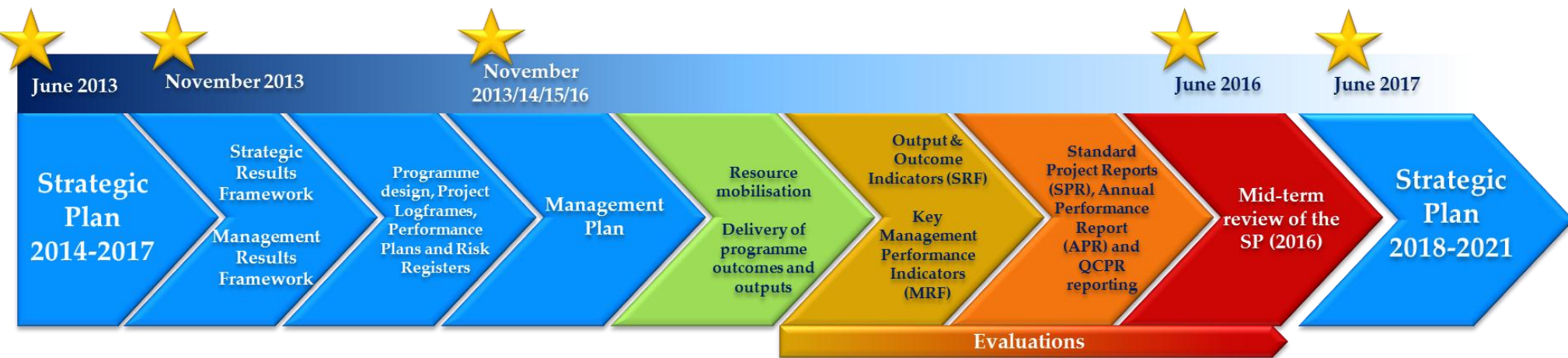# Development of the 2014-2017 Strategic Results Framework

