



**WFP EVALUATION**

# Evaluation Work Plan 2027–2029

WFP Office of Evaluation – Anne-Claire Luzot, Director of Evaluation

Annual Consultation on Evaluation – 13 May 2026



World Food Programme

SAVING  
LIVES  
CHANGING  
LIVES

# Alignment of OEV work plan with the four WFP operational priorities

**Operational excellence**

**Majority of evaluations do support country level operations**

**People management & Duty of Care**

**Evaluation function consolidation**

**Efficiency & effectiveness via AI, technology & innovation**

**AI tool evidence mining**

**Collaboration with other agencies**

**Grow and diversify resources**

**Impact evaluations externally funded**

# Evaluation work planning in changing context

## **Key questions informing prioritization**

- What must be prioritized ?
- What we will stop doing or do differently?
- What can we scale down?

## **Principles**

- Sustain 'core business' as much as possible (coverage norms)
- Retain status & integrity of function to best serve WFP
- Retain scope for agility

# What are we doing differently?

- Turning some of the in-person activities to **virtual engagement**
- **Missions** (1 person only)
- **Internalize**
  - Delivery of synthesis evaluations
  - Quality support to decentralized evaluations
  - Preparation of summaries of evaluation evidence
  - Staff capacity development online

# What shall we stop doing?

- Post-hoc quality assessment of evaluation reports
  - Unless use of artificial intelligence
- Micro-credential on evaluation to be streamlined at the UNEG level
- National evaluation capacity development

# Review of the evaluation function

# External OECD/DAC peer review of the evaluation function

## Panel

- Chair: Director of Evaluation, UNDP
- Members: Representatives from bilateral Office of Evaluation, NGO and academia
- Supported by a consultant

## Timeline

- Panel mission and engagement with EB in September 2026
- Presentation of report at EB.A/2027
- Update of the evaluation policy

# Scope and purpose of the peer review

**Are the WFP's evaluation function and products independent, credible and useful for learning and accountability purposes?**

Are the evaluation framework and governance mechanisms fit for purpose?

What are the results ?

Does it have the appropriate resources?

Is it properly equipped for the future ?

**Update of the 2022 Evaluation Policy in 2027/2028**

**Proposed programme of work  
for centralized evaluations  
2027-2029**

# Strategic and policy evaluations

2026

## Strategic

- WFP's programme transition and handover strategies (EB.1/2027)
- Effects of the Global Assurance Project on WFP's Humanitarian Assistance Capacity (EB.A/2027)

2027

## Policy

- People Policy
- Protection and Accountability Policy

## Strategic

- Changing Lives Transformation Fund (TBC)

2028

## Policy - TBC

- *Country Capacity Strengthening*
- *Gender*
- *AFAC*

## AND/OR Strategic

- *Topic tbc*

2029

## Policy - TBC

- *South=South & Triangular*
- *Aviation*
- *Conflict sensitivity*
- *Cash*

## AND/OR Strategic

- *Topic tbc*

About two global evaluations per year

# Synthesis, corporate emergency and joint evaluations

2026

## Corporate emergency

- State of Palestine (EB.2/2027)

## Synthesis

- Humanitarian Principles (EB.A/2027)

## Joint/inter-agency

- 1 Thematic Inter-Agency Humanitarian Evaluation (IAHE)
- 2 System-Wide Evaluations
  - Key Transitions for SDG acceleration
  - UN coordination in the Sahel (2013-2025)

2027

## Corporate emergency - Options

- Middle East regional
- Somalia

## Synthesis

- Topic TBC

## Joint-interagency

- 1 Country IAHE (TBC)
- Joint Humanitarian Evaluation of the Joint Response Plan in Bangladesh

2028

## Corporate emergency

- Topic TBC

## Synthesis

- Topic TBC

## Joint-interagency

- Topic TBC

2029

## Corporate emergency

- Topic TBC

## Synthesis

- Topic TBC

## Joint-interagency

- Topic TBC

# Country Strategic Plan evaluations

2026

## 13 CSPEs

- Afghanistan
- Bangladesh
- Burundi
- Cameroon
- Congo, the Republic of
- Honduras
- Jordan
- Lebanon
- Nigeria
- Pacific Multi-Country
- Sri Lanka
- South Sudan
- Tanzania
- Togo

2027

## 12 CSPEs

- Chad
- Colombia
- Egypt
- Gambia, The
- Ghana
- Haiti
- Madagascar
- Malawi
- Mauritania
- Philippines
- Nepal
- Zambia

