



WFP EVALUATION

Corporate emergency evaluation of WFP's response in Yemen 2019-2024

Informal Consultation of the WFP Executive Board – September 2025



World Food
Programme

SAVING
LIVES
CHANGING
LIVES

Main features of the evaluation

Purpose:

- **Accountability:** Generate evidence on WFP's performance in Yemen
- **Learning:** Inform future engagement; share good practice – complex & protracted crisis

Scope:

WFP interventions in Yemen from January 2019 to October 2024:

- Interim Country Strategic Plan (ICSP) 2019-2022
- ICSP 2023-2025



Summary of key insights from the evaluation



Insight 1: Adaptability

- Flexibility & adaptability – lifesaving operations in one of the largest emergencies
- Key enabling factors: proactive supply chain management, effective use of advance financing mechanisms and monitoring data
- Deteriorating funding landscape hindered long-term planning



Insight 2:

Coverage, targeting and prioritization

- WFP supported a significant proportion of the food and nutrition insecure people – but outdated beneficiary lists meant some vulnerable groups did not benefit
- Complex negotiations with authorities on a re-targeting exercise – persistent barriers
- Millions of people affected by general food assistance pause in the north
- A step toward more principled approach – but effects of the humanitarian pause could have been better mitigated



Insight 3:

Effectiveness and efficiency

- WFP large-scale assistance prevented a significant deterioration in food security
- Effectiveness hindered by insecurity, staff detention, restricted access & reduced funding
- Insufficient geographical prioritization for resilience-building interventions; weak linkages between activities
- High operational costs due to contextual factors – but steps taken to increase cost-efficiency



Insight 4:

Cross-cutting areas and humanitarian principles

- Notable improvements in community feedback mechanisms, but more regular direct community engagement needed
- Limited attention to gender; insufficient use of local knowledge
- Environmental & climate related shocks increasingly considered
- Strong WFP commitment to conflict sensitivity & humanitarian principles



Insight 5:

Strategic and integrated nexus approach

- Limited progress in transitioning to resilience and more sustainable solutions, further challenged by Yemen's complex context
- Scope for more engagement with coordination structures regarding interventions bridging humanitarian assistance and long-term development goals



Insight 6:

Fostering and strengthening partnerships and localization

- Progress made in fostering partnerships with other United Nations agencies & national responders
- Strong cluster leadership role
- Scope for further complementarities with other agencies to maximize programmatic results & minimize resource duplication
- Need for greater emphasis on strategic engagement, complementary & joint programmes; & strengthening local capacity

Recommendations

- 1 Ensure that future programming geared to an agile & scalable humanitarian response; seize opportunities to support resilience & promote synergies
- 2 Strengthen partnerships with authorities & local actors; expand direct engagement with communities in programme design & implementation
- 3 Foster stronger partnerships with other humanitarian & development actors for complementarity, supported by predictable & flexible funding
- 4 Tailor activities to local realities through evidence-based approaches
- 5 Integrate gender equality & women empowerment, protection & inclusion; set achievable & context-sensitive objectives
- 6 Resolve recurring supply chain challenges for specialized nutritious food