



World Food  
Programme



# OEV Work Plan 2021

WFP Office of Evaluation

**Annual Consultation on Evaluation**  
**8 May 2020**

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**Director of Evaluation**

SAVING  
LIVES  
CHANGING  
LIVES

# Key priorities for the evaluation function

**1) Independent, credible and useful centralized and decentralized evaluations**



**2) Appropriate centralized and decentralized evaluation coverage**



**3) Adequate evaluation management capacity across WFP**



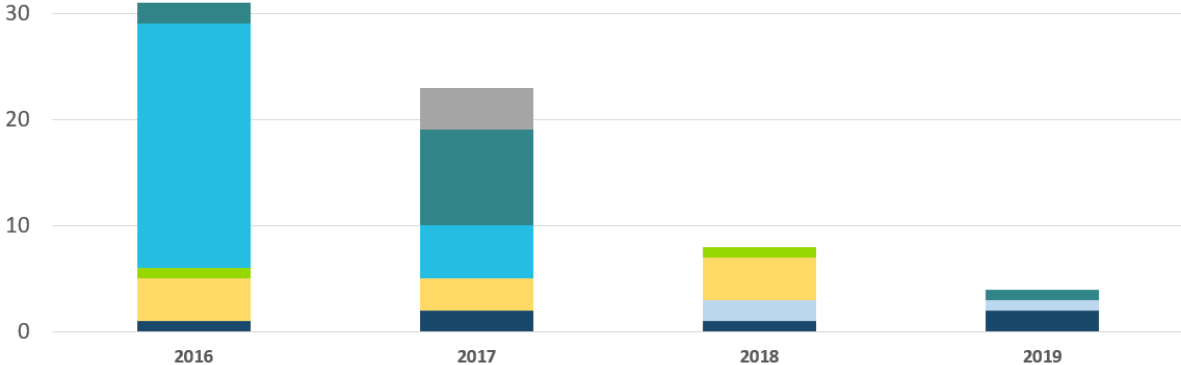
**4) Active evaluation partnerships in international arena**



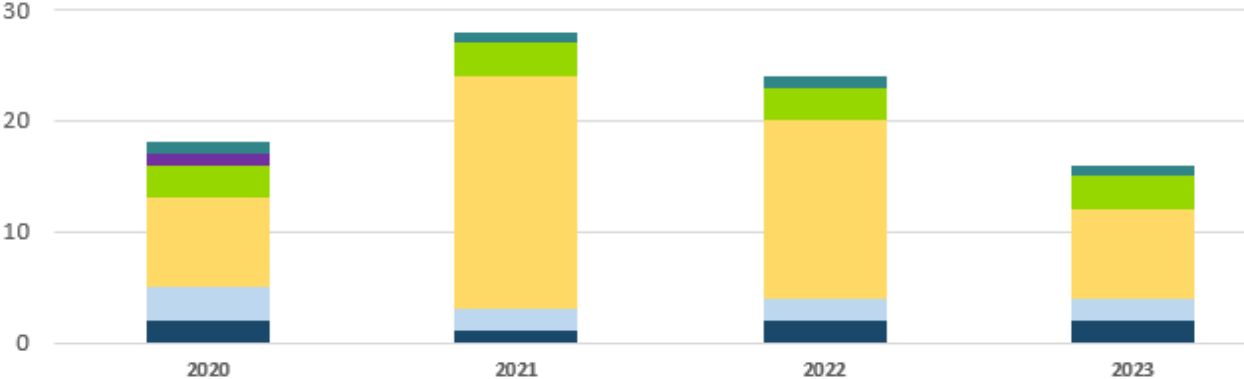
# **Overview of centralized and decentralized evaluations 2016-2023**

