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**Executive Board
Annual Session**

Rome, 7–11 June 2010

ORGANIZATIONAL AND PROCEDURAL MATTERS

Agenda item 12

*For information**



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BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2010–2011)



* In accordance with the Executive Board's decisions on governance, approved at the Annual and Third Regular Sessions, 2000, items for information should not be discussed unless a Board member specifically requests it, well in advance of the meeting, and the Chair accepts the request on the grounds that it is a proper use of the Board's time.

This document is printed in a limited number of copies. Executive Board documents are available on WFP's Website (<http://www.wfp.org/eb>).

NOTE TO THE EXECUTIVE BOARD

This document is submitted to the Executive Board for information

The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal points indicated below, preferably well in advance of the Board's meeting.

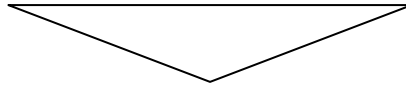
Secretary to the Executive Board: Ms C. von Roehl tel.: 066513-2603

Head, Translation and Documentation Unit: Ms M.-F. Perez tel.: 066513-2638

Should you have any questions regarding matters of dispatch of documentation for the Executive Board, please contact Ms I. Carpitella, Administrative Assistant, Conference Servicing Unit (tel.: 066513-2645).

1. Since 2005, the Biennial Programme of Work is submitted to the First Regular and Annual Sessions for information and to the Second Regular Session for approval. This document is therefore submitted to the Board for information.
2. The Biennial Programme of Work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.

DRAFT DECISION*



The Board takes note of the “Biennial Programme of Work of the Executive Board (2010–2011)” (WFP/EB.A/2010/12) as proposed by the Bureau and the Secretariat.

* This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document issued at the end of the session.

SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2010–2011)

EB.1/2010 (8–11 February)	EB.A/2010 (7–11 June)	EB.2/2010 (8–12 November)
<p>INTRODUCTION</p> <ul style="list-style-type: none"> ➤ <i>Adoption of the Agenda (A)</i> ➤ <i>Election of the Bureau</i> ➤ <i>Appointment of the Rapporteur</i> ➤ <i>Current and Future Strategic Issues</i> 	<p>INTRODUCTION</p> <ul style="list-style-type: none"> ➤ <i>Adoption of the Agenda (A)</i> ➤ <i>Appointment of the Rapporteur</i> ➤ <i>Opening Remarks by the Executive Director</i> 	<p>INTRODUCTION</p> <ul style="list-style-type: none"> ➤ <i>Adoption of the Agenda (A)</i> ➤ <i>Appointment of the Rapporteur</i> ➤ <i>Opening Remarks by the Executive Director</i>
<p>POLICY ISSUES</p> <ul style="list-style-type: none"> ➤ Annual Report for 2009 to ECOSOC and FAO Council (A) ➤ Resourcing for a Changing Environment (C) ➤ WFP's Role in the Humanitarian Assistance System (C) ➤ Strategic Results Framework (I) 	<p>POLICY ISSUES</p> <ul style="list-style-type: none"> ➤ Annual Performance Report for 2009 (A) ➤ WFP Policy on Information Disclosure (I) ➤ WFP Anti-Fraud and Anti-Corruption Policy (I) 	<p>POLICY ISSUES</p> <ul style="list-style-type: none"> ➤ Update of Consolidated Framework of WFP Policies (I) ➤ WFP HIV and AIDS Policy (A) ➤ WFP Policy on Information Disclosure (A) ➤ WFP Anti-Fraud and Anti-Corruption Policy (A)
<p>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</p> <ul style="list-style-type: none"> ➤ Selection and Appointment of the WFP External Auditor (I) ➤ Revised Fee for the External Auditor for the Biennium 2008–2009 (A) ➤ Financial Framework Review (C) ➤ Report of the External Auditor on the Strategic Planning and Reporting at a WFP Country Office — Uganda, and WFP Management Response (C) ➤ Report of the External Auditor on the IPSAS Dividend: Strengthening Financial Management, and WFP Management Response (C) ➤ Update on the WFP Management Plan (2010–2011) (I) ➤ Final Update on the WINGS II Project (I) 	<p>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</p> <ul style="list-style-type: none"> ➤ Audited Annual Accounts, 2009 (A) ➤ Final Report of the Evaluation Panel on the Selection and Appointment of the WFP External Auditor for the Term 1 July 2010–30 June 2016 (A) ➤ Appointment of Members to the Audit Committee (A) ➤ Second Update on the WFP Management Plan (2010–2011) (A) ➤ Financial Framework Review Options (A) ➤ Proposed Amendments to the Terms of Reference of the WFP Audit Committee (A) ➤ Annual Report of the Audit Committee (C) ➤ Report on the Implementation of the External Auditor Recommendations (C) ➤ Report of the Inspector General (C) ➤ Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4 (g)) (I) ➤ Investigation on WFP Operations in Somalia (I) 	<p>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</p> <ul style="list-style-type: none"> ➤ Financial Framework Review: Proposed Options on PSA Funding Stability and Cost Components (A) ➤ Update on the WFP Management Plan (2010–2011) (I)
<p>EVALUATION REPORTS (C)</p> <ul style="list-style-type: none"> ➤ Summary Evaluation Report Afghanistan PRRO 104270 and Management Response ➤ Summary Report of the Joint Strategic Evaluation of the FAO/WFP Support to Information Systems for Food Security and Management Response ➤ Summary Report of the Mid-Term Evaluation of CP Ethiopia 104300 (2007–2011) and Management Response ➤ Summary Evaluation Report Guatemala PRRO 104570 and Management Response 	<p>EVALUATION REPORTS (C)</p> <ul style="list-style-type: none"> ➤ Annual Evaluation Report 2009 + Management Response ➤ Summary Evaluation Report Country Programme Egypt 104500 (2007–2011) + Management Response ➤ Summary Evaluation Report Country Programme Ghana 104180 (2006–2010) + Management Response ➤ Summary Evaluation Report of the Impact of Evaluation of WFP School Feeding Programmes in Kenya (1999–2008) + Management Response ➤ Summary Evaluation Report Timor-Leste PRRO 103881 + Management Response ➤ Implementation Status of Evaluation Recommendations (I) 	<p>EVALUATION REPORTS (C)</p> <ul style="list-style-type: none"> ➤ Summary Evaluation Chad Country Portfolio + Management Response ➤ Summary Evaluation Nepal Country Portfolio + Management Response ➤ Summary Evaluation Colombia PRRO 105880 + Management Response ➤ Summary Evaluation Sudan EMOP 107600 + Management Response ➤ Summary Evaluation Ethiopia PRRO 106650 + Management Response ➤ Summary Evaluation Report Occupied Palestinian Territory PRRO 103871 + Management Response
<p>OPERATIONAL MATTERS</p> <p>Country Programmes (A)</p> <ul style="list-style-type: none"> ➤ Guatemala 200031 (2010–2014) 	<p>OPERATIONAL MATTERS</p> <p>Draft Country Programmes (C)</p> <ul style="list-style-type: none"> ➤ Burundi 200119 (2011–2014) 	<p>OPERATIONAL MATTERS</p> <p>Draft Country Programmes (C)</p> <ul style="list-style-type: none"> ➤ Burkina Faso ➤ Zambia <p>Country Programmes (A)</p> <ul style="list-style-type: none"> ➤ Burundi

