

The Evaluation Function in WFP

**EB Induction Session
16th January 2017**

**Sally Burrows
Officer-in-Charge
Office of Evaluation**



World Food Programme

Evaluation Definition & Purpose



The **systematic & impartial, periodic assessment** of the performance of WFP's activities, operations, strategies and policies.

(UN Evaluation Group/WFP 2016-2021 Evaluation Policy)

- Generates **evidence on results achieved**
- Explains the **reasons** for the **intended and unintended results**
- Informs **new policies, strategies & programmes**



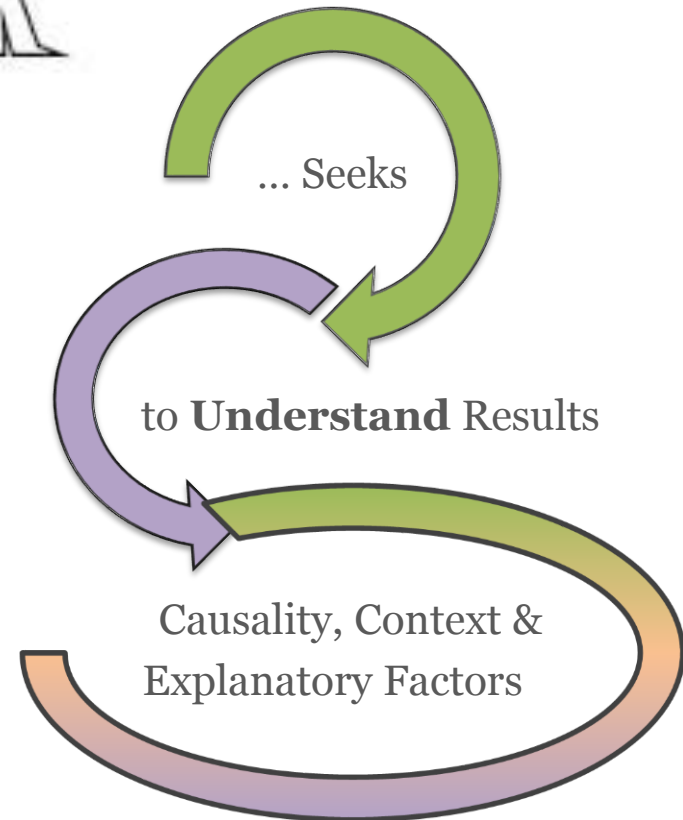
Learning

Informs operational & strategic decision-making through analysis of why certain results occurred or not; draws lessons to identify good practices, build on success & avoid past mistakes

Accountability

Obligation to account for work carried out & results achieved, using planned objectives & targets as the benchmark against which to assess performance

Evaluation Questions & Criteria



... and 3 extra criteria for humanitarian evaluations:

- **Coverage**
- **Connectedness**
- **Coherence**

A light gray world map is visible in the background, showing the outlines of continents and countries. A dark teal horizontal band is overlaid across the middle of the map, containing the title text.

WFP's EVALUATION FUNCTION

Vision and Purpose



VISION

WFP's contribution to ending global hunger is strengthened by evaluative thinking, behaviour and systems embedded in its culture of accountability and learning

PURPOSE

Evaluation results are consistently and comprehensively incorporated into WFP's policies, strategies and programmes

WFP's Evaluation Function framing documents



Policy:

vision & strategic direction for WFP's evaluation function (Centralized and Decentralized)

Approved by EB in November 2015

Strategy:

work-streams for phased implementation

Endorsed by EMG in April 2016



Charter :

governance framework & institutional arrangements

Approved by ED in May 2016

Evaluation and the Integrated Road Map



1. Evidence-based decisions
2. Shift from single operations to Country Strategy Plans
3. Support national priorities
4. Improve efficiency



Types of Evaluation

CENTRALIZED EVALUATIONS (OEV Managed, Presented to EB)

- **Strategic**
- **Policy**
- **Country Portfolio**
- **Corporate
Emergency
Response**

- **Impact**
- **Operation**
- **Joint Evals**

DECENTRALIZED EVALUATIONS (NOT OEV Managed, NOT presented to EB)

- **Activities**
- **Pilots**
- **Themes**
- **Transfer
modalities**
- **Any other area
of action**

EMG



EXECUTIVE DIRECTOR

Ertharin Cousin

Philip Young

EMG



RESOURCE MANAGEMENT DEPARTMENT (RM)

Manoj Juneja
Assistant Executive Director & Chief Financial Officer

Jacqueline de Groot (SA) / Luciana Romani

EMG



OPERATIONS SERVICES DEPARTMENT (OS)

Ramiro Lopes da Silva
Assistant Executive Director

Marian Yun (SA) / Margaret Minniti

EMG



CHIEF OF STAFF

Jim Harvey
Chief of Staff

Anna Moroz

EMG



OFFICE OF THE DEPUTY EXECUTIVE DIRECTOR

Amir Abdulla
Deputy Executive Director

Benjamin Flores (SA) / Louise Potts

EMG



PARTNERSHIP, GOVERNANCE AND ADVOCACY DEPARTMENT (PG)