2028

**Minimum 10**  
**Or 70%**  
**WFP Programme**  
**of work coverage**

2029

**Minimum 10**  
**or 0% WFP**  
**Programme of**  
**work coverage**

# Programme of work for impact evaluations

# Impact evaluations (2026–2028)

Green = joint impact evaluation; (..) = funding source

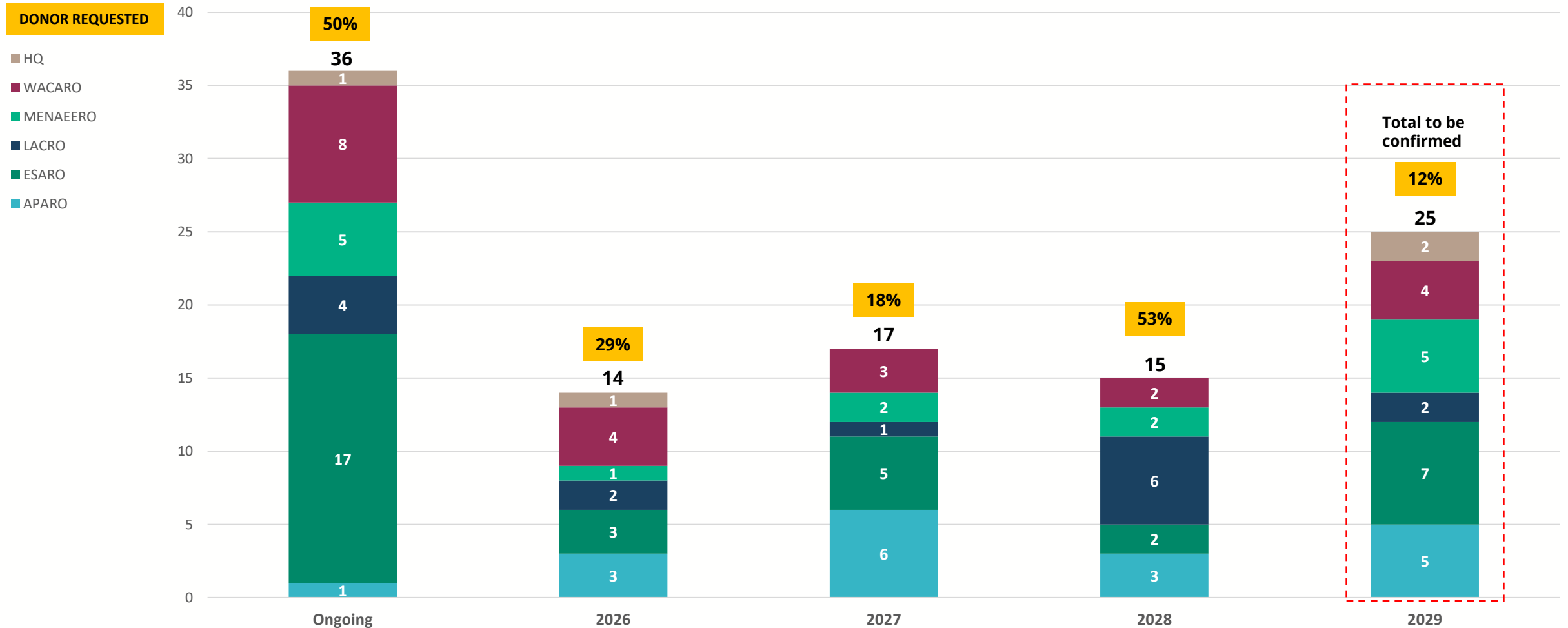
2026	2027	2028
<p><b>IEs finishing in 2026:</b></p> <ol style="list-style-type: none"> <li>1. Afghanistan</li> <li>2. Bangladesh</li> <li>3. DRC</li> <li>4. Ghana Farmers Phase 2</li> <li>5. Lebanon</li> <li>6. Malawi (Norad)</li> <li>7. Peru</li> </ol> <p><b>Confirmed IEs continuing in 2026:</b></p> <ol style="list-style-type: none"> <li>8. Burundi</li> <li>9. <b>WFP-FAO-UNICEF DRC (BMZ/KFW)</b></li> <li>10. Bangladesh (Gates Foundation)</li> <li>11. Kenya Bangladesh (Gates Foundation)</li> <li>12. 3rd Gates Foundation IE (Country TBC)</li> <li>13. Ghana (CLTF)</li> <li>14. Madagascar</li> <li>15. Malawi (Novo Nordisk Foundation)</li> <li>16. Regional (Novo Nordisk Foundation)</li> <li>17. South Sudan 2.0 (BMZ)</li> <li>18. <b>WFP-UNICEF Sudan (KFW/BMZ)</b></li> <li>19. Zambia</li> </ol> <p><b>Planned New IEs:</b></p> <ol style="list-style-type: none"> <li>20. Haiti (IDB)</li> <li>21. <b>WFP-OCHA Anticipatory Action 1</b></li> <li>22. <b>WFP-OCHA Anticipatory Action 2</b></li> <li>23. <b>WFP-OCHA Anticipatory Action 3</b></li> <li>24. <b>WFP-UNHCR Safe and Sustainable Return 1</b></li> <li>25. <b>WFP-UNHCR Safe and Sustainable Return 2</b></li> <li>26. South Sudan (FCDO)</li> </ol>	<p><b>Confirmed IEs finishing in 2027:</b></p> <ol style="list-style-type: none"> <li>1. Burundi</li> <li>2. Ghana (CLTF)</li> <li>3. Madagascar</li> <li>4. South Sudan 2.0 (BMZ)</li> <li>5. <b>WFP-UNICEF