

# EXECUTIVE BOARD BRIEFING: FIELD SECURITY

March 2014

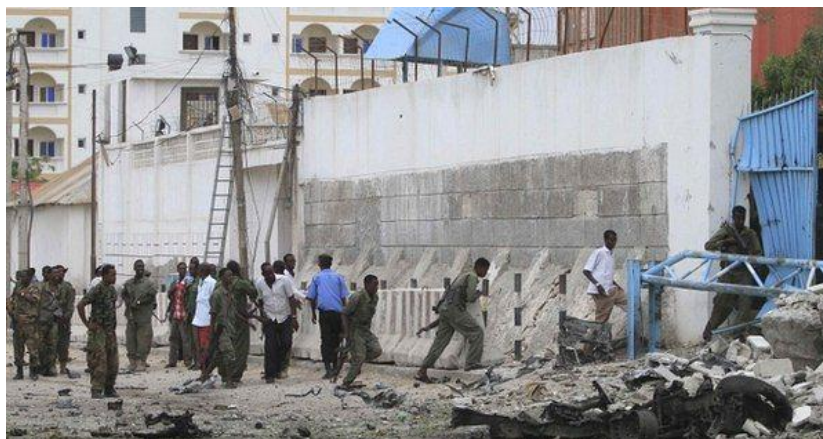
# Introduction

- The security context;
- Implementation of security risk management at WFP;
- WFP's roles and responsibilities in relation to the security of staff, assets and operations in the field;
- Overview of the UN Security Management System (UNSMS);
- The organisation's coordination with UNDSS; and
- The challenges associated with enabling safe and secure operations.

