

World Food Programme Programme Alimentaire Mondial Programa Mundial de Alimentos برنامج الأغذية العالمي

Executive Board

Second regular session Rome, 13–16 November 2023

Distribution: General Date: 16 November 2023 Original: English Agenda item 11 WFP/EB.2/2023/11 Verification of adopted decisions and recommendations

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Decisions and recommendations of the 2023 second regular session of the Executive Board

Executive Board Bureau		
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Vice-President:	H.E. Youssef Balla (Morocco)	
Alternate:	H.E. Ngor Ndiaye (Senegal)	
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Alternate:	Mr Hyungsik Kim (Republic of Korea)	
Member:	H.E. Carlos Bernardo Cherniak (Argentina)	
Alternate:	Mr Victor Hugo Girón Guzmán (Guatemala)	
Member:	Her Excellency Céline Jurgensen (France)	
Alternate:	Her Excellency Elissa Golberg (Canada)	
Rapporteur:	Mr Khalid Atlassi (Morocco)	

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Decisions and recommendations

The decisions and recommendations in the current report will be implemented by the Secretariat in the light of the Board's deliberations, from which the main comments will be reflected in the summary of the work of the session.

Adoption of the agenda

The Board adopted the agenda for the session.

13 November 2023

Election to fill vacant positions in the Bureau and appointment of the Rapporteur

In accordance with the rules of procedure of the Board, the Board elected Dr. Jujjavarapu Balaji (India, List B) as member of the Bureau and H.E. Ngor Ndiaye (Senegal, List A) and Her Excellency Elissa Golberg (Canada, List D) as alternate members of the Bureau.

In accordance with rule XII of it rules of procedure, the Board appointed Mr Khalid Atlassi (Morocco, List A) as Rapporteur for its 2023 second regular session.

13 November 2023

Current and future strategic issues

2023/EB.2/1 Opening remarks by the Executive Director

The Board took note of the opening remarks by the Executive Director. The main points of the Executive Director and the Board's comments would be reflected in the summary of the work of the session.

13 November 2023

Policy issues

2023/EB.2/2 Analysis of policy gaps

The Board takes note of the analysis of policy gaps (WFP/EB.2/2023/4-A/Rev.1) and requests the Secretariat to submit an update of this document for consideration by the Board no later than its 2024 second regular session.

14 November 2023

Resource, financial and budgetary matters

2023/EB.2/3 WFP management plan (2024–2026)

Having considered WFP's management plan for 2024–2026 (WFP/EB.2/2023/5-A/1 and WFP/EB.2/2023/5-A/1/Add.1), the Board:

- i) noted that the 2024 programme support and administrative appropriation assumed a funding level of USD 10 billion in 2024;
- ii) took note of the projected operational requirements of USD 22.7 billion for 2024 and the provisional implementation plan of USD 11 billion for 2024, which align the activities of WFP with anticipated funding, as outlined in section III of the management plan for 2024–2026;

iii) approved a 2024 programme support and administrative appropriation of USD 568 million, to be allocated as follows:

strategy and direction	USD 121.3 million
services to operations	USD 295.8 million
governance, independent oversight and fundraising	USD 150.9 million
Total	USD 568.0 million