EB.1/2010 (8–11 February)	EB.A/2010 (7–11 June)	EB.2/2010 (8–12 November)
<p><i>Projects for Executive Board approval (A)</i></p> <p>a) Development projects</p> <p>b) Budget increases to development activities</p> <p>c) Protracted relief and recovery operations</p> <ul style="list-style-type: none"> ➤ Afghanistan 200063 ➤ Iraq 200035 <p>d) Budget increases to PRROs</p>	<p><i>Projects for Executive Board approval (A)</i></p> <p>a) Development projects</p> <ul style="list-style-type: none"> ➤ Armenia 200128 ➤ Benin 200045 ➤ Tajikistan 200120 <p>b) Budget increases to development activities</p> <ul style="list-style-type: none"> ➤ Central African Republic 103610 ➤ Sierra Leone 105840 <p>c) Protracted relief and recovery operations</p> <ul style="list-style-type: none"> ➤ DPR Korea 200114 ➤ Sierra Leone 200062 <p>Budget Increases to PRROs approved by correspondence</p> <ul style="list-style-type: none"> ➤ Niger 106110 	<p><i>Projects for Executive Board approval (A)</i></p> <p>a) Development projects</p> <ul style="list-style-type: none"> ➤ Republic of the Congo ➤ Lesotho <p>b) Budget increases to development activities</p> <ul style="list-style-type: none"> ➤ Bangladesh ➤ Ghana ➤ Laos ➤ Mauritania ➤ Mozambique ➤ Nepal <p>c) Protracted relief and recovery operations</p> <ul style="list-style-type: none"> ➤ Democratic Republic of the Congo ➤ Nepal ➤ Occupied Palestinian Territory 200037 ➤ Pakistan ➤ Sri Lanka ➤ Zimbabwe <p>d) Budget increases to PRROs</p> <ul style="list-style-type: none"> ➤ Ethiopia ➤ Haiti
<p><i>Projects approved by the Executive Board by correspondence (I)</i></p> <ul style="list-style-type: none"> ➤ Budget Increase PRRO Ethiopia 106650 <p><i>Reports of the Executive Director on Operational Matters (1 July–31 December 2009) (I)</i></p> <ul style="list-style-type: none"> ➤ Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO 	<p><i>Reports of the Executive Director on Operational Matters (1 July–31 December 2009)</i></p> <p>Programme Category Review (C)</p> <p>a) Budget Increases to Development Activities Approved by the Executive Director (I)</p> <p>b) Protracted Relief and Recovery Operations Approved by the Executive Director (I)</p> <p>c) Budget Increases to PRROs Approved by the Executive Director (I)</p> <p>d) Report on the Use of the Immediate Response Account (1 January – 31 December 2009) (I)</p>	<p><i>Reports of the Executive Director on Operational Matters (1 January–30 June 2010) (I)</i></p> <p>a) Development Projects Approved by the Executive Director</p> <p>b) Budget Increases to Development Activities Approved by the Executive Director</p> <p>c) Protracted Relief and Recovery Operations Approved by the Executive Director</p> <p>d) Budget Increases to PRROs Approved by the Executive Director</p> <p>e) Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO</p>
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<p>SUMMARY OF THE WORK OF THE SECOND REGULAR SESSION OF THE EXECUTIVE BOARD, 2009</p>	<p>SUMMARY OF THE WORK OF THE FIRST REGULAR SESSION OF THE EXECUTIVE BOARD, 2010</p>	<p>SUMMARY OF THE WORK OF THE ANNUAL SESSION OF THE EXECUTIVE BOARD, 2010</p>
<p>OTHER BUSINESS</p> <ul style="list-style-type: none"> ➤ Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I) 	<p>OTHER BUSINESS</p> <ul style="list-style-type: none"> ➤ Report on the Field Visit to Kenya of the WFP Executive Board (I) ➤ Report on the Joint Field Visit to Rwanda of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I) 	<p>OTHER BUSINESS</p>

SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2010–2011)

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<p>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</p> <ul style="list-style-type: none"> ➤ Report of the External Auditor on Management Matters (C) and WFP Management Response (C) ➤ Update on the WFP Management Plan (2010–2011) (I) 	<p>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</p> <ul style="list-style-type: none"> ➤ Audited Annual Accounts, 2010 (A) ➤ Annual Report of the Audit Committee (C) ➤ Report on the Implementation of the External Auditor Recommendations (C) ➤ Report of the Inspector General (C) ➤ Update on the WFP Management Plan (2010–2011) (I) ➤ Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4 (g)) (I) 	<p>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</p> <ul style="list-style-type: none"> ➤ WFP Biennial Management Plan (2012–2013) (A) ➤ Report of the External Auditor on Management Matters (C) and WFP Management Response (C)
<p>EVALUATION REPORTS (C)</p> <ul style="list-style-type: none"> ➤ Summary Evaluation Mali Country Portfolio + Management Response ➤ Summary Impact Evaluation of School Feeding in Cambodia + Management Response ➤ Summary Impact Evaluation of School Feeding in Côte d'Ivoire + Management Response ➤ Summary Impact Evaluation of School Feeding in Gambia + Management Response 	<p>EVALUATION REPORTS (C)</p> <ul style="list-style-type: none"> ➤ Annual Evaluation Report, 2010 + Management Response ➤ Strategic Evaluation Social Protection and Safety Nets + Management Response ➤ Joint FAO and WFP Evaluation of Agricultural and Market Support in Uganda + Management Response 	<p>EVALUATION REPORTS (C)</p> <ul style="list-style-type: none"> ➤ Strategic Evaluation of Partnerships + Management Response ➤ Strategic Evaluation of Adapting to Changing Needs + Management Response ➤ Strategic Evaluation Purchase for Progress + Management Response ➤ Country Portfolio Evaluation Haiti + Management Response ➤ Summary Evaluation Report of the Kenya Country Portfolio + Management Response ➤ Summary Evaluation of Impact of School Feeding in Bangladesh + Management Response ➤ Summary Impact Evaluation (topic and country to be confirmed)
<p>OPERATIONAL MATTERS</p> <p>Draft Country Programmes (C)</p> <ul style="list-style-type: none"> ➤ United Republic of Tanzania 	<p>OPERATIONAL MATTERS</p> <p>Draft Country Programmes (C)</p> <ul style="list-style-type: none"> ➤ Bangladesh ➤ Cambodia ➤ Chad ➤ Egypt ➤ Ethiopia ➤ Ghana ➤ Guinea ➤ Honduras ➤ Indonesia ➤ Laos ➤ Malawi ➤ Mauritania ➤ Mozambique ➤ Senegal ➤ Sierra Leone 	<p>OPERATIONAL MATTERS</p> <p>Progress Report on Country Programme Uganda 108070 (2009–2014)</p> <p>Country Programmes (A)</p> <ul style="list-style-type: none"> ➤ Bangladesh ➤ Cambodia ➤ Chad ➤ Egypt ➤ Ethiopia ➤ Ghana ➤ Guinea ➤ Honduras ➤ Indonesia ➤ Laos ➤ Malawi ➤ Mauritania ➤ Mozambique ➤ Senegal ➤ Sierra Leone

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OTHER BUSINESS	OTHER BUSINESS	OTHER BUSINESS

ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2010–2011)

(classified by subject and session)

POLICY ISSUES

EB.1/2010 (8–11 February)

➤ *Annual Report for 2009 to ECOSOC and FAO Council (A)*

The Annual Report to ECOSOC and FAO Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (2004/EB.A/11). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report. This report is presented to the Board for approval.