# Centralized evaluations 2016-2023

Completed



New actual starts/Ongoing/Planned

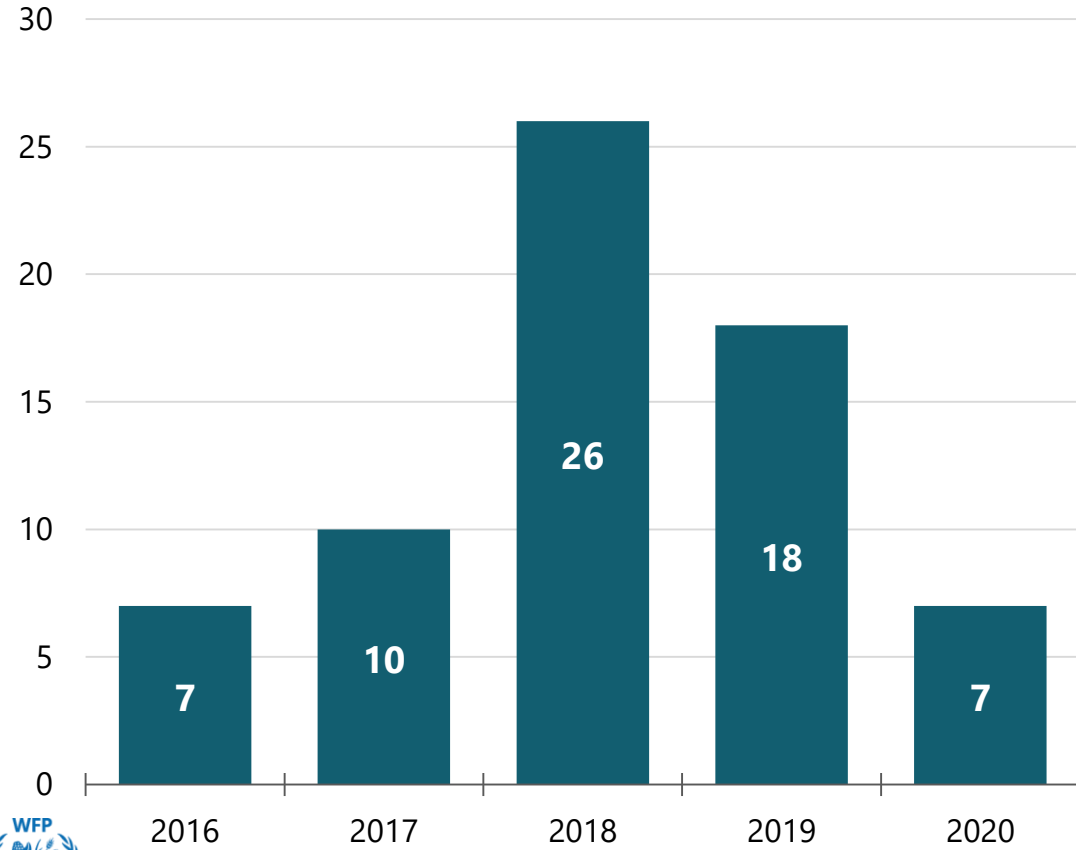


- Policy
- Country/Regional Portfolio evaluations/ Country Strategic Plan evaluations
- Single Operations evaluation series
- Synthesis
- Strategic
- Emergency response
- Joint
- Impact\*

