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Mundial  
de Alimentos

**Executive Board  
Second Regular Session**

**Rome, 27–30 October 2008**

## **ORGANIZATIONAL AND PROCEDURAL MATTERS**

**Agenda item 11**

*For approval*



Distribution: GENERAL

**WFP/EB.2/2008/11**

24 October 2008

ORIGINAL: ENGLISH

## **BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2009–2010)**

This document is printed in a limited number of copies. Executive Board documents are available on WFP's WEB site (<http://www.wfp.org/eb>).

## NOTE TO THE EXECUTIVE BOARD

**This document is submitted to the Executive Board for approval.**

The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal points indicated below, preferably well in advance of the Board's meeting.

Secretary to the Executive Board, REB\*: Ms C. von Roehl tel.: 066513-2603

Head, REBT\*\*: Ms M.-F. Perez tel.: 066513-2638

Should you have any questions regarding matters of dispatch of documentation for the Executive Board, please contact Ms C. Panlilio, Administrative Assistant, Conference Servicing Unit (tel.: 066513-2645).

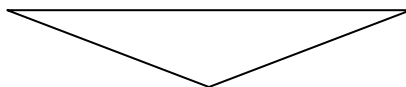
\* Executive Board Secretariat

\*\* Translation and Documents Unit



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1. Since 2005, the Biennial Programme of Work is submitted to the First Regular and Annual Sessions for information and to the Second Regular Session for approval. This document is therefore submitted to the Board for approval.
  2. The Biennial Programme of Work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.

## DRAFT DECISION\*



The Board approves the “Biennial Programme of Work of the Executive Board (2009–2010)” (WFP/EB.2/2008/11) as proposed by the Bureau and the Secretariat.

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\* This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document (document WFP/EB.2/2008/15) issued at the end of the session.



### SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2009–2010)

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<p><b>EVALUATION REPORTS (C)</b></p> <ul style="list-style-type: none"> <li>➤ Summary Evaluation Madagascar PRRO 10442.0</li> <li>➤ Summary Evaluation Mozambique CP 10446.0</li> <li>➤ Summary Evaluation Nicaragua EMOP 10700.0</li> </ul>	<p><b>EVALUATION REPORTS (C)</b></p> <ul style="list-style-type: none"> <li>➤ Effectiveness of WFP in Recovery Interventions</li> <li>➤ Summary Evaluation Burkina Faso PRRO 10541.0</li> <li>➤ Summary Evaluation Côte d'Ivoire PRRO 10672.0</li> <li>➤ Summary Evaluation Liberia PRRO 10454.0</li> <li>➤ Summary Evaluation Malawi Country Portfolio</li> <li>➤ Summary Evaluation Republic of the Congo PRRO 10312.1</li> </ul>	<p><b>EVALUATION REPORTS (C)</b></p> <ul style="list-style-type: none"> <li>➤ Early Warning and Contingency Planning</li> <li>➤ Summary Report of the Joint FAO/WFP Evaluation of Information Systems for Food Security</li> <li>➤ Summary Evaluation Afghanistan PRRO 10427.0</li> <li>➤ Summary Evaluation Bangladesh CP 10410.0</li> <li>➤ Summary Evaluation DRC PRRO 10608.0</li> <li>➤ Summary Evaluation Guatemala PRRO 10457.0</li> <li>➤ Summary Evaluation Sudan EMOP 10693.0</li> </ul>
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## ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2009–2010)

(classified by subject and session)

### POLICY ISSUES

#### EB.1/2009 (9–13 February)

- *Annual Report for 2008 to ECOSOC and FAO Council (A)*

The Annual Report to ECOSOC and FAO Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (WFP/EB.A/2004/5-F). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report. This report is presented to the Board for approval.

- *WFP Gender Policy (A)*

A new Gender Policy will be developed on the basis of the results and recommendations of the Enhanced Commitments to Women comparative follow-up survey and the final evaluation of the Gender Policy 2003–2007. This document is submitted for approval.

- *Prevention and Mitigation of Disasters (C)*

Disaster response is a key strength and a clear comparative advantage of WFP. The paper is intended to provide a policy framework for WFP's activities in support of disaster mitigation and risk reduction.

#### EB.A/2009 (8–12 June)

- *Annual Performance Report for 2008 (A)*

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed" based on the Biennial Management Plan previously approved.