Sudan (KFW/BMZ)</b></li> <li>6. Zambia</li> </ol> <p><b>Confirmed IEs continuing in 2027:</b></p> <ol style="list-style-type: none"> <li>7. <b>WFP-FAO-UNICEF DRC (BMZ/KFW)</b></li> <li>8. Bangladesh Bangladesh (Gates Foundation)</li> <li>9. Kenya Bangladesh (Gates Foundation)</li> <li>10. 3rd Gates IE</li> <li>11. Madagascar</li> <li>12. Malawi (Novo Nordisk Foundation)</li> <li>13. Regional (Novo Nordisk Foundation)</li> </ol> <p><b>Planned IEs continuing in 2027:</b></p> <ol style="list-style-type: none"> <li>14. Haiti (IDB)</li> <li>15. <b>WFP-OCHA Anticipatory Action 1</b></li> <li>16. <b>WFP-OCHA Anticipatory Action 2</b></li> <li>17. <b>WFP-OCHA Anticipatory Action 3</b></li> <li>18. <b>WFP-UNHCR Safe and Sustainable Return 1</b></li> <li>19. <b>WFP-UNHCR Safe and Sustainable Return 2</b></li> <li>20. South Sudan (FCDO)</li> </ol>	<p><b>Confirmed IEs finishing in 2028:</b></p> <ol style="list-style-type: none"> <li>1. <b>WFP-FAO-UNICEF DRC (BMZ/KFW)</b></li> </ol> <p><b>Confirmed IEs continuing in 2028:</b></p> <ol style="list-style-type: none"> <li>2. Bangladesh (Gates Foundation)</li> <li>3. Kenya (Gates Foundation)</li> <li>4. 3rd Gates IE</li> <li>5. Madagascar</li> <li>6. Mozambique (TBD)</li> <li>7. Malawi (Novo Nordisk Foundation)</li> <li>8. Regional (Novo Nordisk Foundation)</li> </ol> <p><b>Planned IEs continuing in 2027:</b></p> <ol style="list-style-type: none"> <li>9. Haiti (IDB)</li> <li>10. <b>WFP-OCHA Anticipatory Action 1</b></li> <li>11. <b>WFP-OCHA Anticipatory Action 2</b></li> <li>12. <b>WFP-OCHA Anticipatory Action 3</b></li> <li>13. <b>WFP-UNHCR Safe and Sustainable Return 1</b></li> <li>14. <b>WFP-UNHCR Safe and Sustainable Return 2</b></li> <li>15. South Sudan (FCDO)</li> </ol>

