

Executive Board Second regular session Rome, 13–16 November 2017

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Agenda item 8 WFP/EB.2/2017/8/Rev.1\* Organizational and procedural matters **For approval** 

Executive Board documents are available on WFP's Website (http://executiveboard.wfp.org).

# **Biennial programme of work of the Executive Board (2018–2019)**

- 1. Since 2005, the biennial programme of work is submitted at the first regular and annual sessions for information and at the second regular session for approval. This document is therefore submitted to the Board for approval.
- 2. The Biennial Programme of Work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.

## **Draft decision**\*

The Board approves the biennial programme of work of the Executive Board (2018–2019) (WFP/EB.2/2017/8/Rev.1) as proposed by the Bureau and the Secretariat.

#### Focal points:

Ms H. Spanos Secretary to the Executive Board Executive Board Secretariat Division tel.: 066513-2603 Mr A. Crespel Chief Translation and Documentation Branch tel.: 066513-2075

<sup>\*</sup> This is a draft decision. For the final decision adopted by the Board, please refer to the decisions and recommendations document issued at the end of the session.

EB.1/2018 (26 February-2 March)	EB.A/2018 (18–22 June)	EB.2/2018 (19–23 November)		
<ul> <li>INTRODUCTION</li> <li>Adoption of the agenda (A)</li> <li>Election of the Bureau and appointment of the Rapporteur</li> <li>Opening remarks by the Executive Director</li> </ul>	INTRODUCTION         Adoption of the agenda (A)         Appointment of the Rapporteur         Opening remarks by the Executive Director	<ul> <li>INTRODUCTION</li> <li>Adoption of the agenda (A)</li> <li>Appointment of the Rapporteur</li> <li>Opening remarks by the Executive Director</li> </ul>		
ANNUAL REPORTS	ANNUAL REPORTS Annual performance report for 2017 (A)	ANNUAL REPORTS		
POLICY ISSUES	<ul> <li>POLICY ISSUES</li> <li>Private-sector partnership and fundraising strategy (A)</li> <li>Country capacity strengthening policy (A)</li> <li>Urban food insecurity policy (A)</li> <li>Update on the Integrated Road Map (A)</li> <li>Update on WFP's role in the collective humanitarian response (C)</li> <li>Update on the gender policy (I)</li> <li>Update on WFP's response to HIV and AIDS (I)</li> </ul>	<ul> <li>POLICY ISSUES</li> <li>Update on the Integrated Road Map (A)</li> <li>Revised Corporate Results Framework (2017–2021) (A)</li> <li>Enterprise risk management policy (A)</li> <li>Risk appetite statement (C)</li> <li>Update on collaboration among the Rome-based agencies (I)</li> <li>Compendium of policies relating to the Strategic Plan (I)</li> </ul>		
RESOURCE, FINANCIAL AND BUDGETARY MATTERS	<ul> <li>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</li> <li>Audited annual accounts, 2017 (A)</li> <li>Appointment of three members to the Audit Committee (A)</li> <li>Annual report of the Audit Committee (C)</li> <li>Annual report of the Inspector General (C) and note by the Executive Director (C)</li> <li>Reports of the External Auditor on management matters (c) and WFP management responses to the recommendations (C)</li> <li>Report on the implementation of the External Auditor recommendations (C)</li> <li>Report on the utilization of WFP's advance financing mechanisms (1 January–31 December 2017) (C)</li> <li>Report of the Executive Director on the utilization of contributions and waivers of costs (General Rules XII.4 and XIII.4 (h)) (I)</li> </ul>	RESOURCE, FINANCIAL AND BUDGETARY MATTERS         WFP Management Plan (2019–2021) (A)         Work plan of the External Auditor (I)		
<ul> <li>EVALUATION REPORTS (C)</li> <li>Summary evaluation report – Cameroon country portfolio and management response (joint RBA)</li> <li>Summary evaluation report – Cambodia country portfolio and management response</li> <li>Synthesis report of the evaluation series on the impact of WFP's work on moderate acute malnutrition and management response</li> </ul>	<ul> <li>EVALUATION REPORTS (C)</li> <li>Annual evaluation report for 2017 and management response</li> <li>Summary evaluation report – WFP humanitarian protection policy and management response</li> <li>Summary evaluation report – WFP's policies on principled action and access in humanitarian contexts and management response</li> <li>Summary evaluation report – Central African Republic country portfolio and management response</li> <li>Implementation status of evaluation recommendations</li> </ul>	<ul> <li>EVALUATION REPORTS (C)</li> <li>Summary evaluation report – strategic evaluation of country strategic plan pilots and management response</li> <li>Summary evaluation report – WFP's Syria+5 response and management response</li> <li>Summary evaluation report – Malawi country portfolio and management response</li> <li>Summary evaluation report – Mali country portfolio and management response</li> <li>Summary evaluation report – Malagascar country portfolio and management response</li> <li>Summary evaluation report – Somalia portfolio and management response</li> <li>Summary evaluation report – Somalia portfolio and management response</li> <li>Summary evaluation report – Somalia portfolio and management response</li> <li>Synthesis report of operation evaluations (2017–2018) and management response (to be confirmed)</li> </ul>		