- iv) approved a standard indirect support cost recovery rate of 6.5 percent for 2024 for all contributions except for such contributions received pursuant to General Rule XIII.4(e), for which an indirect support cost recovery rate of 4 percent shall apply;
- v) approved the repurposing of the unspent balance in the staff wellness fund from the 2022 PSAEA allocation – initially approved as thematic funding to cover joint United Nations activities related to COVID-19 – to be used to finance wellness projects aligned with the wellness strategy for 2020–2024 and actions that address recommendations stemming from the 2022 global health survey;
- vi) approved the replenishment of the Immediate Response Account in the amount of USD 50 million from the programme support and administrative equalization account to ensure sustainability and improve the availability of funds for Immediate Response Account allocations;
- vii) approved the use of USD 88.4 million from the programme support and administrative equalization account for funding critical corporate initiatives as follows:
 - a) USD 27.0 million for the third year of the critical corporate initiative "*Investing in WFP people*", which aims to mainstream WFP's efforts to shape the workforce as required to fulfil the organization's mandate, support employee health and well-being and build improved, respectful and inclusive workplaces, while mitigating risks related to workforce alignment;
 - b) USD 23.7 million for a new two-year critical corporate initiative "Monitoring, identity management and traceability", which seeks to strengthen monitoring and improve identity management by implementing digital commodity tracking and minimum assurance standards for in-kind food operations and remote output and outcome monitoring activities, including beneficiary surveys on the adequacy of and challenges related to WFP's assistance;
 - c) USD 7.9 million for a new two-year critical corporate initiative "*Fit for future in a changed funding landscape*", which aims to enable headquarters, through functional reorganization and investments in improved tools and technology, to more effectively support and build the resource mobilization and advocacy capacity of country offices and regional bureaux;
 - d) USD 21 million for a new two-year critical corporate initiative "Corporate process optimization", which will integrate, automate and streamline business processes, particularly those related to procurement, to improve their efficiency and effectiveness;
 - e) USD 5.8 million for the second year of the critical corporate initiative "United Nations Sustainable Development Group efficiency road map", which covers activities aimed at ensuring that WFP has the capacity to prepare for, participate in, deliver and lead United Nations development system reform efforts;

- f) USD 3.0 million for the second year of the critical corporate initiative "country office support model optimization and simplification (COSMOS)" in order to include additional regions and functions in the pilot model, which aims to improve the quality and efficiency of support for country offices by establishing dedicated global support teams that enables country offices to spend more time on field-level operations;
- viii) approved an allocation of USD 100.4 million from the unearmarked portion of the General Fund to supporting country offices as follows:
 - a) USD 15.4 million for an early repayment to the Capital Budget Facility for the Human Capital Management (HCM) platform, which will improve people management, human resource services and data-driven people management decisions;
 - b) USD 85 million for a country office safety net to mitigate the impact of reductions in contribution revenue on country offices that are transitioning to lower resourcing and operational levels;
- ix) approved the Immediate Response Account resourcing target level of USD 400 million for 2024, in line with the 2023 level;
- x) authorized the Executive Director to adjust the programme support and administrative component of the budget in accordance with a change in the level of the global contribution forecast for the year, at a rate not to exceed 2 percent of the anticipated change in income;
- xi) approved the Evaluation function workplan and priorities for 2024–2026 as presented in annex VII; and
- xii) welcomed the departmental structure described in the Addendum to WFP management plan (2024–2026) (WFP/EB.2/2023/5-A/1/Add.1), noted that the Executive Director is proceeding with implementation, and looked forward to receiving an update.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions of the United Nations (WFP/EB.2/2023/5-(A,B,C)/2) and the Finance Committee of the Food and Agriculture Organization of the United Nations (WFP/EB.2/2023/5-(A,B,C)/3).

14 November 2023

2023/EB.2/4 Housing allowance of the Executive Director

The Board decided that the Executive Director's housing allowance would be set at EUR 160,000 per year, inclusive of services and utilities, with effect from 1 April 2023 until further notice. WFP would also continue to provide and maintain necessary security equipment, which would remain WFP property.

The Board further decided that the housing allowance would continue to be a reimbursement for the actual cost of a property, would continue to be indexed annually against the Italian retail price index and would be reviewed at five-year intervals by the Bureau and the Board, taking into account market rates and the allowances paid to the heads of other United Nations agencies in Rome.

The Board also acknowledged that while there are justifiable grounds for increasing the Executive Director's housing allowance as determined by the Secretariat based on available data, the Executive Director had indicated her preference to maintain the housing allowance that had been established in 2017, at EUR 160,000 per year.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions of the United Nations (WFP/EB.2/2023/5-(A,B,C)/2) and the Finance Committee of the Food and Agriculture Organization of the United Nations (WFP/EB.2/2023/5-(A,B,C)/3).