➤ *Resourcing for a Changing Environment (C)*

Following a discussion at the First Regular Session of the Executive Board in 2007, Board members requested that WFP inform them of its communication and resourcing strategy. This document, which is submitted for consideration, outlines WFP's resourcing strategy from 2009 to 2011 in a climate of declining food supplies, high food prices and new mechanisms for delivering and financing international aid. The strategy is closely aligned with the Strategic Plan (2008–2013), and identifies approaches for effectively and efficiently meeting WFP's funding needs.

➤ *WFP's Role in the Humanitarian Assistance System (C)*

At its First Regular Session in 2009, the Board asked that a document reviewing the role of WFP in the humanitarian assistance system be submitted for consideration to its First Regular Session in 2010. As requested, the document will focus on the role of the Resident Coordinators and Humanitarian Coordinators, WFP's role in the cluster system and WFP's use of common funding structures.

➤ *Strategic Results Framework (C)*

The Strategic Results Framework is a core component of WFP's performance management and accountability frameworks. It is also the basis for WFP's performance measurement system, which enables WFP to translate its mandate and strategy into tangible outcomes. The framework helps WFP to demonstrate its contributions to achieving the goals and objectives of the WFP Strategic Plan (2008–2013) and the Millennium Development Goals (MDGs). At its First Regular Session of 2009, the Board accepted the Strategic Results Framework as a basis for reporting in 2010. This document, which is submitted for information, has been prepared to share with Board members WFP experience to date in using the framework. It outlines challenges faced, along with suggestions for how to address them.

EB.A/2010 (7–11 June)

➤ *Annual Performance Report for 2009 (A)*

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed" based on the Biennial Management Plan previously approved.

The Annual Performance Report for 2009 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

➤ *Policy for Disclosure of Internal Audit Reports to Member States (I)*

The policy on disclosure of internal audit reports to Member States aims to promote and enhance the transparency and accountability of WFP's operations and decision-making processes. It outlines the procedures under which final internal audit reports may be made available to Member States. This paper will be reviewed by the Audit Committee in its next meeting. This paper is submitted to the Board for information in June and will be submitted in November for approval following the Audit Committee review.

➤ *WFP Anti-Fraud and Anti-Corruption Policy (I)*

This document sets out WFP's policy and procedures relating to fraud, corruption and/or collusion. The policy presents i) the measures to be taken to prevent any fraudulent, corrupt and/or collusive practices; ii) the roles and responsibilities of WFP staff members and non-staff employees; iii) the training and disclosure programme; iv) the reporting procedures; v) the investigation procedures; and vi) actions following breaches of the fraud and corruption policy. The policies and procedures outlined in the document are based on and reflect the principles set out in various documents, amongst which the Staff Regulations and Rules, Financial Regulations and Rules, and the Standards of Conduct for the International Civil Service. It also reflects the principles underlying the United Nations Convention against Corruption. This policy is submitted to the Board for information in June and will be submitted in November for approval following the Audit Committee review.

EB.2/2010 (8–12 November)

➤ *Update of Consolidated Framework of WFP Policies (I)*

At its Annual Session in 2000, the Executive Board approved the recommendations contained in the Report on the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. The "Consolidated Framework of WFP Policies" was first submitted to the Board at its Annual Session in 2002. This updated version, which is submitted for information, includes the policies considered by the Board in 2009–2010.

➤ *WFP HIV and AIDS Policy (A)*

The Summary Report of the Thematic Evaluation of WFP's HIV and AIDS Interventions in Sub-Saharan Africa, which was submitted to the Board at its Second Regular Session in 2008, recommended that WFP's HIV and AIDS policy be revised to reflect the realities, experience and knowledge base that had evolved since 2003. A policy document will therefore be submitted to the Board that will: i) reflect new programming and funding realities; ii) set out WFP policy on HIV programming and a framework of objectives and implementation strategies; and iii) offer a practical interpretation of WFP's mandate in HIV programming in view of operational realities and current financing for AIDS programmes. This document is submitted for approval.

➤ *Policy for Disclosure of Internal Audit Reports to Member States (A)*

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EB.1/2011 (14–18 February)

- *Annual Report for 2010 to ECOSOC and FAO Council (A)*

The Annual Report to ECOSOC and FAO Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (2004/EB.A/11). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report. This report is presented to the Board for approval.

EB.A/2011 (6–10 June)

- *Annual Performance Report for 2010 (A)*

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed" based on the Biennial Management Plan previously approved.

The Annual Performance Report for 2010 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic Plan and the Management Plan.

- *Update on WFP's Response to HIV and AIDS (I)*

At its First Regular Session in 2003, the Board asked to be informed annually about the status of WFP HIV and AIDS activities and relations with the Joint United Nations Programme on HIV/AIDS (UNAIDS). The update is submitted to the Board for information.

- *Cash Transfers and Vouchers Policy Update (A)*

This paper will update the 2008 Vouchers and Cash Transfers Policy, taking into account WFP's experience with implementation of voucher and cash transfer initiatives since 2008, and identifying major issues, opportunities and lessons arising during implementation. It is submitted to the Board for approval.

- *Hunger and Climate Change Information Note (I)*

Following an informal consultation and a seminar with experts in 2009, and in recognition of the links between climate change, hunger and malnutrition, Board members requested the Secretariat to provide further information regarding how WFP contributes to global efforts to address the impact of climate change on hunger and undernutrition. This document, which is submitted for information provides an overview of WFP's approach to climate change, illustrating some of the ongoing initiatives that, in line with the Strategic Plan (2008–2013), WFP undertakes to support the countries and people that are most affected.

EB.2/2011 (7–11 November)

- *Update of Consolidated Framework of WFP Policies (I)*

At its Annual Session in 2000, the Executive Board approved the recommendations contained in the Report on the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. The "Consolidated Framework of WFP Policies" was first submitted to the Board at its Annual Session in 2002. This updated version, which is submitted for information, includes the policies considered by the Board in 2010–2011.

RESOURCE, FINANCIAL AND BUDGETARY MATTERS

EB.1/2010 (8–11 February)

➤ *Selection and Appointment of the WFP External Auditor (I)*

This paper presents to the Board, for information, the recommendation of the Evaluation Panel for the appointment of the External Auditor of WFP for 2010–2016.

➤ *Revised Fee for the External Auditor for the Biennium 2008–2009 (A)*

The Secretariat received notice from the External Auditor of a proposed fee for additional services rendered in the biennium 2008–2009. This issue was discussed by the Executive Board Bureau at its meeting on 18 September 2009. The matter is now submitted to the Board for approval.

➤ *Financial Framework Review (C)*

Within the context of the Financial Framework Review, the Executive Director is proposing to address issues related to programme categories through several complementary steps. This paper will outline these steps and highlight the progress to date, including the work of the fast-track working group that was created by the Executive Director and the Bureau to review existing definitions of terms such as relief, recovery and early recovery, and update them if necessary, arriving at a consensus regarding joint definitions and key concepts that inform programme guidance. The fast-track working group is composed of members of the Board and of the Secretariat. This paper is submitted to the Board for consideration.