# Programme of work for decentralized evaluations

# Decentralized evaluations

## Ongoing and planned decentralized evaluations by start year and by region/HQ

Data as of May 2026



# **Use and dissemination of evaluation evidence**

# Products to promote evaluation evidence use

## Briefs

Evaluation reports (CEs, IEs and DEs) summarized in reader-friendly briefs

Strategic briefs to support management in missions and visits to country offices

Evaluation snapshots for incoming country offices' management

Country and regional thematic briefs

## Summaries of evaluation evidence (SEEs)

Concise overview of evaluation evidence on a selected topic

## Digital communications and social platforms

Blog articles on WFP Medium & non-WFP platforms

Newsletters & videos

Social media & community posts

## Interactive sharing of evidence from evaluation

High-level events such as the Impact Evaluation Forum

Interactive webinars to discuss evaluations & foster collaboration among evaluation community, such as EvalXchange

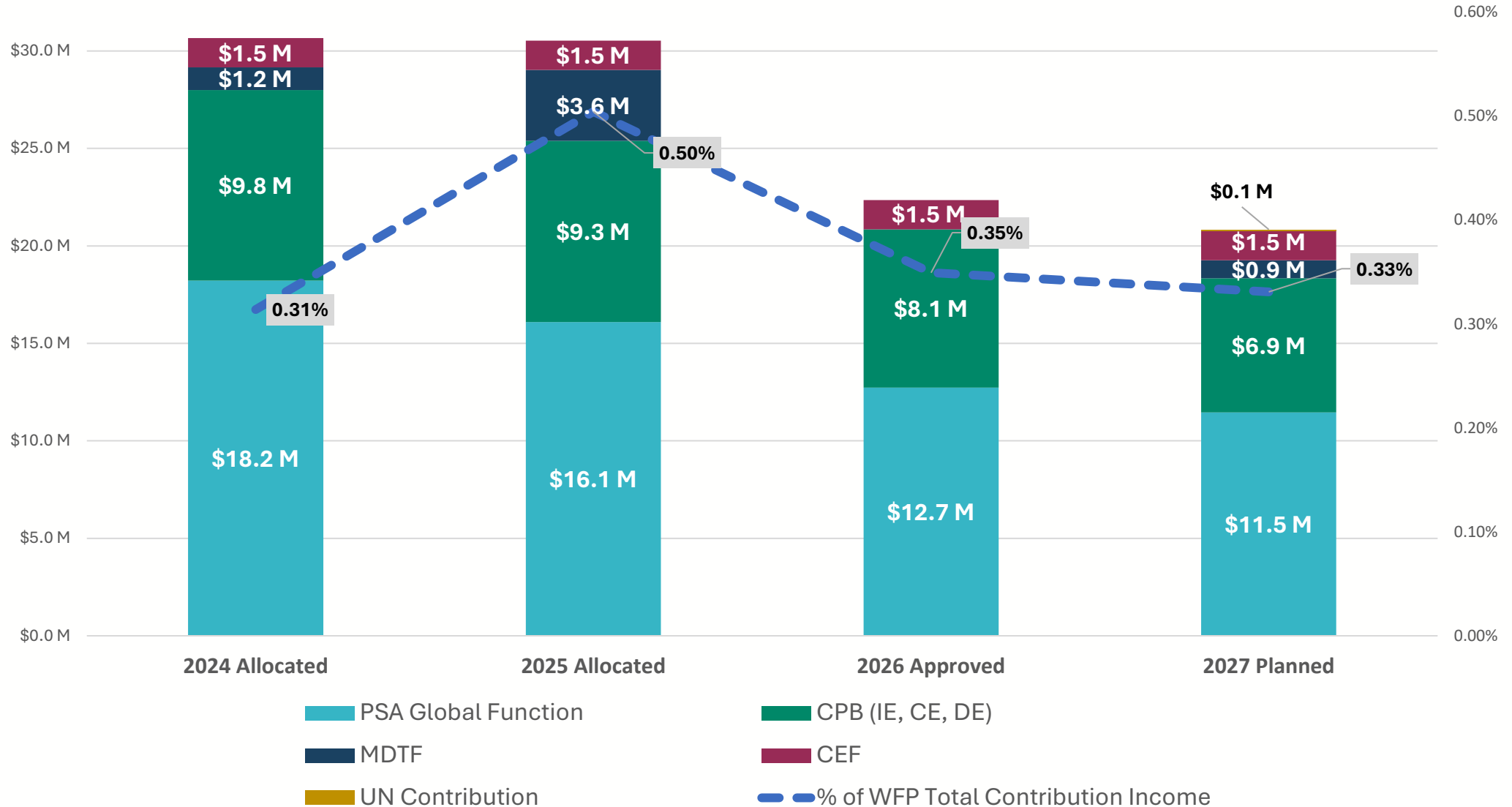
GLOW Learning Open Webinars  
"Preparedness in action"  
and  
"Prioritizing Assistance in a Time of Crisis"

