



World Food  
Programme

# Setting Corporate Targets CRF Part II

Technical Advisory Group

Third Meeting: 27 March 2019

SAVING  
LIVES  
CHANGING  
LIVES



# Agenda

1. Introduction
2. Follow-up from last meeting
3. Proposed programme targets
4. Proposed Management KPI targets
5. Management KPI Category I – mockup
6. Next steps

# Introduction

# Follow-up from last meeting

- Conducted analysis and developed draft targets
- Draft CRF Part II document shared
  - includes methodologies, definitions
  - selected indicators and proposed targets
- Management KPI methodology, visualization and guidance to interpretation shared

# Proposed programme targets (Transfer modalities)

Indicators	2019 target	2020 target	2021 target
<b>Total quantity of food provided (MT) to targeted beneficiaries</b>	5.6 million	5.7 million	5.8 million
<b>Quantity of fortified food provided (MT)</b>	326k	376k	406k
<b>Quantity of specialized nutritious food provided</b>	747k	785k	824k
<b>Total amount of value transferred (USD) through CBT and commodity vouchers to targeted beneficiaries</b>	3.3 billion	3.8 billion	4.2 billion
<b>Unrestricted cash</b>	2.2 billion	2.3 billion	2.6 billion
<b>Vouchers</b>	1 billion	1.2 billion	1.3 billion
<b>Commodity vouchers</b>	130 million	306 million	337 million
<b>Total USD value of capacity strengthening transfers</b>	425 million	446 million	464 million
<b>Total USD value of providing services to partners</b>	tbd	tbd	tbd
<b>Number of services provided</b>	tbd	tbd	tbd

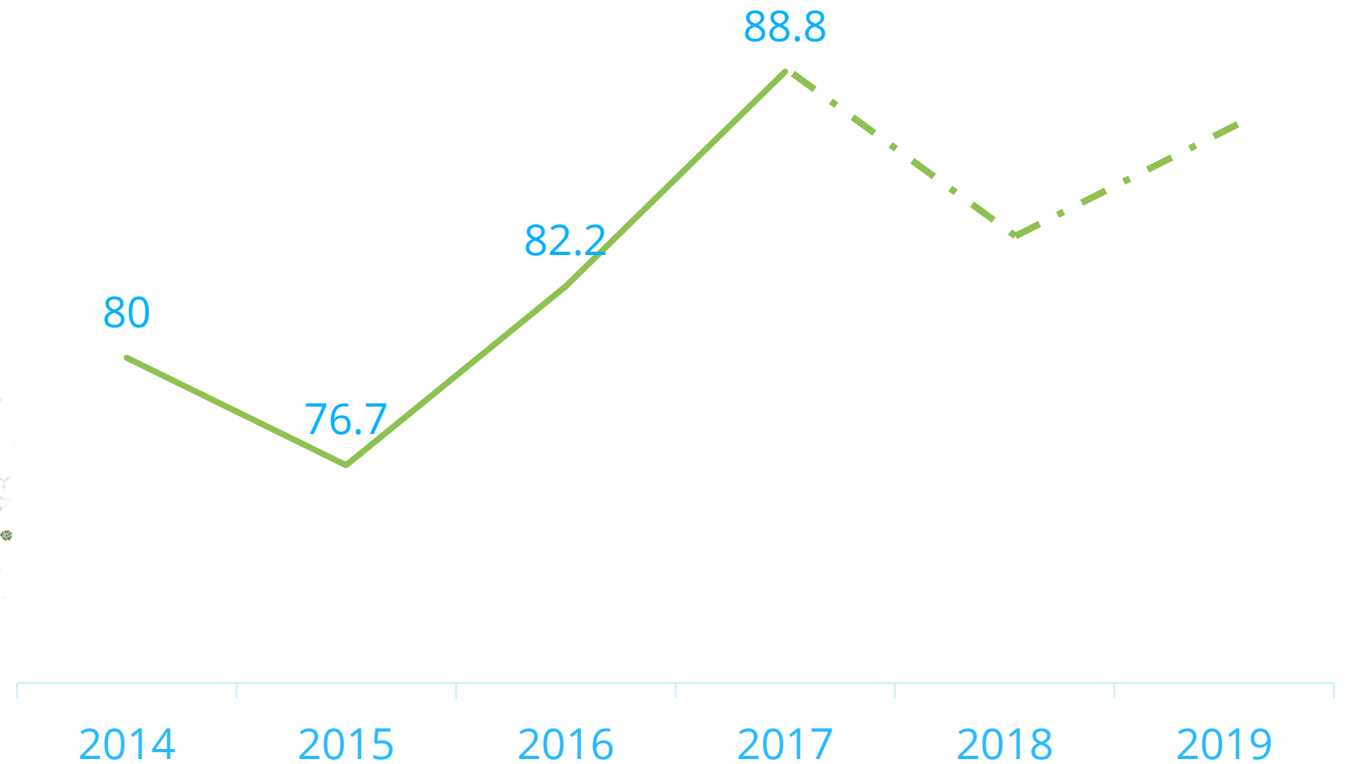
# Proposed programme targets (Beneficiaries)

## Indicators

	2019 target	2020 target	2021 target
<b>Total number of beneficiaries targeted through WFP food and cash-based transfers</b>	78.8 million	81 million	83 million
<b>Number of schoolchildren targeted through school feeding interventions</b>	17.7 million	17.7 million	17.9 million
<b>Number of persons targeted through nutrition-specific interventions</b>	22.4 million	23.5 million	24.6 million
<b>Number of persons targeted through Food Assistance for Assets</b>	10.9 million	11.7 million	12.5 million

# An example: WFP's changing portfolio

number of actual beneficiaries reached (millions)



Factors affecting results: funding, changes in context (i.e. sudden-onset emergencies, scale-up or scale-down)

# Discussion



MP 2019 – 2021

# Key Performance Indicators



# Management KPIs

**Initial proposal** → include only the three high level CRF Category I KPIs

**Revised proposal** → INCLUDE also components (24) for Category I KPIs and  
→ ADD selected Category II KPIs in relevant topics

- Category I KPIs: in the approved r-CRF, and MP 2019-2021 (with targets)
  - keeping same information as before & expand on previous indicators adding visuals => towards higher level strategic decision-making
- Category II KPIs: in the MP 2019-2021 (with targets)
  - Annually confirmed by WFP senior management, BUT selected ones will remain.

