
Distribution: General

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Agenda Item 11

WFP/EB.2/2016/11/Rev.1

Organizational and Procedural Matters

For approval

Executive Board documents are available on WFP's Website (<http://executiveboard.wfp.org>).

Biennial Programme of Work of the Executive Board (2017–2018)

1. Since 2005, the Biennial Programme of Work is submitted to the First Regular and Annual Sessions for information and to the Second Regular Session for approval. This document is therefore submitted to the Board for approval.
2. The Biennial Programme of Work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.

Draft decision*

The Board approves “Biennial Programme of Work of the Executive Board (2017–2018)” (WFP/EB.2/2016/11/Rev.1) as proposed by the Bureau and the Secretariat.

* This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document issued at the end of the session.

Focal points:

Ms H. Spanos
Secretary to the Executive Board
Executive Board Secretariat Division
tel.: 066513-2603

Mr A. Crespel
Chief
Translation and Documentation Branch
tel.: 066513-2075

SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2017–2018)

EB.1/2017 (20–24 February)	EB.A/2017 (12–16 June)	EB.2/2017 (13–17 November)
INTRODUCTION <ul style="list-style-type: none"> ➤ <i>Adoption of the Agenda (A)</i> ➤ <i>Election of the Bureau and Appointment of the Rapporteur</i> ➤ <i>Current and Future Strategic Issues</i> 	INTRODUCTION <ul style="list-style-type: none"> ➤ <i>Adoption of the Agenda (A)</i> ➤ <i>Appointment of the Rapporteur</i> ➤ <i>Opening Remarks by the Executive Director</i> 	INTRODUCTION <ul style="list-style-type: none"> ➤ <i>Adoption of the Agenda (A)</i> ➤ <i>Appointment of the Rapporteur</i> ➤ <i>Opening Remarks by the Executive Director</i>
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POLICY ISSUES <ul style="list-style-type: none"> ➤ <i>Climate Change Policy (A)</i> ➤ <i>Environmental Policy (A)</i> ➤ <i>Nutrition Policy (A)</i> ➤ <i>Compendium of Policies Relating to the Strategic Plan (I)</i> 	POLICY ISSUES <ul style="list-style-type: none"> ➤ <i>Urban Food Insecurity Policy (A)</i> ➤ <i>Update on WFP's Role in the Collective Humanitarian Response (C)</i> ➤ <i>Update on the Gender Policy (I)</i> ➤ <i>Update on WFP's Response to HIV and AIDS (I)</i> 	POLICY ISSUES <ul style="list-style-type: none"> ➤ <i>Private-Sector Partnership and Fundraising Strategy (A)</i> ➤ <i>Emergency Preparedness and Response Policy (A)</i> ➤ <i>Update on Collaboration among the Rome-based Agencies (I)</i> ➤ <i>Compendium of Policies Relating to the Strategic Plan (I)</i>
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EVALUATION REPORTS (C) <ul style="list-style-type: none"> ➤ <i>Summary Evaluation Report of WFP's Capacity Development Policy and Management Response</i> ➤ <i>Summary Evaluation Report of WFP's Ebola Crisis Response: Guinea, Liberia and Sierra Leone, and Management Response</i> ➤ <i>Summary Evaluation Report – Sri Lanka Country Portfolio and Management Response</i> 	EVALUATION REPORTS <ul style="list-style-type: none"> ➤ <i>Annual Evaluation Report, 2016 and Management Response (C)</i> ➤ <i>Summary Evaluation Report of the Corporate Partnership Strategy and Management Response (C)</i> ➤ <i>Implementation Status of Evaluation Recommendations (I)</i> 	EVALUATION REPORTS (C) <ul style="list-style-type: none"> ➤ <i>Summary Evaluation Report of WFP's Policies on Principled Action and Access in Humanitarian Contexts and Management Response</i> ➤ <i>Summary Evaluation Report of WFP Humanitarian Protection Policy and Management Response</i> ➤ <i>Summary Evaluation Report – South Sudan Country Portfolio and Management Response</i> ➤ <i>Synthesis Report of Operation Evaluations (2016–2017)</i> ➤ <i>Synthesis Report of the Evaluation Series on the Impact of WFP's Work on Moderate Acute Malnutrition and Management Response¹</i> <ul style="list-style-type: none"> ○ <i>Summary Evaluation Report – Impact of WFP's Work on Moderate Acute Malnutrition in Mali and Management Response</i> ○ <i>Summary Evaluation Report – Impact of WFP's Work on Moderate Acute Malnutrition in the Sudan and Management Response</i> ○ <i>Summary Evaluation Report – Impact of WFP's Work on Moderate Acute Malnutrition in the Niger and Management Response</i> ○ <i>Summary Evaluation Report – Impact of WFP's Work on Moderate Acute Malnutrition in Chad and Management Response</i>