The Annual Performance Report for 2008 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

- *WFP Policy on Capacity Development (C)*

At its Annual Session in 2008, the Board requested that, following the recommendations contained in the Summary Report of the Evaluation of WFP's Capacity Development Policy and Operations, the Secretariat update the capacity development policy; the paper will review the dual objectives of capacity development as well as the areas in which WFP provides its assistance and will bring the Policy in line with latest thinking, including on the definition of capacity development and WFP's approach to "beneficiaries". The document is submitted for consideration.

- *Resourcing Strategy for a Changing Environment (C)*

Following a discussion at the First Regular Session of the Executive Board in 2007, Board members requested that WFP inform them of its communication and resourcing strategy. This document, which is submitted for consideration, outlines WFP's resourcing strategy from 2009 to 2011 in a climate of declining food supplies, high food prices and new mechanisms for delivering and financing international aid. The strategy is closely aligned with the Strategic Plan (2008–2011), and identifies approaches for effectively and efficiently meeting WFP's funding needs.





➤ *Update on WFP's Response to HIV and AIDS (I)*

At its First Regular Session in 2003, the Board asked to be informed annually about the status of WFP HIV/AIDS activities and relations with the Joint United Nations Programme on HIV/AIDS (UNAIDS). The update is therefore submitted to the Board for information.

## **EB.2/2009 (9–13 November)**

➤ *WFP School Feeding Policy (C)*

The paper provides an updated framework for school feeding and explains why it is one of WFP's main tools to break the cycle of hunger. Specifically, it describes the expected outcomes of school feeding programmes and gives general operating principles for their implementation to be adapted to the different contexts in which WFP works.

➤ *HIV and AIDS Policy (C)*

The Summary Report of the Thematic Evaluation of WFP's HIV and AIDS Interventions in Sub-Saharan Africa, which was submitted to the Board at its Second Regular Session in 2008, recommended that WFP's HIV and AIDS policy be revised to reflect the realities, experience and knowledge base that had evolved since 2003. A policy document will therefore be submitted to the Board that will: i) reflect new programming and funding realities; ii) set out WFP policy on HIV programming and a framework of objectives and implementation strategies; and iii) offer a practical interpretation of WFP's mandate in HIV programming in view of operational realities and current financing for AIDS programmes. This document will be submitted for consideration.

➤ *Update of Consolidated Framework of WFP Policies (I)*

At its Annual Session in 2000, the Executive Board approved the recommendations contained in the Report on the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. The "Consolidated Framework of WFP Policies" was first submitted to the Board at its Annual Session in 2002. A hard copy of the update of the Consolidated Framework is submitted to the Board for information. (An electronic update is available at the WFP website [www.wfp.org](http://www.wfp.org)).

## **EB.1/2010 (8–12 February)**

➤ *Annual Report for 2009 to ECOSOC and FAO Council (A)*

The Annual Report to ECOSOC and FAO Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (WFP/EB.A/2004/5-F). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report. This report is presented to the Board for approval.

## **EB.A/2010 (7–11 June)**

➤ *Annual Performance Report for 2009 (A)*

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed" based on the Biennial Management Plan previously approved.

The Annual Performance Report for 2009 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.



- *Update on WFP's Response to HIV and AIDS (I)*

At its First Regular Session in 2003, the Board asked to be informed annually about the status of WFP HIV and AIDS activities and relations with the Joint United Nations Programme on HIV/AIDS (UNAIDS). The update is submitted to the Board for information.

## **EB.2/2010 (8–12 November)**

- *Update of Consolidated Framework of WFP Policies (I)*

At its Annual Session in 2000, the Executive Board approved the recommendations contained in the Report on the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. The “Consolidated Framework of WFP Policies” was first submitted to the Board at its Annual Session in 2002. A hard copy of the update of the Consolidated Framework is submitted to the Board for information. (An electronic update is available at the WFP website [www.wfp.org](http://www.wfp.org))

# **RESOURCE, FINANCIAL AND BUDGETARY MATTERS**

## **EB.1/2009 (9–13 February)**

- *Review of WINGS II and Preparedness for IPSAS: Report by the External Auditor and WFP Management Response(C)*

The upgrade of the WINGS system is important to the effectiveness and reliability of future financial accounting and reporting under IPSAS, although the implementation of the WINGS II project has been delayed beyond the Programme's first year of IPSAS implementation. NAO will examine WFP's progress in project management with the design of the application and report on the extent to which WINGS II appears to be fit for purpose, with audit observations for the Board as appropriate on progress with IPSAS implementation. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

- *Financial Policy Framework Review (C)*

The Board will examine a paper outlining the key issues identified for the review, together with a timetable for their resolution. The document is submitted for consideration.

