



World Food
Programme

Annual Evaluation Report 2017

WFP Office of Evaluation

Annual Consultation on Evaluation
28 May 2018

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Director of Evaluation

SAVING
LIVES
CHANGING
LIVES

Annual Evaluation Report

- ❖ **PART 1: Overview of centralized and decentralized evaluations** completed, conducted and planned in the period 2016–2018
- ❖ **PART 2: Progress report on WFP's evaluation function** & performance against the policy outcomes in 2017
- ❖ **PART 3: Outlook for WFP's evaluation function**

PART 1: Overview of centralized and decentralized evaluations



Policy Evaluations

Completed or ongoing in 2017

Title	EB session
▪ Corporate Partnership Strategy	2017 annual session
▪ Humanitarian Principles and Access in Humanitarian Contexts	2018 annual session
▪ Humanitarian Protection	

Ongoing and new in 2018

Title	Status
▪ Humanitarian Principles and Access in Humanitarian Contexts	Ongoing (2018 annual session)
▪ Safety Nets Update	New (2019 annual session)
▪ People Strategy	New (2019 second session)

Strategic Evaluations

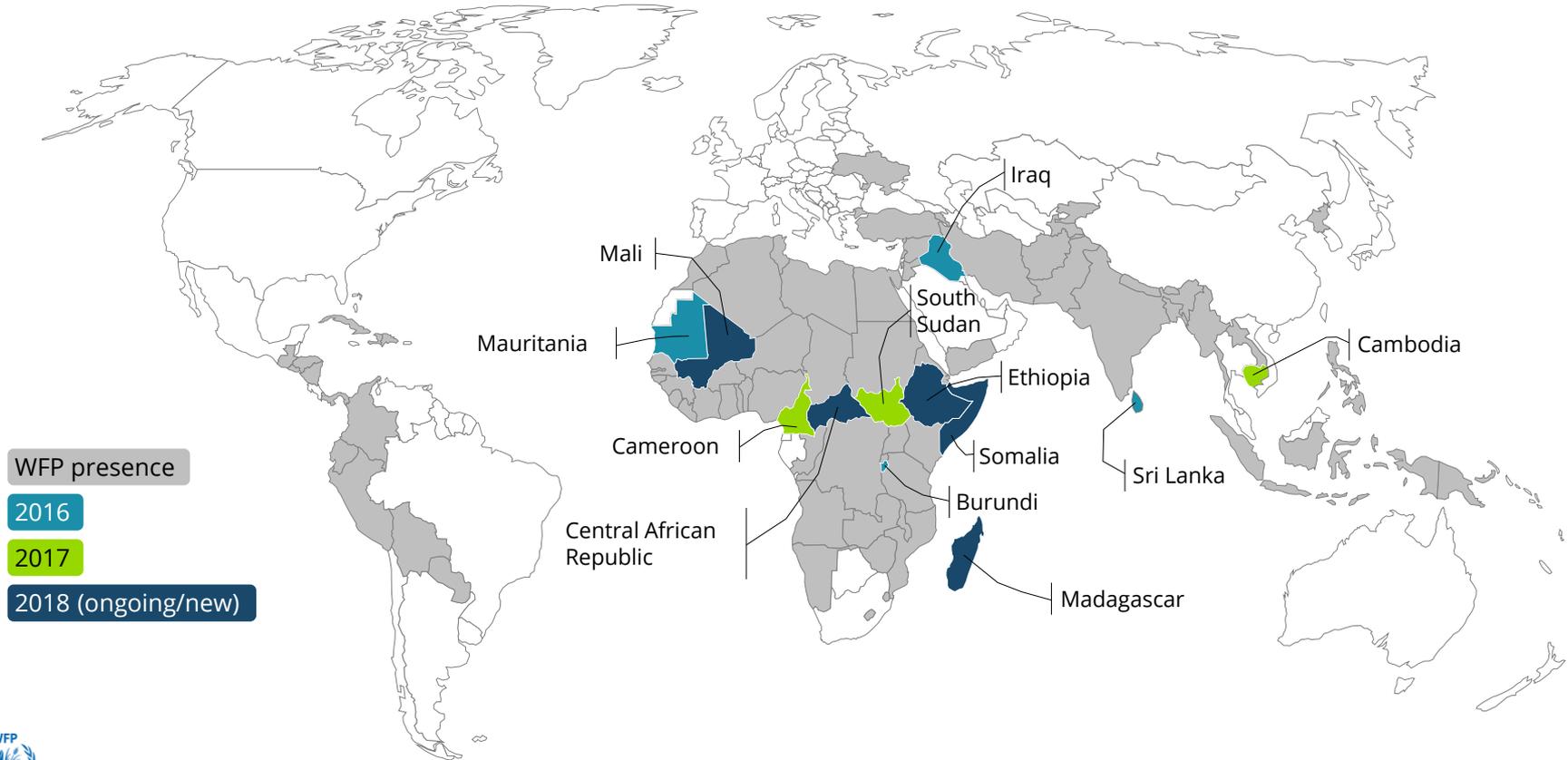
Completed or ongoing in 2017

Title	EB session
▪ CSP Pilots	2018 second session
▪ Support for Enhanced Resilience	2019 first session

Ongoing and new in 2018

Title	Status
▪ CSP Pilots	Ongoing (2018 second session)
▪ Support for Enhanced Resilience	Ongoing (2019 first session)
▪ WFP's Capacity to Respond to Emergencies	New (2020 first session)

