

# Informal Consultation on WFP's Draft 2014-2017 Strategic Results Framework (SRF)

WFP Auditorium – 9 July



**World Food Programme**

# Contents of the presentation

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- Main changes to the draft Strategic Results Framework (SRF) since the 1<sup>st</sup> Informal Consultation
- Outstanding SRF issues
- Update on development of the 2014-17 Management Results Framework (MRF)
- Draft Management Result Dimensions and Management Results
- Next steps in finalizing the SRF and MRF

# Main changes since the 1<sup>st</sup> Informal Consultation

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## Format and Layout Changes

- ❖ Minor changes to introductory text;
- ❖ Lay-out changed, formatting and page numbers added;
- ❖ Recording of outputs, using letters instead of numbers, to avoid confusion and repetition;
- ❖ Addition of Annex 2: List of Abbreviations;
- ❖ Tools under each outcome removed as they are not part of results chain;
- ❖ Addition of new column in Annex 1 to identify those indicators used by other agencies/fora;
- ❖ Corporate targets removed as more appropriate in MRF;

# Main changes since 1<sup>st</sup> Informal Consultation (cont.)

## Substantive Changes

- ❖ Adjustment of the Partnership indicators;
- ❖ National Capacity Index split into WFP's main activity areas
- ❖ Nutrition outcome and target added under SO1 and SO4 (KPI 1.1.2+4.1.2);
- ❖ School Feeding outcome indicator added under SO2 and SO3;
- ❖ Resilience outcome (SO3) split into two outcomes;
- ❖ School Feeding outcome indicator added under SO4 (KPI 4.1.5) capturing nutrition aspect of school feeding modality;
- ❖ Gender ratio indicator (SO4) dropped as already captured in enrolment and retention indicator

# Outstanding issues

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- ❖ Identification of appropriate indicator to reflect accountability to beneficiaries
- ❖ Cross-cutting targets at project-level;
- ❖ Finalisation of business rules

# Linkages btw the Strategic Results Framework (SRF) and the Management Result Framework (MRF)

**New: 2014-17 Strategic Results Framework**

## *What?*

Save Lives and Protect Livelihoods in Emergencies

Support or restore food security and nutrition and establish or rebuild livelihoods in fragile settings and following emergencies

Reduce risk and enable people, communities and countries to meet their own food and nutrition needs

Reduce undernutrition and break the intergenerational cycle of hunger



## *How?*

Operational efficiency

Internal business processes

Learning Innovation


Needs to be updated

Stewardship

Securing resources

**2009-2013 Management Results Framework**


# Report on our performance against Management Results allows the EB to assess whether we “do things right”


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Executive Board  
 Annual Session  
 Rome, 3-4 June 2013

**ANNUAL REPORTS**  
 Agenda item 4

For approval

  
 Distribution: GENERAL  
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ANNUAL PERFORMANCE REPORT FOR 2012

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	INDICATORS 2012			
	Target 2012	KPI 2012	KPI 2011	KPI 2010
ing in	100	105	98	102
	≥ 61	59	59	54
cess	≥ 5	10	5	4
	≥ 12	11	12	9
	100	95.3	98	106.3
logy is available				
	50	41	41	41
% Staff (PS and above) that are women	≥ 36	36	36	36
% Staff from developing countries (PS and above)	≥ 28	27	28	28
<b>Stewardship</b>				
<b>Funds are utilized according to plan</b>				
% Undistributed commodities at end-year against total commodities programmed in that year	≤ 10	9.6	N/A	N/A
% Cash and voucher (C&V) expenditures at end-year against total C&V programmed in that year	≤ 10	6	N/A	N/A
% Total unspent balance at project closure against total received by the project	0	0.5	N/A	N/A
% Overall funding transferred at financial closure against total funds received by the projects	≤ 10	5	N/A	N/A
<b>Security and safety of staff, premises and operations are increased</b>				
Minimum operating security standards (MOSS) compliance rate (%) based on security assessment mission reports	≥ 70	85	60	92
<b>Well-being of staff is increased</b>				
% Staff days lost through sickness and injury	≤ 5	1.8	1.8	1.6
% Staff satisfaction rate on growth and development	100	50	N/A	N/A
<b>The greenhouse gas footprint of WFP is minimized</b>				
% Change in CO <sub>2</sub> emissions <sup>1</sup>	≤ -6	-6.6	-5.9	6.5
<b>Effective control frameworks are in place</b>				
% Offices (Headquarters/regional bureaux/country offices/mission offices) with annual performance plans	100	96	95	N/A

### Results by Management Result Dimension

**Table 3: Overall performance by Management Result Dimension**

MRD	Performance
1 – Securing resources	Strong progress
2 – Stewardship	Strong progress
3 – Learning and innovation	Strong progress
4 – Internal business processes	Strong progress
5 – Operational efficiency	Some progress