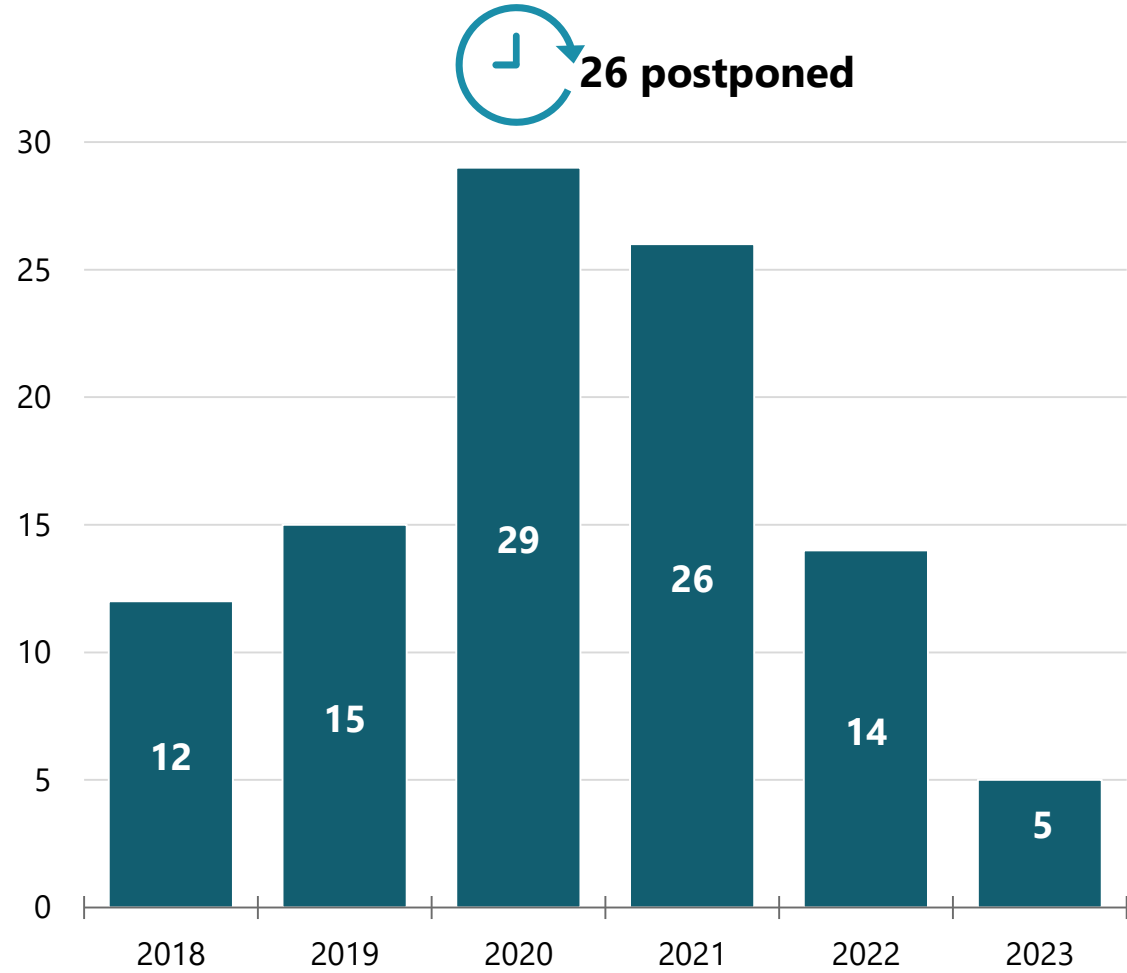
*\*Impact Evaluations are not factored*

# Decentralized evaluations 2016-2023

### Completed decentralized evaluations



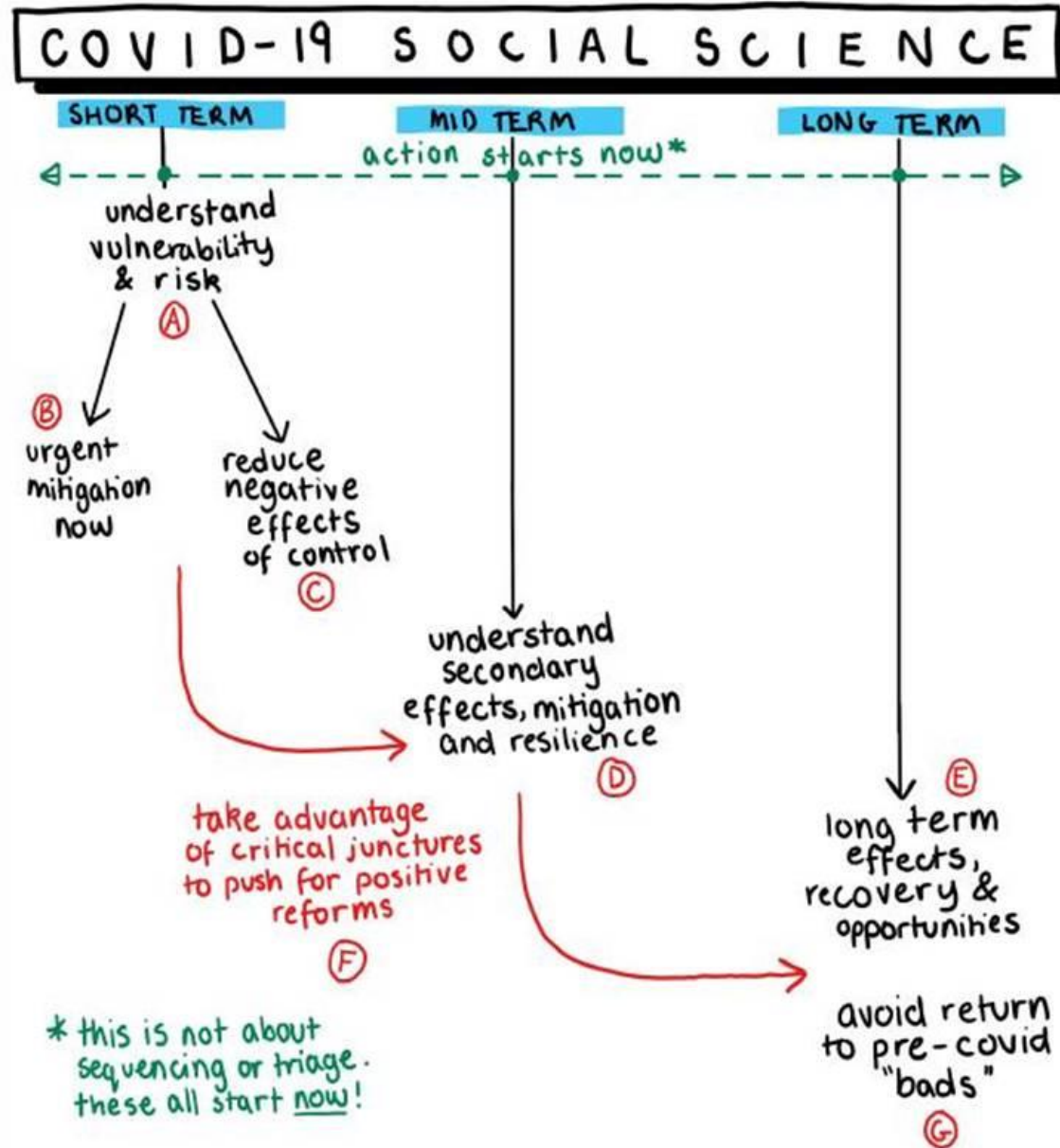
### Ongoing and Planned decentralized evaluations by start year



# Scenarios for adjusting evaluations during COVID-19

	POSTPONEMENT	REMOTE EVALUATION	FROM EVALUATION TO DESK STUDY	CANCELLATION
SCENARIOS				

# How is WFP's evaluation function changing its approach?



# **Outlook for the centralized evaluation function 2021-2023**



# Policy evaluations 2020-2023

Ongoing/New in 2020	2021	2022	2023
<ul style="list-style-type: none"> <li>WFP Gender Policy (2015–2020) (EB.A/2020)</li> <li>South–South and Triangular Cooperation Policy (EB.A/2021)</li> </ul>	<p><i>Continued from 2020:</i></p> <ul style="list-style-type: none"> <li>South–South and Triangular Cooperation Policy (EB.A/2021)</li> </ul> <p><i>New starts:</i></p> <ul style="list-style-type: none"> <li>Peacebuilding and Transition Settings (A/22)</li> </ul>	<p><i>Continued from 2021:</i></p> <ul style="list-style-type: none"> <li>Peacebuilding and Transition Settings (A/22)</li> </ul> <p><i>New starts:</i></p> <ul style="list-style-type: none"> <li>2 Policy Evaluations</li> </ul>	<p><i>New starts:</i></p> <ul style="list-style-type: none"> <li>2 Policy Evaluations</li> </ul>