EB.1/2018 (26 February–2 March)	EB.A/2018 (18-22 June)	EB.2/2018 (19–23 November)		
OPERATIONAL MATTERS	OPERATIONAL MATTERS	OPERATIONAL MATTERS		
Country strategic plans (A) > Honduras > Pakistan > Timor-Leste > Tunisia Interim country strategic plans (A) > Burundi Comprehensive update on Myanmar country strategic plan (2018–2022) (C)	Country strategic plans (A) <ul> <li>Afghanistan</li> <li>Bolivia (Plurinational State of)</li> <li>Egypt</li> <li>Kenya</li> <li>Nigeria</li> <li>Philippines</li> </ul>	Country strategic plans (A)         Armenia         Burkina Faso         Cambodia         Chad         Côte d'Ivoire         The Gambia         Ghana         India         Liberia         Mali         Mauritania         Nepal         Nicaragua         Rwanda         Senegal         The Sudan         Interim country strategic plans (A)         Libya         Turkey         Somalia         Syrian Arab Republic         Yemen		
Reports of the Executive Director on operational matters (I)	Reports of the Executive Director on operational matters (1)	Reports of the Executive Director on operational matters (I)		
ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS		
<ul> <li>Biennial programme of work of the Executive Board (2018–2019) (I)</li> </ul>	<ul> <li>Biennial programme of work of the Executive Board (2018–2019) (I)</li> </ul>	<ul> <li>Biennial programme of work of the Executive Board (2019–2020) (A)</li> </ul>		
<ul> <li>ADMINISTRATIVE AND MANAGERIAL MATTERS</li> <li>&gt; Reports by the Joint Inspection Unit relevant to the work of WFP (C)</li> </ul>	<ul> <li>ADMINISTRATIVE AND MANAGERIAL MATTERS</li> <li>Address by staff representative bodies to the Board</li> <li>Report on post-delivery losses for the period 1 January–31 December 2017 (I)</li> <li>Update on food procurement (I)</li> <li>Statistical report on international professional staff and higher categories (I)</li> <li>Security report (I)</li> </ul>	ADMINISTRATIVE AND MANAGERIAL MATTERS		
SUMMARY OF THE WORK OF THE 2017 SECOND REGULAR SESSION OF THE EXECUTIVE BOARD	SUMMARY OF THE WORK OF THE 2018 FIRST REGULAR SESSION OF THE EXECUTIVE BOARD	SUMMARY OF THE WORK OF THE 2018 ANNUAL SESSION OF THE EXECUTIVE BOARD		
<ul> <li>OTHER BUSINESS</li> <li>Appointment of five Executive Board members to the selection panel for the appointment of three Audit Committee members (A)</li> </ul>	<ul> <li>OTHER BUSINESS</li> <li>Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)</li> <li>Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)</li> </ul>	OTHER BUSINESS		

