

Management Response – Mid-Term Evaluation of WFP's Strategic Plan (2022 – 2025)

Round Table on Evaluation reports | 28 October 2024

SAVING LIVES CHANGING LIVES

Relevance of the Mid-Term Evaluation to WFP's strategic positioning



Guide WFP's focus over remaining implementation time



Strategic Plan

#1: Setting out a clear strategic vision for the future

Management Response: Agreed (two sub-recommendations)



In the new Strategic Plan, set out WFP's vision and positioning based on context analysis, strategic foresight,
and assessment of WFP's comparative advantage in different operating contexts.



Roll out guidelines to formulate **more focused Country Strategic Plans**.

Management Response: Partially agreed (one sub-recommendation)

Sub-recommendation 1.1: "The next strategic plan should (...) provide a clear statement of WFP's intended contributions to global goals for food security and nutrition within a five-year period."

<u>Partially agreed</u>: **EB decision** on whether to extend Strategic Plan timeline; WFP recommends **aligning with other agencies, funds and programmes.**

#2: Providing a sharper yet flexible framework

Management Response: Agreed (two sub-recommendations)



In the new Strategic Plan, **reiterate WFP's commitment to cross-cutting priorities**; guide COs to ensure appropriate budgeting.

Management Response: Partially agreed (one sub-recommendation)

Sub-recommendation 2.1: "(...) maintain strategic outcomes 1, 2 and 3 while framing capacity strengthening and service provision for governments as modalities of intervention in support of these three strategic outcomes. Services provided under the current strategic outcome 5 could be retained as a separate strategic outcome."

<u>Partially agreed</u>: Strategic outcomes will be **revised based on evidence and consultations** with the Executive Board and key stakeholders.

#3: Ensuring agile and responsive processes, systems and incentives

Management Response: Agreed (five sub-recommendations)



Complete regional review to **clarify allocation of roles and responsibilities** for CO support between RBs and HQ.



Roll out **streamlined approach to country-level planning** to foster efficiency, agility, and strategic focus.

Launch **WFP's Innovation Strategy**, prioritizing opportunities to increase funding and reduce operational costs, and foster enabling culture.



Finalize **WFP's Knowledge Management Strategy,** including priority areas for investment, and deploy targeted resource mobilization efforts.



Conduct **focused policy reviews** of general contract modality options, management of non-rotational positions, and mobility.



Revisit learning initiatives, offer career guidance, and update Programme Operations functional strategic workforce plans to **address workforce skill gaps.**

#4: Securing predictable and flexible funding

Management Response: Agreed (two sub-recommendations)



Leverage initiatives such as the **Changing Lives Transformation Fund** to foster dialogue with donors and EB members on multi-year funding.



Identify mechanisms with the Executive Board to **improve visibility on the use of flexible funding** in humanitarian response.



Leverage evidence on multi-year programming to better position WFP and support fundraising efforts.