- *Update on the WFP Management Plan (2008–2009) (I)*

The Board will have before it, for information, a report on the implementation of the Management Plan for 2008–2009.

## **EB.A/2009 (8–12 June)**

- *Audited Annual Accounts, 2008 (A)*

The Annual Audited Accounts, for approval, are submitted in two parts: Part I presents a full set of financial statements and notes for 2008. The financial statements and notes for 2008 present financial information for 2008. Part II contains a review of the audited financial statements by the External Auditor; it provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

- *Financial Policy Framework Review (C)*

This document will present the status of the review, outlining progress made towards resolving the key issues identified during the process. The document is submitted for consideration.

- *Report on the Implementation of the External Auditor's Recommendations (C)*

The Report on the Implementation of the Recommendations of the External Auditor is presented for consideration.



➤ *Report of the Inspector General (C)*

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board will be provided with a report of the Inspector General on oversight activities for consideration and forwarding to the United Nations Office of Internal Oversight Services (OIOS), as established by Board decision 1996/EB.3/3.

➤ *Update on the WFP Management Plan (2008–2009) (I)*

The Board will have before it, for information, a report on the implementation of the Management Plan for 2008–2009.

➤ *Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(g)) (I)*

In accordance with General Rules XII.4 and XIII.4 (g), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

## **EB.2/2009 (9–13 November)**

➤ *WFP Biennial Management Plan (2010–2011) (A)*

As per Financial Regulation 9.2, a Management Plan is to be submitted to the Board each financial biennium, at the last regular session in the second year of each biennium period; the first Management Plan was presented to the Board at the Third Regular Session in 2003. The “WFP Biennial Management Plan (2010–2011)” includes the evaluation budget and workplan for 2010–2011. The document is submitted to the Board for approval.

➤ *Report on the Management Dividend Offered by the Implementation of IPSAS-Compliant Accounts and the Use of Financial and Management Information at Senior Management and Board Levels: Report by the External Auditor and WFP Management Response (C)*

The implementation of financial statements in compliance with IPSAS offers a significant opportunity for improved accountability and better management and decision-making. NAO will present an assessment of how the improved accounting and reporting of financial information under IPSAS can be used for better financial decision-making and to improve WFP’s business management. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

## **EB.1/2010 (8–12 February)**

➤ *Vertical Review of a Major Field-Based Project: Report by the External Auditor and WFP Management Response (C)*

A major country-based project will be selected for which NAO will provide an independent assessment of: how the Secretariat has planned for and succeeded in meeting project objectives; compliance with policy and procedures; and the identification of any constraints on the effectiveness and efficiency of project activities. Risks, weaknesses and good practice will be assessed, from which organization-wide lessons may be available. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

➤ *Update on the WFP Management Plan (2010–2011) (I)*

The Board will have before it, for information, a report on the implementation of the Management Plan.

## **EB.A/2010 (7–11 June)**

➤ *Audited Annual Accounts, 2009 (A)*

The Annual Audited Accounts, for approval, are submitted in two parts: Part I presents a full set of financial statements and notes for 2009. It presents financial information for 2009. Part II contains a review of the audited financial statements by the External Auditor; it provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

➤ *Report on the Implementation of the External Auditor’s Recommendations (C)*

The Report on the Implementation of the Recommendations of the External Auditor is presented for consideration.



➤ *Report of the Inspector General (C)*

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities for consideration and forwarding to the United Nations Office of Internal Oversight Services (OIOS), as established by Board decision 1996/EB.3/3.

➤ *Update on the WFP Management Plan (2010–2011) (I)*

The Board will have before it, for information, a report on the implementation of the Management Plan.

➤ *Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(g)) (I)*

In accordance with General Rules XII.4 and XIII.4(g), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

## **EB.2/2010 (8–12 November)**

➤ *Report of the External Auditor on Management Matters (C) and WFP Management Response (C)*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

➤ *Update on the WFP Management Plan (2010–2011) (I)*

The Board will have before it, for information, a report on the implementation of the Management Plan.

## **EVALUATION REPORTS**

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

### **EB.1/2009 (9–13 February)**

*Summary Evaluation Madagascar PRRO 10442.0*

The evaluation of the Protracted Relief and Recovery Operation (PRRO) 10442.0 “Response to recurrent natural disasters and seasonal food insecurity in Madagascar” will contribute to accountability and learning, generate corporate-wide lessons for WFP, inform programme design in case of subsequent operations and inform relevant Office of Evaluation strategic evaluations to be conducted during the 2008–2009 biennium.

