



World Food Programme
Programme Alimentaire Mondial
Programa Mundial de Alimentos
برنامج الأغذية العالمي

Executive Board
First regular session
Rome, 28 February–2 March 2022

Distribution: General	Agenda item 6
Date: 11 February 2022	WFP/EB.1/2022/6-D/Add.1/Rev.1
Original: English	Evaluation reports
	For consideration

Executive Board documents are available on WFP's website (<https://executiveboard.wfp.org>).

Management response to the recommendations in the summary report on the evaluation of the country strategic plan for Honduras (2018–2021)

Background

1. This document presents the management response to the recommendations in the summary report on the evaluation of the country strategic plan (CSP) for Honduras (2018–2021).
2. The evaluation was carried out between July 2020 and October 2021 and covered WFP's strategy, interventions and systems in Honduras during the period between January 2017 and April 2021.
3. Taking a utilization-focused and consultative approach, the evaluation served the dual purpose of accountability and learning and informed the preparation of the next CSP for Honduras.
4. The evaluation team made four recommendations with regard to strengthen WFP's role in public policy so that it can contribute more effectively to an enabling environment for the achievement of Sustainable Development Goal (SDG) 2; improve the integration of activities, focusing on a gender-transformative approach; prioritize monitoring and evaluation to support strategic management, accountability and advocacy; and design and implement a resource mobilization strategy focused on the humanitarian–development–peace (triple) nexus and gender transformation.
5. The response sets out whether WFP management agrees, partially agrees or disagrees with each evaluation recommendation and sub-recommendation. It presents the planned (or completed) actions, responsibilities and timelines.

Focal points:

Ms S. Hochstetter
Country Director
email: stephanie.hochstetter@wfp.org

Ms L. Castro
Regional Director
Latin America and the Caribbean
email: lola.castro@wfp.org

MANAGEMENT RESPONSE TO THE RECOMMENDATIONS IN THE SUMMARY REPORT ON THE EVALUATION OF THE COUNTRY STRATEGIC PLAN FOR HONDURAS (2018-2021)					
Recommendations and sub-recommendations	Recommendation and sub-recommendation lead (with supporting offices and divisions in brackets)	Management response	Actions to be taken	Action lead (with supporting offices and divisions in brackets)	Action deadline
Priority: High Overall deadline: December 2022 1. To strengthen the enabling environment for achieving Sustainable Development Goal 2, WFP should expand its role in public policy advocacy by developing an advocacy strategy.	Country office				
1.1 Identify relevant public policy gaps, with special emphasis on gender equality and long-term sustainability. (December 2022)	Country office management and programme and monitoring and evaluation units (regional bureau – capacity strengthening unit)	Agreed	1. Strengthen data collection and analysis focused on gender equity and inclusive participation in the programme for decision making and implementation of comprehensive public policies.	Country office management and human resources and vulnerability analysis and mapping (VAM) units	December 2022
			2. Develop a positioning and communication strategy aimed at making WFP visible to partners, counterparts, donors, beneficiaries and the public.	Country office management and communications, partnerships and programme units	October 2022
			3. Map stakeholders, which include gender and human rights local and national organizations, to support or to contribute to public policymaking.	Country office management and partnerships and programme units	March 2022

MANAGEMENT RESPONSE TO THE RECOMMENDATIONS IN THE SUMMARY REPORT ON THE EVALUATION OF THE COUNTRY STRATEGIC PLAN FOR HONDURAS (2018–2021)					
Recommendations and sub-recommendations	Recommendation and sub-recommendation lead (with supporting offices and divisions in brackets)	Management response	Actions to be taken	Action lead (with supporting offices and divisions in brackets)	Action deadline
			4. Exchange knowledge with partner institutions and analyse the potential for mobilizing resources for the achievement of enhanced results in public policy intervention and increased opportunities for resource mobilization.	Country office management and partnerships and programme units	September 2022
1.2 Map the main government, civil society, private sector and international community actors and analyse their positioning on issues of interest and the potential for mobilizing resources and/or common positions in public policy advocacy in the framework of the 2030 Agenda. (December 2022)	Country office management (regional bureau)	Agreed	5. Hold an internal workshop to update the mapping of key actors for resource mobilization, identifying common interventions with other organizations with a view to arranging inter-institutional coordination sessions leading to the regular development of partnership action plans.	Country office management and partnerships and programme units	September 2022
1.3 Draw up a knowledge generation and management plan to underpin advocacy work, identifying specific knowledge products for different audiences. (December 2022)	Country office programme unit (country office monitoring and evaluation and VAM units)	Agreed	6. The new CSP includes actions focused on country office public policy advocacy at the local, community and national levels in areas such as social protection, resilience and emergency preparedness. In addition, it includes a knowledge sharing plan that facilitates dissemination of the various knowledge products generated by WFP.	Country office management and partnerships and programme units	September 2022