Elisabeth Rasmusson

Maria Jose Rojas (SA) / Isabelle Quebert

BUDGET & PROGRAMMING (RMB)
Finbarr Curran
Anna Mazzuca

FINANCE & TREASURY (RMTF)
Nicholas Nelson
Marianovella Andrielli

MANAGEMENT SERVICES (RMM)
Philip Ward
Cristina Cutrone

PERFORMANCE MGMT & MONITORING (RMP)
Jane Pearce
Linda Charlton

FIELD SECURITY (RMQ)
Christophe Boutonnier
Consuelo Cola

INFORMATION TECHNOLOGY (RMT)
Enrica Porcari
Alessandra Berto

STAFF WELLNESS (RMW)
Sergio Arena
Giancarlo Olalia

RESOURCE MANAGEMENT INTEGRATION & SUPPORT (RMI)
Sean O'Brien
H. Fourcaud

EMERGENCY PREPAREDNESS & SUPPORT RESPONSE (OSE)
Denise Brown
Ester Florio

SUPPLY CHAIN DIVISION (OSC)
Corinne Heischer
Antonella Mileczi

NUTRITION (OSN)
Lauren Landis
Alessia Rossi

POLICY AND PROGRAMME (OSZ)
Stanlake Samkange
Luisa Desposito

BRASILIA (BIRA)
Daniel Balaban

REGIONAL BUREAUX

BANGKOK (BB)
David Kaatrud
Ramez S. Maramat / Fadi Al-Zangari / S. Dagnassan

CAIRO (BIC)
Muhammad Hadi
Ramez Mijang Jaray / Fadi Hamaa Ibrahim

DAKAR (BBD)
Abdou Dieng
Ramez Valera Oliber / Fadi Osmanou Ba

JOHANNESBURG (BBI)
Chris Nikoi
Ramez Mijang Jaray / Fadi Mario Ngidi

NAIROBI (BIB)
Valerie Guarneri
Ramez Valera Oliber / Fadi Alor Abidiri

PANAMA (BIP)
Miguel Barreto
Ramez S. Maramat / Fadi Carlos Cuevas

COUNTRY OFFICES

OFFICE OF THE EXECUTIVE DIRECTOR (OED)
LAURA SANTUCCI
S. Dagnassan

GENDER (GEN)
Kawinzi Muiri
Pio Orlandi

OFFICE OF THE OMBUDSMAN (OBD)
Gabrielle Kluck
Violetta Zucco

HUMAN RESOURCES (HR)
Prerana Issar
Samantha Marini

INNOVATION & CHANGE MANAGEMENT (ICM)
Robert Opp
Giovanni Lannello

LEGAL OFFICE (LEG)
Bartolomeo Migone
Alice Vesile

INSPECTOR GENERAL & OVERSIGHT OF (IGO)
David Johnson
Deborah Ambrosetti

ADDIS ABABA (ADD)
Thomas Yanga
Meseret Woldemariam

GENEVA (GVA)
Gordana Jerger
Heidi Findlay

NEW YORK (NYC)
Erika Joergensen
Julian Flores

EXECUTIVE BOARD SECRETARIAT (PGB)
Harriet Spanos
Cristina Salvi

ROME-BASED AGENCIES AND CFS (PGR)
Mihoko Tamamura
Tania Tisocco

COMMUNICATIONS (PGM)
Corinne Woods
Janelle Jimenez

COPENHAGEN (CEP)
Anne Poulsen

BRUSSELS (BRU)
K. Bednarska
Hilde Derudder

LONDON (LOB)
Gregory Barrow
Nina Valente

WASHINGTON (WAS)
Catherine Treacy
Acting Director

PARTNERSHIP & ADV. COORDINATION (PGC)
Arnhild Spence
Delphine Bureau

PRIVATE SECTOR PARTNERSHIPS (PGP)
Jay Aldous
M. Savognani

GOVERNMENT PARTNERSHIPS (PGG)
Chris Kaye
Lilika Azevedo

BEIJING (BIB)
Sixi Qu

BERLIN (BER)
Ralf Suedoff

MADRID (MAD)
Antonio Salort-Pons

PARIS (PAR)
Marina Catena

SEOUL (SEO)
Hyoung-Joon Lim

← OEV

Executive Board Role in evaluation



Oversight

- Exercise oversight of evaluation function
- Guide management in policy implementation
- Consider AER & all centralized evaluation reports
- Consider management responses to all evaluations presented & follow-up action reports

Normative Framework

- Approve evaluation policy and safeguard provisions
- Approve appointment, made by the ED, of Director of Evaluation
- Provide strategic guidance through Annual Consultation on Evaluation
- Foster evaluation culture as members of WFP Governing Body

Resourcing

- Approve OEV's budget
- Review trends in human & financial resources dedicated to evaluation

Planning

- Review OEV's work plan & priorities within WFP's Management Plan

Use

- Consider use of evaluation evidence when approving new policies, strategies, programmes, Management Plans etc
- Use evidence generated by evaluations in its decision-making

EB Evaluation Calendar 2017



Annual Consultation on Evaluation: 26 May

- Consider 2016 Annual Evaluation Report
- Update on development of the Evaluation Function and Strategy implementation
- Discuss forward OEV work plan

Round Tables on Evaluation: 3 Feb; 25 May; 28 Oct

- Informal discussion of Centralized Evaluation Reports (OEV) & Management Responses (Management)

Executive Board Sessions: EB.1/2017, EB.A/2017, EB.2/2017

- Formally consider Centralized Evaluation Reports (OEV)
- Consider Management Responses (Management)
- Receive follow-up action reports for information



Thank you