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ANNUAL REPORTS	ANNUAL REPORTS	ANNUAL REPORTS	
	<ul> <li>Annual performance report for 2018 (A)</li> </ul>		
POLICY ISSUES	POLICY ISSUES	POLICY ISSUES	
	<ul> <li>Update on WFP's role in the collective humanitarian response (C)</li> <li>Update on the gender policy (I)</li> <li>Update on WFP's response to HIV and AIDS (I)</li> </ul>	<ul> <li>Update on collaboration among the Rome-based agencies (I)</li> <li>Compendium of policies relating to the Strategic Plan (I)</li> </ul>	
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	<ul> <li>Report on the implementation of the External Auditor recommendations (C)</li> </ul>		
	<ul> <li>Report on the utilization of WFP's advance financing mechanisms</li> <li>(1 January–31 December 2018) (C)</li> </ul>		
	<ul> <li>Report of the Executive Director on the utilization of contributions and waivers of costs (General Rules XII.4 and XIII.4 (h)) (I)</li> </ul>		
EVALUATION REPORTS (C)	EVALUATION REPORTS (C)	EVALUATION REPORTS (C)	
<ul> <li>Summary evaluation report of the strategic evaluation of WFP's support for enhanced resilience and management response</li> <li>Summary evaluation report of a country portfolio and management response</li> </ul>	<ul> <li>Annual evaluation report for 2018 and management response</li> <li>Summary evaluation report of the strategic evaluation of innovations in constrained environments and management response</li> <li>Summary evaluation report of WFP's Northern Nigeria crisis response and management response</li> <li>Implementation status of evaluation recommendations</li> </ul>	<ul> <li>Synthesis report of operation evaluations (2018–2019) and management response (to be confirmed)</li> </ul>	
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<i>Country strategic plans</i> (A) <sup>1</sup>	Country strategic plans (A)	Country strategic plans (A)	
Interim country strategic plans (A)	Interim country strategic plans (A)	Interim country strategic plans (A)	
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<sup>&</sup>lt;sup>1</sup> Following the introduction of a more flexible timeline for the implementation of the Integrated Road Map, the schedule for presenting country strategic plans and interim country strategic plans from the 2019 first regular session of the Executive Board onward is being reviewed and will be communicated regularly to the Board through the Bureau.

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## ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2018–2019)

(Classified by subject and session)

# **ANNUAL REPORTS**

### EB.A/2018 (18-22 June)

Annual performance report for 2017 (A)

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its consideration and approval an annual report and other reports as directed by the Board." Governance recommendation (h), approved by the Board at its third regular session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed based on the Biennial Management Plan previously approved."

The annual performance report for 2017 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the strategic and management plans.

#### EB.A/2019 (10-14 June)

Annual Performance Report for 2018 (A)

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its consideration and approval an Annual Report and other reports as directed by the Board." Governance recommendation (h), approved by the Board at its third regular session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed based on the Biennial Management Plan previously approved."

The annual performance report for 2018 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the strategic and management plans.

## **POLICY ISSUES**

### EB.A/2018 (18-22 June)

Private-sector partnerships and fundraising strategy (A)

The WFP private-sector partnerships and fundraising strategy (2013–2017) (WFP/EB.A/2013/5-B) was approved by the Board at its annual session in 2013. A new strategy will be presented to the Board for its approval.

Country capacity strengthening policy (A)

As a follow-up to the recommendations presented to the Board at the first regular session of 2017 in the evaluation of WFP's policy on capacity development, the Secretariat will present a country capacity strengthening policy for approval.

*Urban food insecurity policy (A)* 

This policy will build on the document entitled "Urban Food Insecurity: Strategies for WFP", approved by the Board in 2002, and will reflect recent research, WFP experience in urban contexts and the outcome of the United Nations Conference on Housing and Sustainable Urban Development held in October 2016.

Update on the Integrated Road Map (A)

Following the approval of the Integrated Road Map at the second regular session of 2016, the Secretariat will present an update on the implementation of its various components and will report on progress and on any needed adjustments.

Update on WFP's role in the collective humanitarian response (C)

This document provides an overview of WFP's role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP's response and highlights implications for WFP.