**Questions on programme of work?**

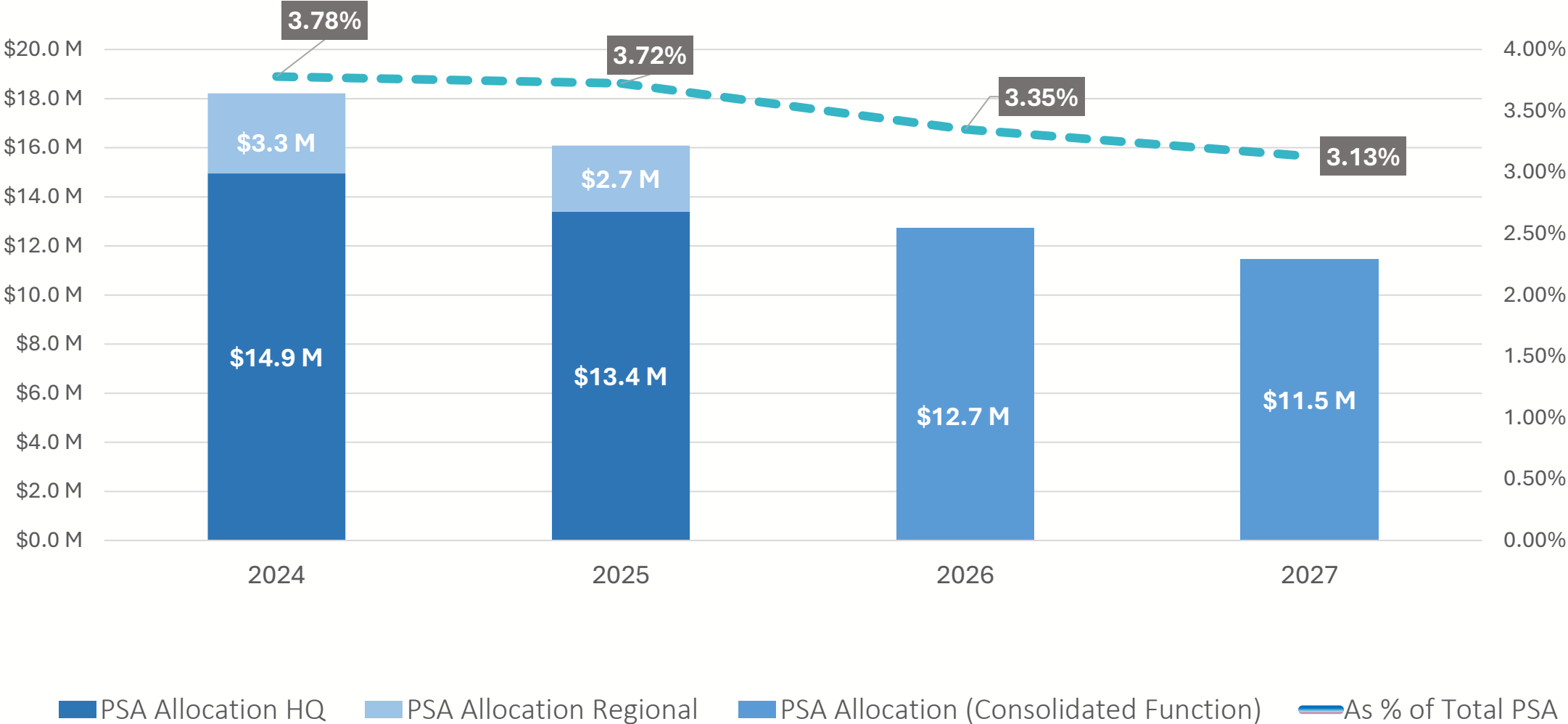
# Resource requirements

# Resources for evaluation 2024-2027

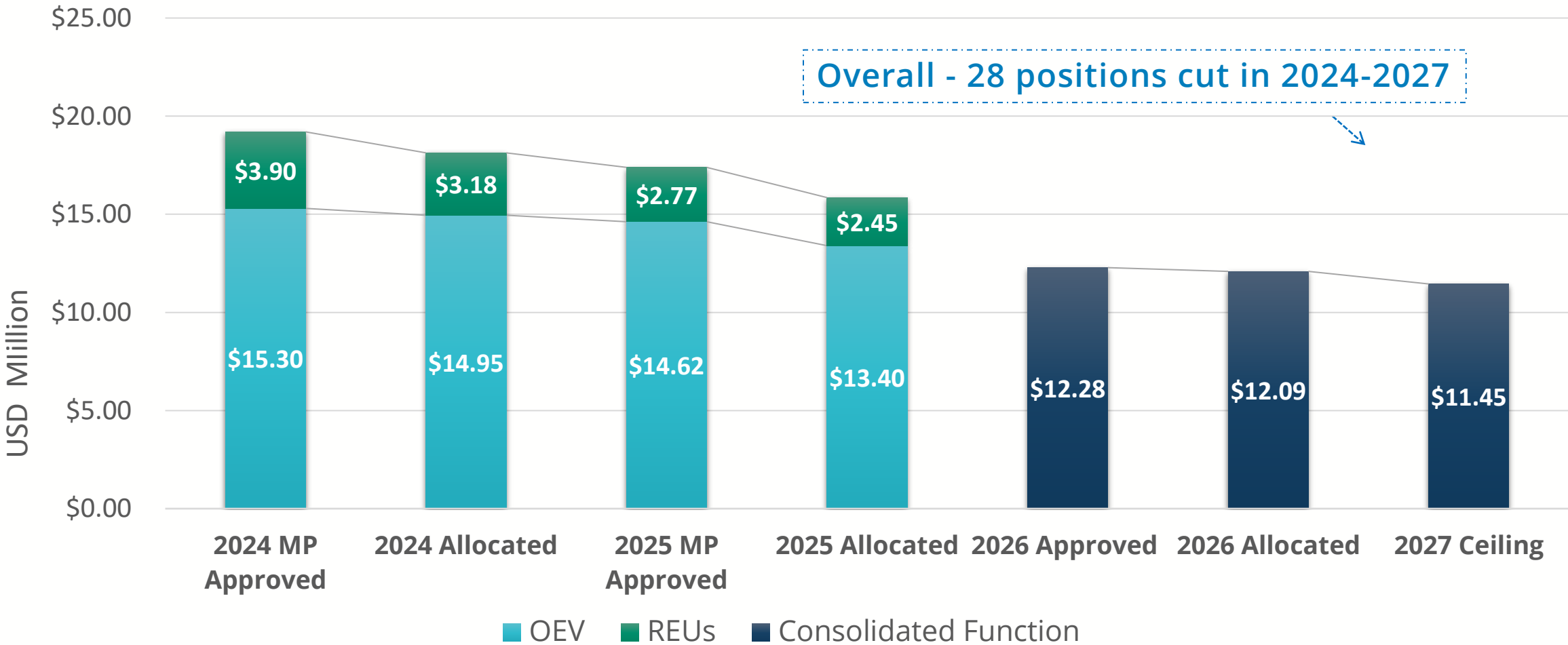