¹ The session will focus on the Synthesis Report of the Evaluation Series that includes the four constituent evaluations.

EB.1/2017 (20–24 February)	EB.A/2017 (12–16 June)	EB.2/2017 (13–17 November)
<p>OPERATIONAL MATTERS <i>Country Programmes² (A)</i></p> <ul style="list-style-type: none"> ➤ Bangladesh ➤ China ➤ Colombia ➤ Ecuador ➤ El Salvador ➤ Indonesia ➤ Lao People's Democratic Republic ➤ Zimbabwe 	<p>OPERATIONAL MATTERS <i>Country Programmes (A)</i></p> <ul style="list-style-type: none"> ➤ Cameroon ➤ Lebanon ➤ Mozambique ➤ Namibia ➤ Nigeria ➤ Peru ➤ Philippines ➤ United Republic of Tanzania ➤ Uganda 	<p>OPERATIONAL MATTERS <i>Country Programmes (A)</i></p> <ul style="list-style-type: none"> ➤ Bolivia (Plurinational State of) ➤ Honduras ➤ Myanmar ➤ Sierra Leone ➤ Sri Lanka ➤ Timor-Leste
<p><i>Projects for Executive Board Approval (A)</i></p> <ol style="list-style-type: none"> a) Development projects b) Budget increases to development activities c) Protracted relief and recovery operations d) Budget increases to PRROs 	<p><i>Projects for Executive Board Approval (A)</i></p> <ol style="list-style-type: none"> a) Development projects b) Budget increases to development activities c) Protracted relief and recovery operations d) Budget increases to PRROs <ul style="list-style-type: none"> ➤ Sudan 	<p><i>Projects for Executive Board Approval (A)</i></p> <ol style="list-style-type: none"> a) Development projects b) Budget increases to development activities c) Protracted relief and recovery operations <ul style="list-style-type: none"> ➤ State of Palestine d) Budget increases to PRROs
<p><i>Reports of the Executive Director on Operational Matters (I)</i></p> <ol style="list-style-type: none"> a) Development projects approved by the Executive Director (1 January–31 December 2016) b) Budget increases to development activities approved by the Executive Director (1 January–31 December 2016) c) Protracted relief and recovery operations approved by the Executive Director (1 July–31 December 2016) d) Budget increases to protracted relief and recovery operations approved by the Executive Director (1 July–31 December 2016) e) Emergency operations approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 July–31 December 2016) 	<p><i>Reports of the Executive Director on Operational Matters (I)</i></p>	<p><i>Reports of the Executive Director on Operational Matters (I)</i></p> <ol style="list-style-type: none"> a) Protracted relief and recovery operations approved by the Executive Director (1 January–30 June 2017) b) Budget increases to protracted relief and recovery operations approved by the Executive Director (1 January–30 June 2017) c) Emergency operations approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 January–30 June 2017)
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<p>ADMINISTRATIVE AND MANAGERIAL MATTERS</p> <ul style="list-style-type: none"> ➤ Reports by the Joint Inspection Unit Relevant to the Work of WFP (C) ➤ Review of Fit for Purpose (I) 	<p>ADMINISTRATIVE AND MANAGERIAL MATTERS</p> <ul style="list-style-type: none"> ➤ Address by Staff Representative Bodies to the Board ➤ Report on Post-Delivery Losses for the Period 1 January–31 December 2016 (I) ➤ Update on Food Procurement (I) ➤ Statistical Report on International Professional Staff and Higher Categories (I) ➤ Security Report (I) 	<p>ADMINISTRATIVE AND MANAGERIAL MATTERS</p>
<p>SUMMARY OF THE WORK OF THE SECOND REGULAR SESSION OF THE EXECUTIVE BOARD, 2016</p>	<p>SUMMARY OF THE WORK OF THE FIRST REGULAR SESSION OF THE EXECUTIVE BOARD, 2017</p>	<p>SUMMARY OF THE WORK OF THE ANNUAL SESSION OF THE EXECUTIVE BOARD, 2017</p>
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² From EB.1/2017 onwards and following the adoption of the Policy on Country Strategic Plans at EB.2/2016, the operations which are listed under the Country Programmes category would actually be Country Strategic Plans.