Update on the gender policy (I)

When approving the gender policy (2015–2020) at its annual session in 2015, the Board requested that annual updates on implementation of the policy be presented.

Update on WFP's response to HIV and AIDS (I)

The document gives a progress report on the implementation of WFP's HIV and AIDS policy (WFP/EB.2/2010/4-A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis.

#### EB.2/2018 (19-23 November)

Update on the Integrated Road Map (A)

Following the approval of the Integrated Road Map at the second regular session of 2016, the Secretariat will present an update on the implementation of its various components and will report on progress and on any needed adjustments.

Revised Corporate Results Framework (2017–2021) (A)

At its second regular session in 2016, the Board approved the Corporate Results Framework (2017–2021). To take due account of lessons learned through the implementation of the Integrated Road Map, the Secretariat will submit a revision of the Corporate Results Framework. This revision will focus in particular on the definition of strengthened indicators related to capacity development, on better identifying how WFP will contribute to Strategic Development Goals other than goals 2 and 17 and on further alignment with and support for national monitoring and reporting.

Enterprise risk management policy (A)

As agreed during Board informal consultations on oversight matters held in 2017, the Secretariat will present an updated enterprise risk management policy for approval.

Risk appetite statement (C)

As agreed during Board informal consultations on oversight matters in 2017, the Secretariat will present an updated risk appetite statement for consideration.

Update on collaboration among the Rome-based agencies (I)

At its second regular session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to the document entitled "Directions for collaboration among the Rome-based agencies" (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security.

Compendium of policies relating to the Strategic Plan (I)

At its annual session in 2000, the Board approved the recommendations contained in the report of the working group on governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, the compendium was reorganized to focus on policies relating to the goals of the Strategic Plan.

## EB.A/2019 (10-14 June)

Update on WFP's role in the collective humanitarian response (C)

This document provides an overview of WFP's role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP's response and highlights implications for WFP.

Update on the gender policy (I)

When approving the gender policy (2015–2020) at its annual session in 2015, the Board requested that annual updates on the policy's implementation be presented.

Update on WFP's response to HIV and AIDS (I)

The document gives a progress report on the implementation of WFP's HIV and AIDS policy (WFP/EB.2/2010/4-A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis.

#### EB.2/2019 (18-22 November)

Update on collaboration among the Rome-based agencies (I)

At its second regular session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to the document entitled "Directions for collaboration among the Rome-based agencies" (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security.

Compendium of policies relating to the Strategic Plan (I)

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## **RESOURCE, FINANCIAL AND BUDGETARY MATTERS**

For all items presented under this section, the Board will have before it, for information, the comments and recommendations of the Advisory Committee on Administrative and Budgetary Questions and the FAO Finance Committee.

### EB.A/2018 (18-22 June)

➤ Audited annual accounts for 2017 (A)

The audited annual accounts present a full set of financial statements and notes for 2017. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of the annual financial statements.

Appointment of three members to the Audit Committee (A)

The terms of three members of the Audit Committee come to an end in 2018; a panel will be set up in accordance with the Audit Committee terms of reference to select new members. This document will present the recommendations to the Board for approval.

Annual report of the Audit Committee (C)

At its first regular session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2017 to 31 March 2018. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

Annual report of the Inspector General (C) and note by the Executive Director (C) (C)

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covering 2017 provides the oversight perspective regarding WFP's governance, risk management and control and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. The report is submitted together with a note by the Executive Director.

Reports of the External Auditor on management matters (C) and WFP management responses to the External Auditor's recommendations (c)

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its annual session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented.

*Report on the implementation of the External Auditor recommendations (C)* 

This report summarizes actions taken by the Secretariat to implement the External Auditor's recommendations.

Report on the utilization of WFP's advance financing mechanisms (1 January–31 December 2017) (C)

The report covers use of the Immediate Response Account and the Working Capital Financing Facility, including the Forward Purchase Facility, from 1 January to 31 December 2017.