Asia and the Pacific portfolio

2023/EB.2/5 Summary report on the evaluation of the country strategic plan for Cambodia (2019–2023) and management response

Country strategic plan – Cambodia (2024–2028)

The Board took note of the summary report on the evaluation of the country strategic plan for Cambodia (2019–2023) (WFP/EB.2/2023/6-A/3) and management response (WFP/EB.2/2023/6-A/3/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

The Board approved the Cambodia country strategic plan (2024–2028) (WFP/EB.2/2023/7-A/2) at a total cost to WFP of USD 63,378,500.

15 November 2023

2023/EB.2/6 Summary report on the evaluation of the country strategic plan for Nepal (2019–2023) and management response

Country strategic plan – Nepal (2024–2028)

The Board took note of the summary report on the evaluation of the country strategic plan for Nepal (2019–2023) (WFP/EB.2/2023/6-A/9) and management response (WFP/EB.2/2023/6-A/9/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

The Board approved the Nepal country strategic plan (2024–2028) (WFP/EB.2/2023/7-A/8) at a total cost to WFP of USD 139,287,402.

15 November 2023

2023/EB.2/7 Summary report on the evaluation of the corporate emergency response in Myanmar (2018–2022) and management response

The Board took note of the summary report on the evaluation of the corporate emergency response in Myanmar (2018–2022) (WFP/EB.2/2023/6-B/Rev.1) and management response (WFP/EB.2/2023/6-B/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

15 November 2023

2023/EB.2/8 Interim country strategic plan – Myanmar (2024–2025)

The Board approved the Myanmar interim country strategic plan (2024–2025) (WFP/EB.2/2023/7-A/7) at a total cost to WFP of USD 670,763,351.

15 November 2023

Latin America and the Caribbean portfolio

2023/EB.2/9 Summary report on the evaluation of the country strategic plan for the Dominican Republic (2019–2023) and management response

Country strategic plan – Dominican Republic (2024–2028)

The Board took note of the summary report on the evaluation of the country strategic plan for the Dominican Republic (2019–2023) (WFP/EB.2/2023/6-A/4) and management response (WFP/EB.2/2023/6-A/4/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

The Board approved the Dominican Republic country strategic plan (2024–2028) (WFP/EB.2/2023/7-A/3) at a total cost to WFP of USD 47,279,660.

15 November 2023

2023/EB.2/10 Summary report on the evaluation of the country strategic plan for Haiti (2018--2022) and management response

Country strategic plan – Haiti (2024–2028)

The Board took note of the summary report on the evaluation of the country strategic plan for Haiti (2018–2022) (WFP/EB.2/2023/6-A/6) and management response (WFP/EB.2/2023/6-A/6/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

The Board approved the Haiti country strategic plan (2024–2028) (WFP/EB.2/2023/7-A/5) at a total cost to WFP of USD 1,526,223,062.

15 November 2023

Southern Africa portfolio

2023/EB.2/11 Summary report on the evaluation of the country strategic plan for Malawi (2019-2023) and management response

Country strategic plan – Malawi (2024–2028)

The Board took note of the summary report on the evaluation of the country strategic plan for Malawi (2019–2023) (WFP/EB.2/2023/6-A/7) and management response (WFP/EB.2/2023/6-A/7/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

The Board approved the Malawi country strategic plan (2024–2028) (WFP/EB.2/2023/7-A/6) at a total cost to WFP of USD 311,949,141.

15 November 2023

2023/EB.2/12 Summary report on the evaluation of the country strategic plan for Namibia (2017-2023) and management response

The Board took note of the summary report on the evaluation of the country strategic plan for Namibia (2017–2023) (WFP/EB.2/2023/6-A/8) and management response (WFP/EB.2/2023/6-A/8/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

15 November 2023

Organizational and procedural matters

2023/EB.2/13 Biennial programme of work of the Executive Board (2024–2025)

The Board approved the biennial programme of work of the Executive Board (2024–2025) as set out in document WFP/EB.2/2023/8-A and as proposed by the Bureau and the Secretariat.