MANAGEMENT RESPONSE TO THE RECOMMENDATIONS IN THE SUMMARY REPORT ON THE EVALUATION OF THE COUNTRY STRATEGIC PLAN FOR HONDURAS (2018-2021)					
Recommendations and sub-recommendations	Recommendation and sub-recommendation lead (with supporting offices and divisions in brackets)	Management response	Actions to be taken	Action lead (with supporting offices and divisions in brackets)	Action deadline
1.4 Ensure that the human, technical and financial resources necessary to implement the public policy advocacy strategy are in place. (December 2022)	Country office management	Agreed	7. The new CSP includes actions aimed at reinforcing knowledge exchange with partner institutions and analysis of the potential for mobilizing resources for the achievement of enhanced results in public policy intervention and increased opportunities for resource mobilization.	Country office management and partnerships and programme units	December 2022
Priority: High Overall deadline: December 2022 2. Strengthen the integration of activities in the next country strategic plan through an underlying logic/theory of change for formulating humanitarian, development and peacebuilding activities (triple nexus) with a gender-transformative approach.	Country office				

MANAGEMENT RESPONSE TO THE RECOMMENDATIONS IN THE SUMMARY REPORT ON THE EVALUATION OF THE COUNTRY STRATEGIC PLAN FOR HONDURAS (2018–2021)					
Recommendations and sub-recommendations	Recommendation and sub-recommendation lead (with supporting offices and divisions in brackets)	Management response	Actions to be taken	Action lead (with supporting offices and divisions in brackets)	Action deadline
2.1 Define the objectives and outcomes of the country strategic plan with regard to the efficacy and the economic and institutional sustainability of public policies for reaching zero hunger (starting with the national school feeding programme), within the United Nations system priority framework of institutional strengthening and governance and following a triple nexus approach. (December 2022)	Country office management and programme unit (regional bureau)	Agreed	1. Incorporate into the new CSP the priorities of the United Nations sustainable development cooperation framework with regard to strengthening government relations and ensuring strategic alignment that facilitates contributions to economic and institutional sustainability.	Country office management and programme unit	April 2022
			2. Advocate the development of a school feeding law that could be used to strengthen the sustainability of the national school feeding programme and other social protection actions such as the national food and nutrition security policy. A budget line is included in the new CSP.	Country office management and programme and school feeding units	December 2022
			3. Advocate use of the national risk management system for projects focused on emergency preparedness and response in the new CSP.	Country office management and programme and emergency units	December 2022
			4. Advocate the development of public policies on resilience and sustainable development with relevant public authorities.	Country office management and programme and school feeding units	December 2022

MANAGEMENT RESPONSE TO THE RECOMMENDATIONS IN THE SUMMARY REPORT ON THE EVALUATION OF THE COUNTRY STRATEGIC PLAN FOR HONDURAS (2018-2021)					
Recommendations and sub-recommendations	Recommendation and sub-recommendation lead (with supporting offices and divisions in brackets)	Management response	Actions to be taken	Action lead (with supporting offices and divisions in brackets)	Action deadline
2.2 In line with targets and WFP's global and regional gender strategies, define results and actions that promote the inclusion of women and the transformation of the traditional roles of women and their social, political and economic empowerment through community analysis and a redefinition of the roles of women and men in country strategic plan activities and the construction of new forms of masculinity. (December 2022)	Country office management and programme unit (regional bureau)	Agreed	5. The new CSP includes results-oriented activities aimed at strengthening the promotion of gender equality and new masculinities with a view to transforming the traditional roles of women and men.	Country office management, programme unit and gender focal point	April 2022
			6. Recruit a staff member to focus on gender issues, if financial resources allow.	Country office gender focal point and human resources unit	March 2022
			7. Integrate gender and age marker analysis into all programmes and projects, and establish baselines and monitoring and evaluation plans.	Country office management, programme and monitoring and evaluation units and strategic outcome managers	December 2022

