

برنامج  
الأغذية  
العالمي



Programme  
Alimentaire  
Mondial

World  
Food  
Programme

Programa  
Mundial  
de Alimentos

**Executive Board  
Third Regular Session**

**Rome, 23 - 26 October 2000**

# **INFORMATION NOTES**



Distribution: GENERAL

**WFP/EB.3/2000/INF/14**

6 October 2000

ORIGINAL: ENGLISH

## **SUMMARY OF EVALUATION RECOMMENDATIONS AND MANAGEMENT RESPONSE— COUNTRY PROGRAMME—EGYPT (1998-2001)**

This document should be read in conjunction with the document  
Evaluation Report—Country Programme—Egypt (1998–2001)  
(WFP/EB.3/2000/5/4)

This document is printed in a limited number of copies. Executive Board documents are  
available on WFP's WEB site ([http://www.wfp.org/eb\\_public/EB\\_Home.html](http://www.wfp.org/eb_public/EB_Home.html)).



RECOMMENDATION TO WFP	ACTION TAKEN BY:	MANAGEMENT RESPONSE AND ACTION TAKEN TO DATE
<p><b>Concept and Design</b></p> <p>1. WFP has to ensure that provisions are made in the Country Programme approach to accommodate projects that overlap programme periods. There should be an understanding with the Government that those projects depend for their success on WFP support over an extended period that does not coincide with the timing of the Country Programme will not be adversely affected by the application of the Country Programme cycle.</p>	Country office	The country office is working closely with the Government in the preparation of the next Country Programme. This particular issue is under discussion with the Government.
<p><b>Coordination and Partnership</b></p> <p>2. Efforts should continue to develop a mechanism for the utilization of a range of appropriate United Nations activities within the concept of a Country Programme for Egypt.</p>	Country office	The country office is actively involved in the CCA/UNDAF process and is already working with other agencies towards joint programming. A first example is the preparation of a project for children at risk, which is being done with ODCCP and UNICEF.
<p><b>Process</b></p> <p>3. WFP should give consideration to Country Programmes being designed, implemented and monitored on the basis of an explicit logical framework.</p>	ODA	Logical framework training is under way in country offices and is being incorporated into the development design training coordinated by the FAAD Task Force.
<p><b>Targeting</b></p> <p>4. Better reporting on beneficiary selection criteria and screening procedures is recommended to assess and demonstrate targeting effectiveness.</p>	Country office	The country office is working with project staff to improve reporting and selection processes through training.
<p>5. The criteria for food aid allocation should be reviewed, with consideration given to variable periods of assistance and other relevant factors to determine whether they should be adjusted.</p>	Country office/ Government	Discussions have been held with the Government and this may be considered in the formulation of the next Country Programme. However, implementation complications need to be fully considered.
<p>6. The projects may consider provision of food rations related to specific activities, such as food for training and education.</p>	Country office/ Government	This is already being done in one project. The country office will review where this is possible during the preparation of the next Country Programme.
<p>7. The VAM Unit should review individual verifiable targeting criteria and mechanisms for settler selection, and establish means for better targeting of beneficiaries after settlement,</p>	Country office/ OMN	The VAM Unit at OMN is working closely with the country office to develop an increasingly detailed database for Egypt. The VAM Unit will also work closely with the country office to improve targeting.

RECOMMENDATION TO WFP	ACTION TAKEN BY:	MANAGEMENT RESPONSE AND ACTION TAKEN TO DATE
using PRA approaches and community involvement.		
<p><b>Monitoring</b></p> <p>8. WFP should review the reporting and recording requirements for Country Programmes. Terms of reference (TOR) for the M&amp;E focal points should be modified to include specific responsibilities for Country Programmes, with the aim of strengthening the overall performance, assessment and management feedback.</p>	ODA/country office	WFP is currently reviewing the reporting and recording requirements for Country Programmes through the FAAD Task Force and FMIP (OASIS). Specific Country Programme responsibilities will be added to the TOR of the M&E focal point within the country office.
9. When preparing the new Country Programme, it is recommended to emphasize the formulation of measurable and attributable indicators at a programme level, to better synchronize monitoring indicators and methodologies across activities, and to include indicators for expanded objectives and the specific contribution of WFP food assistance.	Country office	This is already under way through training and adjustments in reporting.
10. To develop a better-focused and improved monitoring system and assist in monitoring potential risk, WFP should systematically revisit its objectives, outcomes and activities by applying a logical framework approach to formulating and planning the next Country Programme.	ODA	See responses to Recommendations 3 and 8 above.
11. Greater emphasis should be placed on the analysis of monitoring data for project management and evaluation purposes.	Country office	See response to Recommendation 9 above.
<p><b>Long-term Comparative Impact and Sustainability Assessment</b></p> <p>12. A post-project evaluation should be conducted of WFP's long-running project activities in the High Dam Lake and Delta areas to demonstrate long-term impact and project sustainability.</p>	Country office	This is under review by the country office. A considerable amount of data is available and it may not be necessary to field an evaluation mission.
13. A comparison should be made of Government land reclamation and resettlement projects that have not received WFP support with those that have.	Country office	This is under consideration, perhaps for 2001.



RECOMMENDATION TO WFP	ACTION TAKEN BY:	MANAGEMENT RESPONSE AND ACTION TAKEN TO DATE
<p><b>Participation</b></p> <p>14. A participatory approach should be adopted from the physical commencement of WFP involvement in an area/community and continued throughout the operation.</p>	Country office	For some years now, the country office has attempted to increase participation of beneficiaries and has had notable success with women beneficiaries. However, this is an ongoing effort in a very particular society and culture. In the formulation of the next Country Programme, the country office will build on progress achieved thus far.
<p><b>Environment</b></p> <p>15. WFP should include in the Country Programme details of the environmental status of the activities. Project outlines should identify any potential hazards for consideration at the time of appraisal.</p>	Country office	Pre-appraisal and appraisal missions do look into environmental issues. However, the present Country Programme document did not report on this. This could be added to the new Country Programme.
<p><b>Relevance to WFP's Enabling Development Policy</b></p> <p>16. WFP should continue to concentrate on improving the educational status of its beneficiaries, through increasing training activities in literacy and health awareness, and community development.</p>	Country office	This is very much the policy of the country office. In particular, WFP will work through UNDAF to get more specialized agencies to assist with these activities.