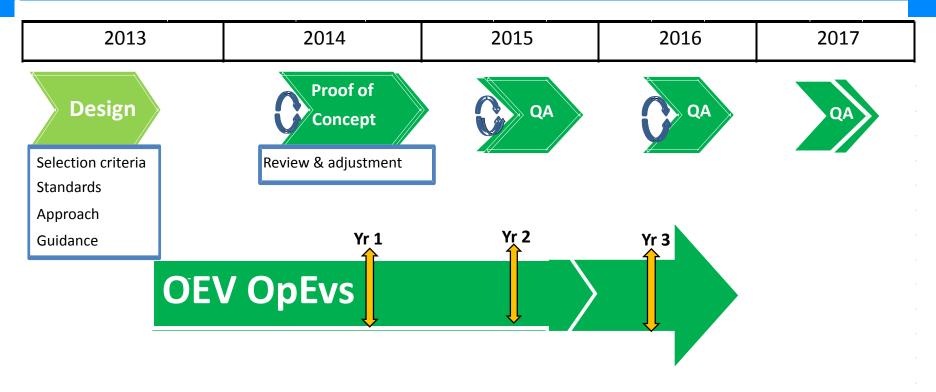
Operations Evaluation Series

Year 1 Synthesis Report (July 2013 - 2014)



Executive Board October- November 2014

Operations evaluation series - overview



Enabling decentralized evaluation

Norms, Standards and Guidelines
Resources (\$ & staff)
Capacity development
Roles and responsibilities

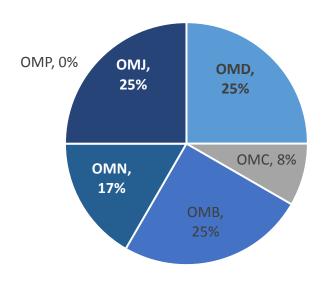


Progress Review

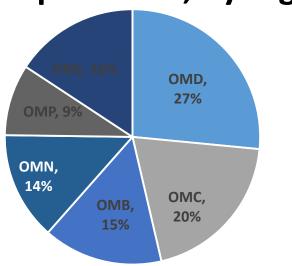
DEs by COs/RBx

Yr 1 - Synthesis: Key features - I. Geographic Coverage

12 operations evaluated, across 6 regions...

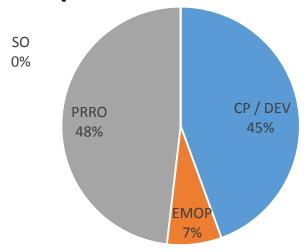


Consistent with POW operations, by region

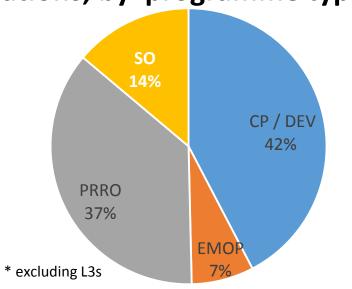


Yr 1 - Synthesis: Key features – II. Programme type coverage

12 operations evaluated, by programme type



Consistent with POW operations, by programme type*



Overall assessment

Relevance: Appropriate

- 100% appropriate (national Food & Nutrition Security needs; well-aligned to UN frameworks)
- Activities mostly relevant to beneficiary needs

Effectiveness: Mixed results overall

Output level: broadly effective (85% ben. coverage)

Outcome level: Limited

- 50% under achievement (mainly SF, nutrition, based on available data & targets)
- 100% reported significant evidence gaps & 'uncaptured' results

Efficiency: Mixed results

- Challenging & high cost environments
- Limited evidence

Sustainability: Limited - 2/10 positive

Gender mainstreaming: Mixed results -4/12 positive

Explanatory factors

Enabling: – mainly internal

- New SP; corporate momentum for change; stronger strategic positioning
- Analytical capacity (VAM) better technical F+N Security understanding
- Technical support from RBs, HQ units better design
- Space to innovate

Constraining:

- Operating context
- Funding limitations
- Targeting challenges
- Monitoring systems
- Reporting & communications systems

THANK YOU