

برنامج
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Programme
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Mondial

World
Food
Programme

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EVALUATION WORK PLAN 1996-97

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INTRODUCTION

1. WFP's Strategic and Financial Plan (1996-99) calls upon the Office of Evaluation (OEDE) to raise the quality and increase the quantity of information on development projects, emergency operations and PROs. Field evaluations must gain added insights into what works, what does not, and why from the perspective of beneficiaries. Such knowledge can then form the basis for changes in programme mix, operational strategies and future policy proposals to the Executive Board.
2. In accordance with this mandate, OEDE is complementing its traditional focus on accountability and physical target achievement with a stronger emphasis on strategic relevance and policy achievement. The results obtained from the various evaluation exercises should be relevant to the particular activity being examined; even more important, they should contribute to improvements in effectiveness and efficiency of future activities and of WFP's operations as a whole.
3. The key objectives of evaluation are therefore to:
 - a) provide lessons for future initiatives;
 - b) contribute to the evolution of appropriate policies and procedures;
 - c) contribute to strategic decisions.
4. Evaluation activities focus on projects and emergency operations on the one hand, and on procedures and special issues on the other. Findings, conclusions and lessons learned are obtained through the "evaluation of individual projects/emergency operations", through "sectorial evaluations" (examining several projects of the same type) and through "thematic evaluations" (providing insights into a particular issue).
5. In contrast to past evaluation procedures, which tended to look at projects in a very broad and comprehensive manner, future evaluations will increasingly focus on a few predetermined key issues. This should help reduce the costs of evaluation exercises while providing answers to the most crucial questions raised at the various levels of management (i.e., from the Project Manager up to the Executive Board).
6. Evaluation results are discussed with WFP's implementing partners before they are presented to the Executive Board. For 1996-97, OEDE plans to develop some additional vehicles for publicizing evaluation findings and strengthening feedback to interested audiences, both within and outside WFP. Of particular relevance in this regard will be summaries of some evaluations, special studies and special issue papers that should be of interest to professionals in the food aid community. In addition, OEDE will make the findings of past evaluations more readily available to a wider audience through its "evaluation memory project", which will be accessible through the World-Wide Web.
7. Evaluations are usually carried out by OEDE staff members supported by external experts. Where appropriate, they are organized in cooperation with agencies of

recipient countries and/or donors. Missions are funded out of OEDE's budget. In some cases, additional support is sought from donors.

8. The key question guiding OEDE's programme of work during the biennium is: "How well is WFP adjusting its portfolio to the new realities of food aid?" The hungry poor and their access to food will be at the centre of analysis and particular emphasis will be placed on issues of "targeting", "impact", "comparative advantage", "transition from relief to development" and "women and gender".

Evaluation activities initiated or concluded in 1996

9. The evaluation programme is divided into project/emergency operation evaluations and sectorial/thematic evaluations. Of the tasks initiated in 1996, several will not be concluded before mid-1997.

Evaluation of projects and emergency operations (by region)

10. The evaluations, by region, are as follows:

MEDITERRANEAN, MIDDLE EAST AND CIS

Emergency food aid and logistics in the Caucasus:

ARMENIA 5301	Emergency food assistance for refugees, internally displaced and vulnerable groups
AZERBAIJAN 5302	Internally displaced persons and other most vulnerable people
GEORGIA 5315	Assistance for internally displaced persons and vulnerable groups

Transition in the CIS:

TAJIKISTAN 5253 (Exp.1)	Returnees, displaced and war-affected in Tajikistan
EGYPT 3214	Land development and settlement in the High Dam Lake Area
TUNISIA 4783	Rural development in the mountainous regions of the north-west

Sectoral evaluation of watershed management projects in Pakistan:

PAKISTAN 2309 (Exp.2)	Rural development works in North-West Frontier Province
PAKISTAN 2451 (Exp.1)	Assistance to Tarbela and Mangla watersheds
PAKISTAN 4003	Rural development works in the north-eastern territory
PAKISTAN 4659	Environmental rehabilitation in Malakand Division of North-West Frontier Province

LATIN AMERICA

BRAZIL 2732 (Exp.1)	Primary schoolfeeding in depressed areas of the north-east region
GUATEMALA 2705 (Exp.2)	Assistance to primary schoolchildren and vulnerable groups

Targeting food aid to indigenous populations in Latin America:

COLOMBIA 2740 (Exp.1)	Support to socio-economic activities and environmental protection in indigenous communities
MEXICO 3324 (Exp.1)	Support to education and rural development in indigenous communities

GUATEMALA 2581 (Exp.1) Promotion and establishment of women's associative enterprises in rural areas

Food aid and micro-basin development in Latin America:

GUATEMALA 2587 (Exp.1) Soil conservation and agro-forestry activities in depressed areas

PERU 5162 Ecological rehabilitation of Andean micro-watersheds

NICARAGUA 4571 Socio-economic rehabilitation for war-affected populations

ASIA AND PACIFIC

INDIA 2303 (Exp.2) Rural development in the Krishna Basin Command Area, Karnataka

Ex-post evaluation of sustainability and impact of WFP-assisted projects in China:

CHINA 2639 Xingpuzichuan irrigation project, Jingyuan county, Gansu province

CHINA 2697 Irrigation in three counties in Gansu province

CHINA 2744 Improved land use of the Loess Plateau, Mizhi county, Shaanxi province

CHINA 3146 Improvement of low yielding lands, Anshun Prefecture, Guizhou province

VIET NAM 4617 Rehabilitation and upgrading of sea dikes

Sectoral evaluation on food aid and tribal people: forestry projects in India:

INDIA 2773 (Exp.1) Employment through forestry activities and tribal development in Rajasthan

and summary of past findings on projects:

INDIA 3227 Rehabilitation of degraded forests and afforestation in Madhya Pradesh

INDIA 2751 Watershed development and afforestation in Uttar Pradesh

WESTERN AFRICA

LIBERIA Regional
PRO 4604 Food assistance to Liberian and Sierra Leonean refugees and displaced persons in Liberia, Côte d'Ivoire, Guinea and Sierra Leone

ANGOLA 5298 (Exp.2) Assistance to conflict and drought victims in Angola

BURKINA FASO 3326 (Exp.1) Rural development

Beneficiary participation in the project cycle in West Africa

EASTERN AFRICA

In-house evaluation of Rwanda emergency (completion)

Urban poor in East Africa:

MADAGASCAR 4553 Support to the SECALINE expanded nutrition and food security project

MOZAMBIQUE 4721 Urban basic services in Maputo (pilot project)

ZAMBIA 4756 Vulnerable groups feeding and institutional development

ETHIOPIA 2488 (Exp.3) Rehabilitation and development of rural lands and infrastructure