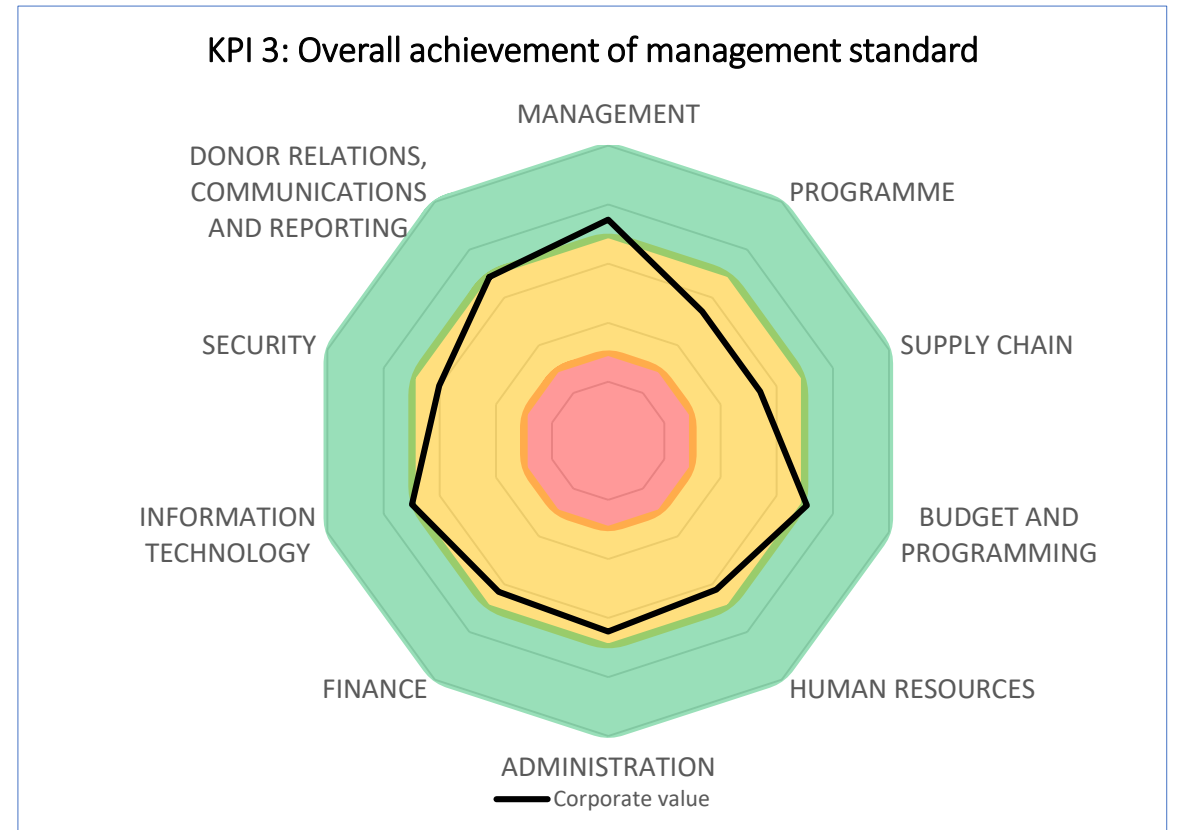
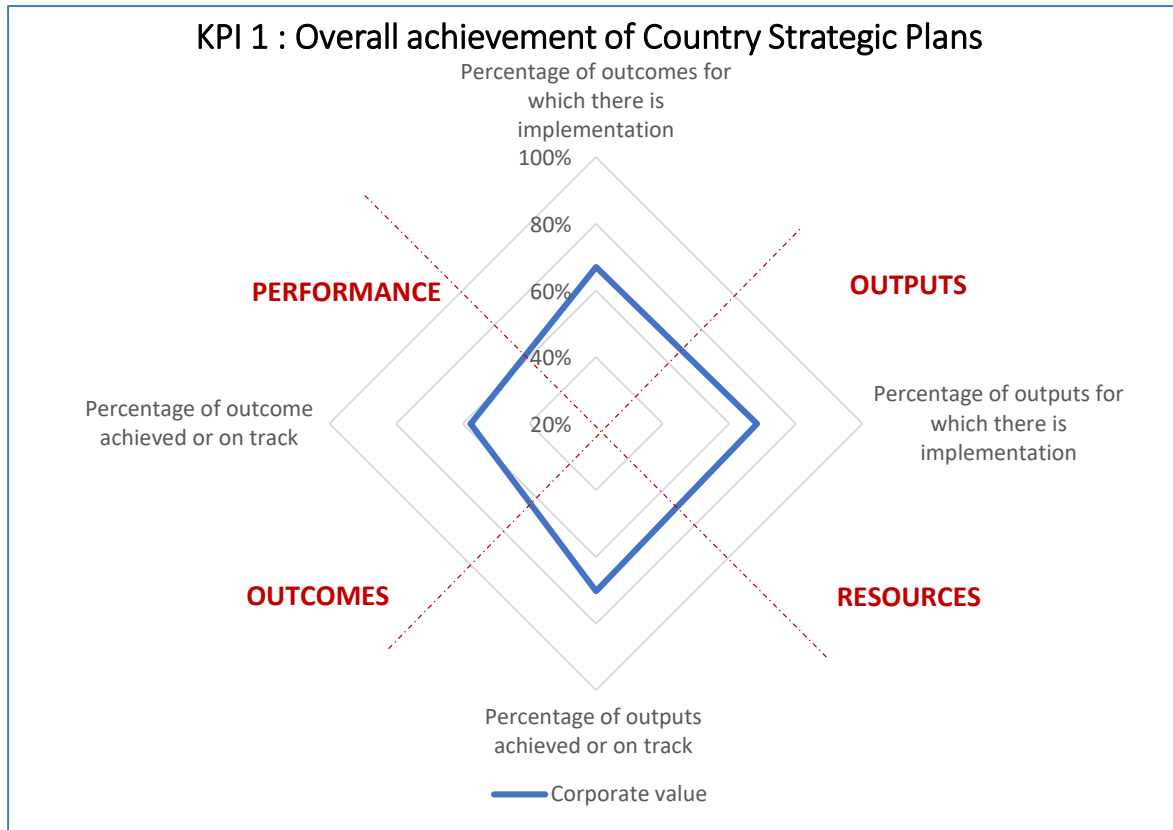
# Category I KPIs – proposed targets

Indicator	2019 target	2020 target	2021 target
<b>KPI 1 – Overall achievement of CSP implementation</b>	<b>70% of COs</b>	<b>80% of COs</b>	<b>90% of COs</b>
+ Four component indicators	Target for each of the indicators		
<b>KPI 2 – Effective and efficient emergency preparedness and response</b>	<b>3 out of 5 standards achieved</b>	<b>4 out of 5 standards achieved</b>	<b>5 out of 5 standards achieved</b>
+ Five component indicators	Target for each of the indicators		
<b>KPI 3 – Overall achievement of management standards</b>	<b>70% of COs</b>	<b>80% of COs</b>	<b>90% of COs</b>
+ 15 component indicators	Target for each of the indicators		