*Summary Evaluation Mozambique CP 10446.0*

WFP Mozambique country programme (CP) was approved by the Board in October 2006 for the period 2007–2009. The strategic focus of the CP was to strengthen national capacities to respond to the triple threat of food insecurity, HIV and AIDS and weakening government capacities. The CP focuses mainly on support to human capital through a component for education and children and a government capacity development component.

The evaluation will provide an assessment of WFP support to: i) the education of the food-insecure school-aged population of Mozambique and ii) Government’s capacity to manage a national school feeding programme at national and sub national levels.

It will also aim to inform decision-making about future food-for-education interventions in Mozambique, including a possible extension of the CP until 2010 to harmonize with the PRSP and the UNDAF.



*Summary Evaluation Nicaragua EMOP 10700.0*

The evaluation will provide an assessment of WFP response to the needs of the populations affected by Hurricane Felix (2007). This operation is the largest WFP single-country emergency operation in Latin America (as of May 2008), and takes place in a hurricane-prone area; Central America and the Caribbean have a high occurrence of such natural disaster and Nicaragua has experienced recurring events.

The evaluation will also provide stakeholders with recommendations and guidance, and highlight good practice for the design and implementation of future emergency responses to hurricanes in Nicaragua. These findings may also influence the way responses to hurricanes in Central America and the Caribbean are being developed and implemented by neighbouring country offices and the Regional Bureau.

**EB.A/2009 (8–12 June)***Effectiveness of WFP in Recovery Interventions*

This strategic evaluation assesses the extent to which WFP recovery interventions achieve their stated and implicit livelihood recovery objectives; it is intended to inform both the design and implementation of future livelihood recovery programmes. The evaluation is based on a combination of desk analysis and field-based case studies of ongoing EMOPs and PRROs conducted in October and November 2008.

*Summary Evaluation Burkina Faso PRRO 10541.0*

In Burkina Faso, WFP, UNICEF and the World Bank have joined forces to fight malnutrition. WFP plays a leading role through the implementation of PRRO 10541.0 whose objectives are to: i) reduce levels of moderate acute undernutrition among children under 3, pregnant women and lactating mothers; and ii) enhance the Government's capacity to implement the National Plan of Action for Nutrition, in particular the aspects related to strengthening household food security and setting up a nutrition surveillance system. The evaluation assesses the extent to which these objectives have been achieved and whether there is room for improvement.

*Summary Evaluation Côte d'Ivoire PRRO 10672.0*

The political instability in Côte d'Ivoire resulted in the country splitting into two parts in September 2002. In early 2007, as a result of the Ouagadougou Agreement, the Zone of Confidence separating the two parts was dismantled, a peace process launched and steps taken for economic recovery in the country. In order to facilitate the recovery, WFP developed PRRO 10672.0 "Assistance to Populations Affected by the Côte d'Ivoire Protracted Crisis" which was approved for a period of 18 months (1 July 2007–31 December 2008) for a total cost of US\$41,239,517.

The evaluation assesses the extent to which the PRRO contributed to a return to stability and assisted household food security through food aid interventions protecting human and productive assets.

*Summary Evaluation Liberia PRRO 10454.0*

Liberia PRRO 10454.0 is a single-country operation that was designed and implemented following a series of regional PRROs that provided an overall framework of assistance for Guinea, Liberia and Sierra Leone. The first objective of the evaluation is to determine the degree to which stated project objectives have been achieved and to assess the manner in which these have been achieved.

The second objective is to draw lessons from the current operation in order to contribute to improved performance in the next phase of the Liberia PRRO, to begin in July 2009. The field work for the evaluation is to be conducted in November 2008.

*Summary Evaluation Malawi Country Portfolio*

The evaluation provides an analysis and assessment of the portfolio over the period 2000–2008 looking at: i) how well WFP is aligned with government policies and partner strategies and whether the Programme positioned itself strategically within that context; b) how WFP made strategic choices in the past; and c) what the outcomes and impacts of the operations were. The evaluation findings and recommendations will inform the country office's choices about future strategic directions, strategic planning and implications for programme implementation.