Country Portfolio Evaluations



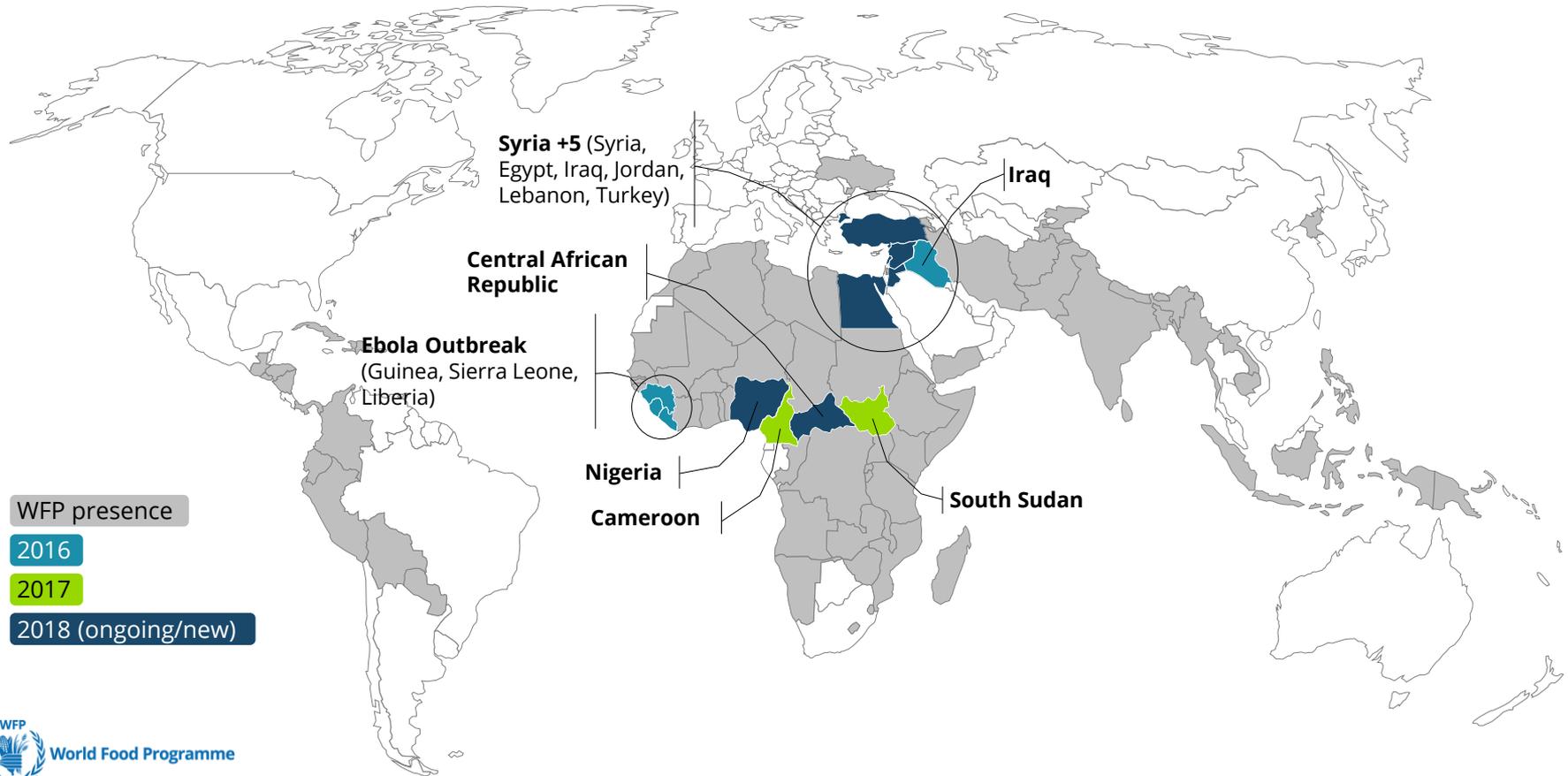
WFP presence

2016

2017

2018 (ongoing/new)

Corporate Emergency Response Evaluations

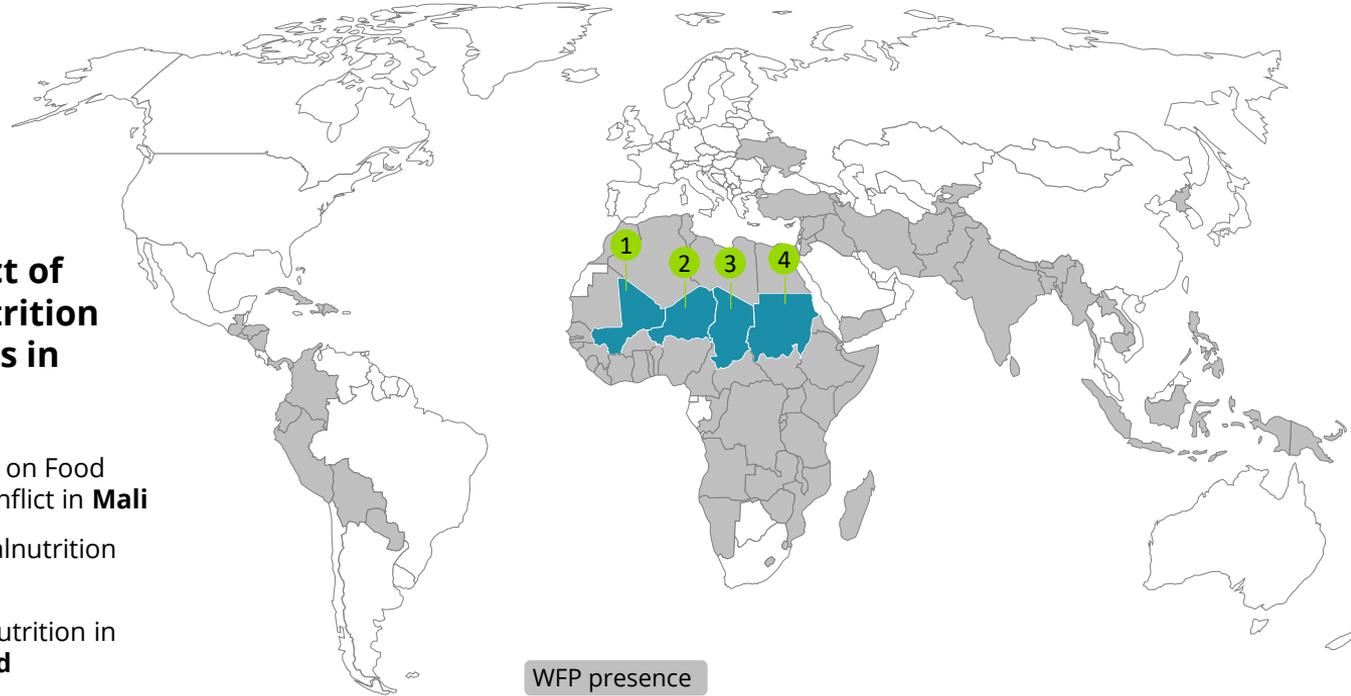


Impact Evaluations



Evaluations of the impact of WFP programmes on nutrition in humanitarian contexts in the Sahel