**MRD**

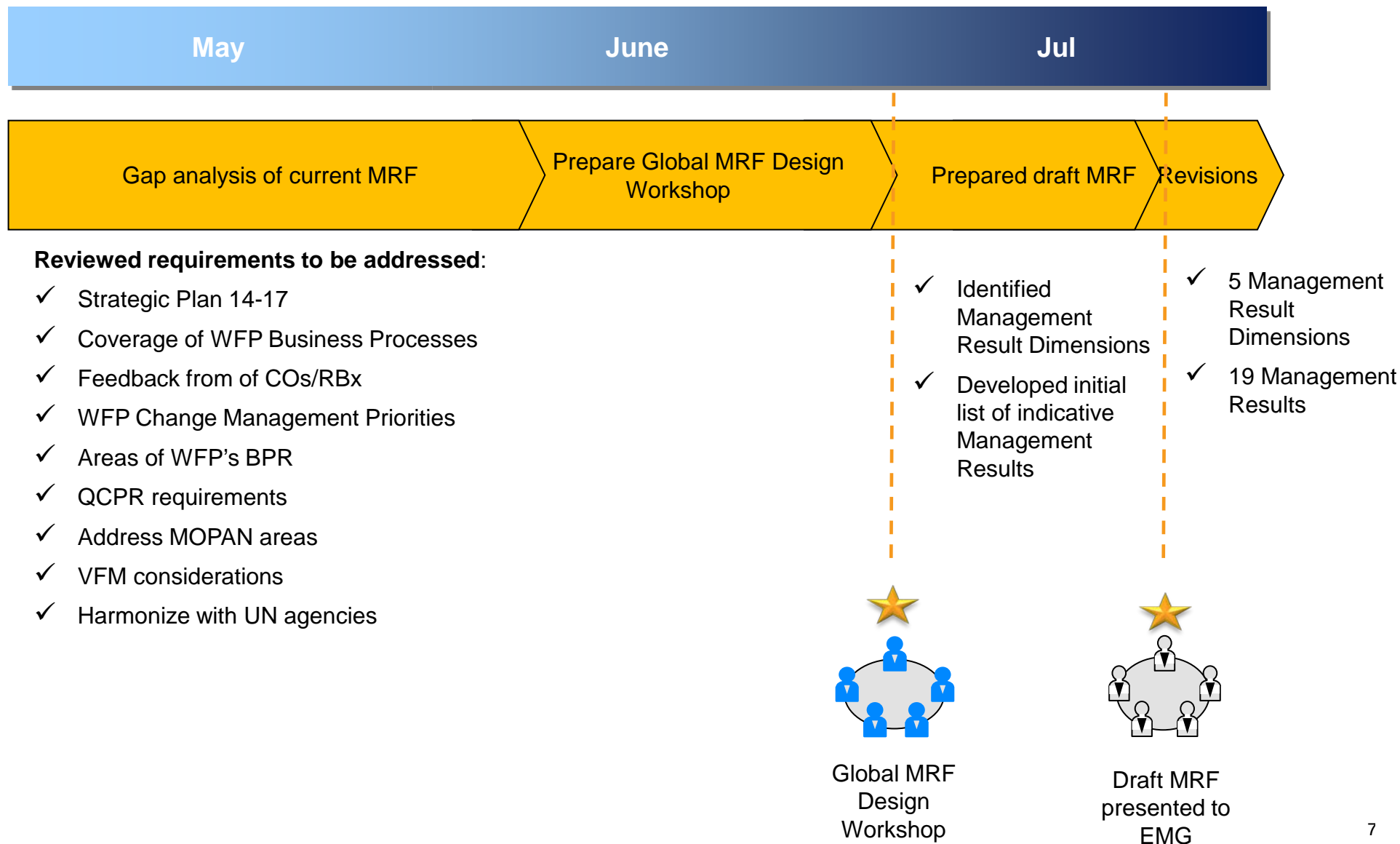
**Performance**

- Funding is secured against planned needs ■
- Predictable contributions have grown ■
- A stable base of reserve funding is maintained ■
- The required staff profile is in place ■

**Table 5: Funding is secured against planned needs**

Performance indicator	2012 target	2010	2011	2012	Performance
Confirmed contributions as % of expected funding in Management Plan	100	102	98	105	<span style="color: green;">■</span>
% of gross needs met	≥ 61	54	59	55	<span style="color: green;">■</span>