*Summary Evaluation Republic of the Congo PRRO 10312.1*

This PRRO addresses the relief and recovery needs of vulnerable populations affected by the conflicts that ravaged the country in the 1990s. The evaluation examines the extent to which the PRRO has improved the food security and socio-economic recovery of the affected populations focusing on the recovery components of the PRRO: the food-for-work, food-for-education and HIV/AIDS activities.



## EB.2/2009 (9–13 November)

### *Early Warning and Contingency Planning*

WFP employs several early-warning tools to enable timely and informed decisions and actions that enhance preparedness and response. This evaluation focuses on the effectiveness, accuracy and usefulness of WFP contingency plans and their activation (in countries with *and* without WFP presence); partnerships for developing and activating contingency plans; and early-warning systems. It compares standards and good practices with WFP's current policies and working methods, with a view to understanding WFP's contributions to the development of good practice. The evaluation focuses on a cross-section of contingency plans in various emergency contexts.

### *Summary Report on the Joint FAO/WFP Evaluation Information Systems for Food Security*

This evaluation is conducted jointly by FAO and WFP, at the suggestion of the FAO Programme Committee, which originated the request for the evaluation. Information on food security is essential in making the right choices about providing assistance, especially in a changing global environment that affects the availability of food and cost of assistance. FAO and WFP have devoted considerable resources to information systems both jointly and separately and have undertaken several related evaluations. But there has been no evaluation of information systems for food security as a whole in terms of their responsiveness to users' information needs and their eventual use in decision-making. The evaluation is important to the cooperation arrangements of FAO and WFP, joint work and future strategies supporting information systems for food security.

### *Summary Evaluation Afghanistan PRRO 10427.0*

This operation aims to enhance food security and improve human and productive capital in food-insecure and remote areas, with emphasis on vulnerable women and children. It supports 6.6 million Afghans in food-insecure areas through food for work, food for training and food for education in partnership with the Government, non-government partners and communities. The evaluation reviews the extent to which objectives were achieved and provide recommendations for future interventions in Afghanistan.

### *Summary Evaluation Bangladesh CP 10410.0*

Bangladesh is a low-income, food-deficit country with annual average food grain imports of 2 million mt since 1990–1991. After India and China, it has the highest number of hungry people in the world; an estimated 28 million people survive on less than 1,805 kcal per day and risk losing life and livelihood to recurrent natural disasters. This is compounded by an increasing disparity in income distribution and high prevalence of malnutrition among women and children. The goal of this CP is to support the Government in improving the food security of very poor households, their nutritional well-being and their livelihoods. The evaluation will take stock of achievements and provide guidance for future CPs in Bangladesh.

### *Summary Evaluation the Democratic Republic of the Congo PRRO 10608.0*

The evaluation of PRRO 10608.0 "Targeted Food Aid for Victims of Armed Conflict and Other Vulnerable Groups in the Democratic Republic of the Congo" will contribute to accountability and learning, generate corporate separately lessons for WFP, inform programme design in case of subsequent operations and inform relevant OEDE strategic evaluations to be conducted later in 2008 and 2009.

### *Summary Evaluation Guatemala PRRO 10457.0*

In Guatemala, 49.3 percent of children under 5 suffer from chronic malnutrition; 12 percent of infants are born underweight and 50 percent of children are chronically malnourished by the age of 3. The objectives of the WFP operation are to contribute to saving lives through supplementary and therapeutic feeding, and to fight chronic malnutrition by addressing several of the underlying causes in the target areas, including: i) limited access to food of adequate quantity and quality; ii) inadequate weaning, care and health practices; and iii) women's limited control over community resources. The evaluation will review the effectiveness and relevance of the operation to address chronic malnutrition in other countries of the region where nutrition is a strategic issue.

### *Summary Evaluation Sudan EMOP 10693.0*

The Sudan continues to be WFP's largest humanitarian operation. The ongoing conflict in Darfur, the lingering effects of the civil war in Southern Sudan and the underlying structural problems, combined with the effects of past drought and conflict in the Central, East and Three Areas (CETA) have left much of the Sudan food-insecure and dependent on international aid. The main role of food aid is to meet the emergency needs of the IDPs and host communities in Darfur, and of returnees and other highly vulnerable people in Southern Sudan and the CETA. The evaluation assesses the degree of WFP's success in providing assistance to the most vulnerable, food-insecure populations in the Sudan and highlight good practices for interventions in conflict areas.