➤ *Report of the External Auditor on the Strategic Planning and Reporting at a WFP Country Office — Uganda, and WFP Management Response (C)*

A major country-based project was selected for which the National Audit Office (United Kingdom) (NAO) provided an independent assessment of: how the Secretariat has planned for and succeeded in meeting project objectives; compliance with policy and procedures; and the identification of any constraints on the effectiveness and efficiency of project activities. Risks, weaknesses and good practice were assessed, from which organization-wide lessons may be available. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

➤ *Report of the External Auditor on the IPSAS Dividend: Strengthening Financial Management, and WFP Management Response (C)*

The implementation of financial statements in compliance with International Public Sector Accounting Standards (IPSAS) offers a significant opportunity for improved accountability and better management and decision-making. The External Auditor presents an assessment of how the improved accounting and reporting of financial information under IPSAS can be used for better financial decision-making and to improve WFP's business management. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

➤ *Update on the WFP Management Plan (2010–2011) (I)*

The Board will have before it, for information, a report on the implementation of the Management Plan.

➤ *Final Update on the WINGS II Project (I)*

This paper, submitted to the Board for information, is the ninth and final report on the WFP Information Network and Global System II (WINGS II) project, outlining the project's activities and funding.

EB.A/2010 (7–11 June)

➤ *Audited Annual Accounts, 2009 (A)*

The Annual Audited Accounts submitted to the Board, for approval, present a full set of financial statements and notes for 2009. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

- *Final Report of the Evaluation Panel on the Selection and Appointment of the WFP External Auditor for the Term 1 July 2010–30 June 2016 (A)*

This paper presents to the Board, for approval, the recommendation of the Evaluation Panel on appointment of the WFP External Auditor for the term 1 July 2010–30 June 2016 at its 2010 Annual Session

- *Appointment of Members to the Audit Committee (A)*

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This document, submitted for approval, puts forward the Executive Director's recommended candidates to fill Audit Committee slots.

- *Second Update on the WFP Management Plan (2010–2011) (A)*

This second update on the Management Plan (2010-2011) responds to requests made during the presentation of the first Update on the Management Plan; it gives a detailed overview of the increases to the programme of work and highlights areas where cost reductions have been achieved. It outlines the results of the lessons learned exercise on the hedging arrangements entered into by WFP and presents a long term proposal for funding of unfunded staff liabilities. It also includes a status update on Programme Support and Administrative (PSA) and extra-budgetary resources. This document is submitted to the Board for approval.

- *Financial Framework Review Options (A)*

At the First Regular Session of the Board in 2010, members expressed an interest in addressing other issues related to the financial framework review in parallel to the programme categories. These issues included: i) review of the tonnage-based model; ii) funding of country-specific direct support costs; and iii) review of PSA stability. This document, submitted for approval, presents options and recommendations proposed by the Secretariat concerning the above issues.

- *Proposed Amendments to the Terms of Reference of the WFP Audit Committee*

At its First Regular Session in 2009, the Board requested that a review be presented to its Annual Session in June 2010. The terms of reference of the Audit Committee have been reviewed and are submitted to the Board for approval.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and FAO Finance Committee.

- *Annual Report of the Audit Committee (C)*

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report, which is submitted for consideration, covers the activities of the Audit Committee from 1 April 2009 through 31 March 2010. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

- *Progress Report on the Implementation of the External Auditor Recommendations (C)*

The Report on the Implementation of the Recommendations of the External Auditor is presented for consideration.

- *Report of the Inspector General (C)*

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities for consideration and forwarding to the United Nations Office of Internal Oversight Services (OIOS), as established by Board decision 1996/EB.3/3.

- *Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(g)) (I)*

In accordance with General Rules XII.4 and XIII.4(g), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

- *Investigation on WFP Operations in Somalia (I)*

In early March 2010, the World Food Programme was made aware of a report of the Monitoring Group on Somalia pursuant to Security Council resolution 1853 (2008), which contained a number of important allegations and findings concerning WFP's operations in Somalia. WFP immediately called its membership to discuss the way forward. Bureau meetings were then held to propose specific recommendations for action. On 25 March 2010, the document "Conclusions of the Bureau meetings concerning Somalia held on 12 and 17 March 2010" was sent to

Board members to approve the three recommendations it contained through a vote by correspondence. The three recommendations were approved on 31 March 2010. The paper approved by the Board is submitted **for information**. The advice requested by the Board from the WFP External Auditor, including a suggested approach to the terms of reference for a more detailed review of WFP operations in Somalia, is also submitted to the Board **for information**.

EB.2/2010 (8–12 November)

- *Financial Framework Review: Proposed Options on PSA Funding Stability and Cost Components (A)*

Taking into account the results of the consultations on PSA funding stability and cost components that will be held in 2010, an options paper is presented to the Board for approval.

- *Update on the WFP Management Plan (2010–2011) (I)*

The Board will have before it, for information, a report on the implementation of the Management Plan.

EB.1/2011 (14–18 February)

- *Report of the External Auditor on Management Matters (C) and WFP Management Response (C)*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

- *Update on the WFP Management Plan (2010–2011) (I)*

The Board will have before it, for information, a report on the implementation of the Management Plan.

EB.A/2011 (6–10 June)

- *Audited Annual Accounts, 2010 (A)*

The Annual Audited Accounts submitted to the Board, for approval, present a full set of financial statements and notes for 2010. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

- *Annual Report of the Audit Committee (C)*

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report, which is submitted for consideration, covers the activities of the Audit Committee from 1 April 2010 through 31 March 2011. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

- *Report on the Implementation of the External Auditor Recommendations (C)*

The Report on the Implementation of the Recommendations of the External Auditor is presented for consideration.

- *Report of the Inspector General (C)*

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities for consideration and forwarding to the United Nations Office of Internal Oversight Services (OIOS), as established by Board decision 1996/EB.3/3.

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The Board will have before it, for information, a report on the implementation of the Management Plan.

- *Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(g)) (I)*

In accordance with General Rules XII.4 and XIII.4(g), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

EB.2/2011 (7–11 November)

- *WFP Biennial Management Plan (2012–2013) (A)*

As per Financial Regulation 9.2, a Management Plan is to be submitted to the Board each financial biennium, at the last regular session in the second year of each biennium period; the first Management Plan was presented to the Board at the Third Regular Session in 2003. The “WFP Biennial Management Plan (2012–2013)” includes the evaluation budget and workplan for 2012–2013. The document is submitted to the Board for approval.

- *Report of the External Auditor on Management Matters (C) and WFP Management Response (C)*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

EVALUATION REPORTS

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

EB.1/2010 (8–11 February)

- *Summary Evaluation Report Afghanistan PRRO 104270 and Management Response*

This operation aims to enhance food security and improve human and productive capital in food-insecure and remote areas, with emphasis on vulnerable women and children. It supports 6.6 million Afghans in food-insecure areas through food for work, food for training and food for education in partnership with the Government, non-government partners and communities. The evaluation reviews the extent to which objectives were achieved and provides recommendations for future interventions in Afghanistan.