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ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2017–2018)

(classified by subject and session)

ANNUAL REPORTS

EB.A/2017 (12–16 June)

➤ *Annual Performance Report for 2016 (A)*

General Rule VII.2 states: “Each year the Executive Director shall submit to the Board for its consideration and approval an Annual Report and other reports as directed by the Board.” Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: “An Annual Performance Report should be developed based on the Biennial Management Plan previously approved.”

The Annual Performance Report for 2016 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

EB.A/2018 (18–22 June)

➤ *Annual Performance Report for 2017 (A)*

General Rule VII.2 states: “Each year the Executive Director shall submit to the Board for its consideration and approval an Annual Report and other reports as directed by the Board.” Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: “An Annual Performance Report should be developed based on the Biennial Management Plan previously approved.”

The Annual Performance Report for 2017 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

POLICY ISSUES

EB.1/2017 (20–24 February)

➤ *Climate Change Policy (A)*

The policy will build on “WFP Policy on Disaster Risk Reduction and Management” (WFP/EB.2/2011/4-A) and “Policy on Building Resilience for Food Security and Nutrition” (WFP/EB.A/2015/5-C), incorporating relevant outcomes of the Conference of the Parties to the United Nations Framework Convention on Climate Change.

➤ *Environmental Policy (A)*

The Board approved “WFP and the Environment: Issues and Priorities” at its Third Regular Session in 1998. A thoroughly revised policy will be presented that incorporates international developments related to the environment, with a particular view to obtaining accreditation and access to the Green Climate Fund mechanism.

➤ *Nutrition Policy (A)*

Following the recommendations of the Summary Evaluation Report of the Nutrition Policy (2012–2014) (WFP/EB.2/2015/6-A), a revised Nutrition Policy will be submitted to the Board. The revision will align the policy with the Strategic Plan (2017–2021), the Policy on Country Strategic Plans and the Financial Framework Review. The new Nutrition Policy will build on previous policies and address critical emerging issues.

➤ *Compendium of Policies Relating to the Strategic Plan (I)*

At its Annual Session in 2000, the Board approved the recommendations contained in the Report of the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, the compendium has been reorganized to focus on policies relating to the goals in the Strategic Plan.

EB.A/2017 (12–16 June)➤ *Urban Food Insecurity Policy (A)*

This policy will build on “Urban Food Insecurity: Strategies for WFP”, approved by the Board in 2002, and will reflect recent research, WFP experience in urban contexts and the outcome of the United Nations Conference on Housing and Sustainable Urban Development to be held in October 2016.

➤ *Update on WFP’s Role in the Collective Humanitarian Response (C)*

This document provides an overview of WFP’s role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP’s response and highlights implications for WFP.

➤ *Update on the Gender Policy (I)*

When approving the Gender Policy (2015–2020) at its Annual Session in 2015, the Board requested that annual updates on implementation be presented.

➤ *Update on WFP’s Response to HIV and AIDS (I)*

The document gives a progress report on the implementation of WFP’s HIV and AIDS Policy (WFP/EB.2/2010/4-A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis.

EB.2/2017 (13–17 November)➤ *Private-Sector Partnership and Fundraising Strategy (A)*

The WFP Private-Sector Partnerships and Fundraising Strategy (2013–2017) (WFP/EB.A/2013/5-B) was approved by the Board at its Annual Session in 2013. A new strategy will be presented to the Board for its approval.