2023/EB.2/14 Proposal for the review of the recommendations stemming from the governance review and establishment of a working group of the Executive Board

The Board approved the establishment of a working group on the governance review, as defined in the terms of reference submitted in annex I of document WFP/EB.2/2023/10-A/Rev.1. The Board requested the Bureau to constitute the working group and to ensure that any follow-up to the proceedings of the working group was made as described in its terms of reference.

15 November 2023

Western Africa portfolio

2023/EB.2/15 Summary report on the evaluation of the country strategic plan for Benin (2019-2023) and management response

Country strategic plan – Benin (2024–2027)

The Board took note of the summary report on the evaluation of the country strategic plan for Benin (2019–2023) (WFP/EB.2/2023/6-A/1) and management response (WFP/EB.2/2023/6-A/1/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

The Board approved the Benin country strategic plan (2024–2027) (WFP/EB.2/2023/7-A/1) at a total cost to WFP of USD 386,427,465.

16 November 2023

2023/EB.2/16 Summary report on the evaluation of the country strategic plan for Ghana (2019-2023) and management response

Country strategic plan – Ghana (2024–2028)

The Board took note of the summary report on the evaluation of the country strategic plan for Ghana (2019–2023) (WFP/EB.2/2023/6-A/5) and management response (WFP/EB.2/2023/6-A/5/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

The Board approved the Ghana country strategic plan (2024–2028) (WFP/EB.2/2023/7-A/4) at a total cost to WFP of USD 137,522,046.

16 November 2023

2023/EB.2/17 Summary report on the evaluation of the country strategic plan for Senegal (2019-2023) and management response

The Board took note of the summary report on the evaluation of the country strategic plan for Senegal (2019–2023) (WFP/EB.2/2023/6-A/11) and management response (WFP/EB.2/2023/6-A/11/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

2023/EB.2/18 Summary report on the evaluation of the country strategic plan for Burkina Faso (2019–2023) and management response

The Board took note of the summary report on the evaluation of the country strategic plan for Burkina Faso (2019–2023) (WFP/EB.2/2023/6-A/2) and management response (WFP/EB.2/2023/6-A/2/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

16 November 2023

2023/EB.2/19 Country strategic plan – Sao Tome and Principe (2024–2028)

The Board approved the Sao Tome and Principe country strategic plan (2024–2028) (WFP/EB.2/2023/7-A/9) at a total cost to WFP of USD 15,311,891.

16 November 2023

Summary of the work of the Executive Board

2023/EB.2/20 Summary of the work of the 2023 annual session of the Executive Board

The Board approved the draft summary of the work of its 2023 annual session, the final version of which would be embodied in document WFP/EB.A/2023/14.

Agenda

- 1. Adoption of the agenda (for approval)
- 2. Election to fill vacant positions in the Bureau and appointment of the Rapporteur
- 3. Opening remarks by the Executive Director
- 4. Policy issues
 - a) Analysis of policy gaps (for consideration)
 - b) Update on collaboration among the Rome-based agencies (for information)
 - c) Compendium of policies relating to the strategic plan (for information)

5. Resource, financial and budgetary matters

- a) WFP management plan (2024–2026) (for approval)
- b) Housing allowance of the Executive Director (for approval)
- c) Workplan of the External Auditor (for information)

6. **Evaluation reports** (for consideration)

- a) Summary evaluation reports on country strategic plans and management responses
 - 1. Benin (2019-2023)
 - 2. Burkina Faso (2019–2023)
 - 3. Cambodia (2019-2023)
 - 4. Dominican Republic (2019–2023)
 - 5. Ghana (2019–2023)
 - 6. Haiti (2018-2022)
 - 7. Malawi (2019–2023)
 - 8. Namibia (2017-2023)
 - 9. Nepal (2019–2023)
 - 10. Philippines (2018–2023) WITHDRAWN
 - 11. Senegal (2019–2023)
- b) Summary report on the evaluation of the corporate emergency response in Myanmar (2018–2022) and management response