## **EB.1/2010 (8–12 February)**

### *Summary Evaluation Occupied Palestinian Territory PRRO 10387.1*

Poverty and food insecurity resulting from protracted conflict and the closure policy in the Occupied Palestinian Territory undermine economic development, affecting 34 percent of the population and threatening another 12 percent. WFP's operation aims to meet the food needs of the most vulnerable non-refugee people through protracted and emergency relief to contribute to the poverty reduction strategy of the Palestinian National Authority by supporting the development of productive activities and skills. It focusses on i) enhancing the knowledge base, ii) strengthening partnerships and advocacy efforts on food insecurity to improve targeting and coordination and iii) ensuring effective use of resources while minimizing negative effects on production and markets. This mid-term evaluation will provide an update on the operations achievements and provide inputs to guide the design of the PRRO from 2010.

## **EB.A/2010 (7–11 June)**

### *Summary Evaluation Cambodia PRRO 10305.1*

Between 2004 and 2006, an average 6 percent of the rice crop in Cambodia was destroyed by drought, flooding or crop infestation. Rising inequality and landlessness and deterioration of common property resources have eroded the coping capacity of food-insecure people. Limited access for the poor to education and health services, low levels of investment in public infrastructure and weak governance structures perpetuate food insecurity and undernutrition, especially in rural areas. The objective of the PRRO is to enhance the resilience and coping capacity of vulnerable households through targeted food aid interventions using: i) school feeding and take-home rations, ii) food assistance for people living with HIV and households with orphans and other vulnerable children, iii) food assistance for households of tuberculosis patients; and iv) disaster risk reduction through community asset creation, food for training and relief assistance. The evaluation will measure the degree of success of the operation and make recommendations for future interventions.

### *Summary Evaluation Ethiopia CP 10430.0*

The CP contributes to achieving the Millennium Development Goals (MDGs) of eradicating extreme poverty and hunger; achieving universal primary education; promoting gender equality and empowering women; combating HIV and AIDS, malaria and other diseases; and ensuring environmental sustainability. The evaluation will review overall coherence of the WFP intervention to achieve the CP objectives, their degree of success and inform decision-making about future programmes in Ethiopia.

### *Summary Evaluation Ethiopia PRRO 10665.0*

The operation aims at reducing people's vulnerability to acute food insecurity, and at supporting capacities to manage risk, enabling food-insecure people to invest in more resilient livelihoods. Its four components support the Government's productive safety-net programme, national relief response and national child survival programme, and the strategic framework for the national response to HIV and AIDS. WFP provides food assistance only when it is the most appropriate tool, based on vulnerability and options available at the community level. The evaluation will provide evidence of whether objectives are being met and make recommendation regarding the future implementation of the operation.

## **EB.2/2010 (8–12 November)**

### *Summary Evaluation Chad EMOP 10559.0*

This operation aims at balancing the immediate needs of the Sudanese refugees with the longer-term needs of the internally displaced persons (IDPs) and host populations through the provision of general food rations and supplementary and therapeutic feeding for the refugees, the provision of food-for-work (FFW) or food-for-asset (FFA) assistance for the IDPs and host populations and school feeding for IDP children. The evaluation will review the success of the following phase or new operation to start in January 2009.

### *Summary Evaluation Colombia PRRO 10588.0*

Colombia has suffered more than four decades of violence resulting in the displacement of millions of people; estimates range between 1.8 million and 3.7 million IDPs over the past 20 years. This operation aims to: i) protect and help restore the livelihoods of the displaced and other violence-affected populations; ii) support the improvement of the nutritional status of targeted populations, especially pregnant and lactating women and children under 5; and iii) support access to education for displaced and at-risk populations. The evaluation will measure the degree of success of the operation and make recommendations for future interventions.



*Summary Evaluation Egypt CP 10450.0*

The CP aims at strengthening government capacity to reduce poverty, food insecurity and malnutrition in Egypt. This is to be achieved through WFP support to the reform of existing food-based safety net programmes in order to increase their efficiency and effectiveness. The CP concentrates on providing two kinds of support: technical assistance to strengthen institutional capacity, and small-scale demonstrations of best-practice models in food-for-education and food-for-assets activities. Areas of focus include pro-poor resource allocation and improved management practices. Institutional strengthening and knowledge transfer support a smooth phasing out of WFP food-based activities by the end of the CP in 2011. This evaluation will take stock of achievements in developing capacities of the Government and communities to implement sound food assistance programmes.