➤ *Emergency Preparedness and Response Policy (A)*

In the face of changing humanitarian contexts, this policy fills a critical gap in WFP policies originally identified in the 2011 “Compendium of WFP Policies Relating to the Strategic Plan” (WFP/EB.2/2011/4-B). It sets out WFP’s approach to emergency preparedness and response, basing it on the principles of accountability, transparency and risk management. The policy builds on the updated Emergency Preparedness and Response Framework and reflects the findings of the evaluation of the Preparedness and Response Enhancement Programme.

➤ *Update on Collaboration among the Rome-based Agencies (I)*

At its Second Regular Session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to “Directions for Collaboration among the Rome-Based Agencies” (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security.

➤ *Compendium of Policies Relating to the Strategic Plan (I)*

At its Annual Session in 2000, the Board approved the recommendations contained in the Report of the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board’s request in 2010, the compendium has been reorganized to focus on policies relating to the goals in the Strategic Plan.

EB.1/2018 (26 February–2 March)➤ *Update of the Policy on Country Strategic Plans (C)*

Following the approval of the Policy on Country Strategic Plans at the Second Regular Session of 2016, the Secretariat will present an update to the Board, taking into consideration possible adjustments resulting from the implementation of the pilot CSPs in 2017.

EB.A/2018 (18–22 June)➤ *Update on WFP’s Role in the Collective Humanitarian Response (C)*

This document provides an overview of WFP’s role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP’s response and highlights implications for WFP.

➤ *Update on the Gender Policy (I)*

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EB.2/2018 (19–23 November)➤ *Update on Collaboration among the Rome-Based Agencies (I)*

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RESOURCE, FINANCIAL AND BUDGETARY MATTERS

For all items presented under this section, the Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

EB.1/2017 (20–24 February)➤ *Addendum to the WFP Management Plan (2017–2019) (A)*

In the Management Plan (2017–2019), the Secretariat proposed to wait until Fit for Purpose was complete before formally presenting Critical Corporate Initiatives to the Board and anticipated that it would put forward a proposal of USD 15 million to implement the various components of the integrated road map in 2017 and other non-recurring investments, such as the implementation of the integrated road map and investments in strengthening evaluation. This addendum will present the detailed proposal to the Board for approval.

EB.A/2017 (12–16 June)➤ *Audited Annual Accounts, 2016 (A)*

The Audited Annual Accounts present a full set of financial statements and notes for 2016. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

➤ *Appointment of Two Members to the Audit Committee (A)*

The terms of two members of the Audit Committee come to an end in 2017; a panel will be set up as per the Audit Committee terms of reference to select new members and submit its recommendations to the Executive Director and the President of the Board. This document will present the recommendations to the Board for approval.

➤ *Annual Report of the Audit Committee (C)*

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2016 to 31 March 2017. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

➤ *Annual Report of the Inspector General (C) and Note by the Executive Director (C)*

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covering 2016 provides the oversight perspective regarding WFP’s governance, risk management and control, and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. This document is submitted together with a Note by the Executive Director.

➤ *Reports of the External Auditor on Management Matters (C) and WFP Management Responses (C)*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented.

➤ *Report on the Implementation of the External Auditor Recommendations (C)*

This report summarizes actions taken by the Secretariat to implement the External Auditor’s recommendations.

➤ *Report on the Utilization of WFP’s Advance Financing Mechanisms (1 January–31 December 2016) (C)*

The report covers use of the Immediate Response Account and the Working Capital Financing Facility, including the Forward Purchase Facility, from 1 January to 31 December 2016.

- *Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4 (h)) (I)*

In accordance with General Rules XII.4 and XIII.4(h), this document is submitted to the Board for information. It covers the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

EB.2/2017 (13–17 November)

- *WFP Management Plan (2018–2020) (A)*

The Board will have before it, for approval, the Management Plan for the period 2018–2020, including WFP's budget for 2018.

- *Update on Implementation of the Financial Framework Review (I)*

This document will provide an update on the progress made in implementing the Financial Framework Review to be approved at the Second Regular Session in 2016.

- *Work Plan of the External Auditor (I)*

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2017–2018. Adherence to International Standards on Auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.