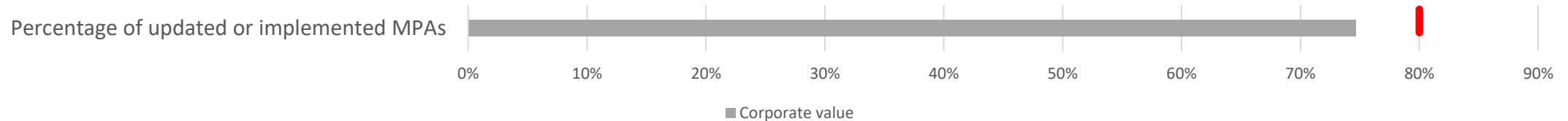
# Category II KPIs – Proposed targets

Key Performance Indicator	2019 target	2020 target	2021 target
Percentage of employees completing Sexual Harassment and Abuse of Power and Prevention of Sexual Exploitation and Abuse mandatory trainings	100%	100%	100%
Percentage of Country Offices with functioning complaint and feedback mechanisms	85%	90%	95%
Percentage of WFP cash beneficiaries supported digitally	60%	70%	80%

# Example - corporate level



KPI 2: Effective and efficient emergency response: 4 out of 5 standards reached



# Example – country office view

Click to visit any country:

Kumbolaland, RBB  
Large operation, mix of  
humanitarian and development

Freedonia, RBD  
Underfunded emergency

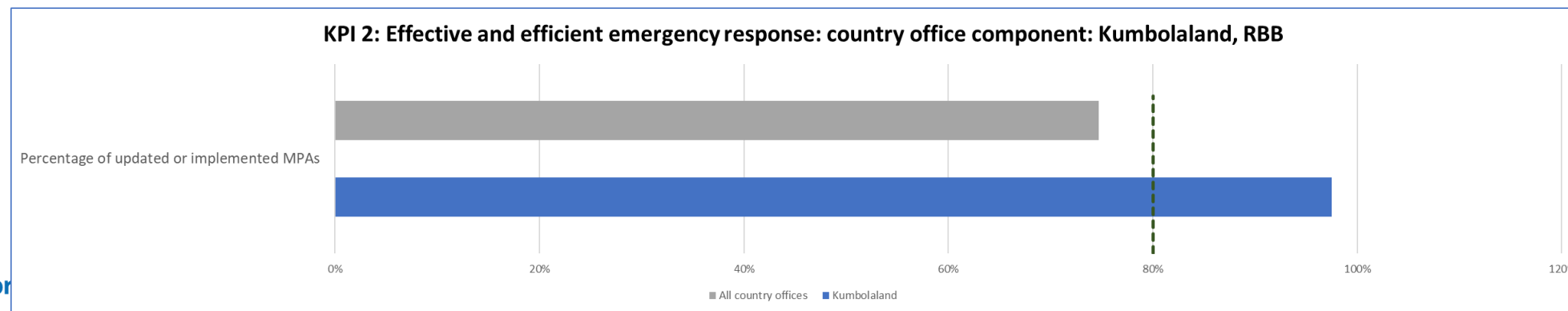
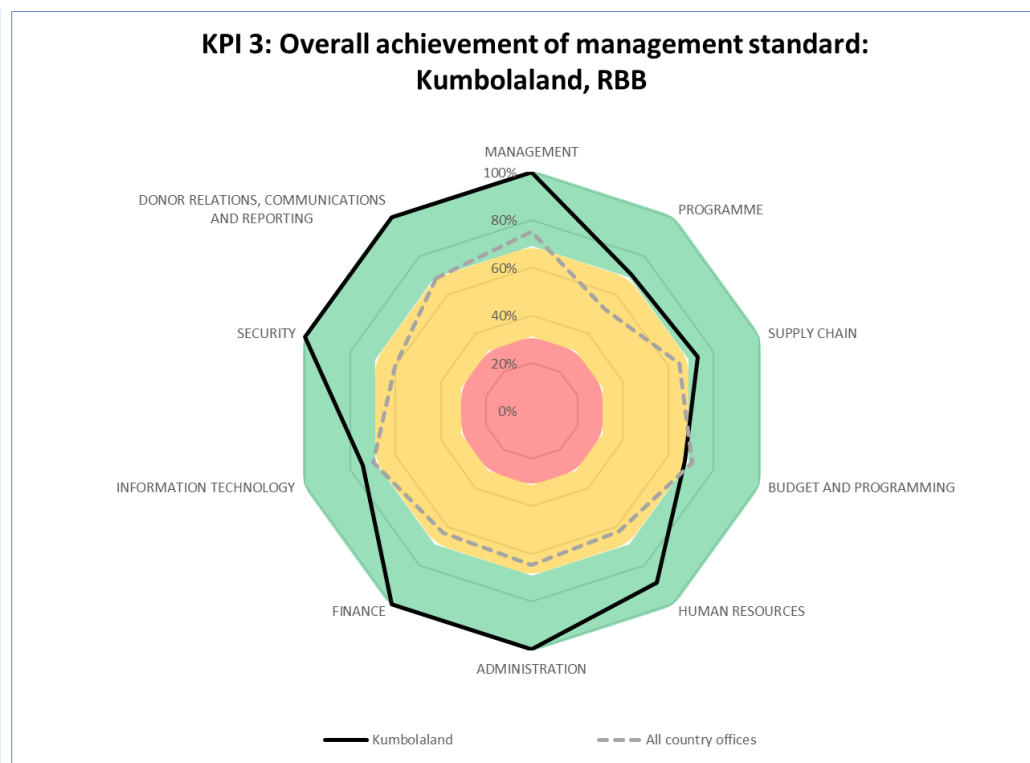
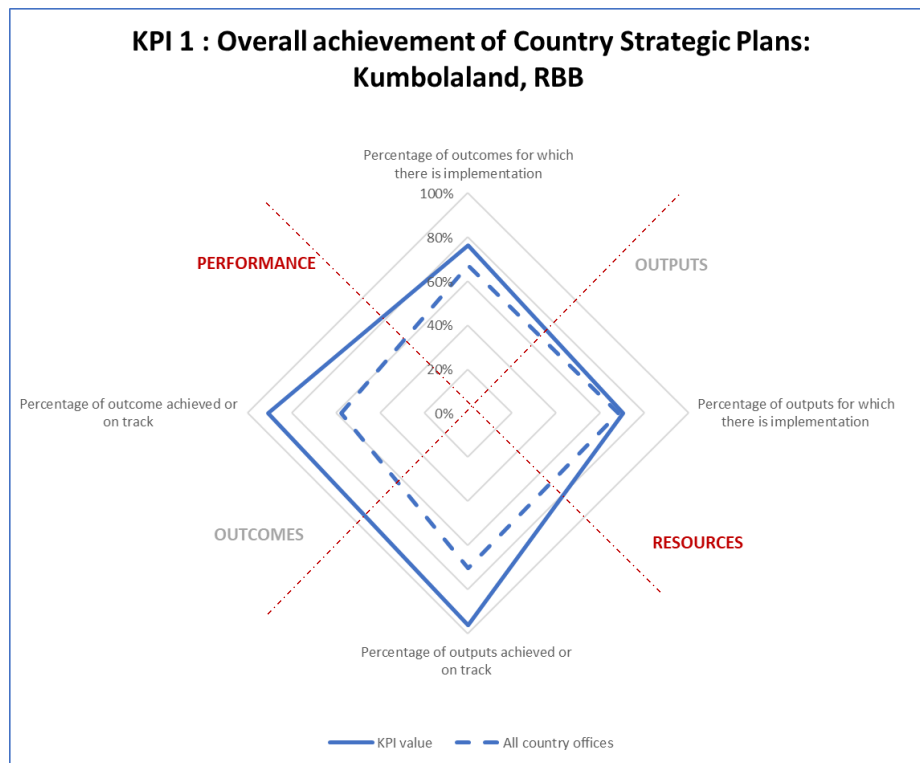
Ixania, RBC  
Small operation, monitoring for  
potential emergency