# Friend or Foe?



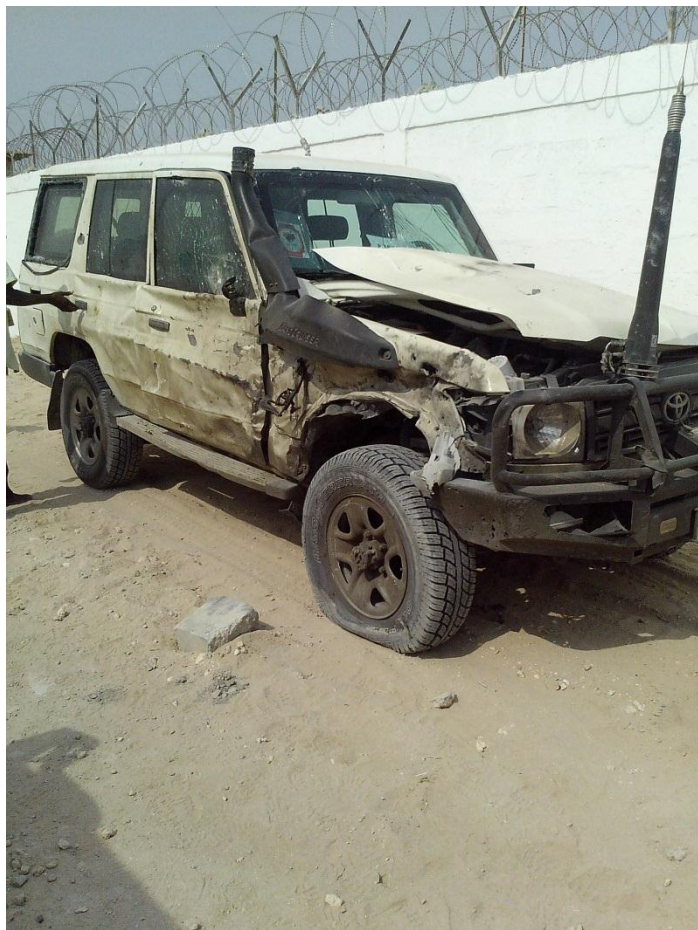
# Somalia



# Protection



# Armoured Vehicles – Yes or No?



## Significant Incidents since 2009

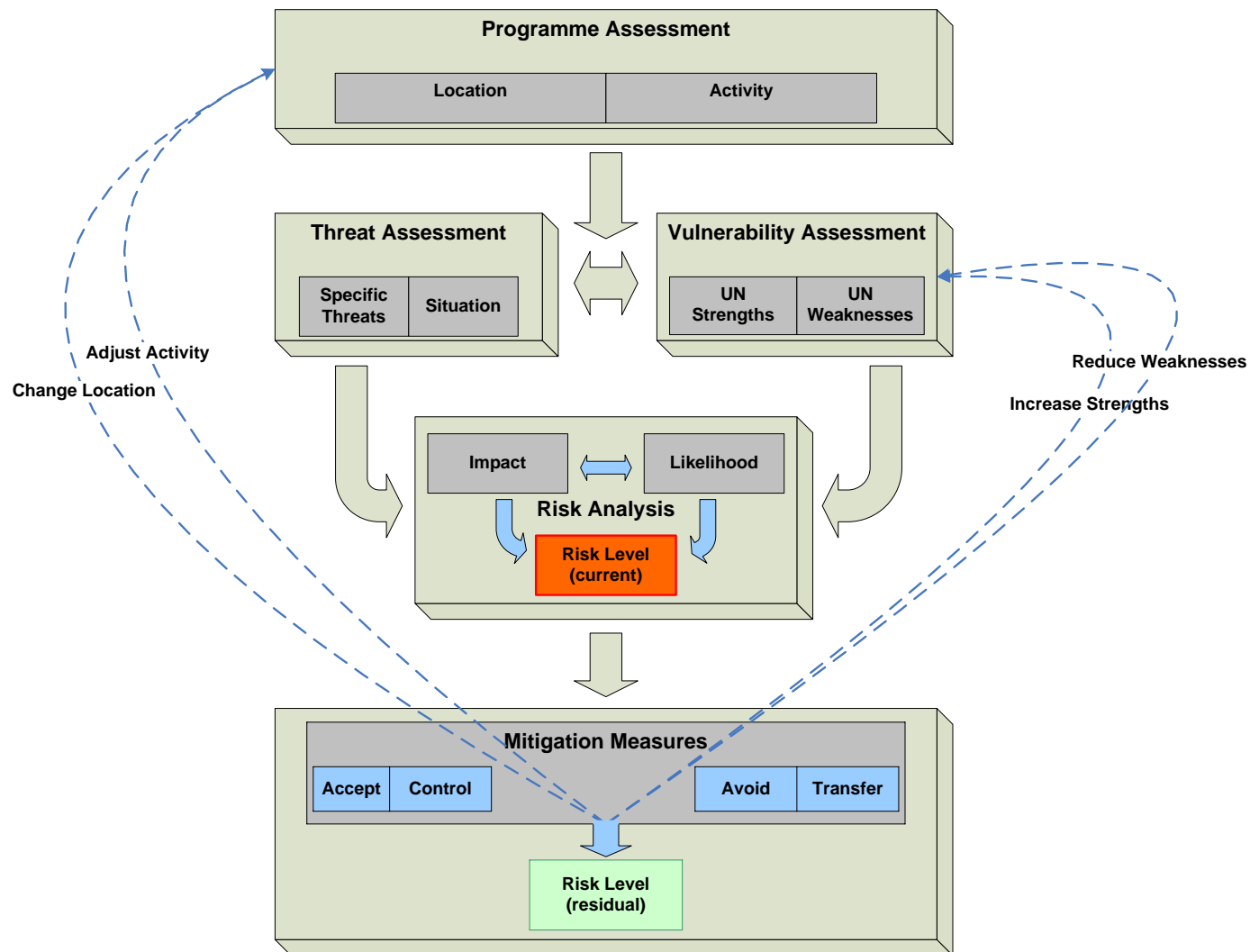
- VBIED and PBIED attacks and Complex attacks on our offices (and partners) or in close proximity to resulting in death and injury
- Hostage taking of staff, dependents and staff of WFP partners and contractors
- Direct threats against offices resulting in their closure
- Compound invasions as a result of armed conflict.
- Assaults, robberies and direct threats to our staff

# Security risk management within WFP

- WFP's Field Security Division works to **enable** WFP activities while ensuring the safety and security of its personnel, assets and operations.
- WFP operations in progressively volatile/high risk security environments.
- Shift from risk aversion to risk management.
- Effective mitigation measures to ensure the safety and security of personnel, assets and operations.