EB.A/2018 (18–22 June)

- *Audited Annual Accounts, 2017 (A)*

The Audited Annual Accounts present a full set of financial statements and notes for 2017. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

- *Appointment of Three Members to the Audit Committee (A)*

The terms of three members of the Audit Committee come to an end in 2018; a panel will be set up as per the Audit Committee terms of reference to select new members and submit its recommendations to the Executive Director and the President of the Board. This document will present the recommendations to the Board for approval.

- *Annual Report of the Audit Committee (C)*

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2017 to 31 March 2018. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

- *Annual Report of the Inspector General (C) and Note by the Executive Director (C)*

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covering 2017 provides the oversight perspective regarding WFP's governance, risk management and control, and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. This document is submitted together with a Note by the Executive Director.

- *Reports of the External Auditor on Management Matters (C) and WFP Management Responses (C)*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented.

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EB.2/2018 (19–23 November)

- *WFP Management Plan (2019–2021) (A)*

The Board will have before it, for approval, the Management Plan for the period 2019–2021, including WFP's budget for 2019.

- *Work Plan of the External Auditor (I)*

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2018–2019. Adherence to International Standards on Auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.

EVALUATION REPORTS

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

EB.1/2017 (20–24 February)

- *Summary Evaluation Report of WFP's Capacity Development Policy and Management Response (C)*

In line with the agreed provision for evaluation of WFP policies between four and six years following approval, this evaluation will assess the quality of WFP's 2009 Capacity Development Policy, its implementation arrangements (including its associated action plan) and results. The Strategic Plan (2008–2013) was a turning point in WFP's strategic direction with implications for its capacity development work in relation to the shift to food assistance; this shift is maintained in the Strategic Plan (2014–2017).

- *Summary Evaluation Report of WFP's Ebola Crisis Response: Guinea, Liberia and Sierra Leone and Management Response (C)*

The evaluation will provide an analysis and assessment of WFP's response to the Ebola crisis. It forms part of a series of evaluations of responses to Level 3 humanitarian emergencies.

- *Summary Evaluation Report – Sri Lanka Country Portfolio and Management Response (C)*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with the context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform the country office's strategic direction, planning and implications for programme implementation

EB.A/2017 (12–16 June)

- *Annual Evaluation Report, 2016 and Management Response (C)*

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous year to highlight common areas of strength and identify opportunities for systemic improvements for enhancing WFP's relevance, effectiveness, efficiency, impact and sustainability. It also provides an account of the evaluation function at WFP.

- *Summary Evaluation Report of the Corporate Partnership Strategy and Management Response (C)*

In line with the agreement that WFP policies be evaluated between four and six years following approval, this evaluation will assess the quality of the WFP Corporate Partnership Strategy approved in 2014, its implementation arrangements and results.

➤ *Implementation Status of Evaluation Recommendations (I)*

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by Headquarters divisions, regional bureaux and country offices to implement the evaluation recommendations.

EB.2/2017 (13–17 November)

➤ *Summary Evaluation Report of WFP's Policies on Principled Action and Access in Humanitarian Contexts and Management Response (C)*

This evaluation will cover three policies: “Humanitarian Principles”, approved in 2004; “Humanitarian Access and its Implications for WFP”, approved in 2006; and “WFP’s Role in the Humanitarian Assistance System”, approved in 2010. It will take into account WFP’s latest position papers on the issues and the outcomes of the World Humanitarian Summit, and will contribute evidence for renewed commitment by WFP to these policies.

➤ *Summary Evaluation Report of the WFP Humanitarian Protection Policy and Management Response (C)*

In line with the agreement that WFP policies be evaluated between four and six years following approval, this evaluation will assess the quality of the WFP Humanitarian Protection Policy approved in 2012, its implementation arrangements and the results.

➤ *Summary Evaluation Report – South Sudan Country Portfolio and Management Response (C)*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with the context, people’s needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform the country office’s strategic direction, planning and implications for programme implementation.