Liliput, RBJ  
Stable operation with a strong  
resilience component

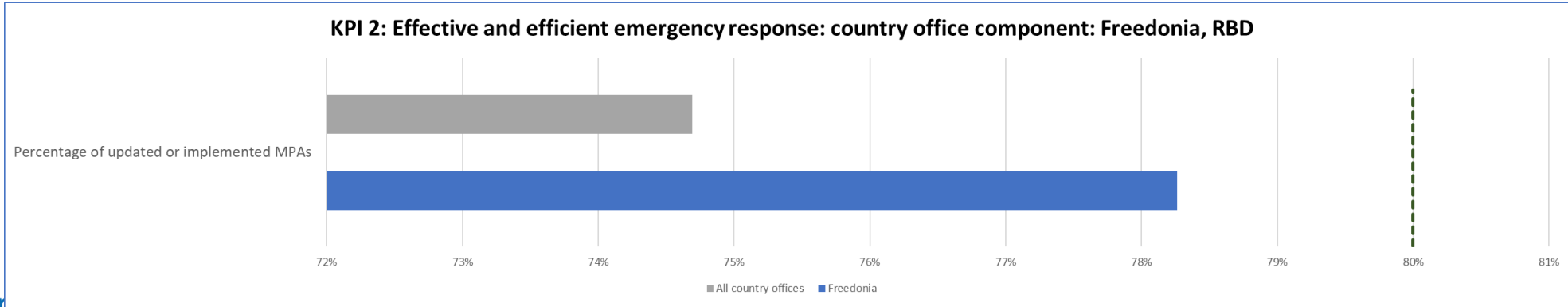
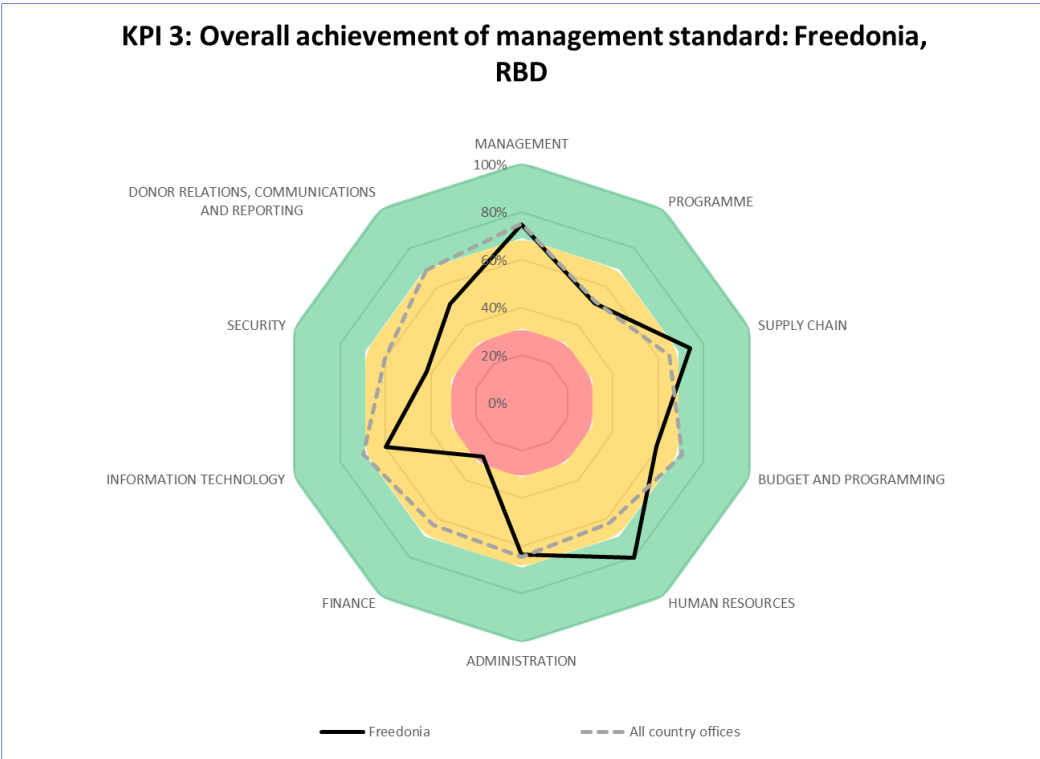
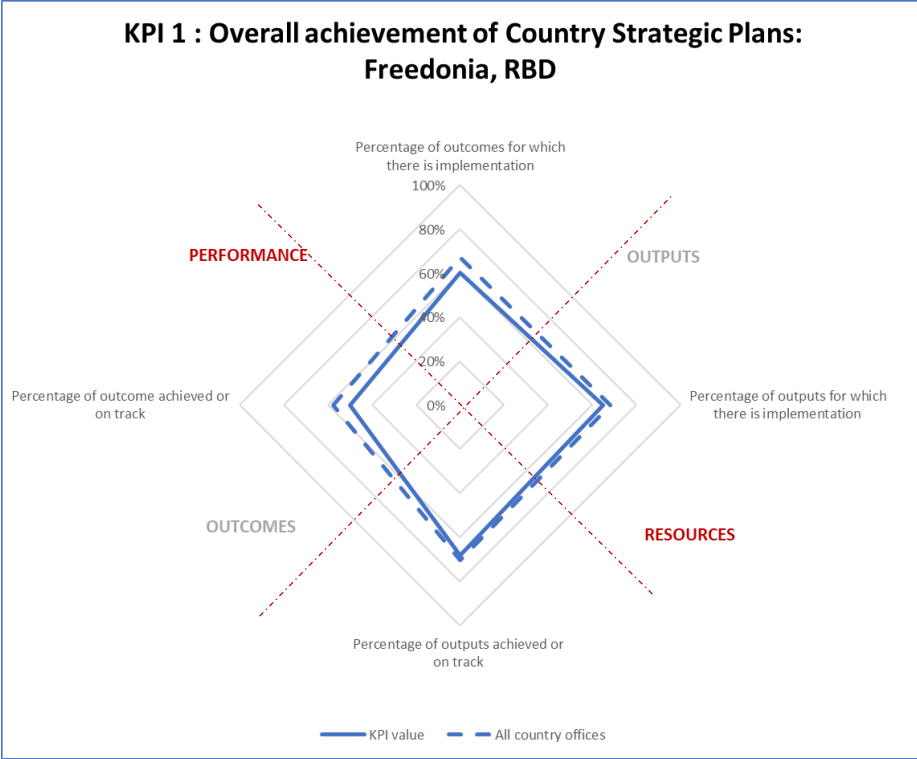
Cordinia, RBN  
Large operation on protracted  
emergency context