Report of the Executive Director on the utilization of contributions and waivers of costs (General Rules XII.4 and XIII.4 (h))–(I)

In accordance with General Rules XII.4 and XIII.4 (h), this report is submitted to the Board for information. It covers the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only from governments of developing countries, countries with economies in transition and other non-traditional donors and reductions or waivers for indirect support costs in respect of in-kind contributions to cover direct support costs.

#### EB.2/2018 (19-23 November)

WFP Management Plan (2019–2021) (A)

The Board will have before it, for approval, the Management Plan for the period 2019–2021, including WFP's budget for 2019.

Work plan of the External Auditor (I)

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2018–2019. Adherence to international standards on auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.

#### EB.A/2019 (10-14 June)

➢ Audited annual accounts, 2018 (A)

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## EB.2/2019 (18-22 November)

➢ WFP Management Plan (2020−2022) (A)

The Board will have before it, for approval, the Management Plan for the period 2020–2022, including WFP's budget for 2020.

Work plan of the External Auditor (I)

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2019–2020. Adherence to international standards on auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.

# **EVALUATION REPORTS**

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

## EB.1/2018 (26 February-2 March)

Summary evaluation reports – Cameroon/Cambodia country portfolios and management responses (C)

The evaluations provide an analysis and assessment of the portfolios over a five-year period assessing: i) how well WFP is aligned with the context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) the portfolios' performance and results. The evaluations' findings and recommendations will inform the country office's strategic direction, planning and programme implementation. The Cameroon/Cambodia country portfolio evaluations will be conducted jointly by the Rome-based agencies.

Synthesis report of the evaluation series on the impact of WFP's work on moderate acute malnutrition and management responses(c)

The synthesis report will focus on the results of the impact evaluations in respect of WFP's work on moderate acute malnutrition in Mali, the Sudan, Niger and Chad. Reports and summary evaluation reports of the evaluations will be made available prior to the Executive Board session but will not be presented individually.

## EB.A/2018 (18-22 June)

 $\blacktriangleright$  Annual evaluation report for 2017 and management response (C)

The annual evaluation report summarizes the findings of evaluations completed in the previous year to highlight common areas of strength and identify opportunities for systemic improvements to enhance WFP's relevance, effectiveness, efficiency, impact and sustainability. It also provides an account of the evaluation function at WFP.

Summary evaluation report of WFP humanitarian protection policy and management response (C)

In line with the agreement that WFP policies be evaluated between four and six years following approval, this evaluation will assess the quality of the WFP humanitarian protection policy approved in 2012, its implementation arrangements and results.

Summary evaluation report of WFP's policies on principled action and access in humanitarian contexts and management response (c)

This evaluation will cover three policies, on humanitarian principles, approved in 2004; on humanitarian access and its implications for WFP, approved in 2006; and on WFP's role in the humanitarian assistance system, approved in 2010. It will take into account WFP's latest position papers on the issues and will contribute evidence of renewed commitment by WFP to these policies.

Summary evaluation report – Central African Republic country portfolio and management response

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with the context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform the country office's strategic direction, planning and programme implementation. The Central African Republic evaluation will be conducted jointly by the Rome-based agencies.

➤ Implementation status of evaluation recommendations (C)

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by headquarters divisions, regional bureaux and country offices to implement evaluation recommendations.

## EB.2/2018 (19-23 November)

Summary evaluation report of the strategic evaluation of country strategic plan pilots and management response (C)

This evaluation will provide an analysis and assessment of the country strategic plan pilots implemented since the beginning of 2017. The evaluation findings and recommendations will inform the strategic direction, planning and programme implementation in future CSPs.

Summary evaluation report of WFP's Syria+5 crisis response and management response (C)

Evaluations of Level 3 humanitarian emergency response will continue with a two-pronged approach: all Level 3 emergency responses will be evaluated either through an inter-agency humanitarian evaluation or by the Office of Evaluation in a separate evaluation of WFP's response. This evaluation will consider WFP's response to the Syria+5 crisis.