➤ *Synthesis Report of Operation Evaluations (2016–2017) (C)*

This synthesis report summarizes the findings and recommendations emerging from the single-operation evaluations conducted over the preceding year to identify opportunities for systemic improvement. Single-operation evaluations focus on the appropriateness and efficiency of a single operation in achieving its objectives, compliance with international and WFP policy norms and standards, and the adequacy of the operation’s design, implementation and results.

➤ *Synthesis Report of the Evaluation Series on the Impact of WFP's Work on Moderate Acute Malnutrition and Management Response (C)*

This series of evaluations will generate findings and recommendations on the impact of WFP’s work on moderate acute malnutrition in Chad, Mali, the Niger and the Sudan. The item will focus on the Synthesis Report of the Evaluation Series that includes the four constituent evaluations.

EB.1/2018 (26 February–2 March)

➤ *Summary Evaluation Report – Managing Organizational Change Strategic Evaluation and Management Response (C)*

Under an overall theme of “Supporting the 2030 Agenda: innovations in the humanitarian and development assistance nexus”, a multi-year series of evaluations will begin in 2017. The series will assess key aspects of the organizational changes undertaken in association with WFP’s Strategic Plan (2014–2017) to increase WFP’s efficiency and effectiveness and respond to the rapid changes in WFP’s internal and external context. The first in the series will be a Strategic Evaluation on Managing Organizational Change. This will be a follow-up to the 2011 evaluation of “How country offices adapt to change” and will assess the impact of the recent phase of change on organizational effectiveness.

➤ *Summary Evaluation Report – Resilience Strategic Evaluation and Management Response (C)*

Rather than to wait until an evaluation of the 2015 Policy on Building Resilience for Food Security and Nutrition becomes due in 2019, the Office of Evaluation will carry out a strategic evaluation of Resilience in 2017. The key influencing factors for developing this evaluation are: i) the World Humanitarian Summit’s agenda for change, emphasising ending needs instead of meeting needs with its implications for preparedness, prevention and resilience-building; ii) current debates and concern on the volume of protracted crises, where humanitarian and development needs inter-act; and iii) the volume of WFP initiatives, with potentially rich sources of learning, inter alia: the Africa Risk initiative (Ethiopia); “seeds for change” in West Africa; the roll out of regional resilience strategies (in the Sahel and in Latin America); and Purchase from Africans for Africa.

➤ *Summary Evaluation Reports – Country 1/Country 2/Country 3 Country Portfolio and Management Response (C)*

The evaluations provide an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with the context, people’s needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform the country office’s strategic direction, planning and implications for programme implementation.

EB.A/2018 (18–22 June)➤ *Annual Evaluation Report, 2017 and Management Response (C)*

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous year to highlight common areas of strength and identify opportunities for systemic improvements for enhancing WFP's relevance, effectiveness, efficiency, impact and sustainability. It also provides an account of the evaluation function at WFP.

➤ *Summary Evaluation Report – Innovations in Constrained Environments Strategic Evaluation and Management Response (C)*

Under an overall theme of “Supporting the 2030 Agenda: innovations in the humanitarian and development assistance nexus”, a multi-year series of evaluations will begin in 2017. The series will assess key aspects of the organizational changes undertaken in association with WFP's Strategic Plan (2014–2017) to increase WFP's efficiency and effectiveness and respond to the rapid changes in WFP's internal and external context. The second in the series will be a Strategic Evaluation of WFP's Innovations in Constrained Environments. It will explore WFP's experience to date with innovative approaches in difficult to access areas, such as the Syrian Arab Republic, Somalia, and countries affected by the Ebola virus.

➤ *Summary Evaluation Report – Country 4 Country Portfolio and Management Response (C)*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with the context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform the country office's strategic direction, planning and implications for programme implementation.

➤ *Implementation Status of Evaluation Recommendations (I)*

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by Headquarters divisions, regional bureaux and country offices to implement the evaluation recommendations.

EB.2/2018 (19–23 November)➤ *Summary Evaluation Reports of Country 5/Country 6/Country 7 Country Portfolio and Management Response (C)*

The evaluations provide an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with the context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform the country office's strategic direction, planning and implications for programme implementation.