- *Summary Report of the Joint Thematic Evaluation of FAO and WFP Support to Information Systems for Food Security and Management Response*

This evaluation was conducted jointly by FAO and WFP, at the suggestion of the FAO Programme Committee, which originated the request for the evaluation. Information on food security is essential in making the right choices about providing assistance, especially in a changing global environment that affects the availability of food and cost of assistance. FAO and WFP have devoted considerable resources to information systems both jointly and separately and have undertaken several related evaluations, but there had been no evaluation of information systems for food security as a whole in terms of their responsiveness to users' information needs and their eventual use in decision-making. The evaluation is important to the cooperation arrangements of FAO and WFP, joint work and future strategies supporting information systems for food security.

➤ *Summary Report of the Mid-Term Evaluation of CP Ethiopia 104300 (2007–2011) and Management Response*

The Ethiopia country programme (CP) contributes to achieving the Millennium Development Goals of eradicating extreme poverty and hunger; achieving universal primary education; promoting gender equality and empowering women; combating HIV and AIDS, malaria and other diseases; and ensuring environmental sustainability. The evaluation reviews overall coherence of the WFP intervention to achieve the CP objectives, and its degree of success, and will inform decision-making about future programmes in Ethiopia.

➤ *Summary Evaluation Report Guatemala PRRO 104570 and Management Response*

In Guatemala, 12 percent of infants are born underweight and 50 percent of children are chronically malnourished by the age of 3. The objectives of the WFP operation are to contribute to saving lives through supplementary and therapeutic feeding, and to fight chronic malnutrition by addressing several of the underlying causes in the target areas, including: i) limited access to food of adequate quantity and quality; ii) inadequate weaning, care and health practices; and iii) women's limited control over community resources. The evaluation reviews the relevance and results of the operation to address chronic undernutrition in Guatemala, in a region where nutrition is a strategic issue.

EB.A/2010 (7–11 June)

➤ *Annual Evaluation Report 2009 + Management Response*

The Annual Evaluation Report provides a synthesis of findings from evaluations completed in 2009. It provides insights into corporate or systemic issues, and helps understand WFP in a more holistic way. It also presents accounts for the work performed by the Office of Evaluation and actions taken to strengthen evaluation at WFP. Further to the adoption of the evaluation policy by the Board at its Second Regular Session in 2008, this fifth annual evaluation report is submitted for consideration.

➤ *Summary Evaluation Egypt CP 104500 (2007–2011)+ Management Response*

The CP aims at strengthening government capacity to reduce poverty, food insecurity and malnutrition in Egypt. This is to be achieved through WFP support to the reform of existing food-based safety net programmes in order to increase their efficiency and effectiveness. The CP concentrates on providing two kinds of support: i) technical assistance to strengthen institutional capacity; and ii) small-scale demonstrations of best-practice models in food-for-education and food-for-assets activities. Areas of focus include pro-poor resource allocation and improved management practices. Institutional strengthening and knowledge transfer support a smooth phasing out of WFP food-based activities by the end of the CP in 2011. This evaluation reviews the relevance, effectiveness and efficiency of the CP.

➤ *Summary Evaluation Ghana CP 104180 + Management Response*

The goal of this CP is to support the Government in its assistance to hungry poor households to meet their education, health and nutrition needs on a sustainable basis. The evaluation takes stock of achievements to date and gives guidance on adjustments to improve performance for the remainder of the programme and to inform future interventions in Ghana.

➤ *Summary Evaluation Report of the Impact of Evaluation of WFP School Feeding Programmes in Kenya (1999–2008) + Management Response*

This is the first impact evaluation conducted by the Office of Evaluation (OE). It focuses on school feeding in Kenya, the second largest such programme of WFP and one that has been implemented over a very long period. The evaluation uses a mixed method approach, including primary data collection through surveys and participatory methods. It reports on outcomes and impacts and explains key factors that have enabled or hindered impact. It recommends ways for increasing impact in the future.

➤ *Summary Evaluation Timor-Leste PRRO 103881 + Management Response*

The evaluation of Timor-Leste PRRO 103881 was added to OE's regular programme of work. Undertaking an evaluation of this operation was considered extremely useful given the context of operating in a fast-changing and young country. This evaluation was requested by the country office to take stock of achievements thus far and guide future interventions in Timor-Leste.

➤ *Implementation Status of Evaluation Recommendations (I)*

In the WFP evaluation policy approved by the Board at its Second Regular Session in 2008, the Secretariat made a commitment to inform the Board about how it intends to foster learning as part of the evaluation process by "preparing management responses to evaluation recommendations, implementing follow-up actions and reporting on them". This is the first such report to the Board. It provides information about the extent to which the recommendations arising from evaluation reports prepared in 2008 and 2009 have been implemented by Headquarters divisions, regional bureaux and country offices. This document is submitted for information.

EB.2/2010 (8–12 November)

➤ *Summary Evaluation Chad Country Portfolio + Management Response*

The evaluation provides an analysis and assessment of the portfolio over the period 2003–2009 looking at: i) how well WFP is aligned with government policies and partner strategies and whether the Programme positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the outcomes and impacts of the operations were. The evaluation findings and recommendations will inform the country office's choices about future strategic directions, strategic planning and programme implementation.

➤ *Summary Evaluation Nepal Country Portfolio + Management Response*

The Nepal Country Portfolio Evaluation (CPE) evaluates 15 WFP operations implemented between 2002 and 2009 including the ongoing Country Programme (CP), seven Protracted Relief and Recovery Operations (PRROs), five Emergency Operations (EMOPs), and two special operations (SOs). It serves the dual objectives of accountability and learning, and will enable the country office (CO) to make informed strategic decisions for its next Country Strategy. The CPE addresses three key issues in order to attain these objectives: Strategic Alignment of the WFP Portfolio; Effectiveness and Impact of Strategic Decisions; and Performance and Results of the WFP portfolio.

➤ *Summary Evaluation Colombia PRRO 105880 + Management Response*

Colombia has suffered more than four decades of violence resulting in the displacement of millions of people; estimates range between 1.8 million and 3.7 million internally displaced persons (IDPs) over the past 20 years. This operation aims to: i) protect and help restore the livelihoods of IDPs and other violence-affected populations; ii) support the improvement of the nutritional status of targeted populations, especially pregnant and lactating women and children under 5; and iii) support access to education for displaced and at-risk populations. The evaluation measures the degree of success of the operation and makes recommendations for future interventions.

➤ *Summary Evaluation Sudan EMOP 107600 + Management Response*

The Sudan continues to be WFP's largest humanitarian operation. The ongoing conflict in Darfur, the lingering effects of the civil war in Southern Sudan and the underlying structural problems, combined with the effects of past drought and conflict in the Central, East and Three Areas (CETA) have left much of the Sudan food-insecure and dependent on international aid. The main role of food aid is to meet the emergency needs of the IDPs and host communities in Darfur, and of returnees and other highly vulnerable people in Southern Sudan and the CETA. The evaluation assesses the degree of WFP's success in providing assistance to the most vulnerable, food-insecure populations in the Sudan and highlights good practices for interventions in conflict areas.

