

Terms of Reference

Corporate Results Framework (2017–2021) – Part 2

Technical Advisory Group

Rationale

The decision approving the revised Corporate Results Framework (CRF) in November 2018 states that the Executive Board (EB):

“approved the revised results framework set out in the body of the document as the “Corporate Results Framework (2017–2021) – Part 1” on the understanding that management would prepare a “Corporate Results Framework (2017–2021) – Part 2” including 2021 targets for programmatic outputs and performance indicators for approval at the 2019 annual session of the Board; and took note of the activity categories and performance indicators set out in the annexes to document WFP/EB.2/2018/5-B/Rev.1.”

For the implementation of Part 2 of the revised CRF, it was agreed that a Technical Advisory Group comprising WFP experts and EB representatives would be formed to informally advise WFP Management and the EB.

The introduction of corporate targets at output level and for management performance indicators in the CRF aims at improving governance, oversight and accountability.

It was further agreed during the informal consultations preceding the Board in November 2018 that WFP would study the viability of developing a corporate theory of change to guide the next WFP Strategic Plan. This will be done after the approval of the revised CRF Part 2 in June 2019 and the arrangements for doing so will be considered at a later stage.

Membership

The Technical Advisory Group membership will be limited in number, to facilitate coordination, and ensure efficiency, given time constraints. Technical Advisory Group members are expected to keep their respective stakeholders in the EB and WFP informed.

The Technical Advisory Group will be comprised of up to ten member states (each list may nominate up to two members) and representatives from WFP headquarters divisions.

Role and function

The corporate targets will be set for 2021, aligning to the CRF and Strategic Plan, with progress towards the targets to be reported annually.

The Technical Advisory Group will provide advice to WFP management on how to develop 2021 targets for the most relevant programmatic output indicators and management performance indicators, without increasing the cost or complexity of data collection. The proposal will be submitted to WFP management for broader internal consultation and thereafter to the EB annual session in June 2019. The work will be in two sequential phases:

1. Review selected output and management performance indicators for corporate target-setting, ensuring availability of data for informed target setting and reporting.

2. Review corporate targets based on planning figures and historic trend analysis.

The above will help management to finalize and submit an addendum to the revised CRF 2017–2021.

Considerations

1. The transition to country strategic plans (CSPs) is on-going, bringing some challenges to the exercise as planning and reporting documents during this period will be fragmented. Note that 2018 is the first year in which all projects have been aligned to the CRF, and complete data will only be available in the first quarter of 2019. In addition, in 2019, some projects will still be transitioning into interim country strategic plans.
2. Some 80 percent of WFP’s resources are in response to crises; WFP is entirely voluntary-funded, and nearly 95 percent of its funding is earmarked, mostly at activity level. The implication of this is that the achievement of long-term corporate output targets is significantly influenced by external events and donor decisions.
3. The introduction of corporate targets should not require adjustment by country offices, as CSPs have already set national level targets for main outputs, in consultation with national authorities and partners.

Key deliverables and timeline

The Technical Advisory Group will provide inputs, guidance and recommendations in accordance with the purpose, roles and functions and considerations outlined in the terms of reference. A provisional timeline is given to align with WFP governance events and may be adjusted in the respective detailed workplans.

Month	Key events/deliverables
December	Agreement on terms of reference at an informal consultation, clarifications on scope of the exercise
January	Mid-month: Agreement on Technical Advisory Group membership, first meeting to refine the scope of the exercise, clarify workplan, and develop initial considerations
February	End-month: Second Technical Advisory Group meeting. WFP to present analysis conducted and recommended options
March	Mid-month: Third Technical Group meeting. WFP to present CRF Part 2 which includes feedback from second Technical Advisory Group meeting
April	5 April: Informal consultation with EB membership
June	Approval of CRF Part 2 at EB.A/2019

Note: additional Technical Advisory Group meetings may be convened as necessary.