# Security risk management within WFP



# Security risk management within WFP

RISK ANALYSIS TABLE		I M P A C T				
		Negligible	Minor	Moderate	Severe	Critical
L I K E L I H O O D	Very Likely	Low	Medium	High	Very High	Unacceptable
	Likely	Low	Medium	High	High	Very High
	Moderately Likely	Very Low	Low	Medium	High	High
	Unlikely	Very Low	Low	Low	Medium	Medium
	Very Unlikely	Very Low	Very Low	Very Low	Low	Low

# Security risk management within WFP

- Decentralised decision-making process and security-advisor model.
- Enterprise risk management at WFP.
- Humanitarian imperative versus risks of engaging in high risk environments.
- Partnerships and Security

**DED & COO**

**Consultant**  
Risk Management

**TDY (P4)**  
BPR

**Director Field Security Division  
& WFP Security Focal Point (D1)**

**Administration  
Officer (P2)**

**Clerk/Typist (G2)**

**Administrative  
Assistant (G5)**

**Administrative  
Assistant (G4)**

**Deputy Director (P5)**

**Security Officer (P4)**  
Training

**Administrative  
Assistant (G4)**

**Security Officer (P4)**  
Operations

**Security Analyst (P4)**

**Security Officer (P3)**  
Training

**Security Officer (P3)**  
Operations

**Security Analyst (P2)**

**Security Officer (P4)**  
Blast

**Consultant  
Reporting**

**RSO, OMB (P4)**

**RSO, OMC (P4)**

**RSO, OMN (P4)**

**RSO, OMP (P4)**

**RSO, OMJ (P4)**

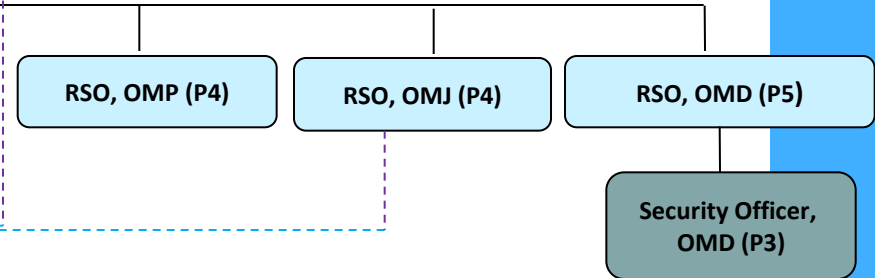