Summary evaluation reports – Malawi/Mali/Madagascar/Somalia country portfolios and management responses (c)

The evaluations provide an analysis and assessment of the portfolios over a five-year period assessing: i) how well WFP is aligned with the context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) the portfolios' performance and results. The evaluations' findings and recommendations will inform the country office's strategic direction, planning and programme implementation.

Synthesis report of operation evaluations (2017–2018) and management response (to be confirmed) (C)

This synthesis report summarizes the findings and recommendations emerging from the single-operation evaluations conducted over the preceding year to identify opportunities for systemic improvement. Single-operation evaluations focus on the appropriateness and efficiency of a single operation in achieving its objectives, compliance with international and WFP policy norms and standards and the adequacy of the operation's design, implementation and results.

#### EB.1/2019 (25 February-1 March)

Summary evaluation report of the strategic evaluation of WFP's support for enhanced resilience and management response (c)

Rather than wait until an evaluation of the 2015 policy on building resilience for food security and nutrition becomes due in 2019, the Office of Evaluation will carry out a strategic evaluation of resilience in 2017. The key influencing factors for developing this evaluation are: i) the change in emphasis to ending needs instead of meeting needs, with the implications such a change has for preparedness, prevention and resilience building; ii) current debates and concern on the volume of protracted crises, where humanitarian and development needs interact; and iii) the volume of WFP initiatives, with potentially rich sources of learning, inter alia: the Africa Risk initiative (Ethiopia); "seeds for change" in West Africa; the roll out of regional resilience strategies (in the Sahel and in Latin America); and Purchase from Africans for Africa.

 $\blacktriangleright$  Summary evaluation report of a country portfolio and management response (C)

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with the context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform the country office's strategic direction, planning and programme implementation.

### EB.A/2019 (10-14 June)

Annual evaluation report for 2018 and management response (C)

The annual evaluation report summarizes the findings of evaluations completed in the previous year to highlight common areas of strength and identify opportunities for systemic improvements for enhancing WFP's relevance, effectiveness, efficiency, impact and sustainability. It also provides an account of the evaluation function at WFP.

Summary evaluation report of the strategic evaluation of innovations in constrained environments and management response (C)

This evaluation will explore WFP's experience to date with innovative approaches in areas that are difficult to reach, such as the Syrian Arab Republic, Somalia and countries affected by the Ebola virus. Taking into account the potential for the use of new technology, the evaluation will assess the results and performance of technological and institutional innovations such as remote and mobile vulnerability assessment, third party monitoring, feedback mechanisms, new partnerships and platforms for cash-based transfers.

Summary evaluation report of WFP's Northern Nigeria crisis response and management response (C)

Evaluations of Level 3 humanitarian emergency response will continue with a two-pronged approach: all Level 3 emergency responses will be evaluated either through an inter-agency humanitarian evaluation or by the Office of Evaluation in a separate evaluation of WFP's response. This evaluation will consider WFP's response to the Northern Nigeria crisis.

➢ Implementation status of evaluation recommendations (C)

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by headquarters divisions, regional bureaux and country offices to implement evaluation recommendations.

## EB.2/2019 (18-22 November)

Synthesis report of operation evaluations (2018–2019) and management response (to be confirmed) (C)

This synthesis report summarizes the findings and recommendations emerging from the single-operation evaluations conducted over the preceding year to identify opportunities for systemic improvement. Single-operation evaluations focus on the appropriateness and efficiency of a single operation in achieving its objectives, compliance with international and WFP policy norms and standards, and the adequacy of the operation's design, implementation and results.

# **OPERATIONAL MATTERS**

## EB.1/2018 (26 February-2 March)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

- ➢ Honduras
- Pakistan
- ➤ Timor-Leste
- ➤ Tunisia

Interim country strategic plans (A)

The Board will have before it, for approval, the following interim country strategic plan:

Burundi

Comprehensive update on Myanmar Country Strategic Plan (2018-2022) (C)

Following a request by the Board at its second regular session of 2017, the Secretariat will present a comprehensive update on this country strategic plan for consideration.