Informal EB Consultation, 16 April 2013

WFP

World Food Programme
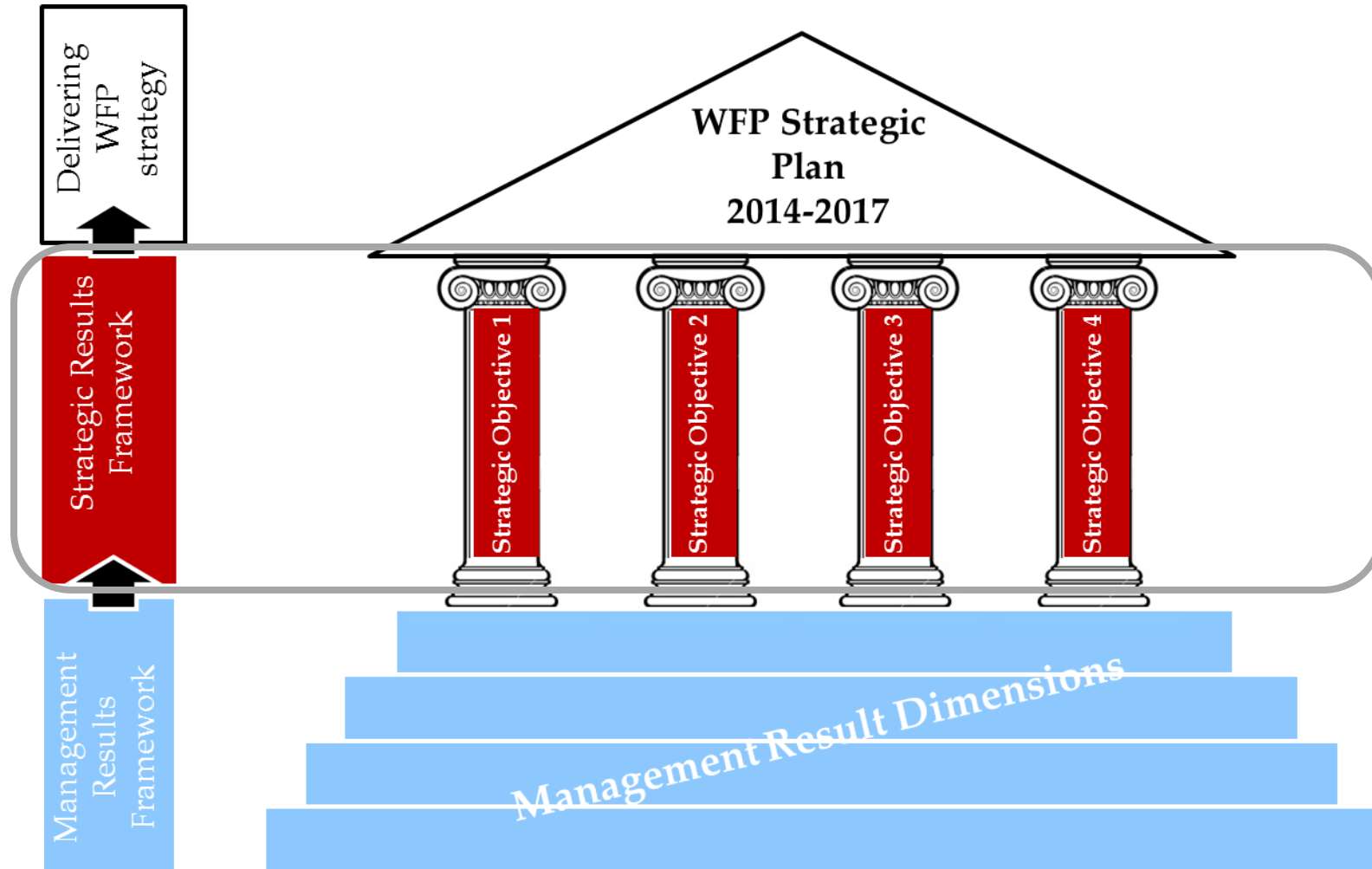
wfp.org

Strategic Plan marks the beginning of the planning, implementation, monitoring, reporting and learning cycle
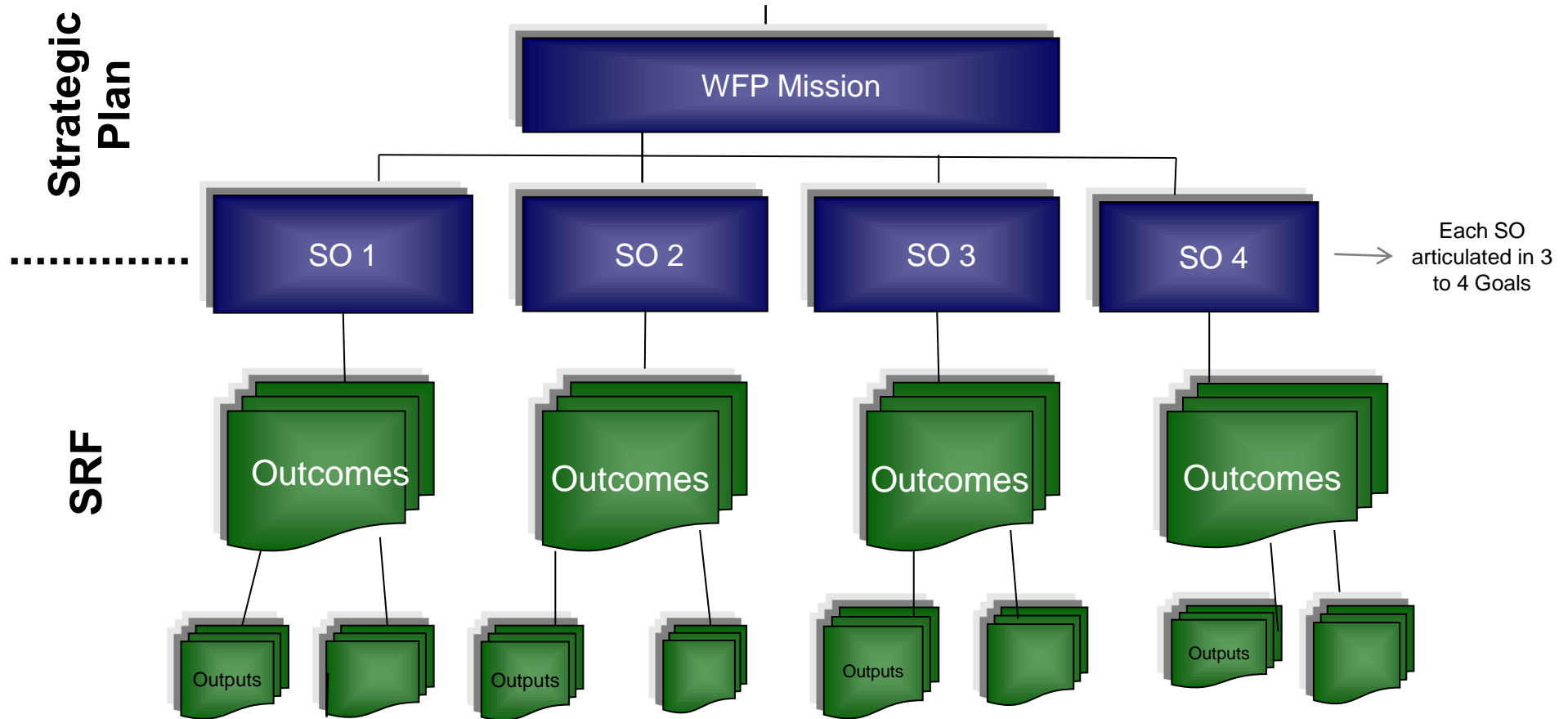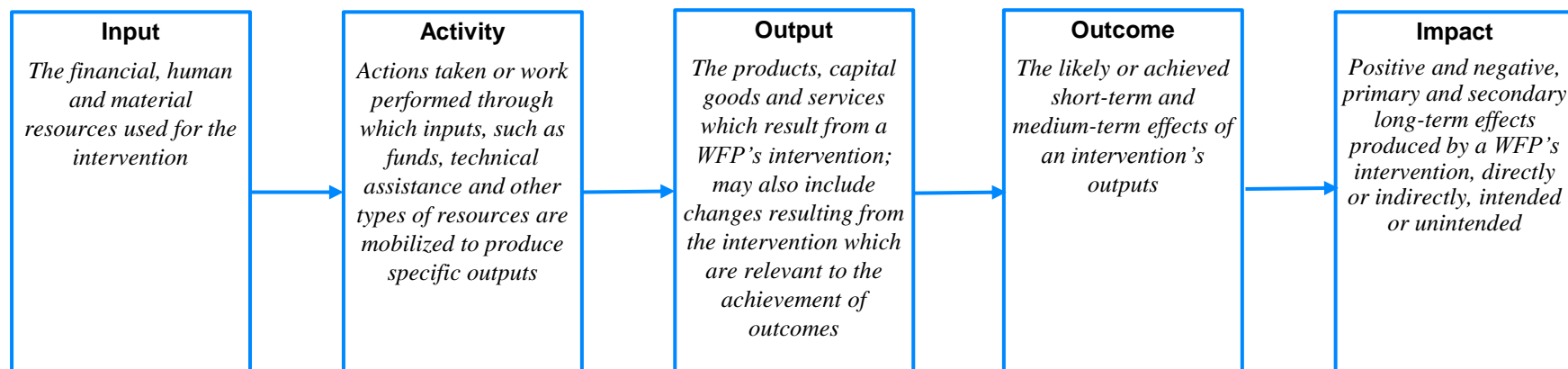
Strategic and management results support WFP's Strategy

The Strategic Results Framework reflects WFP's Results Hierarchy

Strategic Plan

WFP Mission

SO 1   SO 2   SO 3   SO 4

Each SO articulated in 3 to 4 Goals

SRF

Outcomes   Outcomes   Outcomes   Outcomes

Outputs   Outputs   Outputs   Outputs

The hierarchy and related definitions are aligned with other UN agencies (based on UNDG RBM Guidance)

Input	Activity	Output	Outcome	Impact
The financial, human and material resources used for the intervention	*Actions taken or work performed through which inputs, such as funds, technical assistance and other types of resources are mobilized to produce specific outputs*	*The products, capital goods and services which result from a WFP's intervention; may also include changes resulting from the intervention which are relevant to the achievement of outcomes*	*The likely or achieved short-term and medium-term effects of an intervention's outputs*	*Positive and negative, primary and secondary long-term effects produced by a WFP's intervention, directly or indirectly, intended or unintended*