- 1 The Impact of Humanitarian Aid on Food Insecure Populations During Conflict in **Mali**
- 2 An Impact Evaluation of WFP Malnutrition Interventions in **Niger**
- 3 Targeting Moderate Acute Malnutrition in Humanitarian Situations in **Chad**
- 4 WFP's Moderate Acute Malnutrition Treatment and Prevention Programmes in Kassala **Sudan**



WFP presence

Impact evaluations

Operation Evaluations



58 operation evaluations

WFP presence

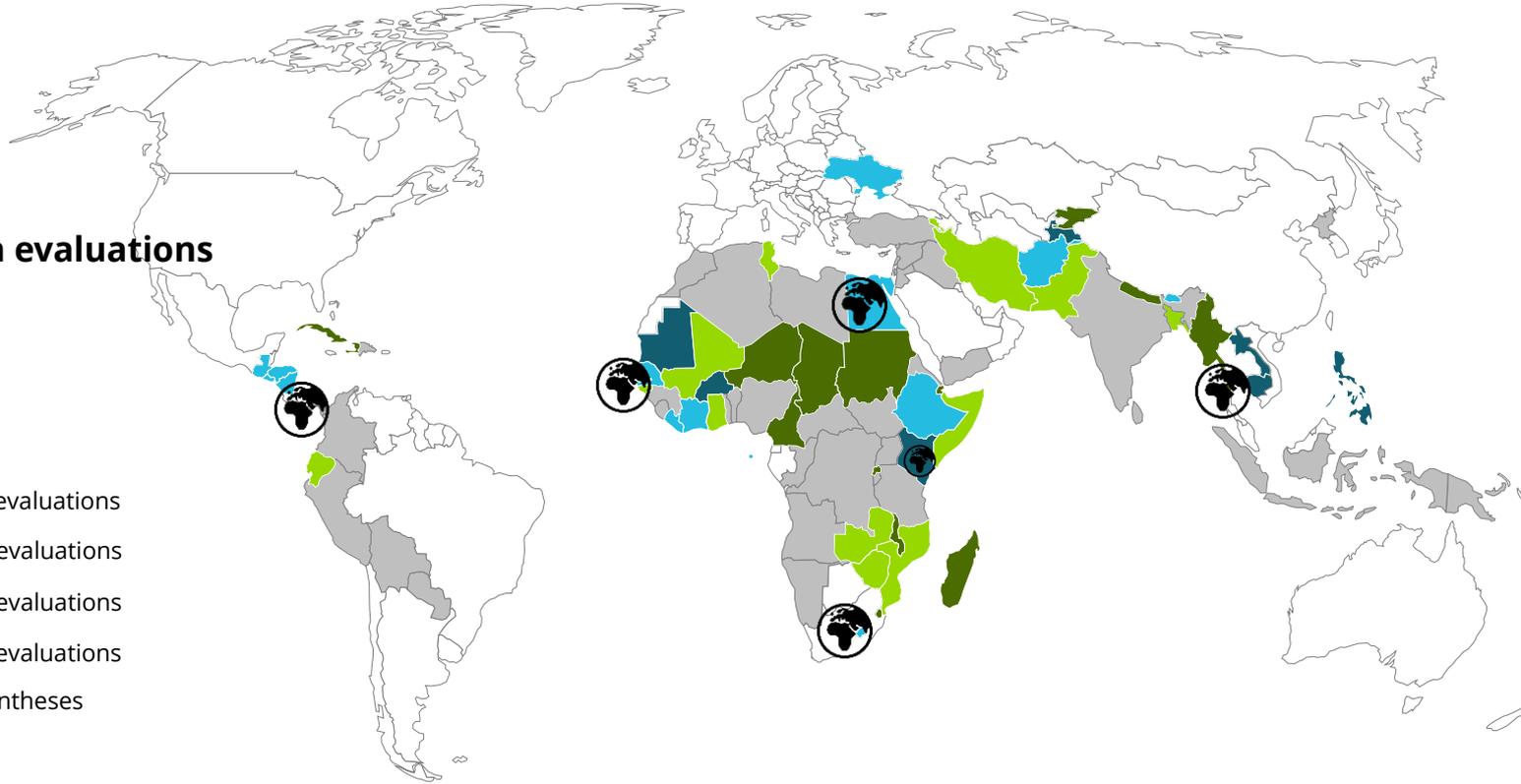
2013-14 12 operation evaluations

2014-15 16 operation evaluations

2015-16 15 operation evaluations

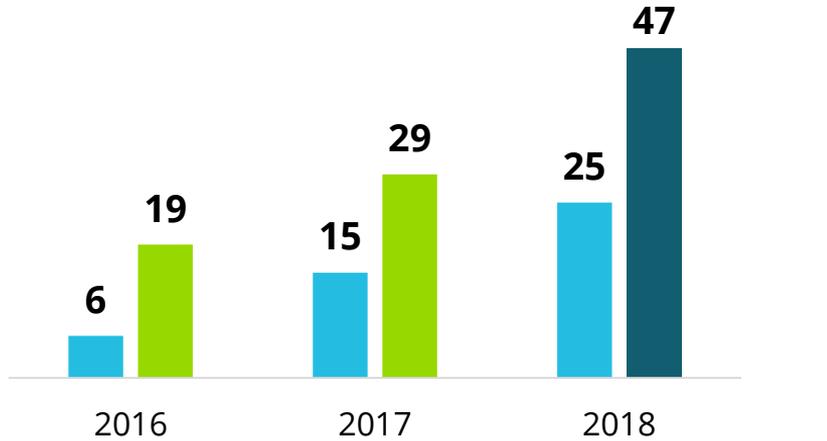
2016-17 15 operation evaluations

2017 6 regional syntheses

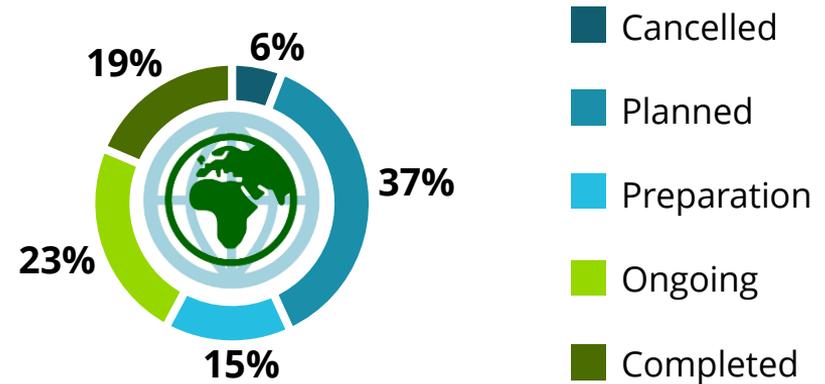


Decentralized Evaluations

Projected number of decentralized evaluations and new starts, 2016–2018



Implementation status of decentralized evaluations, 2016–2018



■ DE projections as of 2016 ■ Actual new starts

■ DE projections as of Jan 2018

PART 2: Progress report on WFP's evaluation function in 2017



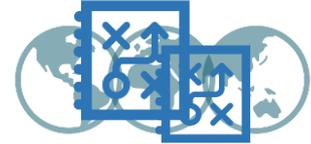
Major developments



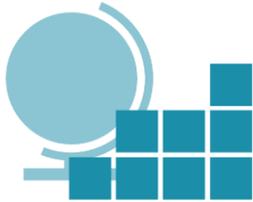
Regional Evaluation Officers



Regional Evaluation Strategies



Regional evaluation plans



Review of decentralized evaluation at WFP



Evaluation capacity development

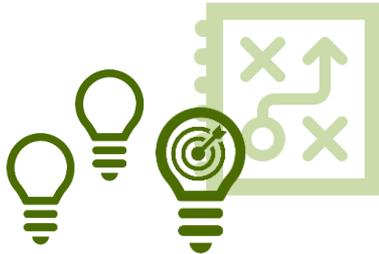


Contingency Evaluation Fund

Decentralized Evaluation Review: Objectives



Take stock of progress to date in strengthening WFP's Decentralized Evaluation function



Identify the direction we need to go to ensure that the Corporate Evaluation Strategy is delivered and the results of the Evaluation Policy are achieved

Decentralized Evaluation Review: Overall Findings



Policy Outcome 1: Independent, credible and useful centralized and decentralized evaluations