# Strategic evaluations 2020-2023

Ongoing/New in 2020	2021	2022	2023
<ul style="list-style-type: none"> <li>Funding of WFP's work (EB.A/2020)</li> <li>School feeding contributions to the SDGs (EB.1/21)</li> <li>Use of technology in constrained environments (EB.1/22)</li> </ul>	<p><i>Continued from 2020:</i></p> <ul style="list-style-type: none"> <li>Use of technology in constrained environments (EB.1/22)</li> </ul> <p><i>New starts:</i></p> <ul style="list-style-type: none"> <li>Managing organizational change (EB.A/22)</li> <li>Nutrition and HIV/AIDS (EB.A/22)</li> </ul>	<p><i>Continued from 2021:</i></p> <ul style="list-style-type: none"> <li>Managing organizational change (EB.A/22)</li> <li>Nutrition and HIV/AIDS (EB.A/22)</li> </ul> <p><i>New starts:</i></p> <ul style="list-style-type: none"> <li>Supply chain management</li> <li>Program design in an era of collective action</li> </ul>	<p><i>Continued from 2022:</i></p> <ul style="list-style-type: none"> <li>Managing organizational change (EB.A/22)</li> <li>Nutrition and HIV/AIDS (EB.A/22)</li> <li>Supply chain management</li> <li>Program design in an era of collective action</li> </ul> <p><i>New starts:</i></p> <ul style="list-style-type: none"> <li>2 new starts</li> </ul>

# Evaluation syntheses 2020-2023

Ongoing/New in 2020	2021	2022	2023
<ul style="list-style-type: none"><li>• Lessons from policy evaluations (EB.A/2020)</li><li>• Synthesis of evidence from decentralized evaluations (EB.A/2021)</li></ul>	<p>Continuing:</p> <ul style="list-style-type: none"><li>• Synthesis of evidence from decentralized evaluations (EB.A/2021)</li></ul> <p><i>New starts:</i></p> <ul style="list-style-type: none"><li>• 1 new synthesis</li></ul>	<ul style="list-style-type: none"><li>• 1 new synthesis</li></ul>	<ul style="list-style-type: none"><li>• 1 new synthesis</li></ul>

# Joint evaluations and activities 2020-2023

	Ongoing/New in 2020	2021	2022	2023
<b>Evaluations</b>	<ul style="list-style-type: none"> <li>RBA Collaboration (EB.2/2021)</li> </ul>	<ul style="list-style-type: none"> <li>RBA Collaboration (EB.2/2021)</li> </ul>		
<b>Activities</b>	<ul style="list-style-type: none"> <li>Mapping joint contributions to SDG 2</li> </ul>			
	<ul style="list-style-type: none"> <li>Synthesis of country-specific evidence related to SDG 4</li> </ul>			
	<ul style="list-style-type: none"> <li>Evaluability of the SDG Global Action Plan partnership</li> </ul>			