Angoscia, RBP  
Underfunded development  
operation

# Kumbolaland, RBB: Large operation, mix of humanitarian and development

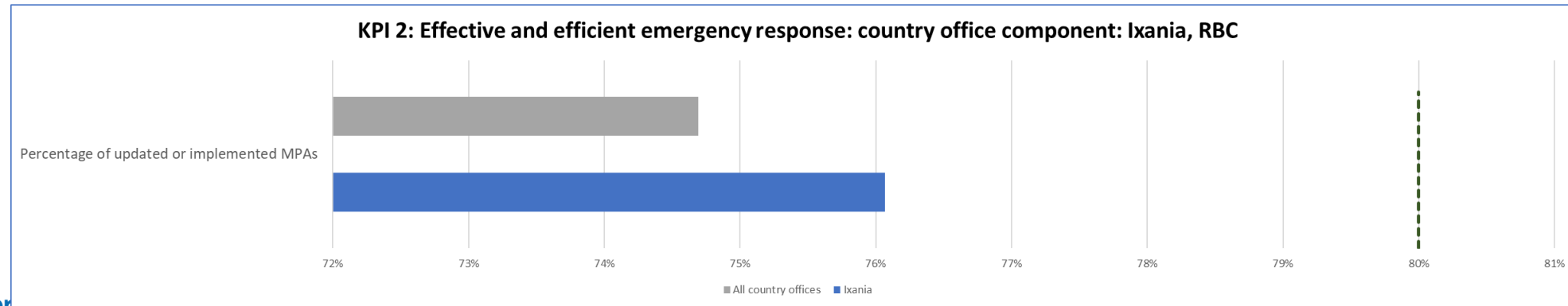
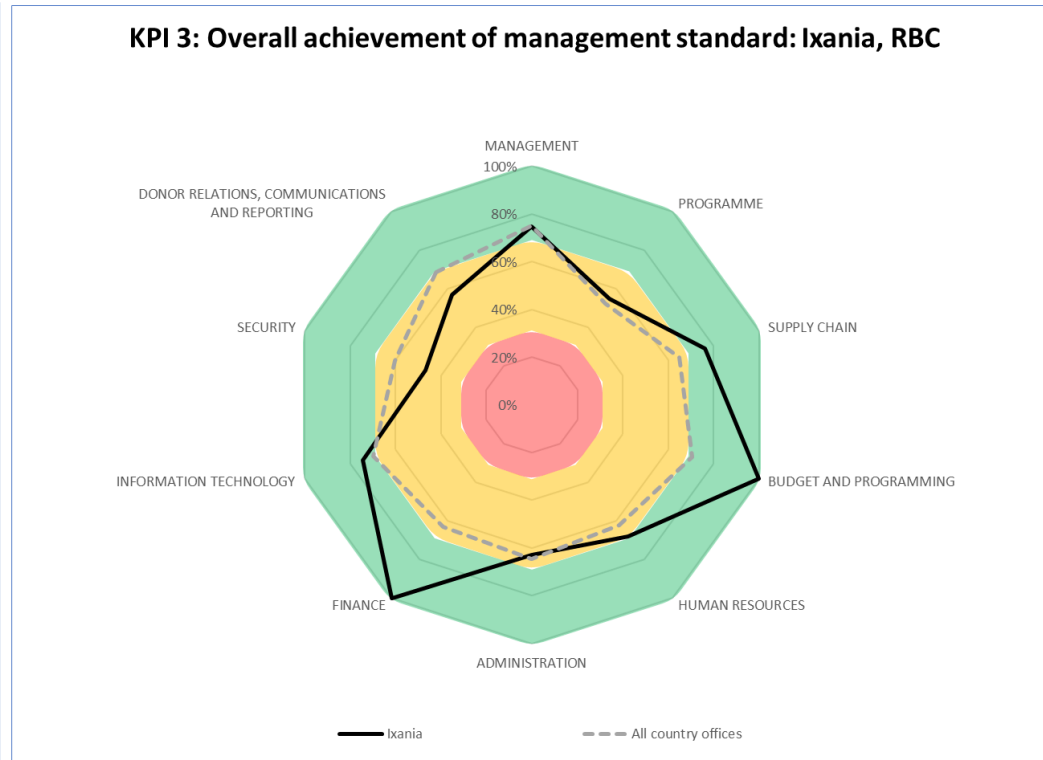
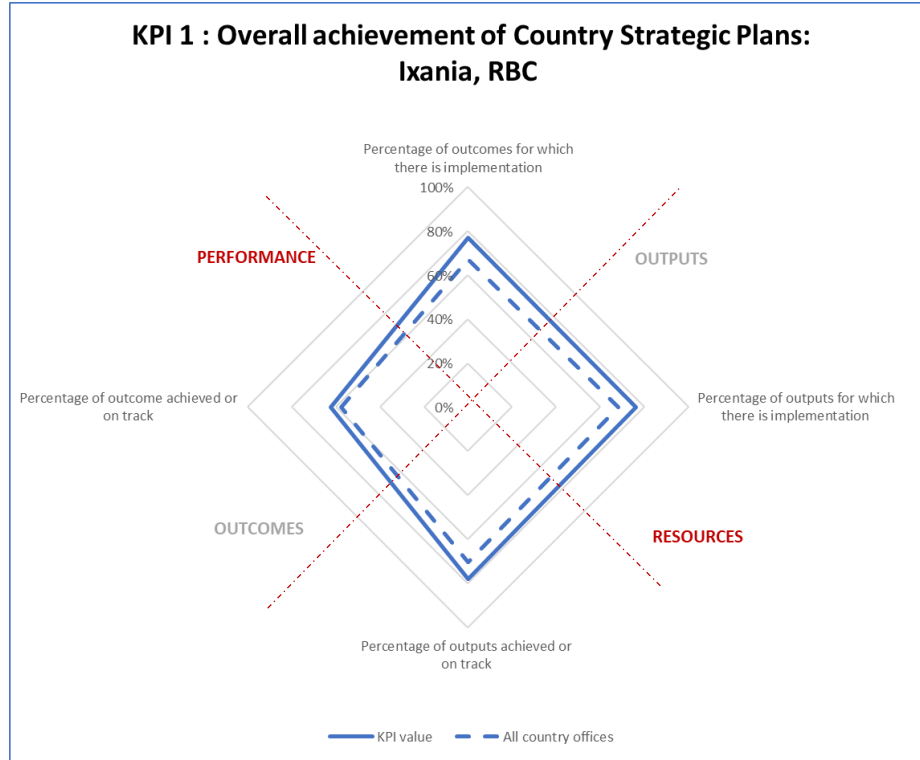


