 226</b>   | <b>1 132 096</b>   | <b>3 475 123</b>   | <b>298 903</b>    |               |                          |
| <b>TOTAL</b>   |                |                 |             |   | <b>535 943</b> | <b>389 244 598</b> | <b>672 894 999</b> | <b>10 118 855</b> |               |                          |

\* Including indirect support costs (7 percent).

\*\* Totals have been rounded



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## ACRONYMS USED IN THE DOCUMENT

|           |  |
|-----------|--|
| CD        | Country Director   |
| DED       | Deputy Executive Director  |
| DIR/EMERG | Director of Emergencies  |
| DG        | Director-General of the Food and Agriculture Organization of the United Nations    |
| ED        | Executive Director   |
| EMOP      | emergency operation  |
| FAO       | Food and Agriculture Organization of the United Nations                            |
| HEB       | high-energy biscuit  |
| IR        | immediate response   |
| OMB       | Bangkok Regional Bureau (Asia)   |
| OMC       | Cairo Regional Bureau (Middle East, North Africa, Eastern Europe and Central Asia) |
| OMD       | Dakar Regional Bureau (West Africa)  |
| OMJ       | Johannesburg Regional Bureau (Southern Africa)                                     |
| OMN       | Kenya Regional Bureau (East and Central Africa)                                    |
| OMP       | Panama Regional Bureau (Latin America and the Caribbean)                           |
| RD        | Regional Director  |