as percentage of WFP total contribution income



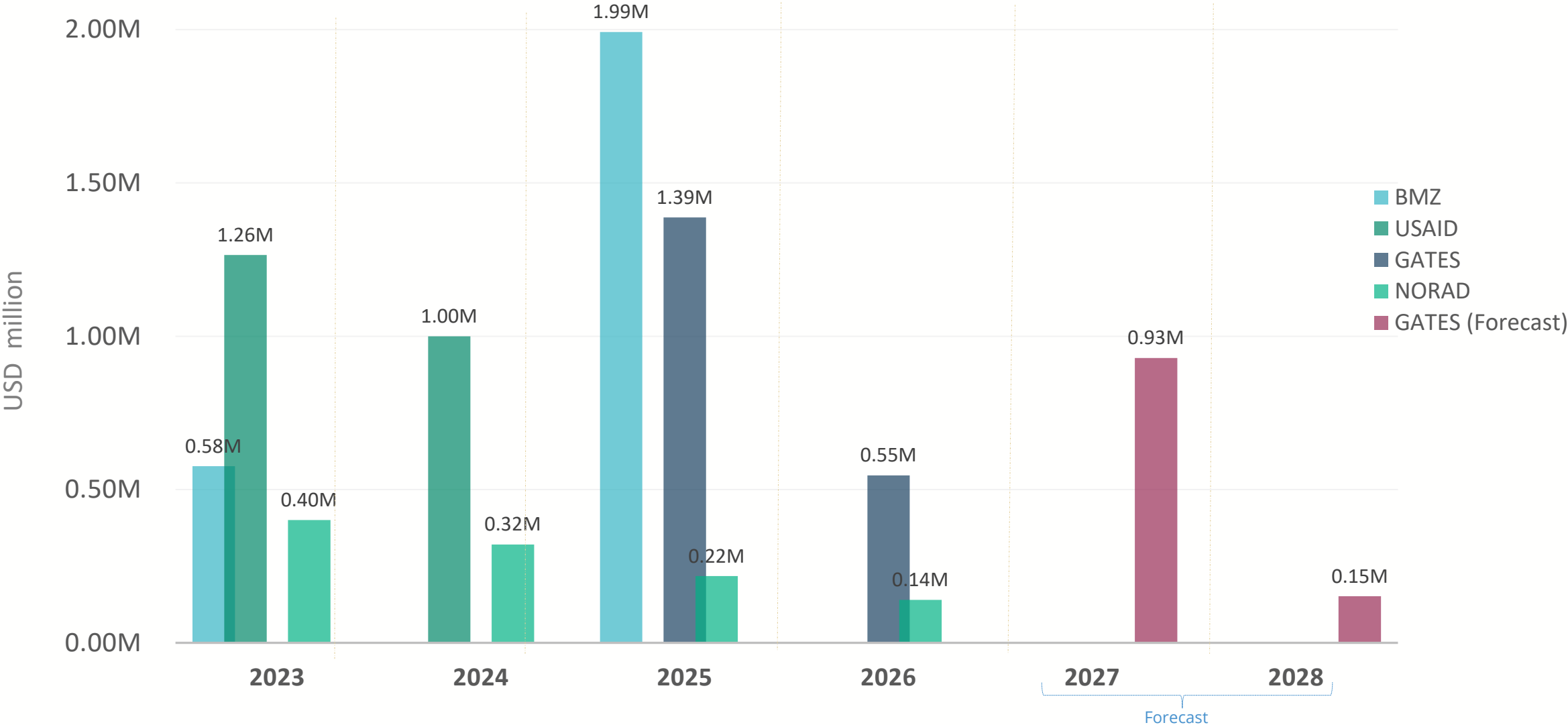
# PSA allocation to evaluation as percentage of WFP total PSA allocation 2024-2027