Policy Outcome 2: Appropriate centralized and decentralized Evaluation Coverage

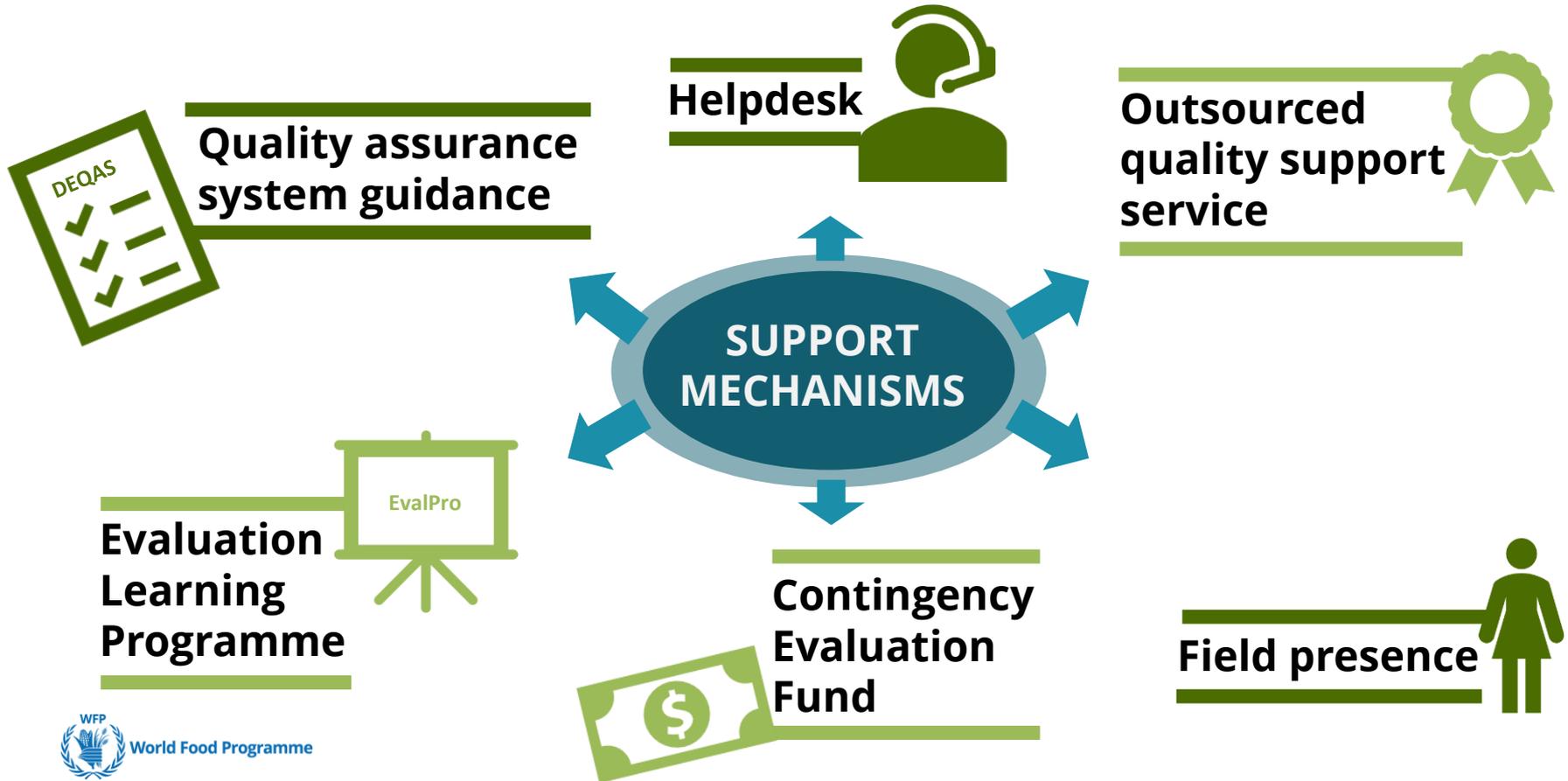


Policy Outcome 3: Adequate Evaluation Management Capacity across WFP



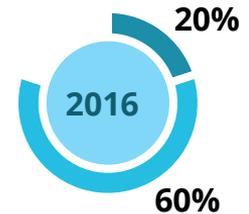
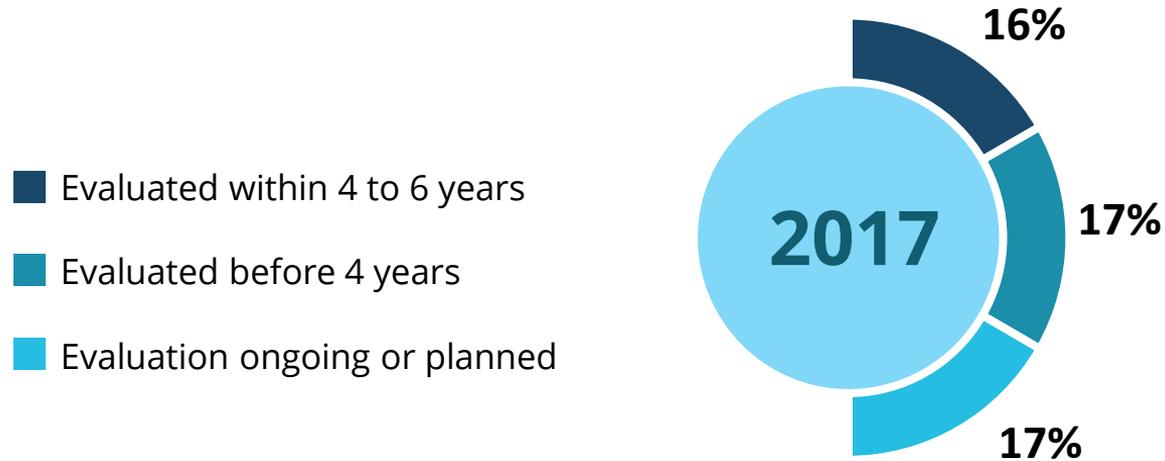
Policy Outcome 4: Active Evaluation Partnerships

Support mechanisms for decentralized evaluation



Policy Evaluation coverage

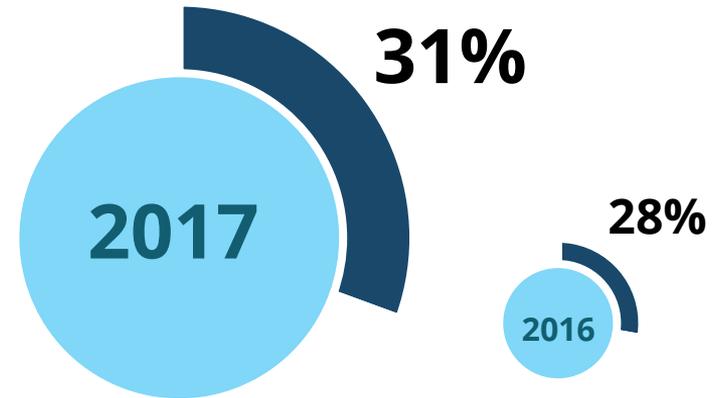
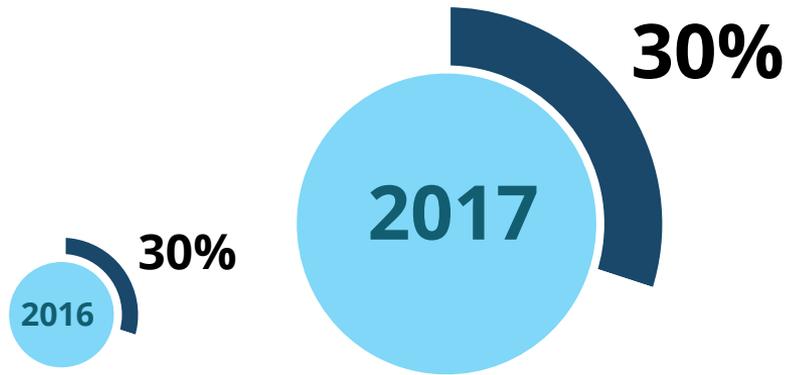
Percentage of active policies approved since 2011 evaluated/under evaluation



Country Portfolio Evaluation coverage

Percentage of WFP's 10 largest portfolios covered by a country portfolio evaluation within the previous 5 years

Percentage of WFP's portfolios (excluding the 10 largest) covered by country portfolio evaluations in the previous 10 years