*Summary Evaluation Pakistan CP 10269.0*

The CP's objectives are to help to improve access to food in ways that enable women and girls to take advantage of development opportunities and address gender disparity in education, health and access to productive assets. The expected outcomes of the country programme include: i) retention of girls in schools; ii) increased enrolment rates for girls; iii) increased attendance by women at rural health facilities to obtain reproductive health care and immunization; and iv) increased organizational and self-development capacities of the various women's groups, achieved through creation and preservation of assets. The evaluation will measure the degree of success of the CP and make recommendations for future interventions.

## OPERATIONAL MATTERS

### EB.1/2009 (9–13 February)

*Projects for Executive Board Approval (A)*

Protracted relief and recovery operations

- Kenya
- Uganda

*Reports of the Executive Director on Operational Matters (1 July–31 December 2008) (I)*

Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO

The Board will have before it, for information, a document summarizing EMOPs approved by the Executive Director, or the Executive Director and the Director-General of FAO, under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

### EB.A/2009 (8–12 June)

*Draft Country Programmes (C)*

In October 2002, the Board approved the harmonized procedure for Country Programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then be posted on the WFP website and approved at the Second Regular Session on a "no-objection" basis; it discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

- Bangladesh
- Guatemala
- Pakistan

*Projects for Executive Board Approval (A)*

Development Projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- Congo, Republic of
- Laos Democratic People's Republic of





#### Budget Increases to Development Activities

The Board will have before it, for approval, the following budget increase to development activities exceeding the Executive Director's delegated authority:

- Madagascar

#### Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Kenya
- Liberia

#### *Reports of the Executive Director on Operational Matters (1 July–31 December 2008) (I)*

The Board may have before it, for information; i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have before it a report on the utilization of the Immediate Response Account (1 January–31 December 2008).

### **EB.2/2009 (9–13 November)**

#### *Country Programmes (A)*

- Bangladesh
- Guatemala
- Pakistan

#### *Projects for Executive Board Approval (A)*

##### Development Projects

The Board will have before it, for approval, the following development project exceeding the Executive Director's delegated authority:

- Cambodia

#### Budget Increases to Development Activities

The Board will have before it, for approval, the following budget increase to a development activity exceeding the Executive Director's delegated authority:

- Mozambique

#### Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Afghanistan
- Algeria
- Cambodia
- Democratic Republic of the Congo
- Myanmar
- Occupied Palestinian Territory
- Tajikistan
- United Republic of Tanzania
- Zimbabwe



*Reports of the Executive Director on Operational Matters (1 January–30 June 2009) (I)*

The Board may have before it, for information; i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

### **EB.1/2010 (8–12 February)**

*Reports of the Executive Director on Operational Matters (1 July–31 December 2009) (I)*

- *Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO*

The Board will have before it, for information, a document summarizing EMOPs approved by the Executive Director, or the Executive Director and the Director-General of FAO, under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

### **EB.A/2010 (7–11 June)**

*Draft Country Programmes (C)*

In October 2002, the Board approved the harmonized procedure for Country Programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then be posted on the WFP website and approved at the Second Regular Session on a “no-objection” basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

- Benin
- Burkina Faso
- Chad
- Ghana
- Mauritania
- Nepal
- Sierra Leone
- United Republic of Tanzania

*Projects for Executive Board Approval (A)*

Development Projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director’s delegated authority:

- Central African Republic
- Zambia

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRRO exceeding the Executive Director’s delegated authority:

- Timor-Leste

*Reports of the Executive Director on Operational Matters (1 July–31 December 2009) (I)*

The Board may have before it, for information; i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have before it a report on the utilization of the Immediate Response Account (1 January–31 December 2008).



**EB.2/2010 (8–12 November)***Country Programmes (A)*

- Benin
- Burkina Faso
- Chad
- Ghana
- Mauritania
- Nepal
- Sierra Leone
- United Republic of Tanzania

*Projects for Executive Board Approval (A)*

## Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Ethiopia
- Indonesia
- Pakistan
- Sri Lanka

*Reports of the Executive Director on Operational Matters (1 January–30 June 2010) (I)*

The Board may have before it, for information, i) summaries of development projects and PRROs and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

**ORGANIZATIONAL AND PROCEDURAL MATTERS****EB.1/2009 (9–13 February)**

- *Joint Report on Collaboration among the United Nations Rome-Based Agencies (C)*

At its Second Regular Session in 2007, the Board requested the Secretariat to consult with the Rome-based agencies on undertaking a joint document on the direction that future purpose driven operational partnerships could take at the global, regional and country levels. The document is submitted for consideration.