# Country strategic plan evaluation 2020-2023

2020 – Ongoing 8 CSPE	2021 21 CSPE	2022 16 CSPE	2023 8 CSPE
<p><b>New starts:</b></p> <ul style="list-style-type: none"> <li>• Afghanistan</li> <li>• China</li> <li>• Gambia</li> <li>• Honduras</li> <li>• Laos PDR</li> <li>• Lebanon</li> <li>• Mozambique</li> <li>• Zimbabwe</li> </ul>	<p><b>New starts:</b></p> <ul style="list-style-type: none"> <li>• Algeria</li> <li>• Bolivia (Plurinational State of)</li> <li>• Burkina Faso</li> <li>• CAR</li> <li>• Chad</li> <li>• Ecuador</li> <li>• Haiti</li> <li>• Jordan</li> <li>• Kyrgyzstan</li> <li>• Mauritania</li> <li>• Myanmar</li> <li>• Nigeria</li> <li>• Pakistan</li> <li>• Peru</li> <li>• Sao Tome</li> <li>• Syrian Arab Republic</li> <li>• Sri Lanka</li> <li>• State of Palestine</li> <li>• Sudan</li> <li>• Tajikistan</li> <li>• United Republic of Tanzania</li> </ul>	<p><b>New starts:</b></p> <ul style="list-style-type: none"> <li>• Benin</li> <li>• Bhutan</li> <li>• Cambodia</li> <li>• Djibouti</li> <li>• Dom. Republic</li> <li>• Egypt</li> <li>• Ghana</li> <li>• India</li> <li>• Kenya</li> <li>• Malawi</li> <li>• Namibia</li> <li>• Nepal</li> <li>• Nicaragua</li> <li>• Philippines</li> <li>• Rwanda</li> <li>• Senegal</li> </ul>	<ul style="list-style-type: none"> <li>• Armenia</li> <li>• Congo RoC</li> <li>• Iraq</li> <li>• Lesotho</li> <li>• Liberia</li> <li>• Madagascar</li> <li>• Mali</li> <li>• Sierra Leone</li> </ul>

# Evaluations of emergency responses 2020-2023

	Ongoing/New in 2020	2021	2022	2023
<b>Corporate emergency response</b>	<ul style="list-style-type: none"> <li>1 corporate emergency response postponed (preparatory work for COVID19 evaluation)</li> </ul>	<ul style="list-style-type: none"> <li>COVID19 emergency response evaluation</li> </ul>	<ul style="list-style-type: none"> <li>1 corporate emergency response</li> <li>(tbc)</li> </ul>	<ul style="list-style-type: none"> <li>1 corporate emergency response</li> <li>(tbc)</li> </ul>
<b>Inter-agency humanitarian</b>	<ul style="list-style-type: none"> <li>Response to El Niño in Ethiopia (completed)</li> </ul>			
	<ul style="list-style-type: none"> <li>Gender equality and empowerment of women and girls</li> </ul>	<ul style="list-style-type: none"> <li>2 Inter-agency humanitarian evaluations (tbc)</li> </ul>	<ul style="list-style-type: none"> <li>2 Inter-agency humanitarian evaluations (tbc)</li> </ul>	<ul style="list-style-type: none"> <li>2 Inter-agency humanitarian evaluations (tbc)</li> </ul>
	<ul style="list-style-type: none"> <li>Response to Cyclone Idai in Mozambique</li> </ul>			

# Impact evaluation windows



## Cash-based transfer modality and gender equitable and women's empowerment outcomes

- **Continue** IEs: El Salvador, Syria and Kenya
- **Start** up to 3 additional IEs



## Climate change and resilience

- **Continue** IEs: Mali, Niger, DRC and South Sudan and 2 other countries
- **Start** up to 6 additional IEs