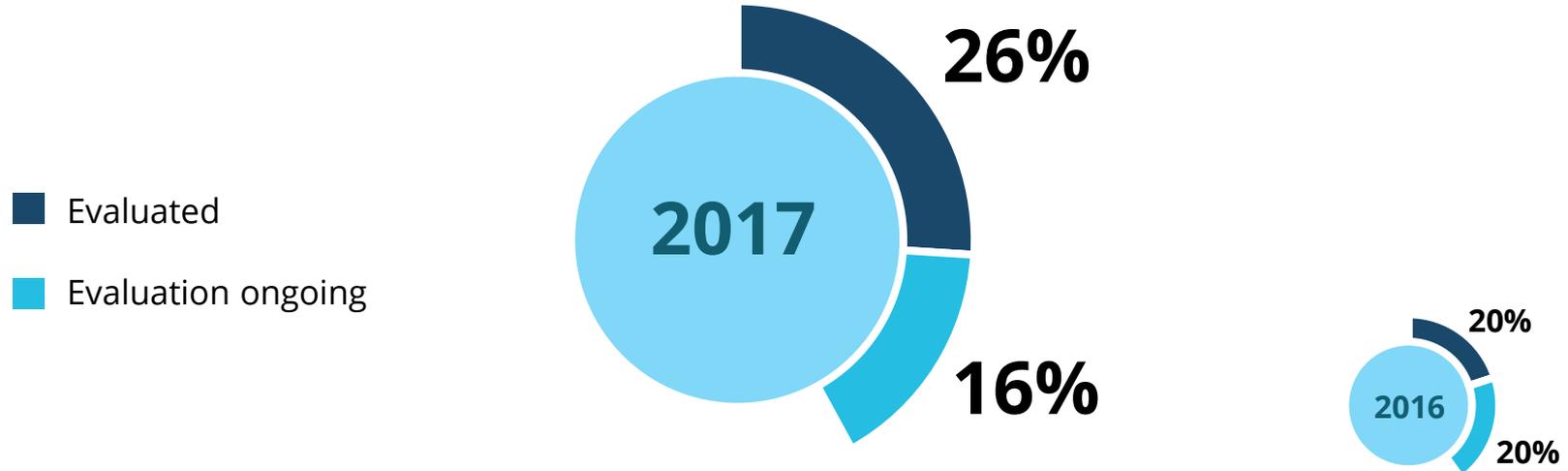
Evaluation coverage of Corporate Emergency Responses

Percentage of active corporate emergency responses ongoing in the previous 3 years that have been evaluated



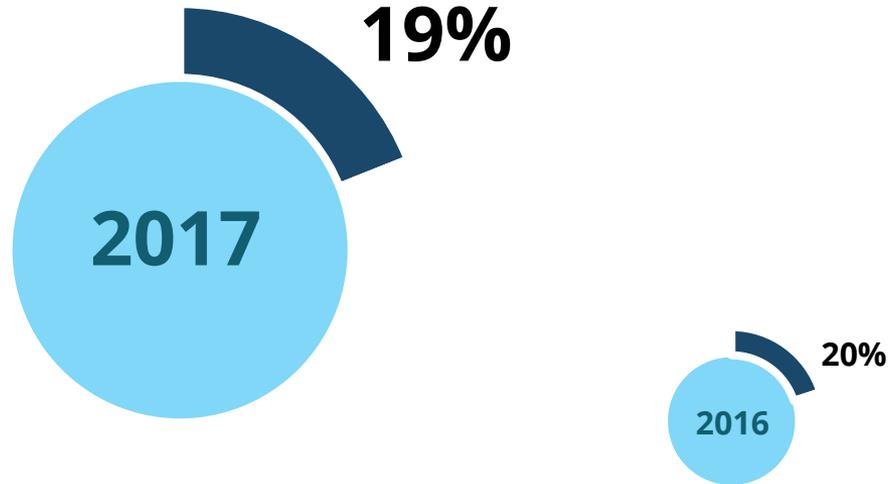
Country Programme Evaluation coverage

Percentage of country programmes that ended in 2017 that had a final evaluation in 2016 or 2017



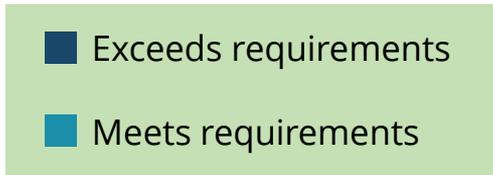
Decentralized evaluation coverage

Percentage of country offices that have completed at least one decentralized evaluation in 2016 or 2017



Evaluation Quality

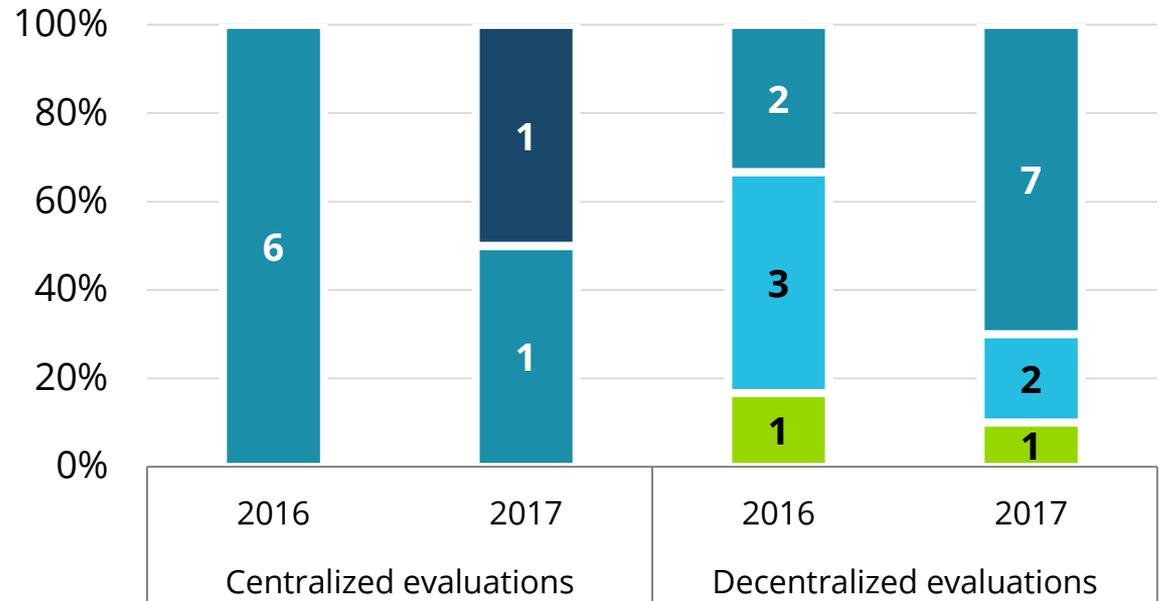
Post-hoc quality assessment of evaluation reports completed, 2016–2017



Partially meets requirements (Light Blue)

Approaches requirements (Light Green)

Does not meet requirements (Dark Green)