# Development of the Management Results Framework 2014-17 has progressed according plan over the last months

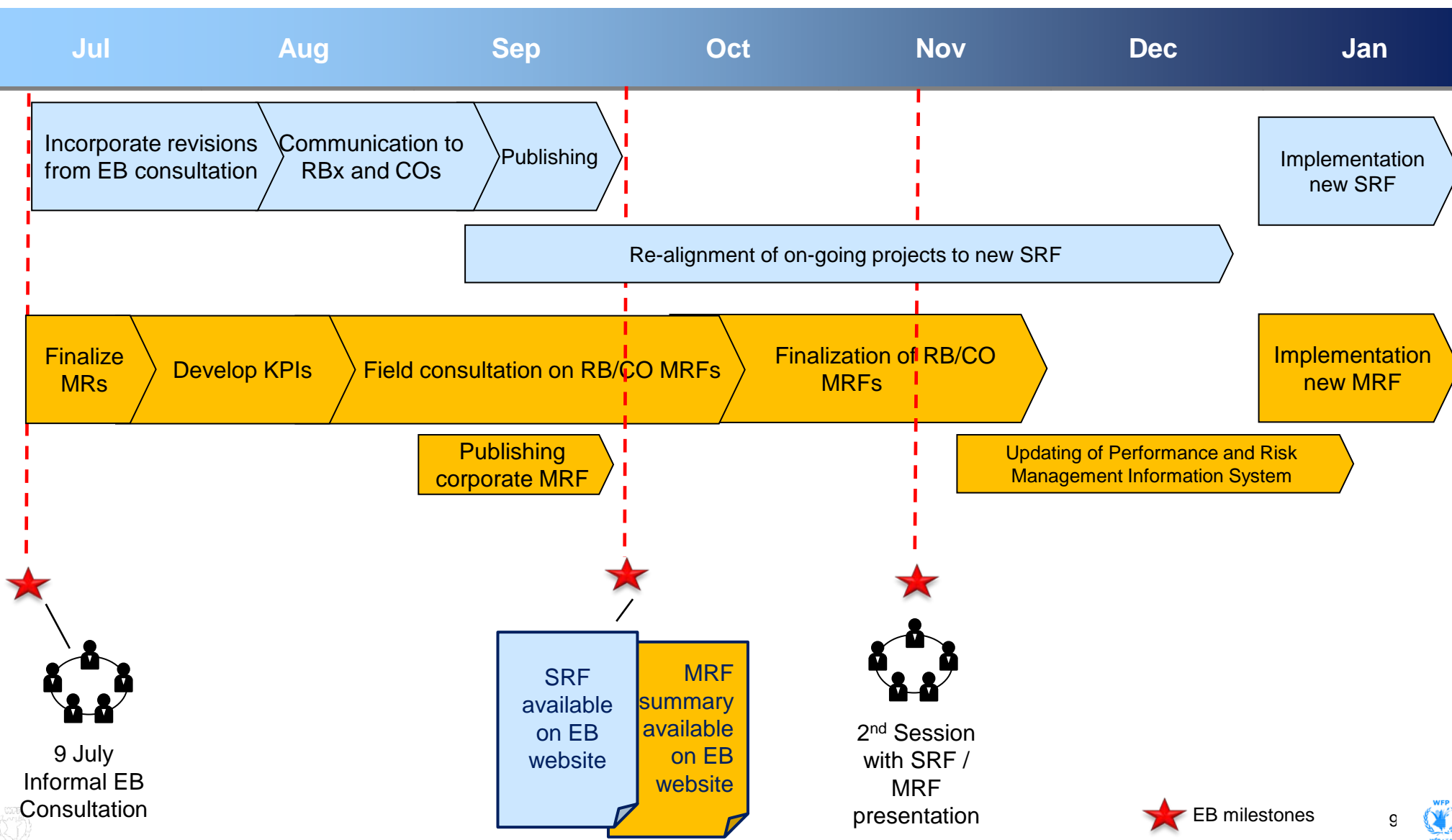




# Draft Management Result Dimensions and indicative Management Results

MRDs	People	Processes & Systems	Programmes	Accountability & Funding	Partnerships
Indicative Management Results	Appropriately planned & managed workforce	High quality project design and timely approval	Appropriate and evidence-based programme responses	Predictable, timely and flexible resources sought	Strategic and results oriented partnerships fostered
	Effective skills building and talent management	Cost-efficient supply chain enable timely delivery of food assistance	Alignment with government priorities and strengthened national capacities	Strategic, transparent and efficient allocation and utilization of resources	All partnership commitments effectively delivered
	Effective leadership supporting a culture of learning & excellence	Streamlined business processes & effective support systems	Lessons learned and innovations mainstreamed	Accountability frameworks in place and used	Improved functioning of UN system
	Highly motivated, satisfied & healthy staff	Conducive platforms for learning, sharing and innovation	Effective communication of programme results and advocacy	Effective management & accountability for results	

# Next steps in finalizing the SRF and MRF



★ EB milestones



Thank you!