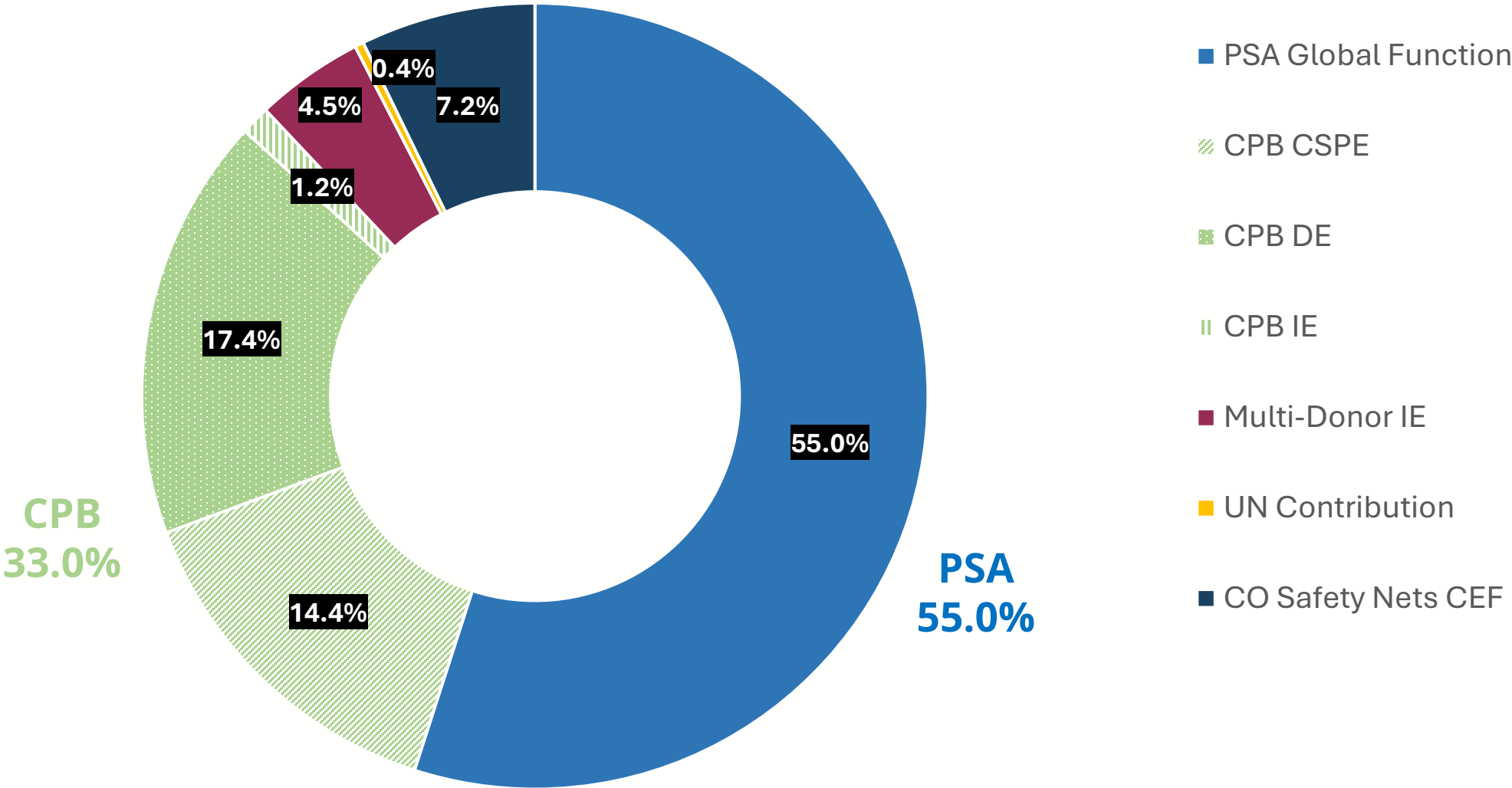
# Evaluation function PSA management plan submission 2024-2027