## EB.A/2018 (18-22 June)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

- > Afghanistan
- Bolivia (Plurinational State of)
- ➤ Egypt
- ➢ Kenya
- Nigeria
- > Philippines

## EB.2/2018 (19-23 November)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

- Armenia
- Burkina Faso
- > Cambodia
- > Chad
- Côte d'Ivoire
- > The Gambia
- Ghana
- India
- Liberia
- Mali
- Mauritania
- Nepal
- Nicaragua
- > Rwanda
- ➤ Senegal
- ➢ The Sudan

Interim country strategic plans (A)

The Board will have before it, for approval, the following interim country strategic plans:

- ➢ Libya
- > Turkey
- Somalia
- Syrian Arab Republic
- > Yemen

## EB.1/2019 (25 February-1 March)

Country strategic plans and interim country strategic plans (A)

Following the introduction of a more flexible timeline for the implementation of the Integrated Road Map, the schedule for presenting country strategic plans and interim country strategic plans from the 2019 first regular session onwards is being reviewed and will be communicated regularly to the Board through the Bureau.

## EB.A/2019 (10-14 June)

#### Country strategic plans and interim country strategic plans (A)

Following the introduction of a more flexible timeline for the implementation of the Integrated Road Map, the schedule for presenting country strategic plans and interim country strategic plans from the 2019 first regular session onwards is being reviewed and will be communicated regularly to the Board through the Bureau.

## EB.2/2019 (18-22 November)

Country strategic plans and interim country strategic plans (A)

Following the introduction of a more flexible timeline for the implementation of the Integrated Road Map, the schedule for presenting country strategic plans and interim country strategic plans from the 2019 first regular session onwards is being reviewed and will be communicated regularly to the Board through the Bureau.

# **ORGANIZATIONAL AND PROCEDURAL MATTERS**

## EB.1/2018 (26 February-2 March)

Biennial programme of work of the Executive Board (2018–2019) (1)

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2018–2019) is presented for information.

## EB.A/2018 (18-22 June)

Biennial programme of work of the Executive Board (2018–2019) (1)

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2018–2019) is presented for information.

## EB.2/2018 (19-23 November)

Biennial programme of work of the Executive Board (2019–2020) (A)

Pursuant to rule III of the rules of procedure, the Board will have before it, for approval, its biennial programme of work (2019–2020).

## EB.1/2019 (25 February-1 March)

Biennial programme of work of the Executive Board (2019–2020) (1)

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2019–2020) is presented for information.

## EB.A/2019 (10-14 June)

Biennial programme of work of the Executive Board (2019–2020) (I)

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2019–2020) is presented for information.

## EB.2/2019 (18-22 November)

*Biennial programme of work of the Executive Board (2020–2021) (A)* 

Pursuant to rule III of the rules of procedure, the Board will have before it, for approval, its biennial programme of work (2020–2021).

# ADMINISTRATIVE AND MANAGERIAL MATTERS

## EB.1/2018 (26 February-2 March)

*Reports by the Joint Inspection Unit relevant to the work of WFP (C)* 

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP submitted annually by the Secretariat to the Board should comprise the following items:

- i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2017;
- ii) a list of Joint Inspection Unit reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at its first regular session a summary report containing the items listed above for its consideration.

## EB.A/2018 (18-22 June)

Address by staff representative bodies to the Board

Staff representative bodies will present their address to the Board on questions of interest to the organization and its staff.

Report on post-delivery losses for the period 1 January–31 December 2017 (I)

The Executive Director will submit to the Board, for information, a report on food losses incurred after delivery in recipient countries.

At its 2000 annual session the Board "encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence". The report describes the measures taken by WFP to keep post-delivery losses to a minimum between 1 January and 31 December 2017. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost.

Update on food procurement (I)

At the 2006 first regular session of the Board members asked WFP to report more regularly on food procurement activities as a follow-up to the policy outlined in the document entitled "Food procurement in developing countries" (WFP/EB.1/2006/5-C). This periodic update, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement.

Statistical report on international professional staff and higher categories (I)

The Board will have before it, for information, a report outlining WFP staffing as at 31 December 2017. It provides the number of international professional and higher category staff holding indefinite, continuing or fixed-term (one year or more) appointments and junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional and higher category staff.