- *Biennial Programme of Work of the Executive Board (2009–2010) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work, (2009–2010) is presented for information.

**EB.A/2009 (8–12 June)**

- *Biennial Programme of Work of the Executive Board (2009–2010) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work, (2009–2010) is presented for information.

**EB.2/2009 (9–13 November)**

- *Biennial Programme of Work of the Executive Board (2010–2011) (A)*

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work for (2010–2011).



### **EB.1/2010 (8–12 February) and EB.A/2010 (7–11 June)**

➤ *Biennial Programme of Work of the Executive Board (2010–2011) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work, (2010–2011) is presented for information.

### **EB.2/2010 ((8–12 November)**

➤ *Biennial Programme of Work of the Executive Board (2011–2012) (A)*

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work for 2011–2012.

## **ADMINISTRATIVE AND MANAGERIAL MATTERS**

### **EB.1/2009 (9–13 February)**

➤ *Reports of the Joint Inspection Unit Relevant to the Work of WFP (C)*

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit (JIU) reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2008;
- ii) a list of JIU reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

### **EB.A/2009 (8–12 June)**

➤ *Report on Post-Delivery Losses for the Period 1 January–31 December 2008 (C)*

The Executive Director will submit to the Board, for consideration, a report on commodity losses incurred after delivery in recipient countries.

The 2000 Annual Session of the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence”. The report on post-delivery losses concerns country-specific and commodity-specific issues and describes the measures taken by WFP to keep post-delivery commodity losses to a minimum. The reporting period covered is the calendar year 1 January to 31 December 2008. The report lists commodity losses by reason, commodity and country and by those losses equal to or greater than 2 percent of the total net cost. The largest losses, both in terms of absolute and proportional net cost, insurance and freight value, receive specific mention in this report; as do significant but proportionately small losses in countries where large programmes are being implemented.

➤ *Update on WFP Food Procurement (I)*

At the First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement.

➤ *Statistical Report on WFP International Professional Staff and Higher Categories (I)*

The Board will have before it, for information, a document reflecting WFP staffing as at 31 December 2008. It provides the number of international professional staff and higher categories holding indefinite, continuing or fixed-term (one year or more) appointments at Headquarters and in country offices as at 31 December 2008. Junior professional officers (JPOs) and United Nations volunteers (UNVs) participating in WFP activities as at 31 December 2008 are also included. The report also provides statistics on the geographical distribution of WFP international professional staff and higher categories.



➤ *Information Note on Funding of Security Management Arrangements (I)*

At its Annual Session in 2005, the Board considered the document “Information Paper on the Implementation of New Security Management Arrangements” (WFP/EB.A/2005/12-D) and took note of the information it contained, including the Secretariat’s intention to inform the Board periodically of progress and to report to the Board any significant changes in WFP’s share of costs or in the cost-sharing mechanism. This document is submitted for information.

➤ *WFP Security Report (I)*

At its Second Regular Session in 2007, the Board requested that the WFP Security Report be shared with Board members. This document, which is submitted for information, presents an analysis of significant security incidents involving WFP staff, assets and partners in 2008 as well as statistical data on geographical distribution and types of security incidents.

## **EB.1/2010 (8–12 February)**

➤ *Reports of the Joint Inspection Unit Relevant to the Work of WFP (C)*

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit (JIU) reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2009;
- ii) a list of JIU reports issued since the last reporting period; and
- iii) the status of WFP’s implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

## **EB.A/2010 (7–11 June)**

➤ *Report on Post-Delivery Losses for the Period 1 January–31 December 2009 (C)*

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The 2000 Annual Session of the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence”. The report on post-delivery losses concerns country-specific and commodity-specific issues and describes the measures taken by WFP to keep post-delivery commodity losses to a minimum. The reporting period covered is the calendar year 1 January to 31 December 2009. The report lists commodity losses by reason, commodity and country and by those losses equal to or greater than 2 percent of the total net cost. The largest losses, both in terms of absolute and proportional net cost, insurance and freight value, receive specific mention in this report; as do significant but proportionately small losses in countries where large programmes are being implemented.

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## OTHER BUSINESS

### **EB.1/2009 (9–13 February)**

➤ *Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I)*

The report of the joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP is submitted to the Board for information.

### **EB.1/2010 (8–12 February)**

➤ *Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I)*

The report of the joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP is submitted to the Board for information.