➤ *Summary Evaluation Ethiopia PRRO 106650 + Management Response*

This report evaluates at mid-term WFP's ongoing protracted relief and recovery operation (PRRO) in terms of relevance, results and factors explaining the performance. The current PRRO 106650 is a three-year programme running from 2008 to 2010, designed to address the food needs of up to 3.8 million beneficiaries a year but due to drought and the international food and oil price crises in 2008, a prolonged emergency significantly increased numbers of relief beneficiaries. The evaluation found that the relief component responded to the series of national economic and climate shocks and improved access to food for populations affected by insecurity and drought. The Productive Safety Net Programme (PSNP) addressed the increased demand for food transfers resulting from a sharp increase in the price of food and had a positive impact on food security. The Targeted Supplementary Feeding (TSF) component provided support to those most at risk from malnutrition. The Urban HIV/AIDS component demonstrated significant beneficial outcomes for people living with HIV/AIDS on anti-retroviral therapy and for orphans and vulnerable children. Appropriate recommendations are made.

➤ *Summary Evaluation Report Occupied Palestinian Territory PRRO 103871 + Management Response*

Poverty and food insecurity resulting from protracted conflict and the closure policy in the Occupied Palestinian Territory undermine economic development, affecting 34 percent of the population and threatening another 12 percent. WFP's operation aims to meet the food needs of the most vulnerable non-refugee people through protracted and emergency relief to contribute to the poverty reduction strategy of the Palestinian National Authority by supporting the development of productive activities and skills. It focuses on: i) enhancing the knowledge base; ii) strengthening partnerships and advocacy efforts on food insecurity to improve targeting and coordination; and iii) ensuring effective use of resources while minimizing negative effects on production and markets. This mid-term evaluation provides an update on the operation's achievements and inputs to guide the design of the PRRO from 2010.

EB.1/2011 (14–18 February)

➤ *Summary Evaluation Mali Country Portfolio + Management Response*

The evaluation will provide an analysis and assessment of the portfolio over a seven-year period (2003-2009). It will look at three key questions; a) how well WFP is aligned with government policies and partner strategies and whether the programme positioned itself strategically within that context; b) how WFP made strategic choices in the past; and c) what were the operation's performances and results. The evaluation findings and recommendations will assist the country office to define its future strategies and take appropriate operational decisions.

➤ *Summary Impact Evaluation of School Feeding in Cambodia + Management Response*

In Cambodia WFP has been supporting directly school-aged children for the past ten years through different operations using school meals and take-home rations modalities, reaching more recently some 527,000 children. This is one of a series of impact evaluations of school feeding in 5 different African and Asian countries, conducted by the Office of Evaluation (OE) between 2009 and 2011. The evaluation will report on outcomes and impacts of multiple school feeding operations over the period, explain key factors that have enabled or hindered impact and recommend ways to increase impact in the future.

➤ *Summary Impact Evaluation of School Feeding in Côte d'Ivoire + Management Response*

This is one of a series of impact evaluations of school feeding in 5 different African and Asian countries, conducted by the Office of Evaluation (OE) between 2009 and 2011. In each selected country, school feeding has been a programme of significant size (usually more than 300,000 beneficiaries per year) and implemented over a long period, sometimes decades. Using a mixed-method approach, including primary data collection through surveys and participatory methods, the evaluation will report on outcomes and impacts of multiple school feeding operations over a multi-year period and explain key factors that have enabled or hindered impact. It will also analyse differences in results according to variables such as the type of feeding (e.g. meals, biscuits, take-home rations) and/or types of operation and recommend ways to increase impact in the future.

➤ *Summary Impact Evaluation of School Feeding in Gambia + Management Response*

WFP's assistance to the Gambia covers about 40 percent of all enrolled primary school children in the country. For the period 2001 to 2010 there have been three projects with objectives of increased access to education and human capital development in assisted schools in 5 regions and reduced worm infestation rate in school-age children in the Gambia. This evaluation serves accountability and learning purposes. The evaluation will: i) evaluate the outcomes and impact achieved so far in relation to stated educational, gender and nutritional objectives; ii) evaluate outcomes and impact achieved in relation to WFP's new social safety-net policy objectives and assess the extent to which the programme has met, or has the potential to meet these; and iii) identify changes needed to enable fulfilment of potential to contribute optimally to the Gambia objectives.

EB.A/2011 (6–10 June)

➤ *Annual Evaluation Report, 2010 + Management Response*

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous years to highlight common areas of strength and identify opportunities for systemic improvements that will help WFP operations at large to function better. It also provides an account of the initiatives implemented to improve the evaluation function of WFP.

➤ *Strategic Evaluation Social Protection and Safety Nets + Management Response*

This is the first of four strategic evaluations that focus on how WFP exercises choices to adjust to the shift from food aid to food assistance outlined in the Strategic Plan. The evaluation focuses on how WFP's assistance would change if designed specifically to support food-based social safety nets. The evaluation analyses factors that help make WFP's interventions an integral and supportive part of sustainable food-based safety net systems and WFP's role in helping to reinforce a country's own systems. Findings and recommendations are synthesized from a number of case studies of WFP's current and past experience. The results will support country offices in making programme choices to adjust where appropriate to support national social protection and safety net systems.

➤ *Joint FAO and WFP Evaluation of Agricultural and Market Support in Uganda + Management Response*

This evaluation will be conducted jointly by FAO and WFP, at the suggestion of local offices. Agricultural and market support is a central aspect of the recently developed WFP strategy in Uganda and one where partnership with FAO is prominent. The evaluation will review the effectiveness of the project and of the cooperation arrangements and will provide findings to further improve joint work and future strategies for agricultural and market support.

EB.2/2011 (7–11 November)

➤ *Strategic Evaluation of Partnerships + Management Response*

This is the second of four strategic evaluations that focus on how WFP exercises choices to adjust to the shift from food aid to food assistance outlined in the Strategic Plan. The evaluation focuses on how WFP's role and its partnerships would be affected by this change and by the Global Partnership. The evaluation analyses WFP's past and current partnership experiences at country, regional and global levels to build a better understanding of WFP's partnerships and with whom and how WFP can partner to maximize the overall effectiveness and efficiency of food assistance efforts. Synthesized findings and recommendations will be drawn from a number of case studies. The results will help WFP make better choices about partnerships at all levels of the organization.

➤ *Strategic Evaluation of WFP Adapting to Changing Needs+ Management Response*

This is the fourth of four strategic evaluations that focus on how WFP exercises choices to adjust to the shift from food aid to food assistance outlined in the Strategic Plan. This evaluation focuses on WFP's experience in shifting from emergency to recovery and development, or back to emergency, to learn about how country offices have redefined their roles and adjusted their objectives. The evaluation will carry out case studies from a number of countries and then synthesize the results to develop lessons that can help improve WFP's ability to make choices for working with specific target groups.

➤ *Strategic Evaluation Purchase for Progress + Management Response*

Purchase for Progress (P4P) is a pilot five-year programme designed to contribute to transform food and nutrition assistance into a productive investment in local communities. Through P4P, WFP is testing in 21 countries alternative means of procurement and examining the impact of these purchases on market development, access to markets and the welfare of smallholder farmers. The mid-term evaluation will carry out case studies from a number of countries and synthesize the results to review achievements and performance and contribute to corporate learning on transforming the way WFP buys in developing countries.