7. Operational matters

- a) Country strategic plans (for approval)
 - 1. Benin country strategic plan (2024–2027)
 - 2. Cambodia country strategic plan (2024-2028)
 - 3. Dominican Republic country strategic plan (2024–2028)
 - 4. Ghana country strategic plan (2024–2028)
 - 5. Haiti country strategic plan (2024–2028)

ANNEX I

- 6. Malawi country strategic plan (2024–2028)
- 7. Myanmar interim country strategic plan (2024–2025)
- 8. Nepal country strategic plan (2024–2028)
- 9. Sao Tome and Principe country strategic plan (2024–2028)
- b) Reports of the Executive Director on operational matters (for information)
 - 1. Revisions of country strategic plans and interim country strategic plans and corresponding budget increases approved under delegations of authority (1 January–30 June 2023)
- c) Oral global overview of humanitarian needs and operational concerns and priorities *(for information)**
- d) Oral update on the reassurance action plan (for information)*
- e) Oral update on WFP operations in the State of Palestine (for information)*

8. Organizational and procedural matters

- a) Biennial programme of work of the Executive Board (2024–2025) (for approval)
- 9. Summary of the work of the 2023 annual session of the Executive Board (for approval)

10. Other business

- a) Proposal for the review of the recommendations stemming from the governance review and establishment of a working group of the Executive Board *(for approval)*
- b) Oral report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (*for information*)^{*}
- c) Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (*for information*)

11. Verification of adopted decisions and recommendations

^{*} Items marked with an asterisk are to be presented for information only but will nevertheless be discussed during the session.

ANNEX II

List of documents

Adoption of the agenda

1	Provisional agenda	WFP/EB.2/2023/1/1/Rev.5
	Annotated provisional agenda	WFP/EB.2/2023/1/2/Rev.5

Policy issues

4 a)	Analysis of policy gaps	WFP/EB.2/2023/4-A/Rev.1
4 b)	Update on collaboration among the Rome-based agencies	WFP/EB.2/2023/4-B
4 c)	Compendium of policies relating to the strategic plan	WFP/EB.2/2023/4-C

Resource, financial and budgetary matters

5 a)	WFP management plan (2024–2026)	WFP/EB.2/2023/5-A/1
	Addendum to WFP management plan (2024–2026)	WFP/EB.2/2023/5-A/1/Add.1
	Report of the Advisory Committee on Administrative and Budgetary Questions (ACABQ)	WFP/EB.2/2023/5-(A,B,C)/2
	Report of the FAO Finance Committee	WFP/EB.2/2023/5-(A,B,C)/3
5 b)	Housing allowance of the Executive Director	WFP/EB.2/2023/5-B/1
5 c)	Workplan of the External Auditor	WFP/EB.2/2023/5-C/1

Evaluation reports

6 a)	Summary report on the evaluation of the country strategic plan for Benin (2019–2023)	WFP/EB.2/2023/6-A/1
	Management response to the recommendations from the summary report on the evaluation of the country strategic plan for Benin (2019–2023)	WFP/EB.2/2023/6-A/1/Add.1
	Summary report on the evaluation of the country strategic plan for Burkina Faso (2019–2023)	WFP/EB.2/2023/6-A/2
	Management response to the recommendations from the summary report on the evaluation of the country strategic plan for Burkina Faso (2019–2023)	WFP/EB.2/2023/6-A/2/Add.1
	Summary report on the evaluation of the country strategic plan for Cambodia (2019–2023)	WFP/EB.2/2023/6-A/3
	Management response to the recommendations from the summary report on the evaluation of the country strategic plan for Cambodia (2019–2023)	WFP/EB.2/2023/6-A/3/Add.1
	Summary report on the evaluation of the country strategic plan for the Dominican Republic (2019–2023)	WFP/EB.2/2023/6-A/4
	Management response to the recommendations from the summary report on the evaluation of the country strategic plan for the Dominican Republic (2019–2023)	WFP/EB.2/2023/6-A/4/Add.1