# Evolution of multi-donor/year trust fund resources for impact evaluations 2023–2028

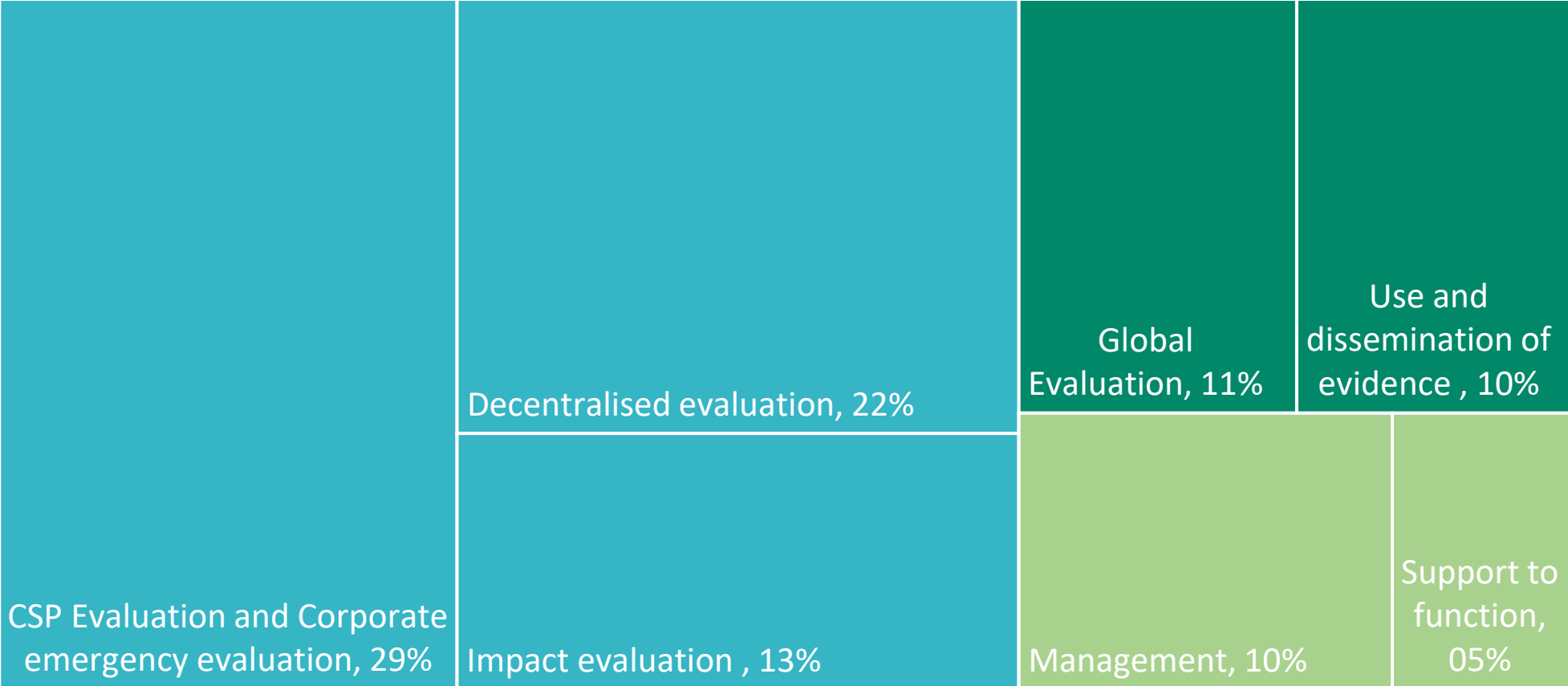


# Overall projected funding sources for WFP's evaluation function 2027



# Distribution of PSA across key pillars of the evaluation function for 2027

■ Country-level ■ Global



**Questions on resource requirements?**