**RSO, OMD (P5)**

**Security Analyst, OMN (P4)**

**Security Officer, OMN (P3)**  
Training

**Consultant, OMN  
Training**

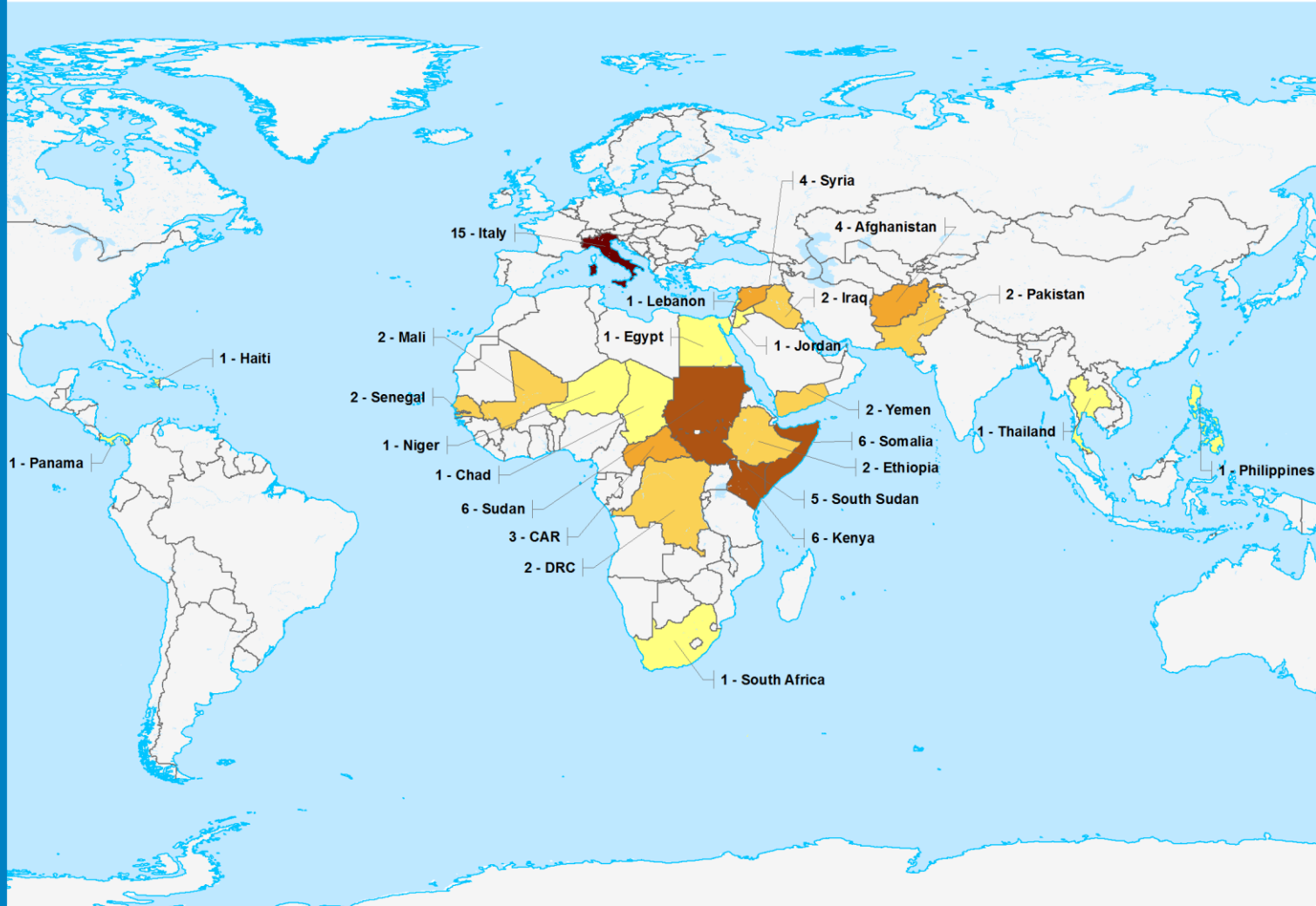
**Security Officer,  
OMD (P3)**



# Field Security Presence

Field Security Officers

March 2014



FSO 1 2 3-4 5-6 7-15

— International boundary  
 - - - - Undetermined Boundary

Date: 12 Mar 2014  
 Map Num: WLD\_SEC\_A3L  
 Data Sources: UNGWG, WFP  
 The boundaries and names and the designations used on this map do not imply official endorsement or acceptance by the United Nations.

# Wider UN Security Management System/UNDSS

- DSS – Leadership and coordination
- IASMN – Policy development
- UNSMS – DSS/IASMN/HLCM/CEB - Policy ratification and implementation
- DSS budget - Jointly Financed Account.

# Funding challenges for Field Security

**‘No programme without security, no security without funding.’**

**‘How to Stay’**

- Sustainable funding
- Momentum towards increased transparency and value for money.

# The way forward

- BPR – projects for improvement
- Internal Audit – further improvements
- Continuation of the Field Security Strategic Objectives
- Closer Risk Management integration with all elements of WFP
- Enhancing skills of security officers and staff with security responsibility
- Improved analysis and communication



The reason why we take the risks we take to do what we do!

It always seems impossible until it gets done!

Thank you