# Freedonia, RBD: Underfunded emergency

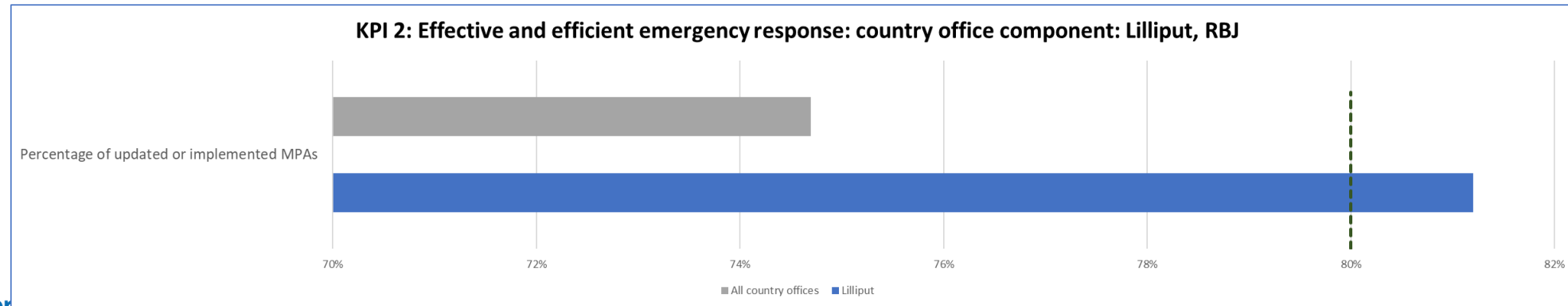
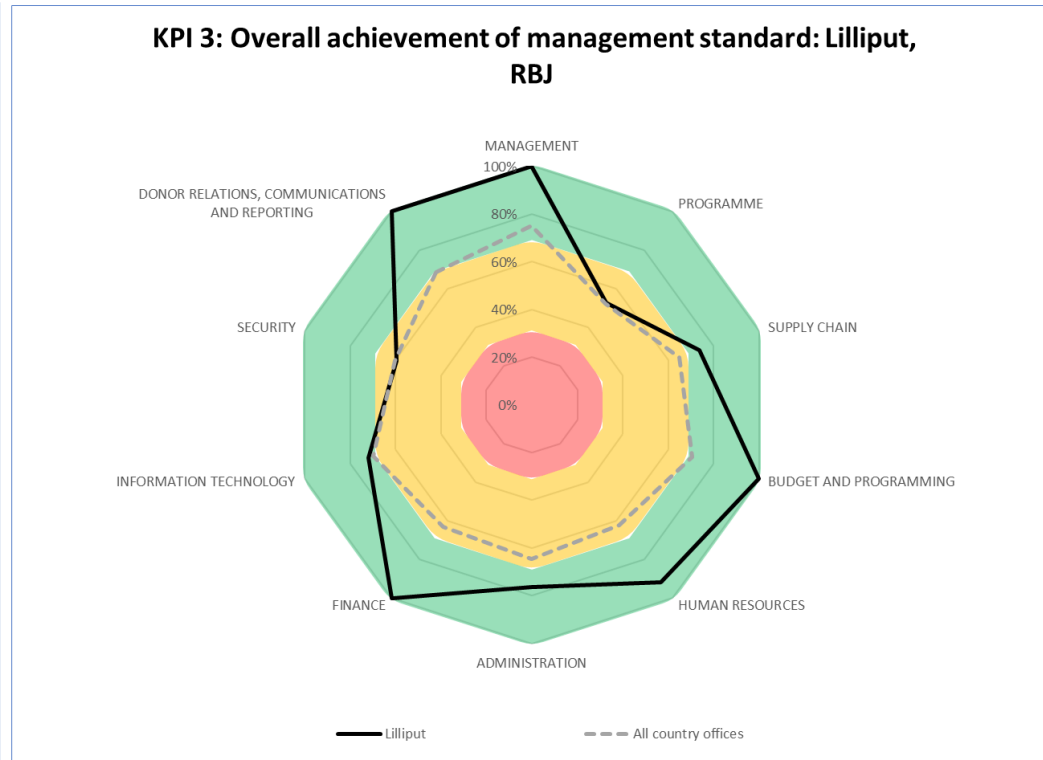
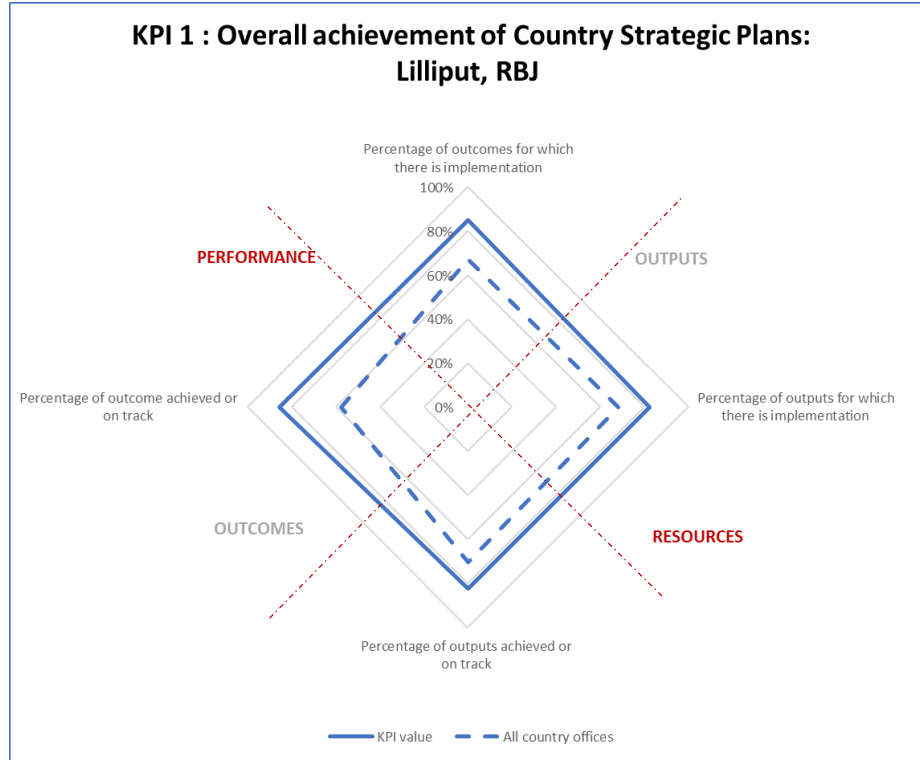