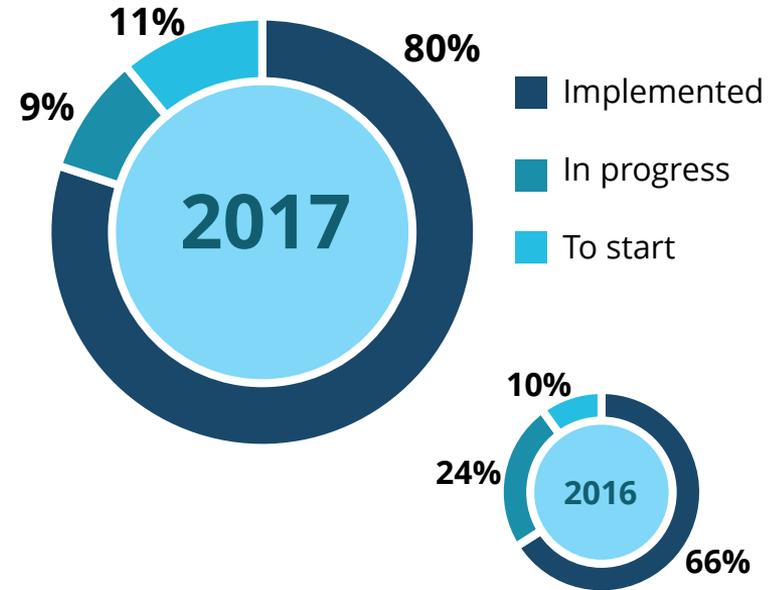


Use of evaluation

Percentage of strategic programme review documents commented on by OEV



Implementation status of actions within evaluation recommendations due for implementation



Strengthening evaluation partnerships



ALNAP

Active Learning Network for
Accountability and Performance
in Humanitarian Action