MANAGEMENT RESPONSE TO THE RECOMMENDATIONS IN THE SUMMARY REPORT ON THE EVALUATION OF THE COUNTRY STRATEGIC PLAN FOR HONDURAS (2018–2021)					
Recommendations and sub-recommendations	Recommendation and sub-recommendation lead (with supporting offices and divisions in brackets)	Management response	Actions to be taken	Action lead (with supporting offices and divisions in brackets)	Action deadline
2.3 Enhance the already strong coordination with existing institutional and community actors by linking them to new actors to ensure the integration of peacebuilding (including in urban areas) in humanitarian and development assistance and in public policy advocacy (complementary to recommendation 1). (December 2022)	Country office management and programme unit (regional bureau gender unit)	Agreed	8. Include institutional and community stakeholders in the collaborative design of the new CSP.	Country office management and partnerships and programme units	December 2022
			9. Promote the use of humanitarian assistance as a tool for peacebuilding by implementing capacity building and awareness raising processes in coordination mechanisms (the humanitarian network sectors, the national school feeding programme).	Country office management, programme and school feeding units and strategic outcome managers	December 2022
Priority: High Overall deadline: December 2022 3. Prioritize and strengthen country strategic plan monitoring and evaluation as a tool for follow-up, strategic management, accountability and advocacy.	Country office				

MANAGEMENT RESPONSE TO THE RECOMMENDATIONS IN THE SUMMARY REPORT ON THE EVALUATION OF THE COUNTRY STRATEGIC PLAN FOR HONDURAS (2018–2021)					
Recommendations and sub-recommendations	Recommendation and sub-recommendation lead (with supporting offices and divisions in brackets)	Management response	Actions to be taken	Action lead (with supporting offices and divisions in brackets)	Action deadline
3.1 Use the theory of change of the new country strategic plan and its assumptions as the basis for an analysis of risks and opportunities and strategic decision making during the implementation of the country strategic plan. (December 2022)	Country office management and programme and monitoring and evaluation units	Agreed	1. Develop a theory of change based on the line of sight.	Country office monitoring and evaluation and programme units	January 2022
			2. Assess and update the environmental and social risks related to implementation of the new CSP.	Country office management, strategic outcome managers and monitoring and evaluation unit	January 2022
			3. Update the partnership action plan, identifying new strategic alliances and opportunities in the new CSP.	Country office partnerships and donor relations units	February 2022
3.2 Revise output indicators and, when necessary, complement the corporate outcome indicators in order to better measure progress towards intended results, especially in school feeding, capacity strengthening in support of Sustainable Development Goal 2, gender and the triple nexus. (December 2022)	Country office management and programme and monitoring and evaluation units (regional bureau monitoring and evaluation unit)	Agreed	4. Map specific indicators for school feeding, capacity strengthening, gender equality and the triple nexus that are related to the objectives set out in the CSP.	Country office management, monitoring and evaluation unit and strategic outcome managers	October 2022
			5. Carry out an annual review of the alignment between the outcome indicators and the established objectives of the CSP.	Country office management, monitoring and evaluation unit and strategic outcome managers	October 2022

MANAGEMENT RESPONSE TO THE RECOMMENDATIONS IN THE SUMMARY REPORT ON THE EVALUATION OF THE COUNTRY STRATEGIC PLAN FOR HONDURAS (2018–2021)					
Recommendations and sub-recommendations	Recommendation and sub-recommendation lead (with supporting offices and divisions in brackets)	Management response	Actions to be taken	Action lead (with supporting offices and divisions in brackets)	Action deadline
			6. Consult headquarters or the regional bureau on the inclusion of the indicators in the corporate performance framework.	Country office management, monitoring and evaluation unit and activity managers	September 2022
3.3 Strengthen the monitoring and evaluation team and improve internal information flows within the country office in support of strategic management and evidence-based decision making. (December 2022)	Country office management (regional bureau)	Agreed	7. In collaboration with the regional bureau evaluation team, develop training and coaching in the monitoring and evaluation strategy for field offices and monitors.	Country office management, monitoring and evaluation unit and activity managers	March 2022
			8. Pass the recommendations derived from monitoring for implementation at the appropriate level of management for programmatic adjustment and design and accountability purposes.	Country office management, monitoring and evaluation unit and activity managers	April 2022
			9. Identify and allocate specific resources for the funding of monitoring and evaluation actions according to plans.	Country office management, monitoring and evaluation unit and activity managers	August 2022