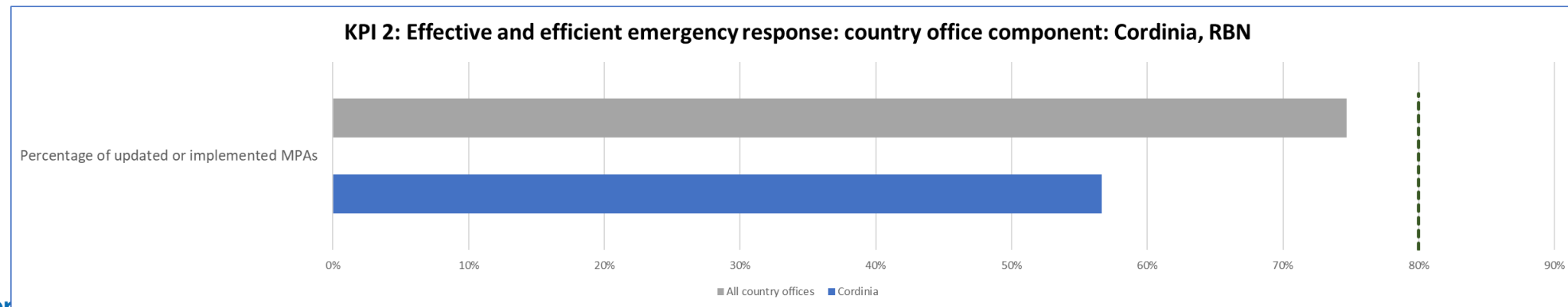
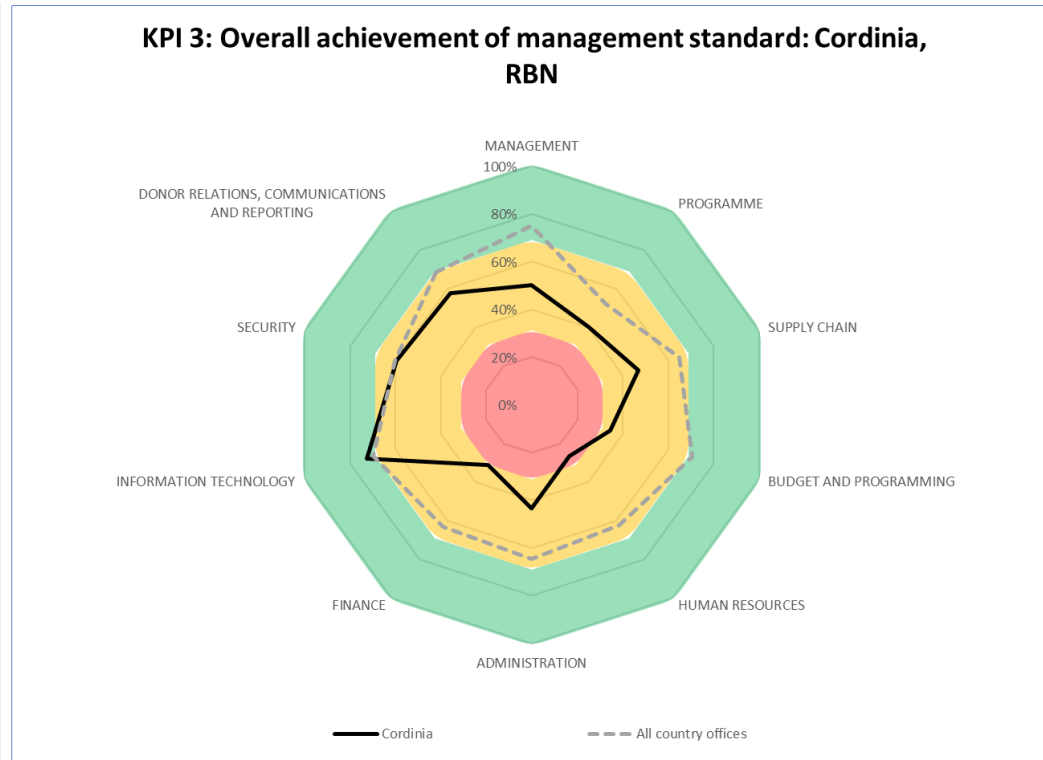
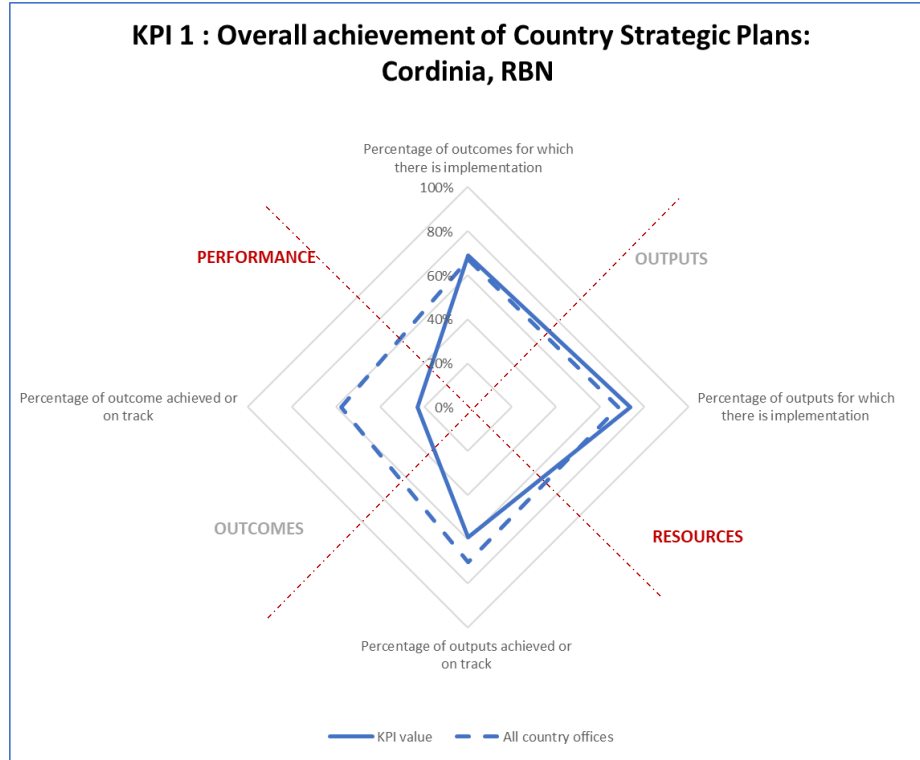
# Ixania, RBC: Small operation, monitoring for potential emergency