At impact level, WFP contributes to attainment of MDG 1 which aims to reduce by half the proportion of people who suffer from hunger and MDG Goal 4 to reduce under-five mortality by two-thirds
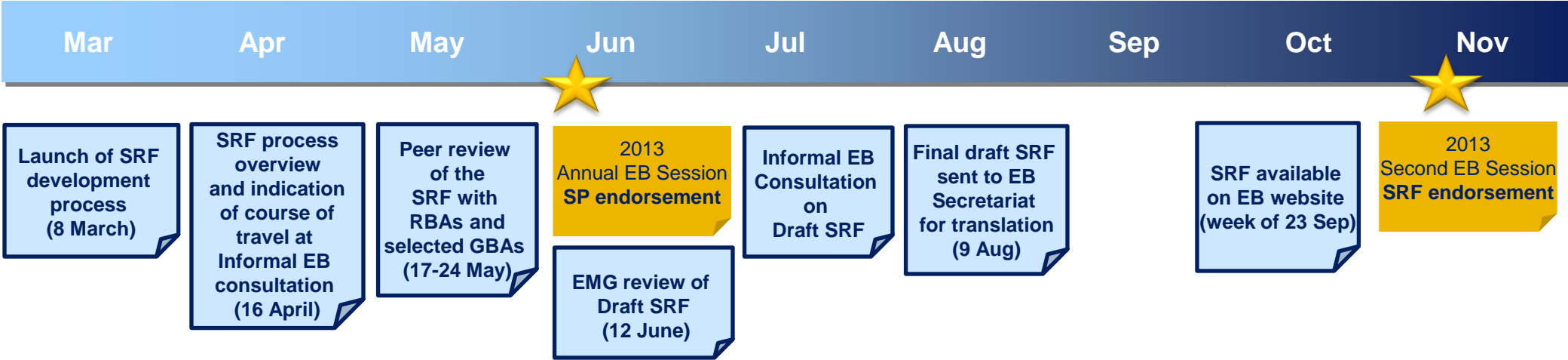
The SRF captures the results hierarchy from impact to output levels along with relevant indicators

STRATEGIC OBJECTIVE 1: SAVE LIVES AND PROTECT LIVELIHOODS IN EMERGENCIES Goals 1. To save lives in emergencies and reduce acute malnutrition caused by shocks to below emergency levels 2. To protect livelihoods and enhance self-reliance in emergencies and early recovery 3. To reach refugees, internally displaced persons (IDPs) and other vulnerable groups and communities whose food and nutrition security has been adversely affected by shocks			Impact: Contribution to MDGs 1 and 4
Outcome	**Indicator**	**Corporate target and performance measure**[1]	**Project target and data source**
Outcome 1.1: Reduced or stabilized acute malnutrition in target groups of children and/or populations	1.1.1 Prevalence of acute malnutrition among children under 5[2] (weight-for-height as %)[3]	Reduction in acute malnutrition prevalence achieved among children under 5 for 80% of projects	Target: Population-specific – Reduction in acute malnutrition prevalence rate Source: Survey data and/or monitoring data
		Stabilized prevalence of acute malnutrition among children under 5 for 80% of projects	Target: Population-specific – Acute malnutrition prevalence rate stabilized at pre-emergency levels Source: Survey data and/or monitoring data
	1.1.2 Prevalence of low mid-upper arm circumference (MUAC) among children under 5[4][5]	Low MUAC prevalence stabilized for 80% of projects	Target: Population-specific – Stabilized prevalence of low MUAC Source: Survey data or assessment data
	1.1.3 Supplementary feeding performance rates[6]	Target met for 80% of projects	Target: Population-specific[7] Source: Programme monitoring
Outcome 1.2: Improved food consumption over assistance period for target households[8]	1.2.1 Household food consumption score[9]	Score exceeded the threshold for 80% of projects	Target: Food consumption score exceeded21 or 28[10] for target households Source: Annual survey data
Outcome 1.3: Stabilized enrolment of girls and boys at high risk of dropping-out from target primary schools	1.3.1 Retention rate	Retention rate met for 80% of projects	Target: Retention rate reached 70%for girls and boys in emergency situations Source: Survey data
Outcome 1.4: Maintained access to services for anti-retroviral therapy (ART), tuberculosis (TB) treatment and/or prevention of mother-to-child transmission (PMTCT)	1.4.1. Default rate[11]	Target met for 80% of projects	Target: Default rate < 15% Source: Programme monitoring

