



World Food
Programme

Evaluation of WFP Humanitarian Protection Policy

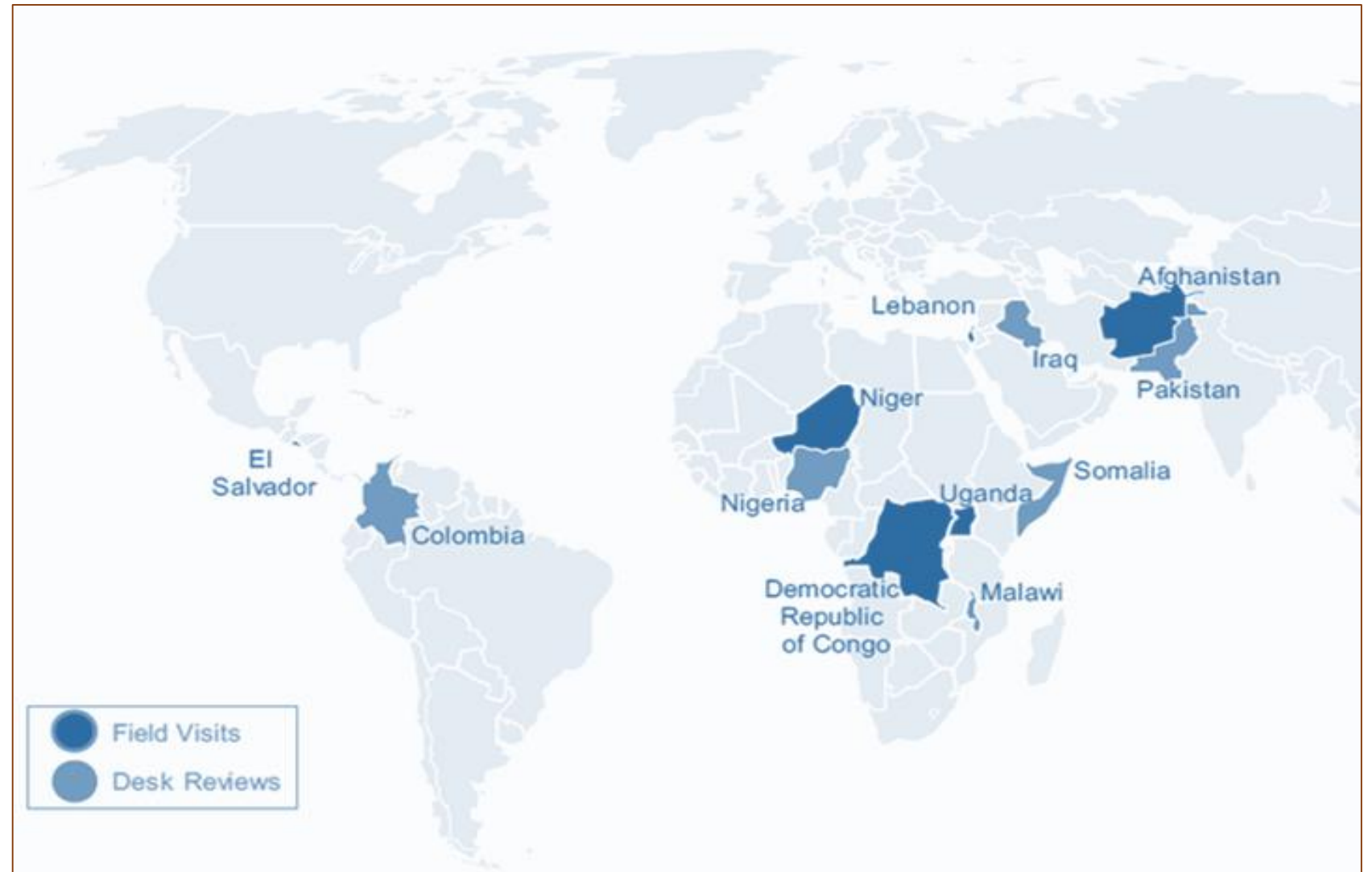
WFP Office of Evaluation

SAVING
LIVES
CHANGING
LIVES

EB.A/2018

Overview of Evaluation

Focused on
2012–2017



Findings - Policy Quality



Strengths

- Drew on international discourse
- Informed by the WFP protection project of 2005–2008
- Inclusive policy process increased sensitivity to protection issues
- Improved corporate reporting on protection

Findings - Policy Quality



Weaknesses

- Ambiguities useful initially but led to a narrow operational focus
- No clear framework of responsibility and accountability
- No theory of change, or precise objective
- Narrow corporate indicators
- Conflation of gender issues with protection

Findings - Results

Uneven progress across the six policy directions:

- Context & risk analysis – in place but highly variable
- Programme tools – some integration but not systematic
- Programme design – some good outcomes but not planned strategically
- ↑ Staff capacities – strong investment in training
- ↓ Partnerships – under-utilized
- ↓ Management of protection information – no consolidated systems



Findings - Results

Outcomes:

- ✓ Reduced safety risks and heightened respect for beneficiaries
- ✓ Strong institutional awareness of need to avoid discrimination
- ✓ Greater understanding of linkages between risks to populations, reputational and operational risks
- ✓ Some groups still less-served – e.g. youth, minority groups, unaccompanied minors



Findings – Factors affecting results



External:

- ✓ Donor support and funding
- ✓ Partnership and coordination



Internal:

- ✓ Policy process and framework –
- ✓ Institutional factors –
 - Lack of leadership and prioritization
 - inadequate institutional arrangements
 - Inadequate investment in implementation

Conclusions and Lessons



Significant results achieved



Keen interest of WFP staff in protection



Innovations and good practices found in several country operations



Lack of attention to strategic protection issues



Scope to increase the policy's impact with strong commitment of senior management

Recommendations



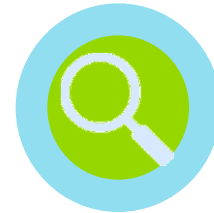
New Policy



**Leadership &
Human Resources**



Risk Management



Evidence base



Partnerships



Stakeholder dialogue