OPERATIONAL MATTERS**EB.1/2017 (20–24 February)***Country Programmes³ (A)*

The Board will have before it, for approval, the following country programmes:

- Bangladesh
- China
- Colombia
- Ecuador
- El Salvador
- Indonesia
- Lao People's Democratic Republic
- Zimbabwe

³ From EB.1/2017 onwards and following the adoption of the Policy on Country Strategic Plans at EB.2/2016, the operations which are listed under the Country Programmes category would actually be Country Strategic Plans.

Reports of the Executive Director on Operational Matters (I)

The Board may have before it, for information, i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.A/2017 (12–16 June)*Country Programmes (A)*

The Board will have before it, for approval, the following country programmes:

- Cameroon
- Lebanon
- Mozambique
- Namibia
- Nigeria
- Peru
- Philippines
- United Republic of Tanzania
- Uganda

*Projects for Executive Board Approval (A)*Budget increases to PRROs

The Board will have before it, for approval, the following budget increase to PRROs exceeding the Executive Director's delegated authority:

- Sudan

EB.2/2017 (13–17 November)*Country Programmes (A)*

The Board will have before it, for approval, the following country programmes:

- Bolivia (Plurinational State of)
- Honduras
- Myanmar
- Sierra Leone
- Sri Lanka
- Timor-Leste

*Projects for Executive Board Approval (A)*Protracted relief and recovery operations

The Board will have before it, for approval, the following PRRO exceeding the Executive Director's delegated authority:

- State of Palestine

Reports of the Executive Director on Operational Matters (I)

The Board may have before it, for information, i) summaries of PRROs; and ii) summaries of budget increases to PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.1/2018 (26 February–2 March)*Country Programmes (A)*

The Board will have before it, for approval, the following country programmes:

- Afghanistan
- Armenia
- Nepal
- Pakistan

Reports of the Executive Director on Operational Matters (I)

The Board may have before it, for information, i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.2/2018 (19–23 November)*Country Programmes (A)*

The Board will have before it, for approval, the following country programmes:

- Bhutan
- Cambodia
- Democratic People's Republic of Korea
- India

Reports of the Executive Director on Operational Matters (I)

The Board may have before it, for information, i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

ORGANIZATIONAL AND PROCEDURAL MATTERS**EB.1/2017 (20–24 February)**

- *Biennial Programme of Work of the Executive Board (2017–2018) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2017–2018) is presented for information.

EB.A/2017 (12–16 June)

- *Biennial Programme of Work of the Executive Board (2017–2018) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2017–2018) is presented for information.

EB.2/2017 (13–17 November)

- *Biennial Programme of Work of the Executive Board (2018–2019) (A)*

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work (2018–2019).

EB.1/2018 (26 February–2 March)

- *Biennial Programme of Work of the Executive Board (2018–2019) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2018–2019) is presented for information.

EB.A/2018 (18–22 June)

- *Biennial Programme of Work of the Executive Board (2018–2019) (I)*
Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2018–2019) is presented for information.

EB.2/2018 (19–23 November)

- *Biennial Programme of Work of the Executive Board (2019–2020) (A)*
Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work (2019–2020).

ADMINISTRATIVE AND MANAGERIAL MATTERS**EB.1/2017 (20–24 February)**

- *Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)*
The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:
 - i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2016;
 - ii) a list of Joint Inspection Unit reports issued since the last reporting period; and
 - iii) the status of WFP's implementation of previously approved or accepted recommendations.
 In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.
- *Review of Fit for Purpose (I)*
At the Second Regular Session of 2015, the WFP Secretariat indicated that an internal review of the Fit for Purpose initiative would be carried out by the end of 2016, in order to assess its impact on the organization's resources, on human resource management and on capacities and programming effectiveness. The results of the review will be presented under this item for information.

EB.A/2017 (12–16 June)

- *Address by Staff Representative Bodies to the Board*
Staff Representative Bodies will present their address to the Board on questions of interest to the organization and its staff.
- *Report on Post-Delivery Losses for the Period 1 January–31 December 2016 (I)*
The Executive Director will submit to the Board, for information, a report on food losses incurred after delivery in recipient countries.
The 2000 Annual Session of the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence”. The report describes the measures taken by WFP to keep post-delivery losses to a minimum between 1 January and 31 December 2016. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost.
- *Update on Food Procurement (I)*
At the First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement.
- *Statistical Report on International Professional Staff and Higher Categories (I)*
The Board will have before it, for information, a document portraying WFP staffing as at 31 December 2016. It provides the number of international professional staff and higher categories holding indefinite, continuing or fixed-term (one year or more) appointments along with junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional staff and higher categories.