Output	**Indicator**
Output 1.1[12] : Food and non-food items, cash transfers and vouchers distributed in sufficient quantity and quality to target groups of women, men, girls and boys under secure conditions (to be used for Strategic Objectives 1–4)	1.1.1 Number of women, men, girls and boys receiving food, non-food items cash transfers and vouchers, by category, activity, transfer modality and as % of planned 1.1.2 Tonnage of food distributed, by type, as % of planned distribution[13] 1.1.3 (a) Quantity of fortified foods, complementary foods and special nutritional products distributed, by type, as % of planned distribution 1.1.3 (b) Quantity of fortified foods, complementary foods and special nutritional products distributed, by type, as % of actual distribution 1.1.4 Quantity of non-food items distributed, by type, as % of planned distribution 1.1.5 Total amount of cash transferred to beneficiaries 1.1.6 Total food/cash equivalent of vouchers distributed 1.1.7 WFP expenditures related to distribution of food, non-food items cash transfers and vouchers, by activity and transfer modality (US$) 1.1.8 Number of institutional sites assisted (e.g. schools, health centres etc.) 1.1.9 Number of UN agencies/international organizations that collaborate in the provision of complementary inputs and services 1.1.10 Number of NGOs that collaborate in the provision of complementary inputs and services 1.1.11 Number of joint UN programmes/activities

Work in progress SRF 2014-2017: snapshot

STRATEGIC OBJECTIVE 1: SAVE LIVES AND PROTECT LIVELIHOODS IN EMERGENCIES		
Goals:		
1: Meet urgent food and nutrition needs of vulnerable people and communities and reduce undernutrition to below emergency levels		
2: Protect lives and livelihoods while enabling safe access to food and nutrition for men and women		
3: Ensure delivery of humanitarian assistance to affected populations *4: Strengthen the capacity of communities, governments and regional organisations to prepare for, assess and respond to shocks*		

Outcomes	**Indicators**	**Corporate target and performance measure**
Outcome 1.1: Increased access and use of nutrition-related treatment and prevention programmes	1.1 A Treatment of MAM 1: Targeted Supplementary Feeding Programme Performance (Recovery Rate and Death Rate for treatment)	
	1.1.B Treatment of MAM 2: Targeted Supplementary Feeding Programme Performance (Coverage and length of enrolment)	
	1.1.C Prevention of acute malnutrition: Proportion of eligible population who participate in programme (coverage)	
	1.1.D Proportion of planned MNPs/LQLNS sachets consumed by target population on a monthly basis	
Outcome 1.2 Stabilized or improved food consumption over assistance period for target households	1.2.A Household Food Consumption Score 1.2.B Daily Average Dietary Diversity Score	
Outcome 1.3: Physical access of targeted communities to humanitarian assistance, essential infrastructure and services restored and/or additional risks to lives critical livelihood assets reduced during the emergency	1.3.A Community Assets Score 1.3.B Coping Strategy Index	
Outcome 1.4: Increased capacity of communities, governments and regional organizations to assess, prepare for and respond to emergencies	1.4.1 Emergency Preparedness Capacity Index	

Outputs	**Indicators**
Output 1.1 .1 Food, nutritional products and non-food items, cash transfers and vouchers distributed in sufficient quantity and quality to target groups	1. Number of women, men, girls and boys receiving food, non-food items cash transfers and vouchers, by category, activity, transfer modality and as % of planned 2. Tonnage of food distributed, by type, as % of planned distribution 1.1.3 (a) Quantity of fortified foods, complementary foods and special nutritional products distributed, by type, as % of planned distribution 1.1.3 (b) Quantity of fortified foods, complementary foods and special nutritional products distributed, by type, as % of actual distribution 1.1.4 Quantity of non-food items distributed, by type, as % of planned distribution 1.1.5 Total amount of cash transferred to beneficiaries 1.1.6 Total food/cash equivalent of vouchers distributed 1.1.7 WFP expenditures related to distribution of food, non-food items cash transfers and vouchers, by activity and transfer modality (US$)

2014-2017 SRF Development process: Milestones

Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov

Launch of SRF development process (8 March)

SRF process overview and indication of course of travel at Informal EB consultation (16 April)

Peer review of the SRF with RBAs and selected GBAs (17-24 May)

2013 Annual EB Session SP endorsement

EMG review of Draft SRF (12 June)

Informal EB Consultation on Draft SRF

Final draft SRF sent to EB Secretariat for translation (9 Aug)

SRF available on EB website (week of 23 Sep)

2013 Second EB Session SRF endorsement

Thank you!