➤ *Country Portfolio Evaluation Haiti + Management Response*

The Country Portfolio Evaluation will look at 7 years of WFP support to vulnerable groups in Haiti, including the wide range of interventions Special Operation (SO), PRRO, EMOP and DEV/CP) and the more recent response to the 2010 earthquake. It serves the dual objectives of accountability and learning, and will enable the CO to make informed strategic decisions for its positioning in country. The CPE addresses three key issues in order to attain these objectives: Strategic Alignment of the WFP Portfolio; Effectiveness and Impact of Strategic Decisions; and Performance and Results of the WFP portfolio.

➤ *Summary Evaluation Report of the Kenya Country Portfolio + Management Response*

The evaluation will provide an analysis and assessment of the portfolio over the period 2006–2010 looking at: i) how well WFP is aligned with government policies and partner strategies and whether the Programme positioned itself strategically within that context; b) how WFP made strategic choices in the past; and c) what the outcomes and impacts of the operations were. The evaluation findings and recommendations will inform the country office's choices about future strategic directions, strategic planning and programme implementation.

➤ *Summary Evaluation of Impact of School Feeding in Bangladesh + Management Response*

This is one of a series of impact evaluations of school feeding in 5 different African and Asian countries, conducted by the Office of Evaluation (OE) between 2009 and 2011. In each selected country, school feeding has been a programme of significant size (usually more than 300,000 beneficiaries per year) and implemented over a long period, sometimes decades. Using a mixed-method approach, including primary data collection through surveys and participatory methods, the evaluation will report on outcomes and impacts of multiple school feeding operations over a multi-year period and explain key factors that have enabled or hindered impact. It will also analyse differences in results according to variables such as the type of feeding (e.g. meals, biscuits, take-home Rations) and/or types of operation and recommend ways to increase impact in the future.

OPERATIONAL MATTERS

EB.1/2010 (8–11 February)

Country Programmes (A)

- Guatemala 200031 (2010–2014)

Projects for Executive Board Approval (A)

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Afghanistan 200063
- Iraq 200035

Budget Increases to PRROs Approved by Correspondence

The Board will have before it, for information, the following PRRO budget increase approved by correspondence by the Executive Board between its Second Regular Session in 2009 and its First Regular Session in 2010:

- Ethiopia 106650

Reports of the Executive Director on Operational Matters (1 July–31 December 2009) (I)

- *Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO*

The Board will have before it, for information, a document summarizing EMOPs approved by the Executive Director, or the Executive Director and the Director-General of FAO, under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.A/2010 (7–11 June)

Draft Country Programmes (C)

In October 2002, the Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then posted on the WFP website and approved at the Second Regular Session on a "no-objection" basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CP is submitted for consideration:

- Burundi 200119

Projects for Executive Board Approval (A)

Development Projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- Armenia 200128
- Benin 200045
- Tajikistan 200120

Budget Increases to Development Activities

The Board will have before it, for approval, the following budget increases to development activities exceeding the Executive Director's delegated authority:

- Central African Republic 103610
- Sierra Leone 105840

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- DPR Korea 200114
- Sierra Leone 200062

Budget Increases to PRROs approved by correspondence

- Niger 106110

Reports of the Executive Director on Operational Matters (1 July–31 December 2009) (I)

The Board may have before it, for information; i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have before it a report on the utilization of the Immediate Response Account (1 January–31 December 2009).

➤ *Programme Category Review (C)*

The Programme Category Review paper, presented for consideration by the Executive Board, will review the regulations, rules and policies that guide WFP's use of programme categories, and outline enhancements discussed in the context of the Financial Framework Review.

EB.2/2010 (8–12 November)

Draft Country Programmes (C)

In October 2002, the Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then posted on the WFP website and approved at the Second Regular Session on a "no-objection" basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CP is submitted for consideration:

- Burkina Faso
- Zambia

Country Programmes (A)

- Burundi

Projects for Executive Board Approval (A)

Development projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- Republic of the Congo
- Lesotho

Budget increases to development activities

The Board will have before it, for approval, the following budget increases to development activities exceeding the Executive Director's delegated authority:

- Bangladesh
- Ghana
- Laos
- Mauritania
- Mozambique
- Nepal

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Democratic Republic of the Congo
- Nepal
- Occupied Palestinian Territory 200037
- Pakistan
- Sri Lanka
- Zimbabwe

Budget Increases to PRROs

The Board will have before it, for approval, the following budget increases to PRROs exceeding the Executive Director's delegated authority:

- Ethiopia
- Haiti

Reports of the Executive Director on Operational Matters (1 January–30 June 2010) (I)

The Board may have before it, for information, i) summaries of development projects and PRROs and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.1/2011 (14–18 February)

Draft Country Programmes (C)

In October 2002, the Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The timing of this draft country programme is owing to the United Nations Development Assistance Framework (UNDAF) cycle, which starts in July. The CP will be submitted to the Board for approval on a no-objection basis at EB.A/2011.

- United Republic of Tanzania

Country Programmes (A)

- Burkina Faso
- Zambia

Projects for Executive Board Approval (A)

Development Projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- Gambia
- Swaziland (HIV/AIDS)
- Swaziland (School Feeding)

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRRO exceeding the Executive Director's delegated authority:

- Colombia

Reports of the Executive Director on Operational Matters (1 July–31 December 2010) (I)

- *Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO*

The Board will have before it, for information, a document summarizing EMOPs approved by the Executive Director, or the Executive Director and the Director-General of FAO, under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.A/2011 (6–10 June)

Draft Country Programmes (C)

In October 2002, the Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then posted on the WFP website and approved at the Second Regular Session on a “no-objection” basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

- Bangladesh
- Cambodia
- Chad
- Egypt
- Ethiopia
- Ghana
- Guinea
- Honduras
- Indonesia
- Laos
- Malawi
- Mauritania
- Mozambique
- Senegal
- Sierra Leone

Country Programmes (A)

- United Republic of Tanzania

Projects for Executive Board Approval (A)

Budget increases to development activities

- Madagascar

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRRO exceeding the Executive Director’s delegated authority:

- Kenya

Reports of the Executive Director on Operational Matters (1 July–31 December 2010) (I)

The Board may have before it, for information; i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have before it a report on the use of the Immediate Response Account (1 January–31 December 2010).

EB.2/2011 (7–11 November)

A progress Report on Country Programme Uganda 108070 (2009–2014) will be submitted to the Board as per its request at EB.2/2009.

Country Programmes (A)

- Bangladesh
- Cambodia
- Chad
- Egypt
- Ethiopia
- Ghana
- Guinea
- Honduras
- Indonesia
- Laos
- Malawi
- Mauritania
- Mozambique
- Senegal
- Sierra Leone

Projects for Executive Board Approval (A)

Development Projects

The Board will have before it, for approval, the following development project exceeding the Executive Director's delegated authority:

- Central African Republic
Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Ethiopia (relief/safety nets)
- Ethiopia (refugee PRRO)
- United Republic of Tanzania

Reports of the Executive Director on Operational Matters (1 January–30 June 2011) (I)

The Board may have before it, for information, i) summaries of development projects and PRROs and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

ORGANIZATIONAL AND PROCEDURAL MATTERS**EB.1/2010 (8–11 February) and EB.A/2010 (7–11 June)**

- *Biennial Programme of Work of the Executive Board (2010–2011) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work for 2010–2011 is presented for information.

EB.2/2010 (8–12 November)

- *Biennial Programme of Work of the Executive Board (2011–2012) (A)*

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work for 2011–2012.