Summary report on the evaluation of the country strategic plan for Ghana (2019–2023)	WFP/EB.2/2023/6-A/5
Management response to the recommendations from the summary report on the evaluation of the country strategic plan for Ghana (2019–2023)	WFP/EB.2/2023/6-A/5/Add.1
Summary report on the evaluation of the country strategic plan for Haiti (2018–2022)	WFP/EB.2/2023/6-A/6
Management response to the recommendations from the summary report on the evaluation of the country strategic plan for Haiti (2018–2022)	WFP/EB.2/2023/6-A/6/Add.1
Summary report on the evaluation of the country strategic plan for Malawi (2019–2023)	WFP/EB.2/2023/6-A/7
Management response to the recommendations from the summary report on the evaluation of the country strategic plan for Malawi (2019–2023)	WFP/EB.2/2023/6-A/7/Add.1
Summary report on the evaluation of the country strategic plan for Namibia (2017–2023)	WFP/EB.2/2023/6-A/8
Management response to the recommendations from the summary report on the evaluation of the country strategic plan for Namibia (2017–2023)	WFP/EB.2/2023/6-A/8/Add.1
Summary report on the evaluation of the country strategic plan for Nepal (2019–2023)	WFP/EB.2/2023/6-A/9
Management response to the recommendations from the summary report on the evaluation of the country strategic plan for Nepal (2019–2023)	WFP/EB.2/2023/6-A/9/Add.1
Summary report on the evaluation of the country strategic plan for Senegal (2019–2023)	WFP/EB.2/2023/6-A/11
Management response to the recommendations from the summary report on the evaluation of the country strategic plan for Senegal (2019–2023)	WFP/EB.2/2023/6-A/11/Add.1
Summary report on the evaluation of the corporate emergency response in Myanmar (2018–2022)	WFP/EB.2/2023/6-B/Rev.1
Management response to the recommendations from the summary report on the evaluation of the corporate emergency response in Myanmar (2018–2022)	WFP/EB.2/2023/6-B/Add.1

Operational matters

6 b)

7 a)	Benin country strategic plan (2024–2027)	WFP/EB.2/2023/7-A/1
	Cambodia country strategic plan (2024-2028)	WFP/EB.2/2023/7-A/2
	Dominican Republic country strategic plan (2024–2028)	WFP/EB.2/2023/7-A/3
	Ghana country strategic plan (2024–2028)	WFP/EB.2/2023/7-A/4
	Haiti country strategic plan (2024–2028)	WFP/EB.2/2023/7-A/5
	Malawi country strategic plan (2024–2028)	WFP/EB.2/2023/7-A/6
	Myanmar interim country strategic plan (2024–2025)	WFP/EB.2/2023/7-A/7
	Nepal country strategic plan (2024–2028)	WFP/EB.2/2023/7-A/8

		Sao Tome and Principe country strategic plan (2024–2028)	WFP/EB.2/2023/7-A/9
-	7 b)	Revisions of country strategic plans and interim country strategic plans and corresponding budget increases approved under delegations of authority (1 January–30 June 2023)	WFP/EB.2/2023/7-B/1
(Organiz	ational and procedural matters	
8	8 a)	Biennial programme of work of the Executive Board (2024–2025)	WFP/EB.2/2023/8-A
(Other b	ousiness	
	10 a)	Proposal for the review of the recommendations stemming from the governance review and establishment of a working group of the Executive Board	WFP/EB.2/2023/10-A/Rev.1
	10 c)	Report of the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP	WFP/EB.2/2023/10-C
,	Verifica	tion of adopted decisions and recommendations	
	11	Decisions and recommendations of the 2023 second regular session of the Executive Board	WFP/EB.2/2023/11
	12	Summary of the work of the 2023 second regular session of the Executive Board	WFP/EB.2/2023/12*
I	Informa	ation notes	
		Provisional list of participants	WFP/EB.2/2023/INF/1
		Provisional timetable	WFP/EB.2/2023/INF/2/Rev.3
		Report by the Executive Director on recent senior staff movements	WFP/EB.2/2023/INF/3
7	* To be issued after approval by the Executive Board at its first regular session in February 2024.		

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