IASC

Inter-Agency
Standing Committee



UNEG

United Nations Evaluation Group



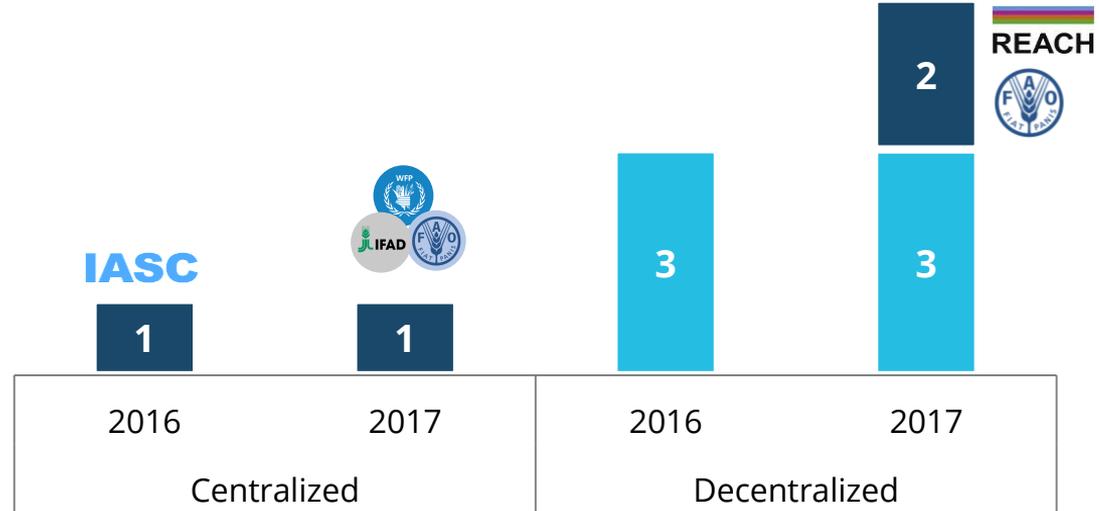
Rome-based agencies



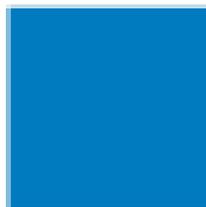
World Food Programme

Joint and Inter-Agency Humanitarian Evaluations

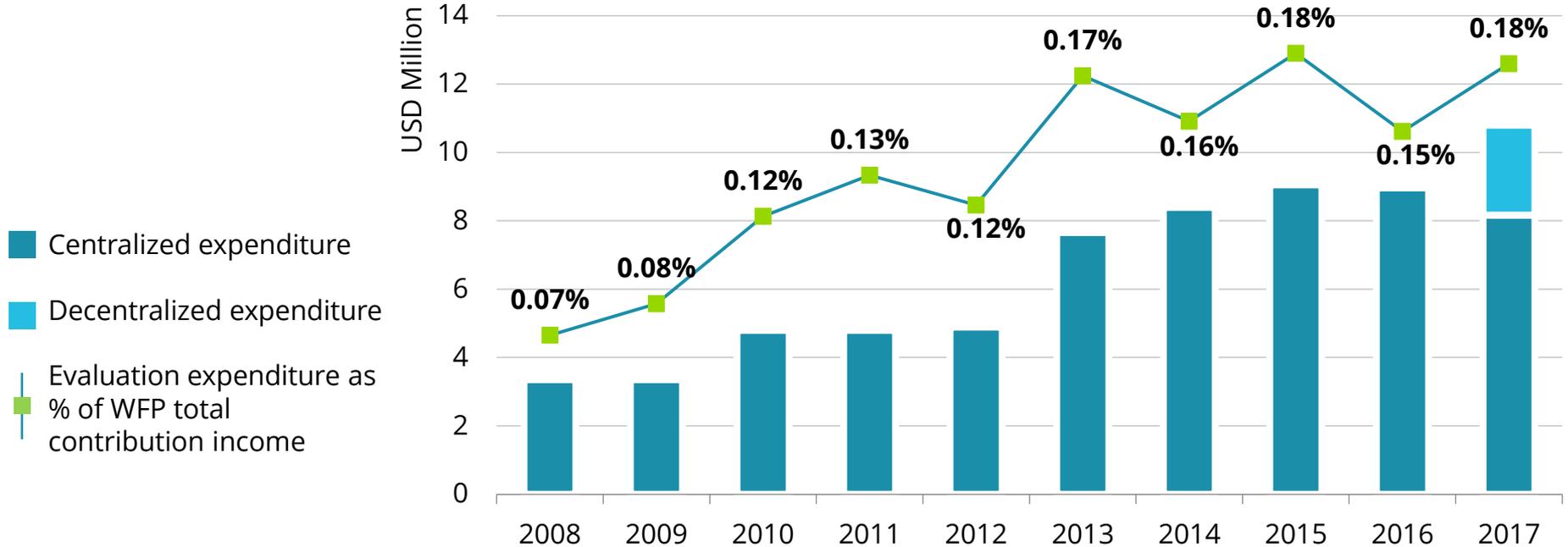
- Completed
- Ongoing



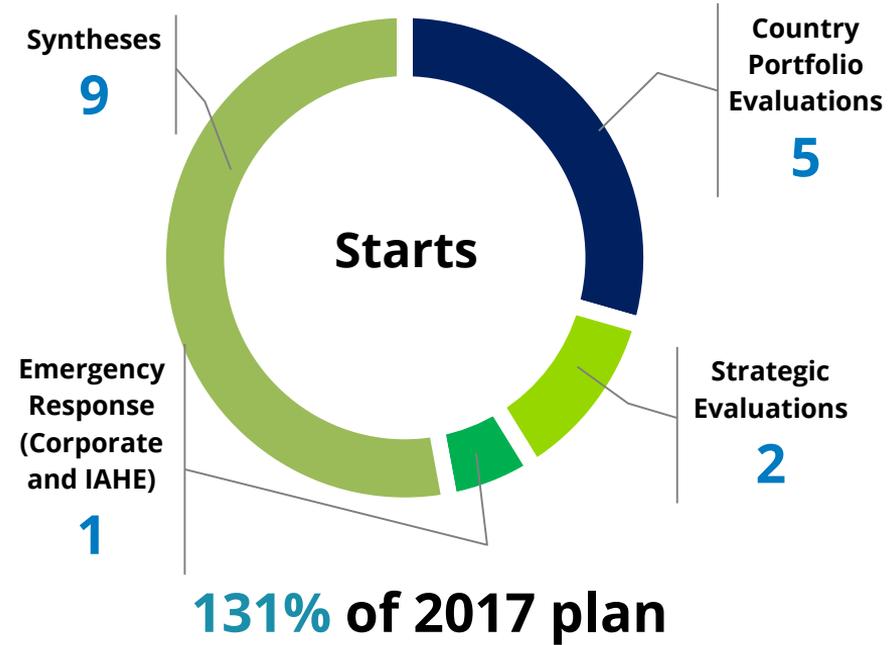
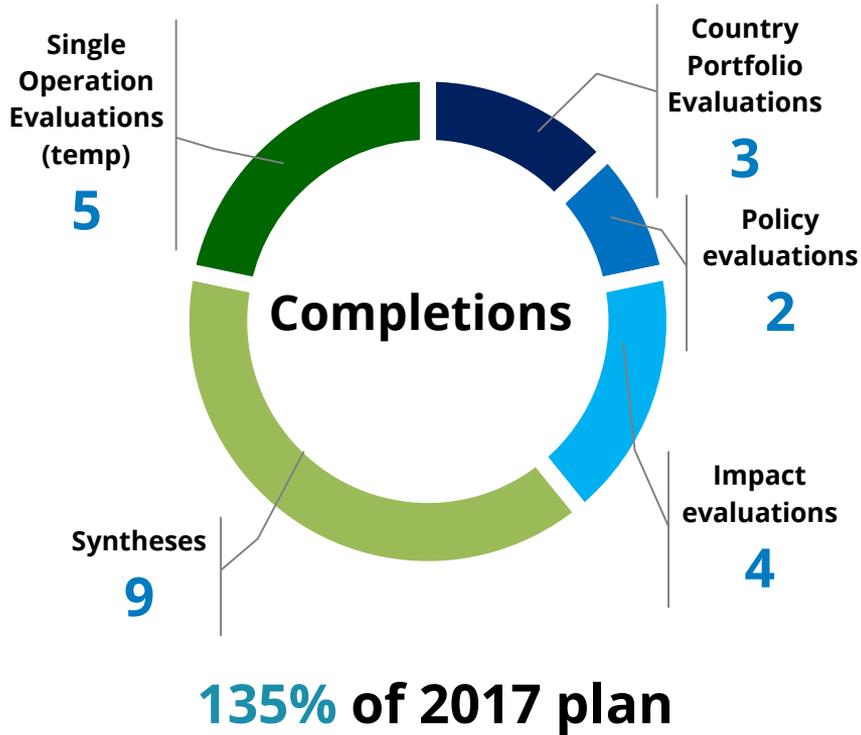
Strengthening national evaluation capacity



Resources for evaluation



Implementation of the 2017 OEV work plan (planned versus actual)



PART 3: Outlook for WFP's evaluation function



Priorities for the decentralized evaluation function



Advocacy

Building an evaluation culture



Planning

Fine tune the evaluation coverage norms for decentralized evaluations



Staffing

Address HR implications



Resourcing

Align WFP Resourcing Framework to ensure planning and resourcing of evaluations



Capacity development

Continue to strengthen evaluation skills at every level



Impartiality provisions

Put in place additional measures to address situations where impartiality is at risk



Evaluation use

Re-vamp Corporate Management Response System building synergies with oversight mechanisms

Priorities for centralized evaluations (i)



Strategic evaluations

Deliver programme of work 2018-2021
Ensure balance: policy and strategic



Country portfolio evaluations

Develop systems for scale up



Evaluations of complex emergency response

Coverage of L3 and L2 crises to include
multi-country responses

Priorities for centralized evaluations (ii)



Impact evaluations

Implement impact evaluation strategy in partnership



Evaluation syntheses

Identify priorities for synthesis products 2019-2021

Medium-term outlook

- 1 Real progress in embedding evaluation culture into decision-making and practice across WFP
- 2 Next step is to deepen and broaden this work in consultation with WFP management and the Executive Board
- 3 Progress towards evaluation coverage norms and resource requirements will require attention to:
 - sustainable financing of evaluations
 - long-term and secure access to skilled human resources