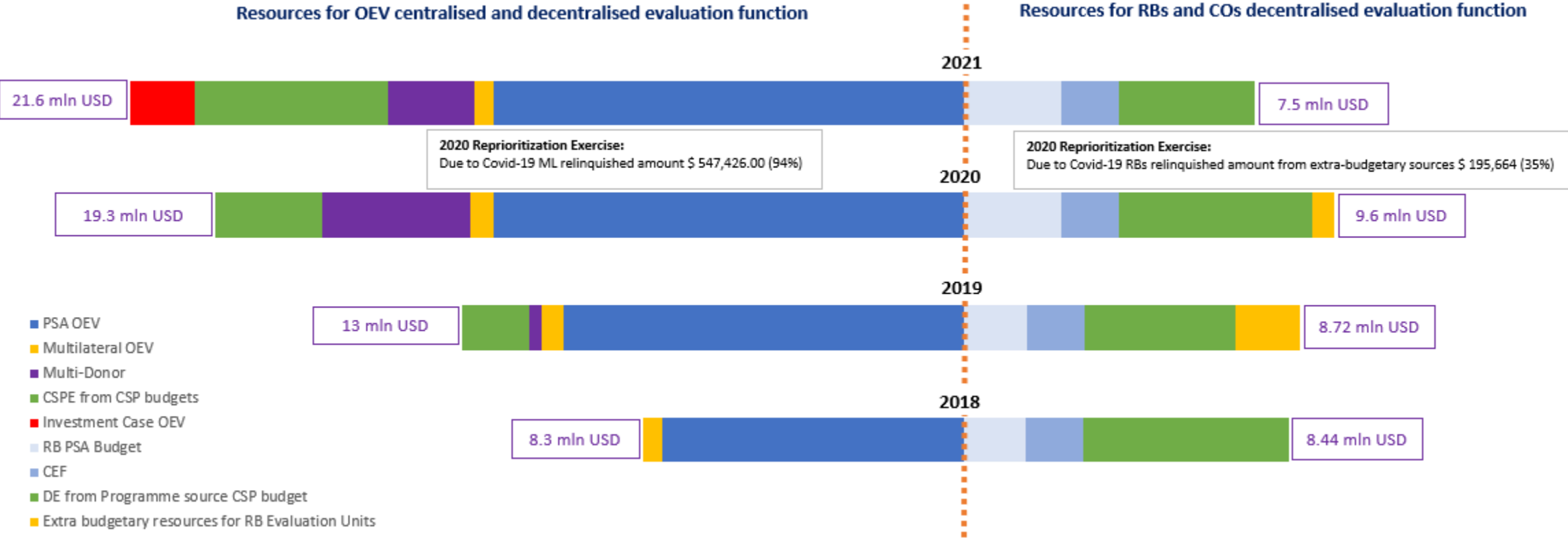
## School-based programming

- **Start** up to 6 IEs

# Resources for provisional plans 2021

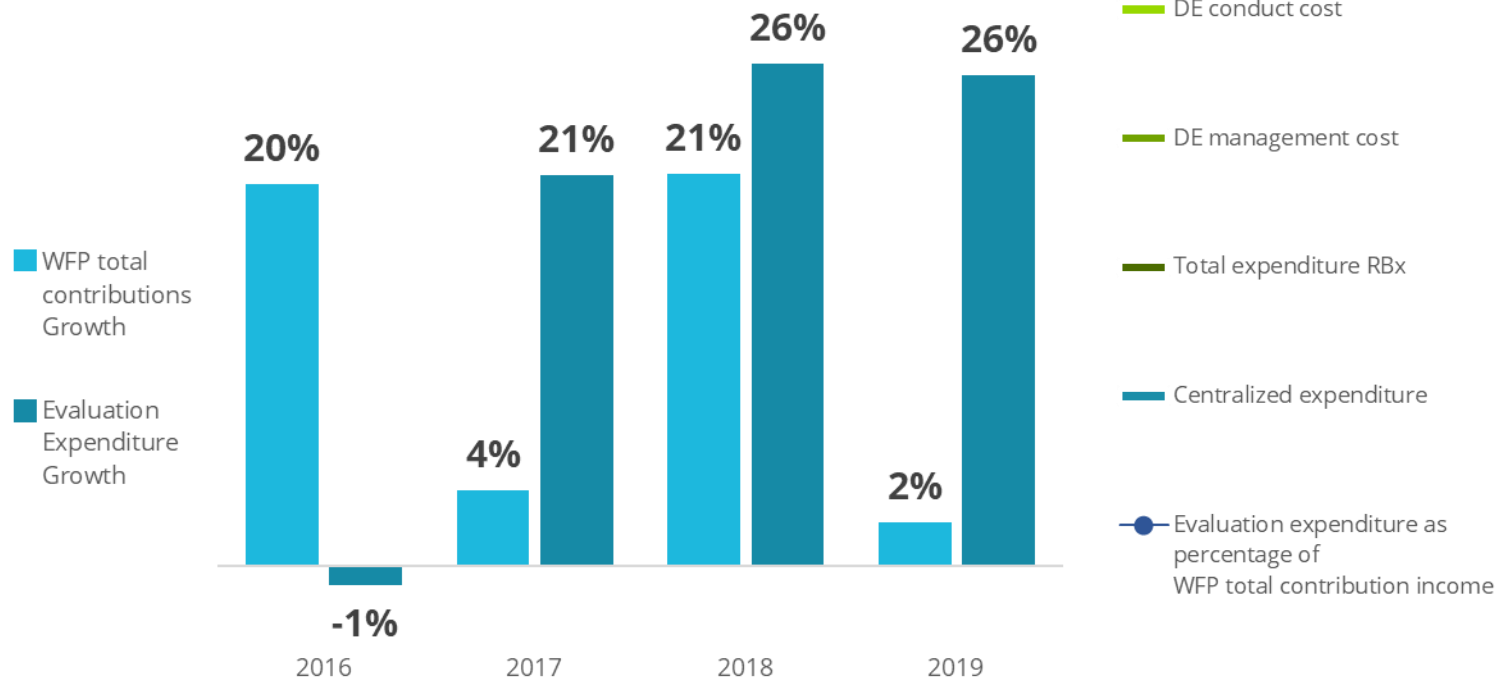


# Resources for WFP's evaluation function 2018-2021

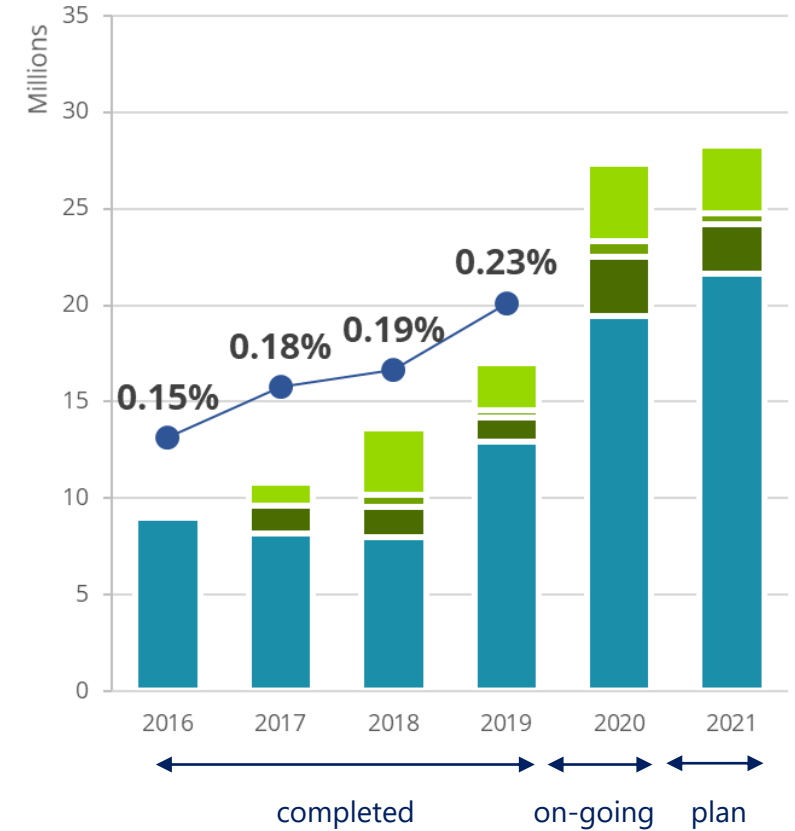


# Expenditure on evaluation

**Growth rates of WFP total contribution income and evaluation expenditure, 2016–2019**



**Resources for evaluation as a percentage of WFP total contribution income**



# 2021 human resources for WFP's evaluation function