➤ *Security Report (I)*

At its Second Regular Session in 2007, the Board requested that the WFP Security Report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2016 along with statistical data on geographical distribution and types of security incidents.

EB.1/2018 (26 February–2 March)

➤ *Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)*

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2017;
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EB.A/2018 (18–22 June)

➤ *Address by Staff Representative Bodies to the Board*

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➤ *Update on Food Procurement (I)*

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➤ *Statistical Report on International Professional Staff and Higher Categories (I)*

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OTHER BUSINESS

EB.1/2017 (20–24 February)

- *Report on the Field Visit of the WFP Executive Board (I)*

A report of the field visit of the Executive Boards is submitted to the Board for information.

EB.A/2017 (12–16 June)

- *Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

A report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP is submitted to the Board for information.

- *Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

A report of the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP is presented orally to the Board for information.

EB.A/2018 (18–22 June)

- *Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

A report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP is submitted to the Board for information.

- *Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

A report of the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP is presented orally to the Board for information.

EB.2/2018 (19–23 November)

- *Oral report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

A report of the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP is presented orally to the Board for information.

Provisional Calendar of FAO/IFAD/WFP Governing Bodies and Other Main Sessions 2017–2018

	2017		2018	
JANUARY				
FEBRUARY	IFAD/GC WFP	13–17 20–24	34 NERC IFAD/GC 30 ARC WFP	4–8 12–17 19–23 26/2–2/3
MARCH	104 CCLM 164 FC 121 PC	13–15 27–31 27–31	31 ERC 106 CCLM 35 LARC	5–9 12–14 26–30
APRIL	IFAD/EB 156 CL	10–14 24–28	IFAD/EB	9–13
MAY			34 APRC FC PC	30/4–4/5 21–25 21–25
JUNE	WFP	12–16	159 CL WFP	4–8 18–22
JULY	40 C 157 CL 40 CODEX	3–8 10 17–21 (Geneva)	41 CODEX 33 COFI 24 COFO	2–6 (Rome) 9–13 16–20
AUGUST				
SEPTEMBER	IFAD/EB	11–15	IFAD/EB 72 CCP	10–14 24–28
OCTOBER	44 CFS WFD 105 CCLM	9–13 16 (Monday) 23–25	26 COAG 107 CCLM WFD 45 CFS	1–5 8–10 16 (Tuesday) 15–20
NOVEMBER	165 FC 122 PC WFP	6–10 6–10 13–17	FC PC WFP	12–16 12–16 19–23
DECEMBER	158 CL IFAD/EB	4–8 11–15	160 CL IFAD/EB	3–7 10–14

Easter:	16 April 2017	Easter:	1 April 2018
Orthodox Easter:	16 April 2017	Orthodox Easter:	8 April 2018
Ramadan:	27 May–24 June 2017	Ramadan:	16 May–14 June 2018
Eid Al-Fitr:	25 June 2017	Eid Al-Fitr:	15 June 2018
Eid Al-Adha:	1 September 2017	Eid Al-Adha:	22 August 2018

APRC	Regional Conference for Asia and the Pacific	ERC	Regional Conference for Europe
ARC	Regional Conference for Africa	FC	Finance Committee
C	Conference	IFAD/EB	IFAD Executive Board
CCLM	Committee on Constitutional and Legal Matters	IFAD/GC	IFAD Governing Council
CCP	Committee on Commodity Problems	INARC	Informal Regional Conference for North America
CFS	Committee on World Food Security	LARC	Regional Conference for Latin America and the Caribbean
CL	Council	NERC	Regional Conference for the Near East
COAG	Committee on Agriculture	PC	Programme Committee
CODEX	Codex Alimentarius Commission	WFD	World Food Day
COFI	Committee on Fisheries	WFP	World Food Programme Executive Board
COFO	Committee on Forestry		