# Liliput, RBJ: Stable operation with a strong resilience component

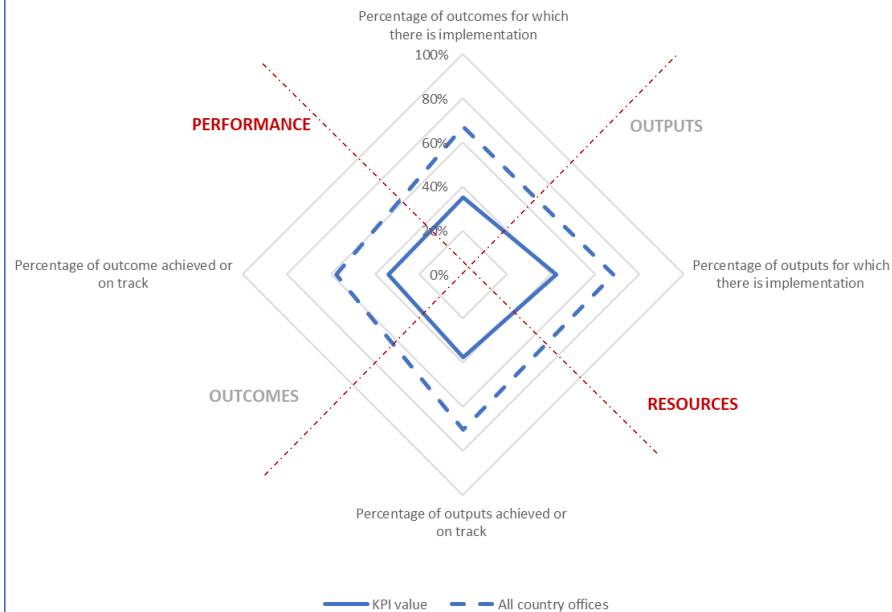


# Cordinia, RBN: Large operation on protracted emergency context

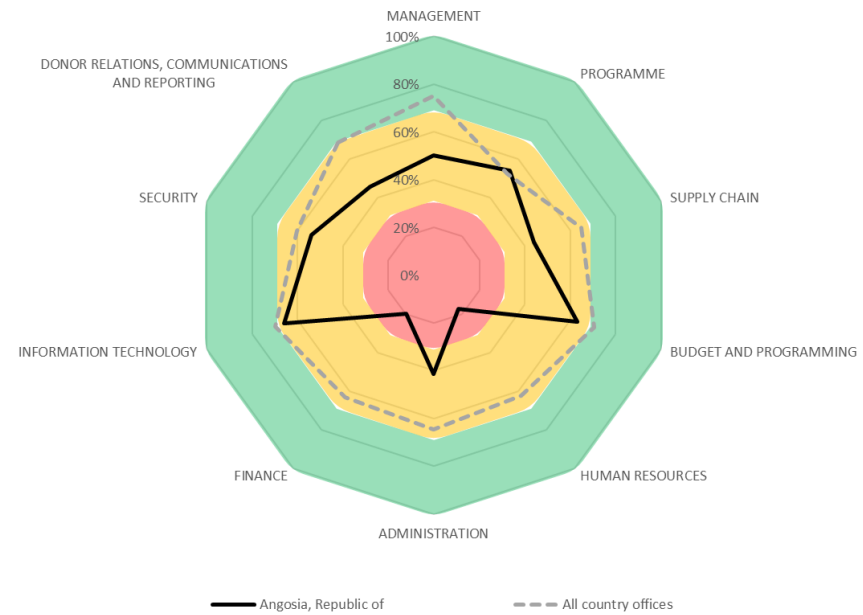


# Angoscia, RBP: Underfunded development operation

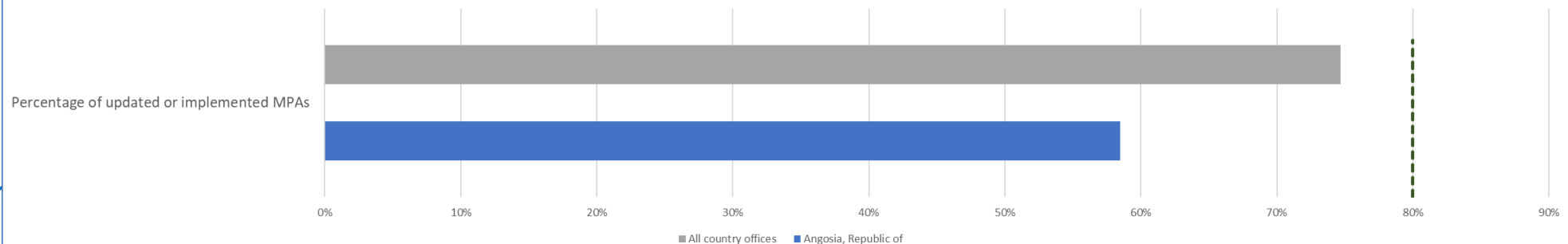
**KPI 1 : Overall achievement of Country Strategic Plans: Angoscia, Republic of, RBP**



**KPI 3: Overall achievement of management standard: Angoscia, Republic of, RBP**



**KPI 2: Effective and efficient emergency response: country office component: Angoscia, Republic of, RBP**



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# Discussion

# Next steps: key deliverables and timeline