MANAGEMENT RESPONSE TO THE RECOMMENDATIONS IN THE SUMMARY REPORT ON THE EVALUATION OF THE COUNTRY STRATEGIC PLAN FOR HONDURAS (2018–2021)					
Recommendations and sub-recommendations	Recommendation and sub-recommendation lead (with supporting offices and divisions in brackets)	Management response	Actions to be taken	Action lead (with supporting offices and divisions in brackets)	Action deadline
Priority: Medium Overall deadline: (December 2022) 4. Design and implement a resource mobilization strategy with a focus on the triple nexus and gender transformation.	Country office				
4.1 Document WFP's contribution to the triple nexus, gender equality and women's empowerment and climate change adaptation and mitigation, exploring the experiences of other country offices in the region and beyond, as an entry point for engaging with potential donors and demonstrating the comparative advantages of WFP. (December 2022)	Country office management and monitoring and evaluation, programme and finance units (regional bureau resource mobilization and partnerships units)	Agreed	1. In coordination with the regional bureau and other offices in the region, organize a workshop for the sharing of experiences, lessons learned and insights with regard to donor engagement strategies, focusing on WFP's contributions to the triple nexus, gender equality and climate change adaptation.	Regional bureau partnerships and project management units, country office partnerships unit	April 2022
			2. Ensure that the new partnership action plan and value proposition reflect WFP's contribution to the triple nexus, gender equality and climate change adaptation.	Country office management and partnerships, donor relations and programme units	February 2022
			3. Follow up on consultations with other United Nations entities to identify areas of potential synergy where WFP could	Country office management and	March 2022

MANAGEMENT RESPONSE TO THE RECOMMENDATIONS IN THE SUMMARY REPORT ON THE EVALUATION OF THE COUNTRY STRATEGIC PLAN FOR HONDURAS (2018–2021)					
Recommendations and sub-recommendations	Recommendation and sub-recommendation lead (with supporting offices and divisions in brackets)	Management response	Actions to be taken	Action lead (with supporting offices and divisions in brackets)	Action deadline
			improve its strategic positioning in activities relating to gender equality and climate change adaptation.	partnerships and programme units	
			4. Generate evidence and communication material on WFP's contribution to and impact on the triple nexus, gender equality and climate change adaptation and communicate them regularly to potential donors as an entry point for engagement.	Country office monitoring and evaluation, communications and partnerships units and gender focal point	December 2022
4.2 Map potential sources of multi-year funding and design strategies specific to particular actors and funding sources (for example, Plan Biden; peace; multilateral banks; gender; the private sector; multi-year funds in the framework of the Comprehensive Development Plan for El Salvador, Guatemala, Honduras and south-southeast Mexico; and the Comprehensive Refugee Response Framework). (December 2022)	Country office management and finance unit (regional bureau partnerships and project management unit)	Agreed	5. Conclude and approve the partnership action plan and partnership mapping, ensuring that the plan includes key actions for each potential donor, focusing on multi-year funding opportunities and innovative partnerships and exploring potential new sources of funding.	Country office management and partnerships and programme units, regional bureau partnerships and project management units	February 2022
			6. Map the funding priorities of the country office and organizations that share those priorities for the new Government of Honduras, prioritizing potential long-term funding opportunities.	Country office management and programme and partnerships units, regional bureau partnerships and project management units	June 2022

MANAGEMENT RESPONSE TO THE RECOMMENDATIONS IN THE SUMMARY REPORT ON THE EVALUATION OF THE COUNTRY STRATEGIC PLAN FOR HONDURAS (2018–2021)					
Recommendations and sub-recommendations	Recommendation and sub-recommendation lead (with supporting offices and divisions in brackets)	Management response	Actions to be taken	Action lead (with supporting offices and divisions in brackets)	Action deadline
4.3 Strengthen the capacity of the country office team to engage with potential traditional and non-traditional donors and involve potential donors in the design of the next country strategic plan. (December 2022)	Country office management (regional bureau partnerships and project management units)	Agreed	7. Conduct and follow up on meetings with local donors in order to present and collect feedback on the new CSP.	Country office management and partnerships unit	January 2022
			8. Conduct consultations with partners and traditional and non-traditional donors, presenting the partnership action plan and identifying opportunities for collaboration.	Country office management, partnerships unit and programme managers	February 2022
			9. Organize a workshop on partnerships engagement for the country office team with a view to strengthening WFP's value proposition, sharing experiences and lessons learned on past engagement with donors, and coordinating the country office's engagement with donors.	Country office management and partnerships unit	June 2022