Security report (I)

At its second regular session in 2007, the Board requested that the WFP security report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2017 along with statistical data on geographical distribution and types of security incidents.

## EB.1/2019 (25 February–1 March)

 $\blacktriangleright$  Reports by the Joint Inspection Unit relevant to the work of WFP (C)

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2018;
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# **OTHER BUSINESS**

## EB.1/2018 (26 February-2 March)

Appointment of five Executive Board members to the selection panel for the appointment of three Audit Committee members (A)

The Board will appoint five of its members to serve on the panel that will select three Audit Committee members to be appointed in 2018.

## EB.A/2018 (18-22 June)

Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (1)

A report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP is submitted to the Board for information.

> Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (1)

A report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP is submitted to the Board for information.

## EB.A/2019 (10-14 June)

➢ Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

A report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP is presented to the Board for information.

Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

A report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP is presented to the Board for information.

## Provisional calendar of FAO/IFAD/WFP governing bodies and other main sessions 2018–2019

		2018		2019		
JANUAR	RY					
FEBRUA		IFAD/GC	12–16		IFAD/GC	11–15
		30 ARC	19–23		17 CGRFA	18-22
		WFP	26/2-2/3		WFP	25/02-01/03
MARCH		35 LARC	5-8		108 CCLM	11–13
minon		106 CCLM	12–14		172 FC	18-22
		100 CCLM	12 11		125 PC	18-22
APRIL		34 APRC	9–13		161 CL	8-12
AI KIL		IFAD/EB	16-20		IFAD/EB	15–18
			16-20		IFAD/ED	13-18
		5 INARC	23-27			
		34 NERC				
MAY		31 ERC	16-18			
		170 FC	21-25			
		123 PC	21-25			
JUNE		159 CL	4-8		WFP	10–14
		WFP	18-22		41 C	22–29
JULY		41 CODEX	2–6 (Ror	ne)	162 CL	1
		33 COFI	9–13		42 CODEX	8-12
		24 COFO	16-20			
AUGUST	[					
SEPTEM		IFAD/EB	10-14		IFAD/EB	9–13
		72 CCP	26–28		11112/22	
остові	FD	26 COAG	1-5		46 CFS	14–18
OCTOBI		WFD	1–5 16 (Tues	day)	WFD	16 (Wednesday)
		45 CFS	10 (1ues 15–20	uay)	109 CCLM	21-23
			13-20 22-24		109 CCLM	21-23
NOVEN	DED	107 CCLM			172 50	4.0
NOVEM	BEK	171 FC	12–16		173 FC	4-8
		124 PC	12–16		126 PC	4-8
		WFP	19–23		WFP	18-22
DECEM	BER	160 CL	3–7		163 CL	2-6
		IFAD/EB	10-14		IFAD/EB	9–13
		Easter: 1	April 2018		Easter:	21 April 2019
			April 2018		Orthodox Easter:	28 April 2019
			6 May – 14 June 2	018	Ramadan:	6 May 2019 – 4 June 2019
			5 June 2018 2 August 2018		Eid Al-Fitr: Eid Al-Adha:	5 June 2019 12 August 2019
		Liu Al-Aulia. 2.	2 August 2010		Elu Al-Aulla.	12 August 2017
APRC	Regional Co	onference for Asia and the F	Pacific	COFO	Committee on Forestry	
ARC Regional Conference for Africa			ERC Regional Conference for Europe		Europe	
C						
CCLM		U	Matters	IFAD/EB IFAD Executive Board IFAD/GC IFAD Governing Council		
CCP CFS		on Commodity Problems on World Food Security		IFAD/GC INARC		
CGRFA		on Genetic Resources	for Food and			
	Agriculture	Senette Resources		NERC	Regional Conference for the Near East	
CL	Council			PC	Programme Committee	
COAG		on Agriculture		WFD	World Food Day	
CODEX		entarius Commission		WFP	World Food Programme Executive Board	
COFI	Committee	on Fisheries				