EB.1/2011 (14–18 February) and EB.A/2011 (6–10 June)

- *Biennial Programme of Work of the Executive Board (2011–2012) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work for 2011–2012 is presented for information.

EB.2/2011 (7–11 November)

- *Biennial Programme of Work of the Executive Board (2012–2013) (A)*

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work for 2012–2013.

ADMINISTRATIVE AND MANAGERIAL MATTERS

EB.1/2010 (8–11 February)

- *Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)*

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit (JIU) reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2009;
- ii) a list of JIU reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

EB.A/2010 (7–11 June)

- *Report on Post-Delivery Losses for the Period 1 January–31 December 2009 (C)*

The Executive Director will submit to the Board, for consideration, a report on commodity losses incurred after delivery in recipient countries.

The report on post-delivery losses concerns country-specific and commodity-specific issues and describes the measures taken by WFP to keep post-delivery commodity losses to a minimum. The reporting period covered is the calendar year 1 January to 31 December 2009. The report lists commodity losses by reason, commodity and country and by those losses equal to or greater than 2 percent of the total net cost. The largest losses, both in terms of absolute and proportional net cost, insurance and freight value, receive specific mention in this report; as do significant but proportionately small losses in countries where large programmes are being implemented.

- *Review of the Management and Administration in WFP: Report by the Joint Inspection Unit + Management Response (I)*

This "Review of the Management and Administration in the World Food Programme" (WFP) is part of a series of reviews of participating organizations undertaken by the Joint Inspection Unit in recent years. The objective is to identify areas for improvement focusing on governance, executive management, administration, strategic planning, budgeting, human resources management and oversight, among others. The Inspectors made 12 recommendations; nine are directed to the Executive Director while three are addressed to the Executive Board. A response by WFP Management to the recommendations contained in the JIU report will also be submitted to the Board for information.

➤ *Update on WFP Food Procurement (I)*

At the First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented **for information**, provides statistics and trends in food procurement, a short presentation of the market environment, an update on food procurement capacity, and highlights on food procurement.

➤ *Statistical Report on WFP International Professional Staff and Higher Categories (I)*

The Board will have before it, for information, a document reflecting WFP staffing as at 31 December 2009. It provides the number of international professional staff and higher categories holding indefinite, continuing or fixed-term (one year or more) appointments at Headquarters and in country offices as at 31 December 2009. Junior professional officers and United Nations volunteers participating in WFP activities as at 31 December 2009 are also included. The report also provides statistics on the geographical distribution of WFP international professional staff and higher categories.

➤ *Information Note on Funding of Security Management Arrangements (I)*

At its Annual Session in 2005, the Board considered the document “Information Paper on the Implementation of New Security Management Arrangements” (WFP/EB.A/2005/12-D) and took note of the information it contained, including the Secretariat’s intention to inform the Board periodically of progress and to report to the Board any significant changes in WFP’s share of costs or in the cost-sharing mechanism. This document is submitted for information.

➤ *WFP Security Report (I)*

At its Second Regular Session in 2007, the Board requested that the WFP Security Report be shared with Board members. This document, which is submitted for information, presents an analysis of significant security incidents involving WFP staff, assets and partners in 2009 as well as statistical data on geographical distribution and types of security incidents.

EB.1/2011 (14–18 February)

➤ *Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)*

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EB.A/2011 (6–10 June)

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OTHER BUSINESS

EB.1/2010 (8–11 February)

➤ *Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I)*

The report of the joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP is submitted to the Board for information.

EB.A/2010 (8–7 June)

➤ *Report on the Field Visit to Kenya of the WFP Executive Board, 28 February–6 March 2010*

A report on the field visit of the WFP Executive Board to Kenya, which took place from 28 February to 6 March 2010, is presented to the Board for information.

➤ *Report on the Joint Field Visit to Rwanda of the Executive Boards of UNDP/UNFPA, UNICEF and WFP*

A report of the joint field visit of the Executive Boards of UNDP/UNFPA, UNICEF and WFP to Rwanda is submitted to the Board for information.

PROVISIONAL FAO/IFAD/WFP CALENDAR OF GOVERNING AND OTHER BODIES 2010–2011 AND OTHER MAIN SESSIONS

	2010		2011	
JANUARY			29 COFI	31/01-04/02
FEBRUARY	131 FC*	1-2	ECOSOC 1	2
	ECOSOC 1	2	IFAD/GC	7-11
	WFP	8-12	WFP	14-18
	IFAD/GC	15-19		
MARCH			92 CCLM	7-9
			135 FC	21-25
			105 PC	21-25
APRIL	132 FC	12-16	141 CL	11-15
	103 PC	12-16		
	IFAD/EB	19-23		
	31 LARC	26-30		
	90 CCLM*	28-29		
MAY	26 ARC	3-7	IFAD/EB	2-6
	27 ERC	10-14		
	139 CL	17-21		
	133 FC *	31/05-1/06		
JUNE	WFP	7-11	WFP	6-10
	68 CCP	14-16	37 C	25/06-02/07
	22 COAG	16-19		
JULY	33 CODEX	5-9 (Geneva)	ECOSOC 2	4-29
	ECOSOC	6-30	142 CL	4-5
			34 CODEX	4-8 (Geneva)
AUGUST				
SEPTEMBER	91 CCLM	1-3	IFAD/EB	12-16
	IFAD/EB	13-17	UNGA	13
	UNGA	14	93 CCLM	21-23
	30 APRC	27/09-01/10		
OCTOBER	20 COFO	4-8	136 FC	10-14
	36 CFS	11-14	106 PC	10-14
	WFD	15 (Friday)	WFD	17 (Mon)
	134 FC	25-29	37 CFS	18-22
	104 PC	25-29		
NOVEMBER	WFP	8-12	WFP	7-11
	140 CL	29/11-03/12	143 CL	21-25
DECEMBER	30 NERC*	4-8	IFAD/EB	12 - 16
	IFAD/EB	13-17		

Easter: 4 April 2010
 Ramadan: 11 Aug - 9 Sept. 2010
 Eid Al-Fitr: 9 September 2010
 Eid Al-Adha: 16 November 2010

Easter: 24 April 2011
 Ramadan: 1-30 August 2011
 Eid Al-Fitr: 30 August 2011
 Eid Al-Adha: 6 November 2011

APRC Regional Conference for Asia and the Pacific
 ARC Regional Conference for Africa
 C Conference
 CCLM Committee on Constitutional and Legal Matters
 CCP Committee on Commodity Problems
 CFS Committee on World Food Security
 CL Council
 COAG Committee on Agriculture
 COFI Committee on Fisheries (MM=Ministerial Meeting)
 COFO Committee on Forestry (MM=Ministerial Meeting)
 ECOSOC Economic and Social Council (1: Organizational session opens; 2: Substantive session opens)

ERC Regional Conference for Europe
 FC Finance Committee
 IFAD/EB IFAD Executive Board
 IFAD/GC IFAD Governing Council
 IFAD/VII Replenishment Consultations
 LARC Regional Conference for Latin America and the Caribbean
 MM Ministerial Meeting
 NERC Regional Conference for the Near East
 PC Programme Committee
 UNGA United Nations General Assembly (Opening)
 WFD World Food Day
 WFP World Food Programme Executive Board

* Change compared to last calendar submitted to Council